



Adopted Budget for FY 2022

And

The Four-Year Financial Plan FY 2023-2026

Greg Russ Chair & Chief Executive Officer
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Paula Gavin, Board Member
Joseph Adam, Resident Board Member
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Emma Wolfe, Board Member
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NEW YORK CITY HOUSING AUTHORITY
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March 11, 2022

Dear New Yorkers,

The New York City Housing Authority's (NYCHA) 2022-2026 Operating and Capital Plan was approved by the NYCHA Board on December 29, 2021. This comprehensive five-year budget lays out a vision for making the best use of NYCHA's limited funds to improve quality of life for residents today and in the future.

Despite the fact that NYCHA has been underfunded by approximately \$2.2 billion in federal operating and capital funding since 2001, the Authority has been making progress over the past year, tackling the health and safety issues that matter most to residents while strengthening and preserving its properties. The plan funds key initiatives to perform comprehensive modernization of several developments; improve heating and elevator services as well as pest and waste management; and abate asbestos, lead, and mold. It also funds critical areas of the Authority's Transformation Plan, including by hiring additional skilled trades staff to carry out the Work Order Reform initiative and reduce the repairs backlog. The City's unprecedented commitment of \$2.8 billion in capital funds and \$276 million in operating funds for 2022 are making many of these initiatives possible.

The Authority's more than 2,200 buildings have more than \$40 billion in capital needs. Our capital plan is helping to address some of our aging building's most critical infrastructure needs, making a real difference for residents. The 2022 capital plan includes a commitment of more than \$7.6 billion from New York City to improve and upgrade our buildings over the next 10 years. The 2022-2026 capital plan includes \$3.3 billion for structural and exterior work; \$1.2 billion for heating and plumbing repairs and upgrades; and \$1.4 billion for resiliency measures, major repairs, and mitigation of lead, mold, and pests.

The Authority's expected 2022 deficit is \$35 million, which NYCHA is committed to closing through cost-saving measures. Federal funding traditionally has not kept pace with the increasing cost of maintaining aging buildings. Given the uncertainty of federal funding – the Authority does not yet know its specific allocations for 2022 – it's imperative that New York's congressional delegation continue advocating for the financial support that public housing desperately needs. Every level of government, including the State, must invest in the recent turnaround efforts at NYCHA, so that the Authority can continue and expand the work of improving residents' quality of life and preserving this vital resource of affordable housing.

Sincerely,

A handwritten signature in black ink that reads "Annika Lescott".

Annika Lescott
Executive Vice President and Chief Financial Officer

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to New York City Housing Authority, New York for its annual budget for fiscal year beginning January 1, 2021. To receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as communication device.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**New York City Housing Authority
New York**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morill

Executive Director



**The Government Finance Officers Association
of the United States and Canada**

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

**Georgiana Okoroji, Department of Financial Planning & Analysis
New York City Housing Authority, New York**



The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards

Executive Director

Christopher P. Morill

Date: **November 16, 2021**

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Summary

The 2022 Budget along with a multi-year financial plan reflects the New York City Housing Authority's (NYCHA) efforts to achieve long-term financial stability. This plan consists of actions within NYCHA's control to address the realities of sharply diminishing federal subsidies, escalating non-discretionary costs and limited State aid to operate Public Housing.

NYCHA anticipates a \$35 million deficit for 2022 and expects it to increase in out years as a result of continued underfunding. NYCHA is committed in taking the additional steps necessary to close these, and future year gaps. This budget book provides a summary of key data and narratives related to NYCHA's operations, programs, and financial policies and procedures.

Public Housing

Public Housing is the oldest federal program providing affordable housing for low- and moderate-income families. New York City opened the nation's first Public Housing development in 1936. In the 1970's, the federal effort to house the poor was expanded through the creation of the Section 8 program, providing rent subsidies that enable low-income families to lease apartments in the private housing market. Both programs limit on the amount of rent that families pay based on their income. Operating assistance is provided by the federal government and is essential to bridge the gap between what residents pay and the actual costs of operating the developments.

NYCHA's public housing program is the largest in the nation with a portfolio comprising of 162,143 apartments in 277 developments and houses 157,334 families with 339,900 authorized residents. Of the population served, 25.2% of NYCHA residents are under age 18, and over 23% are 62 or older. The average household income is \$24,454 and the average rent is \$542/month.

There are 92,595 Section 8 apartments rented through the Leased Housing Program, serving 201,938 authorized residents. There is a total of 24,681 landlords who participate in the Section 8 Program. Units in the Section 8 Program average rent is \$1,587 per month, with the resident ("Tenant Share") paying an average of \$371 and the voucher ("NYCHA Share") pays \$1,266. The average annual income of Section 8 residents is \$18,505.

The combined Public Housing and Section 8 Programs occupy 11.6 % of New York City's rental apartments and serve 6.1 % of the City's population. This would rank NYCHA as the thirty-fifth largest city in the United States.

Inadequate Federal Assistance for Operation

Since 2001, NYCHA has been forced to utilize its reserves to fund over \$1.3 billion of expenses because of reduced funding support from federal government. In 2021, for example, NYCHA received only 97.8% of the funding based on the U.S. Department of Housing and Urban Development's (HUD) allocation formula which resulted in loss of over \$21 million which

NYCHA was eligible to receive. NYCHA assumes 3% decrease in the proration to 95% for 2022 and expects to receive \$52 million less than its eligible for.

Section 8 Housing Voucher Program

The Housing Choice Voucher (HCV) Program, generally referred to as Section 8, assists low-income families in obtaining safe, decent, and affordable housing in the private market by providing rental subsidy. NYCHA administers the largest Section 8 program in the nation with over 88,000 families served through a network of approximately 25,000 participating landlords.

Participating families generally pay rent directly to the landlord, 30% of family income. NYCHA pays the landlord the difference between the tenant rent payment and the approved contract rent on the apartment unit which is referred to as the Housing Assistance Payment, or HAP.

HUD establishes the total number of authorized vouchers for a public housing authority. Annual HAP subsidy allocations are determined by the number of vouchers under lease and housing assistance payments made the prior year, adjusted for inflation and congressional appropriations. Therefore, the number of vouchers that NYCHA can prospectively administer depends on the current year's appropriation and funding availability, changes in landlord rents, changes in family incomes, and the balance of HAP reserves to draw upon to fund payments more than the current year subsidy. Program administration costs are primarily determined by labor costs and program activities including the annual recertification of participants and inspection of landlord apartments. NYCHA earns a fee from HUD for administering the Section 8 program

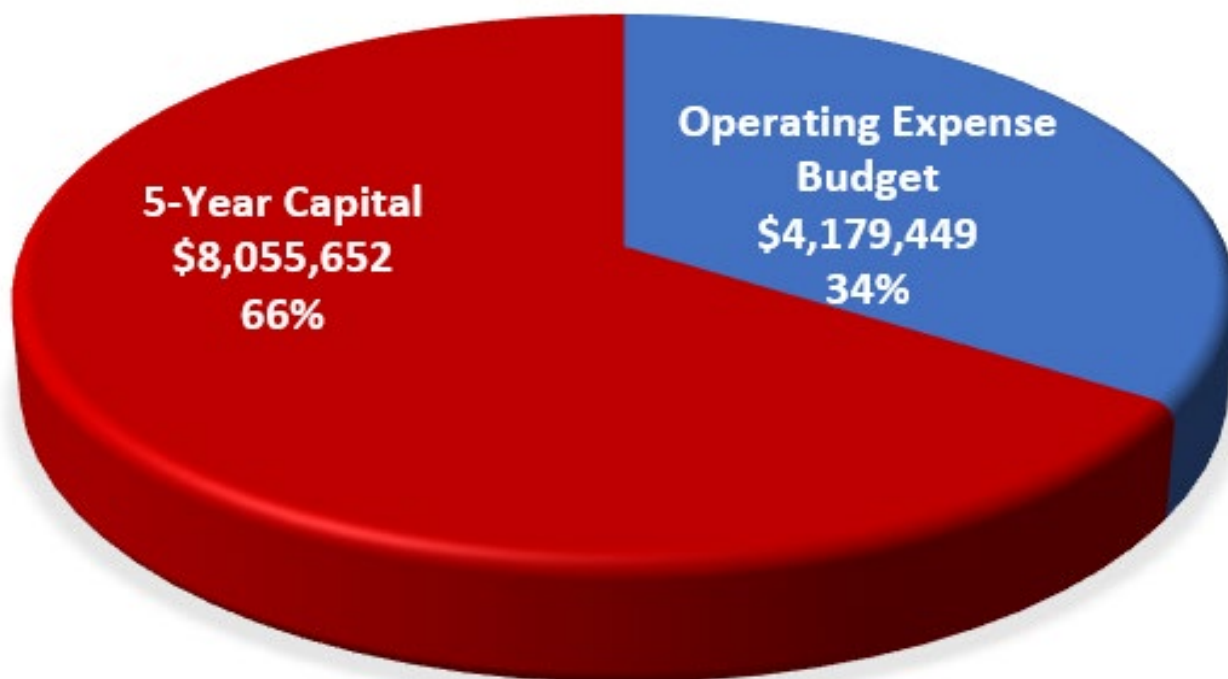
Additionally, while HUD requires programs to maintain positive reserves balances, it may recapture reserves balances deemed excessive. Administration of the HCV Program requires prudent stewardship over annual funding resources and program reserves.

Budget Overview

FY2022 Budget and Financial Plan

NYCHA is committed to transparency and providing detailed financial information to residents, elected officials, and all stakeholders with an interest in Public Housing. This Budget and Financial Plan provides detailed information about both the Capital and Operating Budgets. NYCHA's FY 2022 adopted budget is \$12.24 billion which consists of two major components: Operating and Capital. The Operating Budget is \$4.18 billion, and the Capital Budget (5-year plan Adopted for 2022) is \$8.06 billion.

Chart 1: FY 2022 Budget \$12.24 billion
(\$000)



Operating Budget

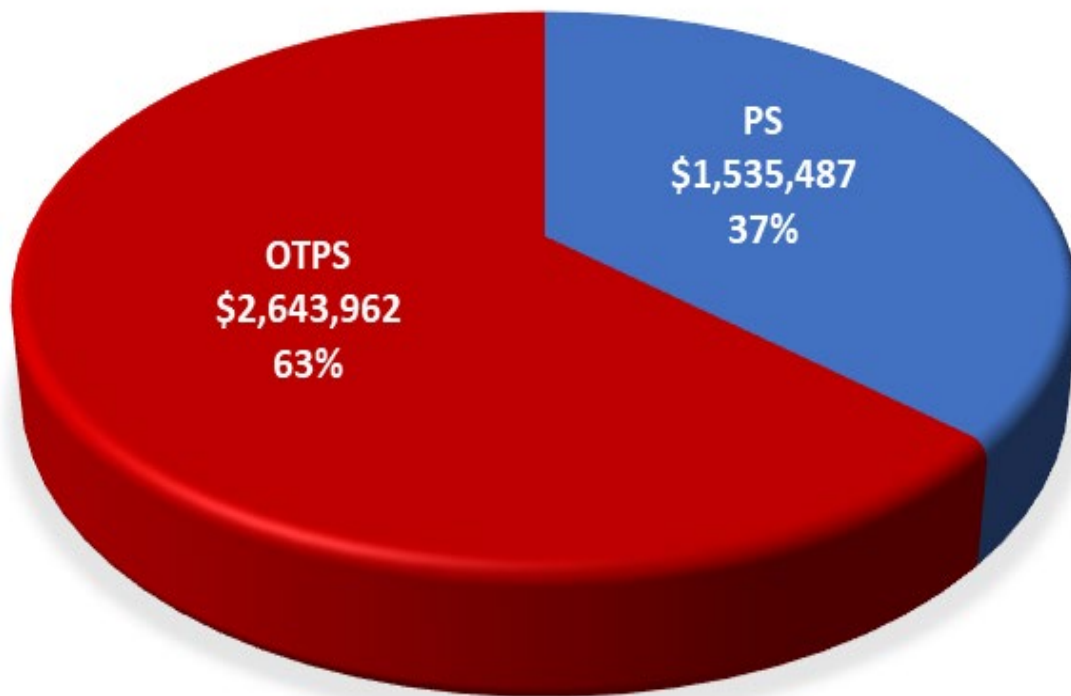
The New York City Housing Authority (NYCHA) Board adopted the 2022-2026 Operating Plan on December 30, 2021. The Five-Year Plan incorporates initiatives to address financial concerns.

The Plan projects an Operating deficit of \$35 million in 2022. NYCHA's Operating Budget is divided into two major areas: Personnel Services (PS) and Other Than Personnel Services (OTPS). The PS budget, which is \$1.54 billion, pays for salaries and fringe benefits for all of

NYCHA’s workforce. NYCHA has budget of 12,188 full-time NYCHA employees providing critical services to our residents which includes building maintenance, annual inspections and certifications, grounds maintenance, community center staffing, social services, and other administrative services such as rent collection and administration of the Section 8 program.

The \$2.64 billion OTPS budget pays for the non-personnel costs for the Authority including, payments for utilities at the developments, contract services including painting, elevator maintenance, fire safety, plumbing and heating services, insurance, consulting services equipment used by development staff to maintain the buildings and grounds, and payments to private landlords participating in the Section 8 Housing Choice Voucher Program.

**Chart 2: 2022 Operating Budget
(\$000)**



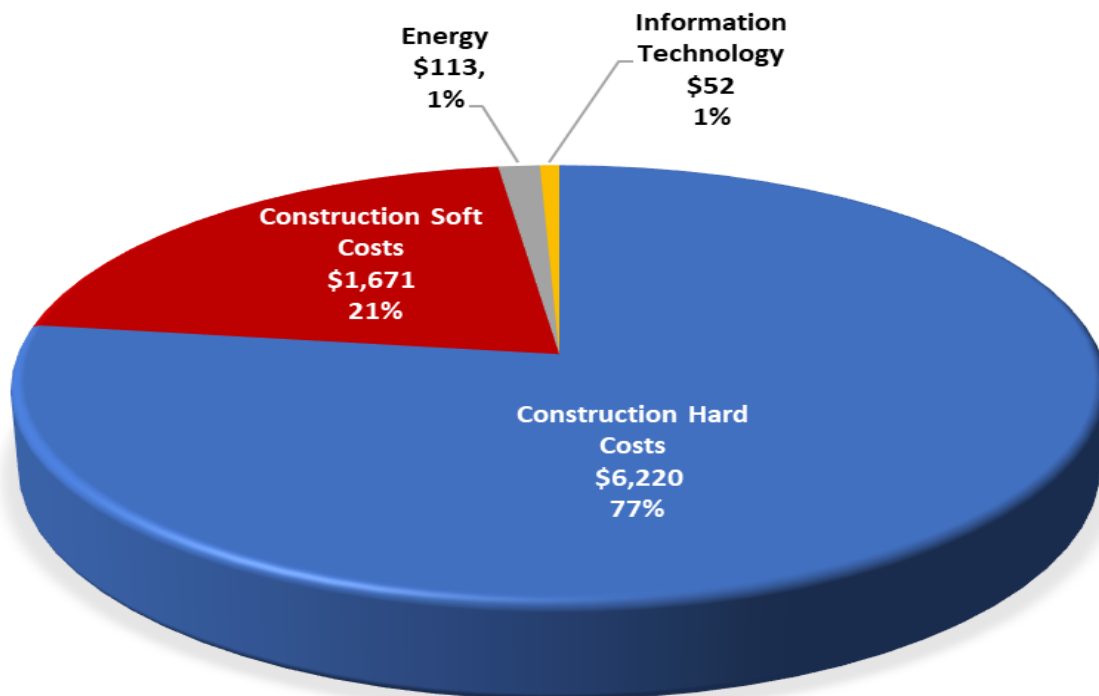
With the increased financial support from the City of New York under former mayor De Blasio, revenue has improved, however, NYCHA continues to experience a structural deficit stemming from ongoing federal underfunding as well as mounting “uncontrollable” costs such as pension and benefits-related expenses.

The listing of budgets by department on pages **64 - 180** provides funding and workforce level summaries for each department followed by additional programmatic details on the Departmental Operating Budgets Section.

Capital Budget

NYCHA's \$8 billion 5-Year Capital Budget for 2022-2026 provides funding for renovation, new construction, and associated services. The Capital Budget consists primarily of two programs, construction, and non-construction. Construction programs include roof replacements, brickwork and other major preservation and modernization work. Non-construction programs include information technology initiatives, remediation, code compliance repairs, and capital-eligible debt service.

**Chart 3: 2022-2026 Capital Budget
(\$000)**



NYCHA's Capital Plan provides approximately \$8.056 billion in planned commitments for infrastructure improvements, major modernization, systemic upgrades and repair, resiliency, and fortification of developments damaged or impacted by Superstorm Sandy. The Plan is based on the current federal capital funding outlook, funding from local elected officials and the City of New York, and the anticipated disaster recovery funding from Superstorm Sandy.

Overall, 50% is from Annual Federal Capital Grants, 41% is from the City of New York, 5% comes from the State of New York, and 4% comes from other sources (Community Development Block Grant, Disaster Recovery, and Other).

Budget Gap

In 2021, NYCHA experienced a significant shortfall in rental revenue, but was able to end the year with a balanced budget, primarily, from increased federal funding.

NYCHA expects to have a deficit of approximately \$35 million in 2022 from continued shortfall in rental revenue as a result of the pandemic.

Federal Funding Decline

Funding for the operating subsidy is based on congressional appropriation. Apart from 2002, 2010, and 2011, national appropriations have been inadequate in meeting the needs of housing authorities. Historical data from 2001-2021 shows NYCHA's cumulative operating fund's account loss of over \$1.3 billion as a result of proration. During the same period NYCHA's federal capital grant funding cumulatively lost over \$0.8 billion.

As discussed in NYCHA's 2022-2026 Five Year Capital Plan, federal capital grants for infrastructure improvements and major rehabilitation have steadily declined over the last ten years, ultimately jeopardizing the preservation of public housing assets. Moreover, as the capital needs of aging buildings remain unmet, increased operating costs such as maintenance and repairs increase have placed continued strain on the operating budget.

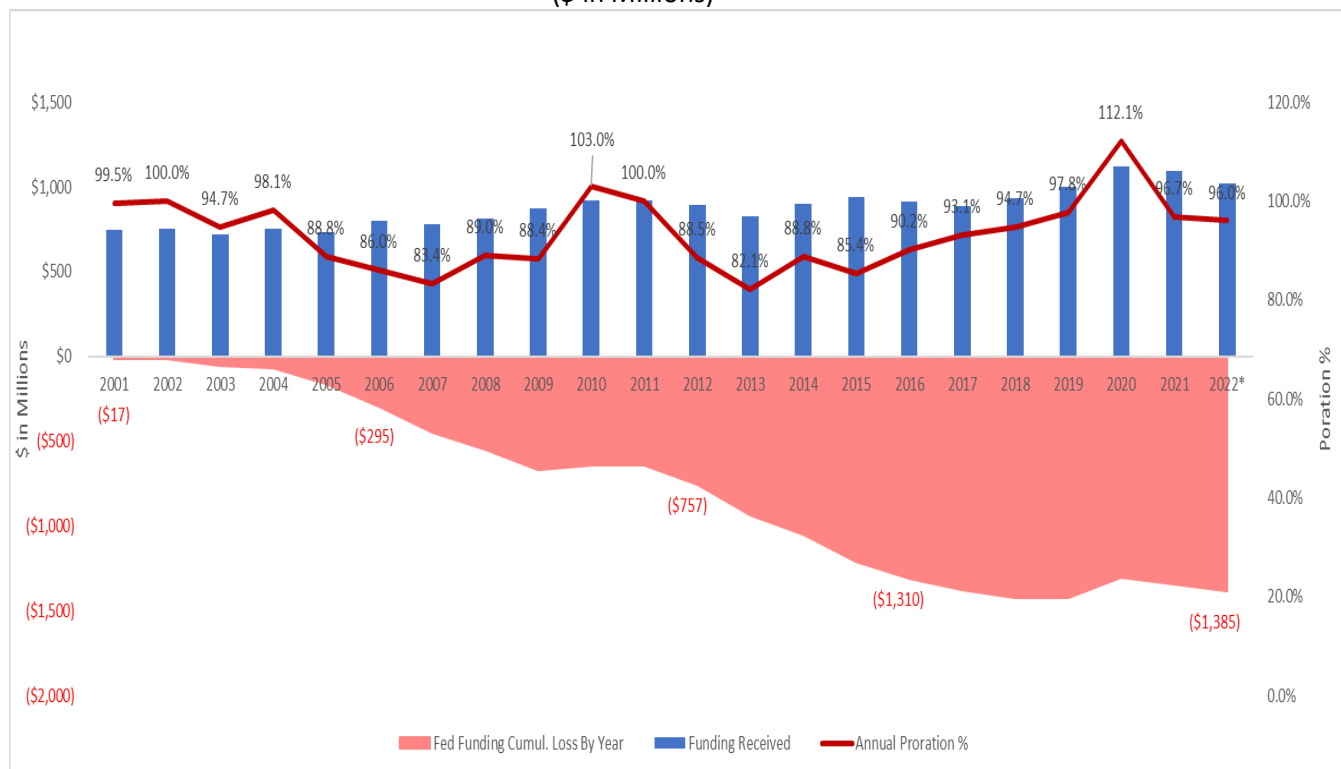
Federal Operating Funding Loss and Chronic Underfunding

HUD's Public Housing operating fund provides subsidies to public housing authorities nationwide to operate and maintain in local communities. Federal subsidies account for nearly 37% of NYCHA's General Fund revenue (with the remaining balance primarily tenant rents) and 99% of NYCHA's Section 8 HCV Program revenue.

However, appropriations have generally fallen short of the funding levels required to fully fund public housing operations in accordance with HUD's eligibility formula. It is also important to note that while HUD's formula takes location into account, New York City has long advocated that the system is inequitable considering the City's uniquely high construction and employment costs in comparison to authorities across the US.

The 2022 plan assumes a proration level of 96% based on a three-year average (2018-2021).

Chart 4: Historical Operating Subsidy Proration and Cumulative Loss
(\$ in Millions)



Capital Funding Loss

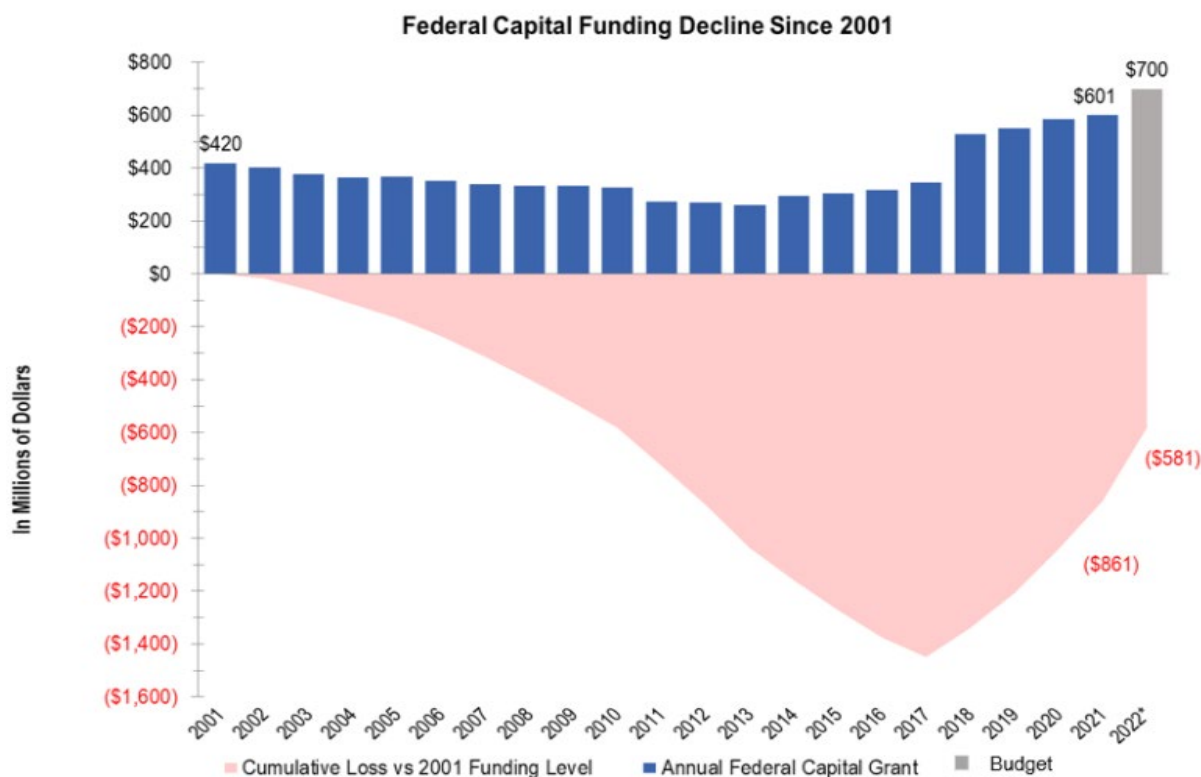
NYCHA’s aging housing stock requires far more capital investment than has been available from Federal, State, and City grants. The 2017 Physical Needs Assessment (PNA) estimates over \$31.8 billion dollars in capital needs in the first five years. The capital needs are projected to grow anywhere from \$42.7 billion to \$68.6 billion over the next ten years depending on the estimated rate of deterioration.

Funding available to NYCHA for capital improvements has failed to keep pace with growing needs and has historically declined. From 2001 to 2017, annual federal capital grants have declined \$74 million, or 18%, from \$420 million to \$346 million. Beginning in 2018 and continuing through 2022, federal capital funding has increased substantially. NYCHA was awarded \$585 million in 2020 and \$601 million in 2021. Despite the increase in appropriations to the Capital Fund program over the years, rising costs result in very real cuts to the program. This chronic funding gap has severely restricted NYCHA’s ability to make necessary repairs and upgrades to brickwork, roofs, elevators, building systems (such as heating and plumbing systems), and apartment interiors.

NYCHA has experienced a cumulative federal capital grant funding loss of \$861 million since 2001. Funding shortfalls have meant that only \$2.61 billion has been invested in capital

improvements during the last five years (2017-2021). Over the last four years, there has been an increase to federal capital fund allocation. Continuous funding at the 2021 level of \$601 million would reduce the overall funding shortfall.

Chart 5: Historical Capital Federal Funding and Cumulative Loss
(\$ in Millions)



Additional Revenues

With continued declines in federal funding that jeopardizes NYCHA’s long-term fiscal stability, NYCHA is constantly exploring opportunities and seeking partnerships to help ease the financial burden caused by chronic underfunding.

City Funded Initiatives

The City of New York is committed in supporting NYCHA's goal and mission. To address NYCHA's challenges, this administration has granted NYCHA approximately \$276 million in 2022 to fund several initiatives including:

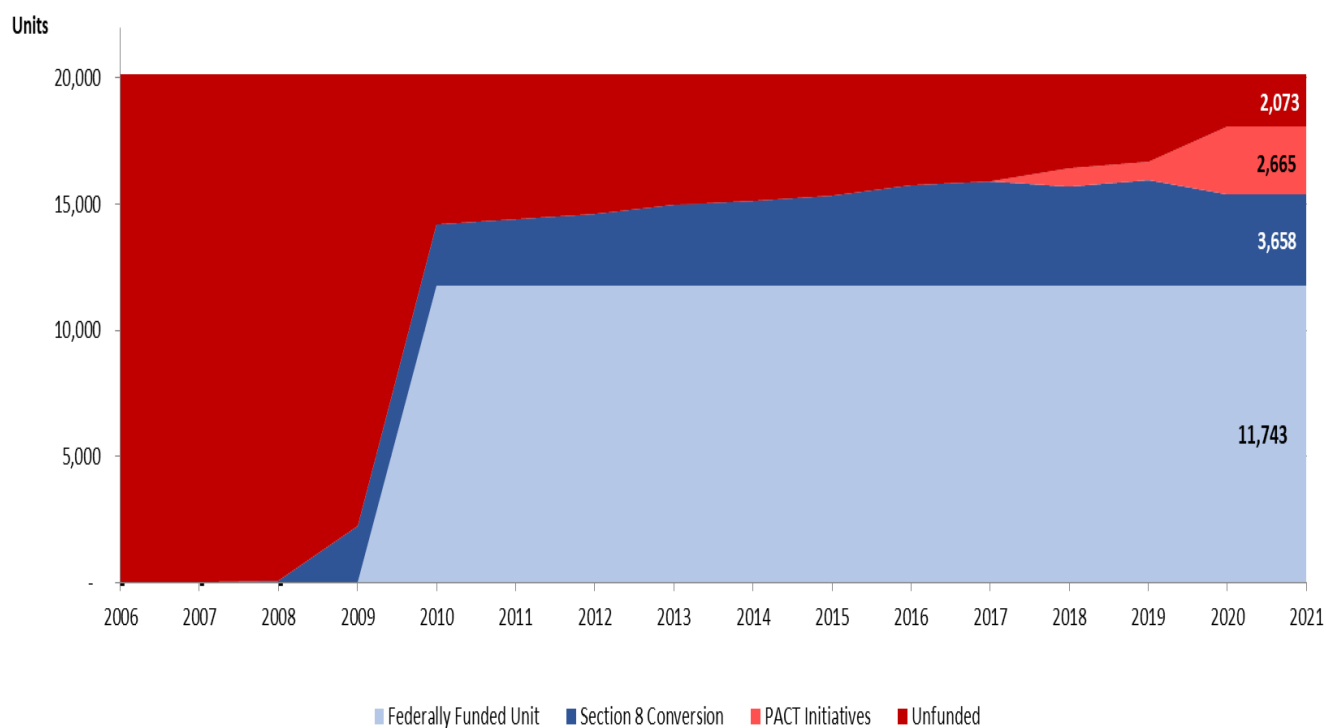
- \$130 million to cover the costs of general wage increases
- \$89 million Housing Grant to house Department of Homeless Services (DHS)-referred homeless families in public housing
- \$51 million for Capital Division Staff
- \$6 million for other initiatives

Support for Unsubsidized/Unfunded Units

NYCHA owns and operates 21 developments originally built by the City and the State of New York (City/State Developments) with 20,139 housing units that have been historically unfunded. In 2008, through American Recovery and Reinvestment Act (ARRA), NYCHA was able to secure funding for 11,743 out of 20,139 units through Federalization. HUD, as part of agreement, authorized the conversion of 8,396 units, (approximately 3,923 City & 4,473 State) into Project-Based Section 8 funded units through the 2008 Voluntary Conversion Plan (VCP).

Since 2008, NYCHA has been making progress to transition over 6,000 units via VCP and Rental Assistance Demonstration/Permanent Affordability Commitment Together (RAD/PACT) initiative*. Current Plan reflects NYCHA's ongoing effort in transitioning of remaining 2,073** units (approximately 2,048 City & 25 State units) to Section 8 funding model. Of the 2,073 unfunded units 2,048 (Boulevard and Linden) is expected to RAD/PACT out by 2021 yearend and the remaining 25 unfunded units within the LLCI portfolio will convert upon vacancy.

Chart 6: Unfunded Unit



* Unfunded units are expected to transition to Section 8 program via RAD and/or Project-Based Section 8.

** 2021 represents conversions as of December 1st, 2021.

Closing the Year

2021 was a challenging year for world from the pandemic and it was especially difficult for NYCHA's low-income families. There was a significant reduction in tenant rent revenue, but NYCHA managed to end 2021 with a balanced budget.

Table 1: Closing the Year
(\$ in Millions)

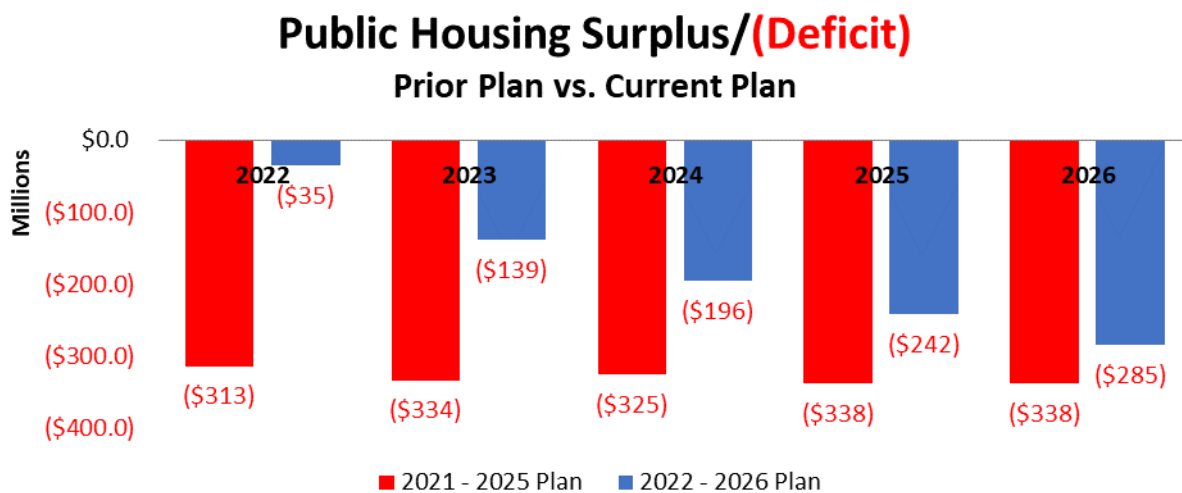
| Sources | Adopted (ADP) Budget | Year-end (YE) Reforecast | Variance (ADP vs YE Reforecast) |
|--|----------------------------|--------------------------------|---------------------------------------|
| Tenant Rental Revenue | \$1,008 | \$889 | (\$119) |
| Operating Subsidy | \$1,015 | \$1,116 | \$101 |
| Section 8 Revenue | \$1,352 | \$1,376 | \$24 |
| City Funds for Staffing Costs | \$120 | \$121 | \$1 |
| City Funds for Other Initiatives | \$128 | \$165 | \$37 |
| Capital Fund Management Fee & Transfer | \$290 | \$296 | \$6 |
| Other Revenues | \$146 | \$203 | \$57 |
| Total Sources | \$4,058 | \$4,166 | \$108 |
| Uses | | | |
| Personal Services (PS) | | | |
| Salaries | \$783 | \$774 | \$9 |
| Overtime | \$90 | \$167 | (\$77) |
| Fringe | \$571 | \$632 | (\$61) |
| Total PS | \$1,444 | \$1,573 | (\$129) |
| Other than Personal Services (OTPS) | | | |
| Supplies | \$105 | \$94 | \$11 |
| Contracts | \$613 | \$518 | \$95 |
| Utilities | \$513 | \$559 | (\$46) |
| Section 8 HAP | \$1,185 | \$1,206 | (\$21) |
| Other OTPS | \$225 | \$216 | \$9 |
| Total OTPS | \$2,640 | \$2,593 | \$47 |
| Total Uses (PS & OTPS) | \$4,084 | \$4,166 | (\$82) |
| Surplus/(Deficit) | (\$25) | \$0 | \$25 |

While NYCHA's long-term fiscal condition has improved significantly in recent years, it is important to note that without its ongoing efforts to streamline its operations, and without

continued financial support from the City, HUD, and the State, the Authority will be financially challenged in the years to come.

While NYCHA is continuing its effort to secure additional resources through collective effort with other partners including city government, the cost to maintain public housing program remains challenging. The current plan, which is explained in the following section, projects deficit of \$35 million in 2022, \$139 million in 2023, \$196 million in 2024, \$242 million in 2025, and 285 million in 2026.

Chart 7: Funding Gap comparison



Above chart illustrates Public Housing Funds (excludes funding from Section 8 program)

Key Workforce

Workforce and Salary

Despite the decrease in workforce, fringe benefit expenses have been rising due to the growing mainly due to labor agreements. From 2012 – 2021, while the workforce was reduced by over nine hundred, benefit expenses have increased by over 31 % in the same period.

Chart 8: Historical Benefit Expenses vs. Workforce

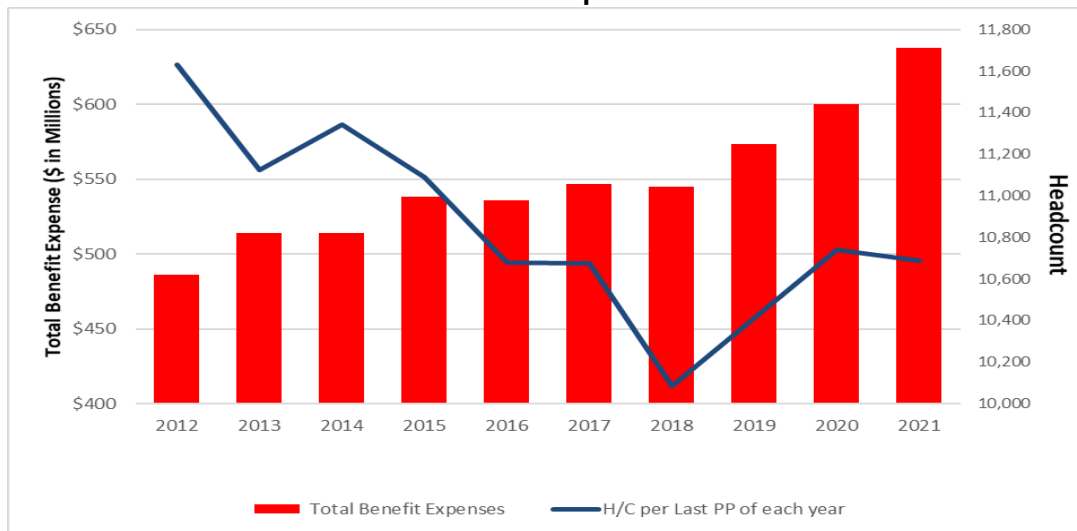


Table 2: Comparison of Benefit expense growth

| | 2012 | 2021 | Change | % Change |
|-------------------------------|----------------|----------------|----------------|---------------|
| Health | \$198.8 | \$289.4 | \$90.6 | 45.6% |
| Pension | 164.9 | 165.5 | \$0.6 | 0.4% |
| All Other | 122.3 | 182.9 | \$60.5 | 49.5% |
| Total Benefit Expenses | \$486.0 | \$637.7 | \$151.7 | 31.2% |
| Headcount | 11,631 | 10,689 | (942) | (8.1%) |

With continued reductions in revenue and increased costs (e.g. benefit-related expenses), NYCHA faces challenges in ensuring the continuation of its core functions and the delivery of essential services to its residents.

Workforce Distribution

The 2022 plan highlights key changes to workforce levels to help address health and safety concerns in-line with HUD/SDNY Agreement and the Transformation Plan.

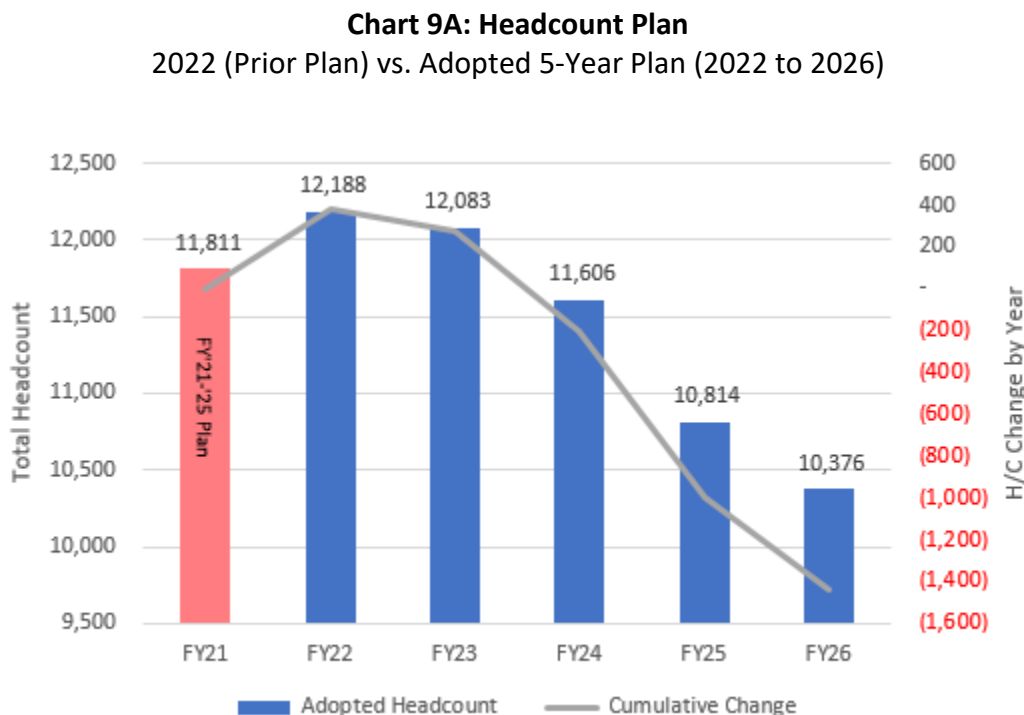


Chart 9B: Headcount Plan
Pillar Area (FY 2019 – FY 2022)

| Pillar Departments | Year-over-Year Change | | | Cumulative Change (2020 - 22) |
|--|-----------------------|-----------|-----------|----------------------------------|
| | FY 2020 | FY 2021 | FY 2022 | |
| Lead Hazard Control Department | 60 | - | 3 | 63 |
| Mold Hazard Control Department | 22 | 15 | - | 37 |
| Healthy Home (VP & Performance Management) | - | 1 | - | 1 |
| Waste Management & Pest Control | 55 | 2 | 4 | 61 |
| Heating Management Services Department | 78 | 2 | 47 | 127 |
| Elevator Services and Repairs Dept | 58 | 48 | 5 | 111 |
| Compliance | 13 | 7 | 6 | 26 |
| Environmental Health & Safety Department | 48 | 1 | 2 | 51 |
| Quality Assurance | 20 | 5 | 7 | 32 |
| Total | 354 | 81 | 74 | 509 |

Full Time

Full-time Salary is budgeted \$774 million in 2022, which will decrease to \$688 million by 2026. Part-time Salary represents expenditures associated with part-time and temporary staff

positions. Seasonal Salary expenditures are associated with the Authority's seasonal hiring program as well as temporary employment programs. Other Salary is an aggregation of assignment differentials, license differentials, increment payments, meal allowances and other miscellaneous pay adjustments.

This Plan includes savings from shifting resources to the properties, additional expenses due to collective bargaining agreements (which include retroactive payments starting from the end of the previous union agreements), as well as General Wage Increases (GWI) going forward. To assist NYCHA's additional financial burden, the City Of New York agreed to provide funding cover growing labor costs from labor agreements.

Seasonal

The Seasonal budget provides funding support for temporary staffing to help accommodate the seasonal needs of Operations. Historically, this line has been used to onboard temporary staff during the summer at the properties, which is known as "The Seasonal Program". The staff work for 30 hours a week for an 18-week period.

The 2022 seasonal program has been expanded to address various measures to supplement full-time workforces. Below are some key funded initiatives:

- \$10.5M in Skilled Trades temporary staffing - Allows for flexibility to hire skilled trades/union staff titles for a temporary period to address short-term initiatives. Funding provides for temporary staff to help reduce the work order backlog as well as special initiatives to address RAD/PACT, Lead, Mold and Centralized Litigation.
- \$5M in the traditional seasonal program - This plan includes hiring staff working 30 hours a week for 18 weeks. The plan incorporates 3 hiring phases achieving approximately 450 staff at its peak.
- \$2.2M in temporary staffing for Pest Management initiative - To cover the cost to mitigate the rat issue at various sites for the next 6 months. Includes 70 Caretakers, 12 burrow- collapsing teams, and Maintenance workers to address these issues.
- \$1.3M for on-the-job training program of 30 Heating Plant technician trainees as caretakers. These caretakers will split their week at heating sites in the properties and NYCHAs training locations.

2022 Outlook

NYCHA receives both operating and capital subsidies directly from HUD, based on a formula, which is subject to congressional appropriation. NYCHA generally receives about over \$2 billion in operating funding from the federal government for its public housing and Section 8 programs, and approximately \$578 million annually (based on average funding for past three years) for its capital program.

The outlook on federal funding seems encouraging as there likely to be some increase in funding levels partly in recognition of unprecedented pandemic affecting livelihood of NYCHA residents

2021 Accomplishments

The Blueprint for Change

NYCHA is continuing its strategy, A Blueprint for Change, introduced in 2020 by Chair and CEO Greg Russ which outlined a series of potential pathways for reorganization of the Authority and increase capital investment to help stabilize and improve its properties, drive jobs and recovery strategies.

Blueprint aims to invest in the organization, buildings, and residents through three approaches:

A Stabilization Strategy, which puts forth the first-ever plan to comprehensively renovate and update every single NYCHA building. It can accomplish this by establishing a Public Housing Preservation Trust. While rehabilitating NYCHA buildings and apartments, the Public Trust would keep public housing 100 percent public and affordable and ensure that residents maintain their full rights and protections for perpetuity. Together, the Public Trust and the existing Permanent Affordability Commitment Together (PACT) initiative can bring the billions of dollars in investment that our buildings desperately need.

A Transformation Plan that will enable the Authority to improve the delivery of services for residents through a “Neighborhood Model” for property operations, among other organizational improvements. The Transformation Plan builds upon the work we’ve been doing to make significant progress in key areas that most impact residents’ quality of life, and it is centered around the imperative to foster a new culture of service at the Authority.

A Jobs and Recovery Strategy: While we bring massive investment to our buildings and residents’ homes – the largest investment in New York City’s public housing since the 1950s – we will generate jobs for New Yorkers, and we will prioritize NYCHA residents for the job training and employment. Every dollar put into public housing is more than doubled in the regional economy, thanks to the jobs and tax revenues generated by the investment. This will help the city recover economically from the COVID-19 pandemic.

Permanent Affordability Commitment Together (PACT)



The Permanent Affordability Commitment Together (PACT) initiative is a key component of NYCHA 2.0. Through PACT, NYCHA is addressing \$12.8 billion in overdue repairs in 62,000 apartments – a third of its units and home to approximately 140,000 New Yorkers. PACT relies on partnerships with private and non-profit organizations to convert developments to a more stable, federally funded program called Project-Based Section 8. Under PACT, NYCHA seeks to identify resources and opportunities to make major physical and operational improvements while preserving long-term affordability and maintaining strong resident rights. All 62,000 apartments converted to Section 8 funding will remain permanently affordable. The Project-Based Section 8 program provides a more stable flow of federal subsidy and allows NYCHA and its partners to raise external financing to address a development’s capital repair needs. Once developments are converted, quality private managers, including non-profit partners, will maintain and operate the buildings. The PACT program provides residents with important rights and protections. Residents will only pay 30 percent of their household income towards rent, will not have their applications re-screened, and will have the right to remain in their homes during the renovations.

Since 2016, the PACT program has generated more than \$3.4 billion in capital funding for comprehensive apartment renovations and building infrastructure improvements for nearly 15,500 households. Approximately \$579 million in renovations have already been completed, and \$2.8 billion in major upgrades are underway or will begin early this year. An additional 19,700 households are part of active development projects in the process of resident engagement or pre-development. In sum, NYCHA has more than 35,000 apartments completed, in construction, or in a stage of resident engagement or pre-development.

Below are the latest updates on NYCHA’s commitment to this initiative:

Ocean Bay (Bayside), Queens

In December 2016, NYCHA closed its first RAD transaction at Ocean Bay (Bayside) in the Rockaways neighborhood of Queens, converting 1,395 apartments in 24 elevator buildings from public housing to Section 8. NYCHA entered into a public-private partnership with MDG Construction + Design (developer), The Wavecrest Management Team (property manager), Catholic Charities of Brooklyn and Queens (social services provider), and Ocean Bay Community Development Corporation (resident outreach and engagement). The project was financed with Superstorm Sandy recovery funds from FEMA, along with New York State Housing Finance Agency tax-exempt bonds and equity generated from federal 4% Low Income Housing Tax Credits. The project provided \$317 million in comprehensive repairs that were completed in 2019.

Twin Parks West, Bronx

This conversion is providing \$46 million for comprehensive repairs to 312 apartments in the Fordham Heights neighborhood of the Bronx. NYCHA entered into a public-private partnership with Gilbane Development Company (developer), Dantes Partners (developer), Apex Building Group (general contractor), and Kraus Management, Inc. (property manager). Social services are being provided by BronxWorks. The project is being financed with conventional debt. Phase I repairs are now complete and phase II repairs will be completed in 2022.

Highbridge-Franklin, Bronx

This conversion is providing \$38 million for comprehensive repairs to 336 apartments across 14 buildings in the Highbridge and Claremont neighborhoods of the Bronx. NYCHA entered into a public-private partnership with Gilbane Development Company (developer), Dantes Partners (developer), Apex Building Group (general contractor), and The Kraus Organization (property manager). Social services are being provided by BronxWorks. The project is being financed with conventional debt and a subsidy loan from the New York City Department of Housing Preservation and Development. Phase I repairs are now complete and phase II repairs will be completed in 2023.

Betances, Bronx

This conversion provided \$145 million for comprehensive repairs to 1,088 apartments across 40 buildings in the Mott Haven neighborhood of the Bronx. NYCHA entered into a public-private partnership with MDG Design + Construction (developer), The Wavecrest Management Team (property manager), and Catholic Charities Community Services, Archdiocese of New York (social services provider). The project was financed with conventional debt and developer equity. Repairs were substantially completed at the end of 2020.

Baychester/Murphy, Bronx

In December 2018, NYCHA closed on 722 units across 14 developments at Baychester and Murphy Houses in the Bronx, thus completing the PACT conversion of these two developments. The partner for this conversion is MBD Community Housing Corporation (developer and social services provider), Camber Property Group (developer), and L+M Partners (developer, general contractor, and property manager). The project is being financed with conventional debt. Total repair work for the project totaled \$116 million. Repairs were substantially completed at the end of 2020.

Hope Gardens, Brooklyn

This conversion will provide \$280 million for comprehensive repairs to 1,321 apartments across 60 buildings in the Bushwick neighborhood of Brooklyn. NYCHA entered a public-private partnership with Pennrose Properties (developer), Procida Construction (general contractor), Pinnacle City Living (property manager), and Acacia Network (social services provider). Repairs are expected to be completed in the spring of 2022.

Brooklyn Mega Bundle II

This conversion will provide \$434 million for comprehensive repairs to 2,625 apartments across 38 buildings at these developments : 72 Warren Street, Armstrong I, Armstrong II, Berry Street-

South 9th Street, Independence, Marcy Avenue-Greene Avenue Site A, Marcy Avenue-Greene Avenue Site B, Weeksville Gardens, Williams Plaza. NYCHA entered a public-private partnership with the Arker Companies, Omni NY LLC, Dabar Partners, and Bedford Stuyvesant Restoration Corporation (developer joint venture), Chateau GC and Renewal Construction Services LLC (general contractor), Progressive Management (property manager), and El Puente, Nan Newark Tech World, Parcare Community Health Network (social services provider). Repairs began in 2020 and will be completed in the spring of 2022.

PACT Manhattan Bundle

This conversion will provide \$383 million for comprehensive repairs to 1,718 units across 16 developments in Manhattan: 335 East 111th Street, Park Avenue-East 122nd, 123rd Streets, Manhattanville Rehab (Group 2), Manhattanville Rehab (Group 3), Public School 139 (Conversion), Samuel (MHOP) I, Samuel (MHOP) II, Samuel (MHOP) III, Fort Washington Avenue Rehab, Grampion, Washington Heights Rehab (Groups 1&2), Washington Heights Rehab Phase III, Washington Heights Rehab Phase IV (C), Washington Heights Rehab Phase IV (D), Wise Towers, 344 East 28th Street. The development team is a joint venture between Monadnock Development LLC, Community Preservation Corporation, Community Development Trust, Kalel Holdings, Lemor Development Group, and Community League of the Heights (CLOTH). Repairs began in 2020 and will be completed in late 2022 or 2023.

Boulevard, Belmont-Sutter Area, and Fiorentino Plaza, Brooklyn

Boulevard, Belmont-Sutter Area, and Fiorentino Plaza Houses will receive more than \$483 million in comprehensive renovations for the 1,673 apartments and 29 residential buildings across the three properties. The PACT partners are led by Hudson Companies, Property Resources Corporation, and Duvernay + Brooks. Rehabilitation work will be performed by Broadway Builders LLC and Melcara Corporation. Property management is now being provided by Property Resources Corporation and Lisa Management, Inc. On-site social services are being provided by CAMBA. Repairs will begin in 2022 and anticipated for completion by 2025.

Linden and Penn-Wortman, Brooklyn

Linden Houses and Penn-Wortman will receive more than \$430 million in comprehensive renovations for the 1,922 apartments and 22 residential buildings across the two properties. The PACT partners for Linden and Penn-Wortman Houses are led by Douglaston Development, L+M Partners, Dantes Partners, and SMJ Development. Rehabilitation work will be performed by Levine Builders and L&M Builders Group. Property management and upkeep of the buildings and grounds are being provided by C&C Apartment Management. On-site social services are being led by University Settlement, in addition to existing services from CAMBA and Millennium Club, which are both located at the Penn-Wortman Community Center. Repairs will begin in 2022 and anticipated for completion by 2025.

Williamsburg, Brooklyn

Williamsburg Houses will receive \$490 million in comprehensive renovations to the 1,621 apartments and 20 residential buildings at the property. The PACT partners at Williamsburg are led by MDG Design and Construction and Wavecrest Management. MDG Design and Construction will perform the rehabilitation work. Wavecrest Management is now responsible

for the day-to-day management and operation of the property. Social services are being provided by non-profit partners St. Nicks Alliance and Grand Street Settlement, which both have deep experience serving Williamsburg residents. Repairs will begin in 2022 and anticipated for completion by 2025.

Build to Preserve (BTP)

With the "Build to Preserve" program, NYCHA will redevelop underused land to raise funding for building rehabilitation. Build to Preserve is expected to fund approximately \$2 billion in capital repairs.

New residential buildings will be subject to Mandatory Inclusionary Housing (MIH) levels of affordability and increase the permanently affordable housing stock. 100% of the funds generated by new construction will first be used to fully renovate the adjacent development, and any remaining proceeds will go to repairs at other developments in the same neighborhood. NYCHA will ground lease—not sell—the land and will create plans with community input for comprehensive campus improvements. Renovations at existing NYCHA public housing apartments are performed at the same time as new buildings are constructed.

BTP at Sites in Chelsea, Manhattan

NYCHA released an RFP in April 2021 to implement a community-driven preservation and investment strategy at Fulton, Chelsea, Chelsea Addition, and Elliott Houses in the Chelsea neighborhood of Manhattan. In developing the RFP, NYCHA and resident leaders worked to incorporate the recommendations of the Chelsea Working Group. NYCHA created a Resident Review Committee (RRC) to review developer proposals, interview candidates, and work with NYCHA to select the finalist team. At the end of 2021, NYCHA and resident leaders for Elliott-Chelsea and Fulton Houses announced the selection of Essence Development and The Related Companies as the development team that will deliver comprehensive building and apartment upgrades for nearly 4,500 residents. Construction is anticipated to begin in 2023.

Transfer to Preserve

NYCHA continues to tap into its extensive unused development rights, known as "air rights," in order to raise revenue for the Authority. By transferring a portion of the Authority's approximately 80 million square feet of air rights, NYCHA expects to generate \$1 billion in capital repairs for adjacent apartments. In 2020, NYCHA completed two air rights transfers, one at Ingersoll Houses in Brooklyn and another at Hobbs Court in Manhattan, generating approximately \$27 million in proceeds for capital repairs.

100% Affordable Housing and Seniors First

NYCHA will contribute resources to Housing New York, the Mayor's plan to secure 300,000 affordable apartments by 2026. All new development activities will include a transparent resident engagement process and will bring improved amenities for existing residents, as well

as opportunities for new affordable housing, including for seniors. The plan to create affordable senior and family housing on underused NYCHA property was the outcome of an extensive and meaningful planning process with hundreds of residents and community advocates. NYCHA intends to retain rights to the land developed through a long-term ground lease and provide critical oversight to the project. NYCHA also stipulated that the developers are to train, hire, and engage NYCHA residents on a regular basis as the project progresses and give preference to residents for 25 percent of the units.

Below are the latest updates on NYCHA's commitment to this initiative:

Mill Brook Terrace, Bronx

In 2017, NYCHA leased a parcel with approximately 126,055 square feet of development rights for the construction of a 159-unit senior housing development. Construction was completed, and the new building opened in 2019.

Stonewall House, Brooklyn

In 2017, NYCHA leased a parcel with approximately 124,000 square feet of development rights for the construction of a 146-unit senior housing development. The project known as Stonewall House opened in 2019 as the City's first LGBT-friendly senior development for persons aged 62 or older.

Van Dyke III, Brooklyn

In 2018, NYCHA leased a parcel with approximately 191,500 square feet of residential development rights for the construction of a 180-unit family housing development. Construction was completed, and the new building opened in 2021.

East 165th Street – Bryant Ave, Bronx

In 2019, NYCHA leased a parcel of approximately 11,000 square feet on Block 2750, Lot 32, for the construction of a 62-unit supportive housing development. Construction was completed, and the new building opened in 2021.

Halletts Point Building 7, Queens

In 2019, NYCHA sold a parcel for the development of a 163-unit affordable development in Astoria, Queens. Construction is underway.

Betances V, Bronx

In 2019, NYCHA leased a parcel of approximately 12,600 square feet on Block 2287, Lot 26, for construction of a 152-unit senior housing development. Construction is underway and anticipated to be completed in 2022.

Soundview III Homeownership, Bronx

In 2020, NYCHA leased a parcel of approximately 39,000 square feet on Block 3315, Lot 20, for the construction of 72 apartments for cooperative homeownership. Construction is underway.

Melrose North, Bronx

In 2020, NYCHA leased a parcel of approximately 21,200 square feet on Block 2409, Lot 98, for construction of a 171-unit family housing development. Construction is underway.

Twin Parks Terrace, Bronx

In 2020, NYCHA leased a parcel of approximately 16,500 square feet on Block 3143, Lots 234, 236, and 240, for construction of a 182-unit family housing development. Construction is underway.

The Atrium, Brooklyn

In 2021, NYCHA leased a parcel of approximately 24,200 square feet on Block 1580, Lot 1, for the construction of a 190-unit senior housing development. Construction is underway.

Casa Celina, Bronx

In 2021, NYCHA leased a parcel of approximately 9,400 square feet on Block 3730, Lot 1, for the construction of a 205-unit senior housing development. Construction is underway.

Betances VI, Bronx

In 2021, NYCHA leased a parcel of approximately 9,800 square feet on Block 2291, Lot 1, for the construction of a 101-unit family housing development. Construction is underway.

Bushwick II CDA (Group E), Brooklyn

NYCHA intends to lease a parcel of approximately 15,500 square feet on Block 3325, Lot 1, for the construction of a senior housing development. NYCHA, in collaboration with HPD, issued an RFP in 2017. A developer was designated in 2019. A Section 18 Application was submitted in 2021, and, pending approval, construction is anticipated to begin in 2022.

Morris Senior, Bronx

NYCHA intends to lease a parcel of approximately 13,000 square feet on Block 2902, Lot 36, for construction of senior affordable housing development with approximately 150-200 units. NYCHA issued an RFP in collaboration with HPD in 2019 and anticipates designating a developer in 2022.

Kingsborough Senior, Brooklyn

NYCHA intends to lease a parcel of approximately 18,000 square feet on Block 1344, Lots 1 and 175 for construction of senior affordable housing development with approximately 150-200

units. NYCHA issued an RFP in collaboration with HPD in 2019 and anticipates designating a developer in 2022.

Operate as an efficient landlord

NYCHA is first and foremost a landlord. The Authority must provide better customer service and property management for its residents.

HUD Agreement and Pillar Areas

On January 31, 2019, the U.S. Department of Housing and Urban Development (“HUD”), the New York City Housing Authority (“NYCHA”), and New York City (“the City”) signed an agreement (the “HUD Agreement”) to remedy the deficient physical conditions in NYCHA developments, ensure that NYCHA complies with its obligations under federal law, reform the management structure, and facilitate cooperation and coordination among HUD, NYCHA, and the City during the term of this Agreement. The agreement establishes a framework by which NYCHA will continue to evaluate and progress towards compliance with federal requirements. During the term of the agreement, an independent monitor will be in place with access to NYCHA information and personnel and will issue quarterly reports on NYCHA’s compliance with the agreement. To ensure compliance with federal obligations, the following departments were either established or re-organized and additional operating and capital investments were given.

Elevator Repair and Services Department (ERSD)

HUD Agreement Main Objective

Reduction of a "no-service" condition - within five years, 85% of buildings containing more than one elevator will have no more than one instance per year where all elevators are out of service at the same time.

Response to Disruption in Service - NYCHA shall reduce the duration of service outages by 10% and 75% of no-service shall be resolved within 18 hours of the time NYCHA learns of them.

Outage Identification and Notice - NYCHA shall institute and maintain a system that identifies every elevator outage by remote monitoring systems (REMS); within six months NYCHA will establish a system to provide residents of buildings affected by an unplanned outage notice within two hours of NYCHA learning of the outage.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|-----|---------------|-------------|-------------|
| 106 | \$ 28,329,468 | 165,681,845 | 194,011,313 |

Notes

- HC and operating investments are derived from comparing adopted 2019 against adopted 2021 budget and capturing the incremental increase in budget from 2019 to 2021.
- The capital investments are derived from the adopted 2022 capital budget minus the new funds (ONLY “rolled” funds are included).

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 526 | \$ 109,743,855 | \$ 97,734,842 | \$ 105,914,941 | \$ 109,412,177 | \$ 111,987,493 |
| Capital | 0 | \$ 29,536,663 | \$ 4,080,000 | \$ 20,924,369 | \$ 17,280,000 | \$ 6,826,572 |
| Total | 526 | \$ 139,280,518 | \$ 101,814,842 | \$ 126,839,310 | \$ 126,692,177 | \$ 118,814,065 |

Accomplishments since Implementation

2,193 A/Cs installed out of 2,352 (93%) and 2,027 are operating (87%).
Waterproof door operators - 115 out of 120 have been installed.

In Progress

- Hoist motor generators contracts were bid out but only two bids above cost estimate were received
- Procurement completed and construction began or was continued at only 2 sites (Queensbridge South with approx. 3,200 residents and Highbridge Gardens with 1,606 residents).
- Construction completed at 1 site (Boston Road Plaza with 274 residents).

Heating Management and Services Department (HMSD)

HUD Agreement Main Objective

Provision of Heat - Ensure a temperature of at least 68 degrees during the day and at least 62 degrees at night during heating season.

Identification of Heat Failures - instituting and maintaining electronic temperature devices that will indicate a violation of the City Code heating requirement.

Response to Heating Failure - restore heat to units affected by a heating shortage within an average of 12 hours.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|---------------|-------------|-------------|
| 80 | \$ 28,457,273 | 675,548,915 | 704,006,188 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|------------|-----------------------|----------------------|----------------------|-----------------------|-----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 624 | \$ 131,534,147 | \$116,711,064 | \$122,423,682 | \$ 125,451,442 | \$ 127,712,854 |
| Capital | 0 | \$ 172,952,078 | \$203,092,459 | \$100,215,929 | \$ 128,653,303 | \$ 131,295,490 |
| Total | 624 | \$ 304,486,225 | \$319,803,523 | \$222,639,611 | \$ 254,104,745 | \$ 259,008,344 |

Accomplishments since Implementation

- Construction started at 3 State sites - Marble Hill, 830 Amsterdam & Berry. Goal is to start at 16 sites by end of Q1 2022.
- Construction substantially completed at 7 sites with 2 additional sites to be substantially completed by end of Q1 2022.

Lead Hazard and Control Department (LHCD)

HUD Agreement Main Objective

Priority Action Units and Common Areas - identify all developments were built prior to January 1st, 1978, and not exempt as a result of an inspection and an abatement. Perform at least one visual assessment and eliminate any lead-based paint hazards in the unit.

Abatement of Lead Based Paint - within five years NYCHA shall abate all lead-based paint in Harlem River Houses and Williamsburg Houses. NYCHA shall abate 100% of all lead-based paint in apartments, interior and exterior common areas.

Lead-Safe Work Practices - NYCHA shall comply with lead-safe work practice requirements and the Renovation, Repair, and Painting Rule when directing or performing renovation or maintenance work in lead paint developments.

Visual Assessments - each calendar year and at unit turnover, NYCHA shall perform visual assessments. Within one year of the execution of this agreement, NYCHA shall control deteriorated lead-based paint identified by visual assessments.

Biennial Risk Assessments Reevaluations - NYCHA shall conduct risk assessment reevaluations of all NYCHA housing that contains lead-based paint.

EIBLL/EBLL-Triggered Risk Assessments, investigations, and Abatement - in collaboration with NYC DOHMH, will identify all units where there are children under 6 years old and investigate any instances elevated lead blood levels to remedy and abate.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|---------------|-------------|-------------|
| 60 | \$ 10,560,617 | 116,120,215 | 126,680,832 |

Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|------------|----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 139 | \$ 48,016,874 | \$ 48,234,408 | \$ 48,597,388 | \$ 49,160,521 | \$ 49,632,811 |
| Capital | 0 | \$ - | \$ 240,140,562 | \$ 338,156,928 | \$ 284,835,241 | \$ 135,669,469 |
| Total | 139 | \$ 48,016,874 | \$ 288,374,970 | \$ 386,754,316 | \$ 333,995,762 | \$ 185,302,280 |

Accomplishments since Implementation

2 rounds of visual assessments (6,197 in Round 1 and 10,759 in Round 2).

Established expedited remediation team (6,146 work orders).

Established abatement team but paused due to change in standard.

RRP Training (certified Initial Renovator Training – 8 hour) for 3,518 employees.

RRP On Site Training for 2,332 employees.

Pest Control

HUD Agreement Main Objective

Pest Population Reduction - within three years, across its portfolio, NYCHA shall achieve a 50% reduction of its rat population, a 40% reduction in its mice population and a 40% reduction in its roach population.

Response to Resident complaints - within five years NYCHA shall respond to all rat complaints within five days and to all other pest complaints within ten days.

Targeted Relief for Infestations - for any unit with more than one pest infestation complaint verified by NYCHA staff within twelve months NYCHA shall remediate the adjacent units

Integrated Pest Management - NYCHA shall implement IPM programs which use current, comprehensive information on the life cycles of pests in combination with combination available pest control methods.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|---------------|---------|------------|
| 54 | \$ 16,530,031 | - | 16,530,031 |

Future Investments from 2022 to 2026

| 5 Years Investment FY2022-FY2026 | | | | | | |
|----------------------------------|-----------|----------------------|---------------------|---------------------|---------------------|----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 84 | \$ 23,171,935 | \$23,293,909 | \$23,492,377 | \$23,777,791 | \$ 24,036,664 |
| Total | 84 | \$ 23,171,935 | \$23,293,909 | \$23,492,377 | \$23,777,791 | \$ 24,036,664 |

Accomplishments since Implementation

45 of 45 enlarged trash chute doors installed.

Rat slabs - 16 out of 50 required completed.

All exterminator previously trained in IPM basic and now additional trainings ongoing including – use of HEPA vacuum; introductory course for new staff; hoarding; use of Maximo.

In Progress

Second task order (11 sites) and third task order (16 sites) for cardboard balers completed.

Procurement nearly complete for first CCAP waste yards (7 sites) and pneumatic system.

Office of Mold Assessment and Remediation (OMAR)

HUD Agreement Main Objective

Mold Incidence and Recurrence - where mold is identified a second mold complaint in the same unit or same common area room or within a 12-month period.

Remediation of Mold and Moisture - within at least seven days of a confirmed mold in a unit NYCHA will remediate mold if it can be performed by a Maintenance Worker or Caretaker;

fifteen days for repairs that must be done by skilled trades workers or other specialized staff in one or more visits.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|--------------|---------------|---------------|
| 37 | \$ 8,354,515 | \$ 15,685,434 | \$ 24,039,949 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|-----------|----------------------|---------------------|---------------------|---------------------|---------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 46 | \$ 9,101,069 | \$ 6,647,845 | \$ 6,772,841 | \$ 6,971,897 | \$ 7,138,936 |
| Capital | 0 | \$ 18,700,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 |
| Total | 46 | \$ 27,801,069 | \$ 8,647,845 | \$ 8,772,841 | \$ 8,971,897 | \$ 9,138,936 |

Accomplishments since Implementation

NYCHA far exceeded the goals set out in the document (1,850 fans and 41,400 vents). Through December 15, 2021, NYCHA had replaced or, based on a third-party engineering assessment retained, 6,787 fans and cleaned 57,148 units.

In Progress

Though a reduction of between 69% to 76% was achieved in this backlog depending on the category, additional work orders continue to be generated and this did not constitute a 10% monthly reduction but rather was approximately a 7% average monthly reduction.

Waste Management

HUD Agreement Main Objective

Daily Inspections and Trash Collection - NYCHA shall no less than once every 24 hours, inspect grounds and common areas of each building for cleaning and maintenance needs, including trash and correct such conditions. NYCHA shall ensure that trash on the grounds or common areas of each NYCHA building is collected and either removed from the premises or stored in a manner that prevents access by pests at least once every twenty-four hours.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|----------------|---------------|---------------|
| 2 | \$ (3,207,472) | \$ 88,054,683 | \$ 84,847,212 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|-----------|----------------------|-----------------------|----------------------|-----------------------|----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 30 | \$ 10,675,830 | \$ 7,656,117 | \$ 7,713,584 | \$ 7,864,605 | \$ 8,001,223 |
| Capital | 0 | \$ - | \$ 150,849,967 | \$ 80,371,273 | \$ 101,395,924 | \$ 64,330,531 |
| Total | 30 | \$ 10,675,830 | \$ 158,506,084 | \$ 88,084,857 | \$ 109,260,529 | \$ 72,331,754 |

Environmental Health and Safety (EH&S)

HUD Agreement Main Objective

Analyze, oversee, and improve environmental health and safety at NYCHA, which shall include but not limited to lead-based paint, mold, heating, pests, elevators, air quality, and other aspects of NYCHA's physical environment that affects residents' or safety.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|--------------|---------|--------------|
| 49 | \$ 9,579,356 | \$ - | \$ 9,579,356 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|-----------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 51 | \$ 10,049,847 | \$ 10,136,116 | \$ 10,297,730 | \$ 10,541,830 | \$ 10,746,398 |
| Total | 51 | \$ 10,049,847 | \$ 10,136,116 | \$ 10,297,730 | \$ 10,541,830 | \$ 10,746,398 |

Compliance

HUD Agreement Main Objective

Overseeing NYCHA's regulatory compliance regarding federal, state, and local obligations.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|--------------|---------|-----------|
| 20 | \$ 3,848,659 | - | 3,848,659 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|-----------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 47 | \$ 9,033,530 | \$ 9,120,291 | \$ 9,266,553 | \$ 9,510,705 | \$ 9,710,872 |
| Total | 47 | \$ 9,033,530 | \$ 9,120,291 | \$ 9,266,553 | \$ 9,510,705 | \$ 9,710,872 |

Accomplishments since Implementation

Creating of the Monitoring Unit leads NYCHA's On Site Monitoring (OSM) program. The On-Site Monitoring Team investigates topics covered by the January 31, 2019, Agreement between NYCHA and the United States Department of Housing and Urban Development ("HUD") and the City of New York ("the Agreement"), and other areas of high risk to NYCHA. The team then tracks corrections associated to deficiencies identified over a long period of time to bring properties into compliance.

Quality Assurance

HUD Agreement Main Objective

Identify maintenance performance problems that are related to particular buildings, units, managers, or staff.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|-------------|---------|--------------|
| 25 | \$3,408,476 | \$ - | \$ 3,408,476 |

Future Investments from 2022 to 2026

| 5 Years Investments FY2022-FY2026 | | | | | | |
|-----------------------------------|-----------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 32 | \$4,145,749 | \$4,197,558 | \$4,284,879 | \$4,424,429 | \$4,541,361 |
| Total | 32 | \$4,145,749 | \$4,197,558 | \$4,284,879 | \$4,424,429 | \$4,541,361 |

Office of the Vice President of Healthy Homes

HUD Agreement Main Objective

Will act as liaison between NYCHA, Monitor, and City for compliance related updates for LHCD and OMAR.

Investments from 2019 to 2021

| HC | Operating | Capital | Total |
|----|------------|---------|-----------|
| 1 | \$ 168,177 | \$ - | \$168,177 |

Future Investments from 2022 to 2026

| 5 Years Investements FY2022-FY2026 | | | | | | |
|------------------------------------|----------|-------------------|------------------|------------------|------------------|------------------|
| Funding | HC | FY22 | FY23 | FY24 | FY25 | FY26 |
| Operating | 4 | \$ 698,461 | \$705,952 | \$719,104 | \$742,427 | \$761,942 |
| Total | 4 | \$ 698,461 | \$705,952 | \$719,104 | \$742,427 | \$761,942 |

Safety Measures

Coronavirus Response Efforts

The coronavirus pandemic has made 2021 another challenging year, especially for NYCHA's frontline staff and residents. Understanding public health and safety concerns and responding in a timely manner has been critical during these uncertain times. NYCHA continues to work closely with local authorities to follow the latest guidelines.



FEMA COVID19 Relief / Reimbursement

Since the beginning of the coronavirus pandemic, NYCHA has implemented a host of emergency protective measures for NYCHA residents and employees.

These measures include:

- Weekly disinfection of public spaces at residential buildings and NYCHA staff offices
- Providing personal protective equipment to NYCHA employees (especially frontline employees)
- Providing telework equipment to essential workers
- Providing COVID testing and Vaccination sites
- Providing Food delivery outreach to vulnerable residents
- Closing high traffic communal areas (i.e., NYCHA playgrounds)
- Funding additional Frontline temporary staff to maintain properties
- Other protective measures

As of 2021 yearend, total costs encumbered since the pandemic's inception are over \$174 million. NYCHA's Financial Planning and Analysis department applied for FEMA COVID-relief and secured \$24 million in reimbursement funds. The funds were from FEMA's Public Assistance (PA) Grant program that reimburses communities for response efforts from federally declared major disasters.

Emergency Housing Voucher (EHV) Subsidies and Administrative Fee

EHV program was established in 2021 as part of the American Rescue Plan Act (ARPA) to help address homelessness and other social issues, as well as to help assist families with a high risk of housing instability as a result of the coronavirus pandemic. In July 2021, of a total 70,000 housing choice vouchers provided to local Public Housing Authorities (PHAs), NYCHA was awarded 5,738. NYCHA entered into a memorandum with our Continuum of Care (CoC), including the Housing Preservation Development (HPD), to establish a partnership for the administration of EHV's. Our CoC has agreed to assist in the leasing of 70% or 4,016 of our 5,738 awarded vouchers. HUD obligated NYCHA \$81.4 million in Housing Assistant Payments (HAP) and \$25 million in fees to administer the program.

Compliance

Key goal for The Compliance Department is to ensure that the New York City Housing Authority (NYCHA) abides by laws and regulations and is ethical in fulfilling its overall mission to provide safe, affordable housing to its residents.

Below are key accomplishments achieved by the Compliance Department in 2021.

The Monitoring Unit (MU) leads NYCHA's On Site Monitoring (OSM) program. Over the course of a week, staff from the MU, Quality Assurance, and Environmental Health & Safety (collectively, the "On-Site Monitoring Team") conduct investigations into general property management and operational areas including: staffing levels, elevators, heating, lead, mold, long term leaks, pests, daily inspections and trash, janitorial conditions, maintenance and repairs, lighting, fire safety and violations, employee safety, resident files, annual recertification, rent collection, court ordered repairs, vacancy rates, apartment right sizing, procurement, and security infrastructure. The On-Site Monitoring Team investigates topics covered by the HUD agreement and other areas of high risk to NYCHA. The team then tracks corrections over a long period of time to bring properties into compliance.

The Monitoring Unit also organizes information collected from the field and does remote desktop monitoring to compile exceptions reports and the six-month certification report as part of the Lead Compliance Assurance Plan program.

In Q2 2021, NYCHA filled the position of Chief Privacy Officer (CPO) to establish an office dedicated to privacy compliance. The Chief Privacy Officer conducts extensive reviews of all

relevant privacy regulations to establish the privacy compliance landscape within which NYCHA operates. The Chief Privacy Officer, in partnership with the CRO, has been visiting Management Offices to understand the records management process and the typical collection, use, and disclosure of personally identifying information (“PII”) at the development level and has been making changes to NYCHA business processes to limit the use of PII. The CPO also responds to privacy incidents and investigates them.

Compliance Inquire Review and Assessment (CIRA) manages the Complaint Forum, serving as a point of contact with advocacy groups, Tenant Association Presidents, and residents. Maintaining this Forum is a way for NYCHA to hear directly from residents on matters that might require further investigation by a team of trained investigators in the unit.

The Procedures Unit writes standard procedures and other guidance documents for NYCHA employees and staff. The Procedures unit has updated or drafted new procedures governing a wide range of compliance matters including mold, lead-based paint, heat, elevators, annual apartment inspections, PHAS inspections and other matters covered by the HUD Agreement.

NYCHA’s Compliance Integration, Reporting and Evaluation Unit creates data tools to track risk across the NYCHA portfolio, including a development risk assessment and other tools to track staff work performance against laws, regulations and NYCHA procedures.

NYCHA’s Contractor and Equal Opportunity Compliance Unit developed an initial draft process and audit plan to ensure that NYCHA departments tasked with procuring vendors requiring RRP certification are requesting and maintaining certification documentation at the development and in Maximo. The unit also investigates complaints associated to the PACT program or vendor non-compliance, including by proactively working with PACT developers on mold and leak work and with proactive investigations into micro-purchase vendors.

NYCHA’s Records Management Unit is now housed within Compliance and is setting up a system for updating its Standard Procedure, rolling out guidance to property staff and issuing new retention schedules in conformance with legal and other requirements.

Information Technology Solutions

NYCHA’s Information Technology (IT) Departments continue to make significant service improvements for both internal and external customers through the implementation of advanced technologies including technology upgrade that supports NYCHA’s transformation business strategy. NYCHA IT’s mission is to enable NYCHA to provide quality housing by delivering meaningful, innovative, high-performing, cost-effective technology solutions.

2021 Accomplishments

In 2021, NYCHA IT conducted an organizational redesign to streamline its IT service delivery and operations.

- IT completed Technical Assessments to improve how IT works and supports NYCHA Business Partners for key systems, Siebel, Maximo, and Infrastructure.
- IT launched formal IT Service Management practice:
- Implementing incident, problem and change management formal practices based on ITIL standards.
- Modernizing IT Service Desk through implementation of ITIL-standard KPIs and metrics to measure performance
- Formally documenting root cause analysis for all large impact incidents and tracking corrective actions for continuous improvements
- Combining desktop, laptop, mobile device, printers, digital vans, and kiosks into one centralized support unit for all computing devices
- Resumed digital van program (after COVID-induced hiatus in 2020) to provide support to residents with modified service to comply with enhanced safety and social distancing practices.
- IT Service Desk answered 42,841 phone calls and processed 57,387 tickets to support end users with technology issue
- Upgraded 23 kiosks in walk-in centers in 787 Atlantic and 1 Fordham Plaza to new models with updated user-friendly controls and enhanced accessibility and security options to provide additional usability for residents.
- Established Technology Steering Committee, an IT Governance Model for review and approval of major projects and Initiatives.
- Continued Datacenter Resiliency Initiatives
- Expanded Digital Signage and launched free public space wi-fi in development buildings to improve to improve resident awareness, engagement, compliance with NYCHA guidelines, and ultimately, improve customer satisfaction.
- Completed Annual Recertification System Enhancements for a newly improved, user-friendly redesign of the online portal for residents to access to complete Annual Recertification.
- Virtual Desktop Infrastructure Release and Install
- Launched Safesignal Alert Media Pilot for Maintenance Workers
- Lead Initiatives in support of the Lead Action Plan, including XRF Threshold Change

IT Security

Due to the increasing threat of hackers and IT Fraud, NYCHA has taken measures to further protect its data and system. IT continues to build a mature cybersecurity program to protect NYCHA data and employees from cyber threats and has onboarded a Deputy Chief Information Security Officer. Additional measures include:

- Installed desktop and server advance threat protection applications monitored by NYC3

-
- Developed a cybersecurity strategy and cyber improved incident response plan
 - Performed cyber tabletop exercises
 - Established log forwarding to NYC3 to monitor for anomalous activity on NYCHA servers, office 365 and network systems
 - Established a cyber user awareness program that performs NYCHA employee training and phishing exercises. Lead Initiatives in support of the Lead Action Plan, including
 - XRF Threshold Change

2022 Plan Highlights

IT has a host of initiatives to be implemented to in 2022

- Upgrade systems supporting NYCHA's Customer Contact center (CCC)
 - Upgrade NYCHA's communication network and voice over internet protocol (VOIP) equipment
 - Application Modernization Plan to modernize technology capabilities to enhance NYCHA's ability to meet and improve the resident & employee experience.
 - Support Maximo development work to support business functionality enhancement requests,
 - Deliver various application enhancement to support critical business functionality in the Siebel CRM system
 - Replace end-of-life (EOL) business applications including Movaris business workflow system,
 - Refresh network printers across the authority
 - Refresh desktop computer equipment
 - Begin implementation of the initial phase of a Human Capital Management system
 - Continue to update kiosks and replacement in Walk-in Centers
 - Design Capital Projects Tracker
 - Expand Digital Van schedules
 - Implement improvements to the CCTV System
 - Expand Digital Lobby Signage program
 - Maximo Pillar and Work-Order Enhancements
 - Siebel Design Improvements
 - BMS Integration/IoT
 - Digitization of Paper Files
 - Legal Stratus completion
 - Perform evaluation for replacement of LHD system
 - Datacenter Hardening & Redundancy
 - Upgrade Security tools to strengthen protections of PII, HIPAA, and financial data.
 - Perform EOL Hardware & Software Upgrades for Kronos, Maximo, and Hyperion
-

Initiatives in 2022

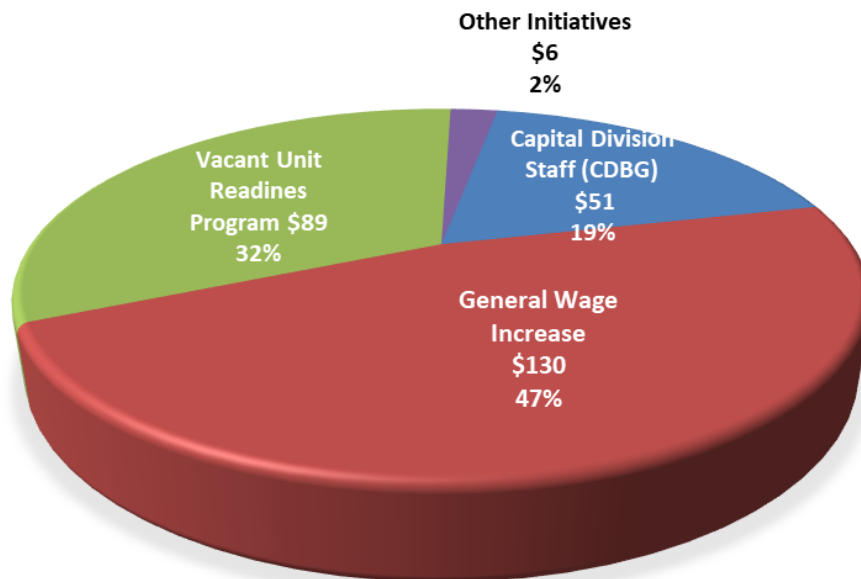
While the focus has been addressing existing issues, progress would be limited if measures were not taken to improve and streamline both the operational and cultural aspects of the organization. Recognizing these needs, NYCHA is exploring ways to leverage both internal and external partnerships to transform NYCHA. While difficult to quantify, benefits will be measured through metrics that are being designed as part of the ongoing initiatives.

City Funded Initiatives

The City of New York and its administration is committed in supporting NYCHA's goal and mission. To address NYCHA's challenges, this administration has granted NYCHA with approximately \$276 million in 2022 to fund several initiatives including:

- \$130 million to cover the costs of general wage increases
- \$ 89 The Housing Grant to house Department of Homeless Services (DHS) referred homeless families in public housing
- \$51 million for Capital Division Staff
- \$6 million other funded initiatives

Chart 10: City Fund Allocation



Blueprint for Change's Transformation Plan:

In response to the HUD Agreement, the Transformation Plan is NYCHA's vision for a more effective and responsive organization, driven by ideas and feedback received through numerous stakeholder engagement sessions throughout 2019 and 2020. It is part of "A Blueprint for Change," a comprehensive set of ideas to transform and stabilize the Authority that was introduced in July 2020

As part of the Transformation Plan, developments that were previously managed by Mixed-Finance Asset Management and Next Generation Operations One departments, are now managed by their geographic borough Vice President. NYCHA developments have been grouped into neighborhoods, each overseen by a Neighborhood Administrator, and skilled trades employees are being allocated to each neighborhood, rather than borough wide. Queens and the Bronx had a headcount increase in 21, and the 22 Plan provides a staffing increase of approximately 250 positions for Brooklyn and Manhattan.

Neighborhood Model

The Authority's vast size poses a significant challenge for the organization. The goal of the Neighborhood Model is to improve oversight and provide increased attention to NYCHA developments by creating smaller management portfolios. The implementation of the Neighborhood Model is a return of decision-making and control to the development level. This model empowers local managers to make decisions in the best interest of their sites, with minimal central office interference.

Below were the key changes in 2021 and upcoming changes for 2022:

- NYCHA's six borough model was consolidated to four geographic structures (Manhattan, Bronx, Brooklyn, Queens/Staten Island), each led by a Vice President.
- NYCHA went from 21 Regional Asset Manager (RAM) portfolios to up to 30 portfolios (called "Neighborhoods"), each with 4,000-7,000 apartments and led by a Neighborhood Administrator (formerly called RAMs).
- Mixed Finance and NGO offices were eliminated and staff (e.g., Skilled Trades, Borough Office staff) were redeployed to the borough management departments.
- Property Managers at each site now report to a Neighborhood Administrator.
- Beginning in September of 2021, Bronx and Queens/Staten Island skilled trades staff were allocated to their respective neighborhoods as determined by the Borough Vice President.
- The Brooklyn and Manhattan neighborhood model will be rolled out in 2022.

These changes will provide a deeper understanding of developments' needs and challenges and allows for tailored solutions and appropriate allocation of resources. Furthermore, this

approach will streamline the decision-making process closer to the front lines which will provide a mechanism to tackle challenges quicker. Over time, this model will increase connectivity among developments, residents, and existing neighborhoods and community networks.

Property Janitorial Reform

Janitorial Reform is adding accountability to the agency's maintenance of common areas, changing shift, and building schedules to enable performance measurement at the development and individual level. To accommodate the janitorial reform, the development staffing model was revised. Whereas the previous model used dwelling units and property acreage to allocate staff, the new model groups developments into categories based on size and property layout, and then applies a time in motion estimate to determine the staffing levels. An additional 200 Caretakers were funded at the developments for 2022.

Funding Increases

To support the increased number of borough and development staff, additional funding was approved for supplies, equipment, contracts, and other expenses at the developments. The Department of Financial Planning and Analysis (DFPA) allowed properties to increase discretionary expenditures by up to 5%. Each Property Manager, with guidance from DFPA staff, was able to enter their own budget proposal for 2022-2026 for their development. The total increase for these collective requests was \$12 million.

Additionally, the budget for Overtime was increased by \$10 million to help reduce the apartment work order backlog and improve NYCHA's response time to address residents' needs.

Property Based Budgeting Training

The Department of Financial Planning and Analysis has implemented training enhancements to ensure property managers are involved in the budget process and can read and understand financial statements. DFPA has initiated a series of ongoing training sessions in 2020 and 2021 focus on basic training including general budget principles, budget submission processes, budget revisions, understanding the General Ledger account structure, personnel action request, navigation of budget web portal and accessing budget financial and headcount reports.

For 2022, DFPA will provide advance training courses to development staff by strengthening cost allocation and fee-for-service model and improve the financial statements, updating the budget web portal to revise existing reports, eliminate underutilized reports, and creating new reports to improve customer service and host property manager budget trainings on operational expenditures, and income and expense statements

Work Order Reform

This initiative aims at establishing the “One Call Principle” When the Maintenance Worker visits the apartment, they will now open all necessary Skilled Trades work orders at once. Residents can then call the Neighborhood Planner to schedule the entirety of the repair in one call. All subsequent tickets are opened and scheduled at once. NYCHA is bringing Skilled Trades workers closer to where the work is performed and improving how jobs are assigned to complete repairs faster. Through additional training and support, Maintenance Workers will be empowered to make informed decisions regarding repairs. To support the work order reform, the 2022 budget recognizes Increases in staff over 250 skilled trades and administrative staff.

Operating Budget

Overview

The operating budget for 2022 is \$4.18 billion. The 2022 budget includes various measures aimed at streamlining the operations while meeting fiscal responsibility.

Table 1 highlights NYCHA's actual revenues and expenses for 2020, the Adopted budget for 2021 and the 2022 Adopted budget by account type. It also indicates the variance between the Adopted 2021 budget and the Adopted 2022 budget.

Operating Budget Table 1: Comparison 2021 - 2022
(\$000)

| | FY 2020 | FY 2021 | FY 2022 | Variance |
|---|--------------------|--------------------|--------------------|--------------------|
| | YTD Actual | Adopted Budget | Adopted Budget | FY 21 vs. FY 22 |
| Expenditures | | | | |
| Personnel Services: | | | | |
| Salary F/T | \$663,196 | \$741,378 | \$774,035 | \$32,657 |
| Salary P/T | 733 | 92 | 92 | 0 |
| Seasonal | 40,311 | 24,561 | 20,456 | (4,105) |
| Overtime | 148,411 | 89,787 | 99,125 | 9,338 |
| Retro | 14,158 | 286 | 286 | |
| Shift Differential | 5,222 | 4,953 | 5,040 | 87 |
| Fringe | 600,096 | 570,589 | 624,349 | 53,760 |
| Other Salary | 12,510 | 12,180 | 12,103 | (76) |
| Subtotal Personnel Services | \$1,484,637 | \$1,443,825 | \$1,535,487 | \$91,662 |
| Other Than Personnel Services: | | | | |
| Leases | \$71,711 | \$69,265 | \$60,202 | \$(9,063) |
| Supplies | 88,580 | 105,243 | 107,721 | 2,478 |
| Utilities | 532,436 | 512,541 | 523,506 | 10,965 |
| Equipment | 15,540 | 31,479 | 32,012 | 533 |
| Contracts | 412,154 | 612,499 | 488,844 | (123,655) |
| Insurance | 22,338 | 88,522 | 92,955 | 4,433 |
| Housing Assistance Payments | 1,139,469 | 1,184,960 | 1,292,532 | 107,572 |
| Debt Services | 12,046 | 9,806 | 10,293 | 487 |
| OTPS Other | 24,311 | 25,538 | 35,897 | 10,359 |
| Subtotal Other Than Personnel Services | \$2,318,585 | \$2,639,854 | \$2,643,962 | \$4,108 |
| Total Expenses | \$3,803,222 | \$4,083,679 | \$4,179,449 | \$95,770 |
| Revenues | | | | |
| Revenues from Operations: | | | | |
| Tenant Rental Revenue | \$939,679 | \$1,007,586 | \$867,085 | \$(140,501) |
| Other Revenue from Operations | 62,598 | 36,358 | 35,553 | (805) |
| Subtotal Revenues from Operations | \$1,002,277 | \$1,043,944 | \$902,638 | \$(141,306) |
| Other Revenues: | | | | |
| Federal Subsidies | \$1,101,129 | \$1,014,848 | \$1,023,384 | \$8,536 |
| Debt Services Subsidy | 148 | 131 | 81 | (50) |
| Section 8 Phased Conversion | 41,389 | 42,080 | 34,242 | (7,838) |
| Section 8 Management Fees | - | - | - | - |
| Capital Fund Reimbursements | 58,501 | 290,157 | 245,000 | (45,157) |
| Interest on Investments | 4,997 | 705 | 341 | (364) |
| Other | 47,274 | 14,546 | 10,599 | (3,947) |
| Categorical Grants | 15,489 | 132,447 | 5,341 | (127,106) |
| Section 8 Subsidy | 1,132,367 | 1,188,337 | 1,305,818 | 117,481 |
| Section 8 Admin | 98,396 | 121,465 | 98,602 | (22,864) |
| City Funds | 144,116 | 120,160 | 276,088 | 155,928 |
| Subtotal Other Revenues | \$2,643,806 | \$2,924,876 | \$2,999,495 | \$74,619 |
| Total Revenues | \$3,646,083 | \$3,968,820 | \$3,902,133 | \$(66,687) |
| Surplus/(Deficit) before Reserves | \$(157,139) | \$(114,859) | \$(277,317) | \$(162,457) |
| HAP Reserve (HUD-HELD) | | | \$9,518 | \$9,518 |
| Reserve | | \$89,503 | \$232,490 | \$142,987 |
| Surplus/(Deficit) net of Reserves | \$(157,139) | \$(25,356) | \$(35,309) | \$(9,953) |

Operating Budget 2022 – 2026

NYCHA’s Financial Plan sets forth projected operating costs on a cash basis for 2022 through 2026. The four-year financial plan is submitted to the Board simultaneously with the 2022 budget.

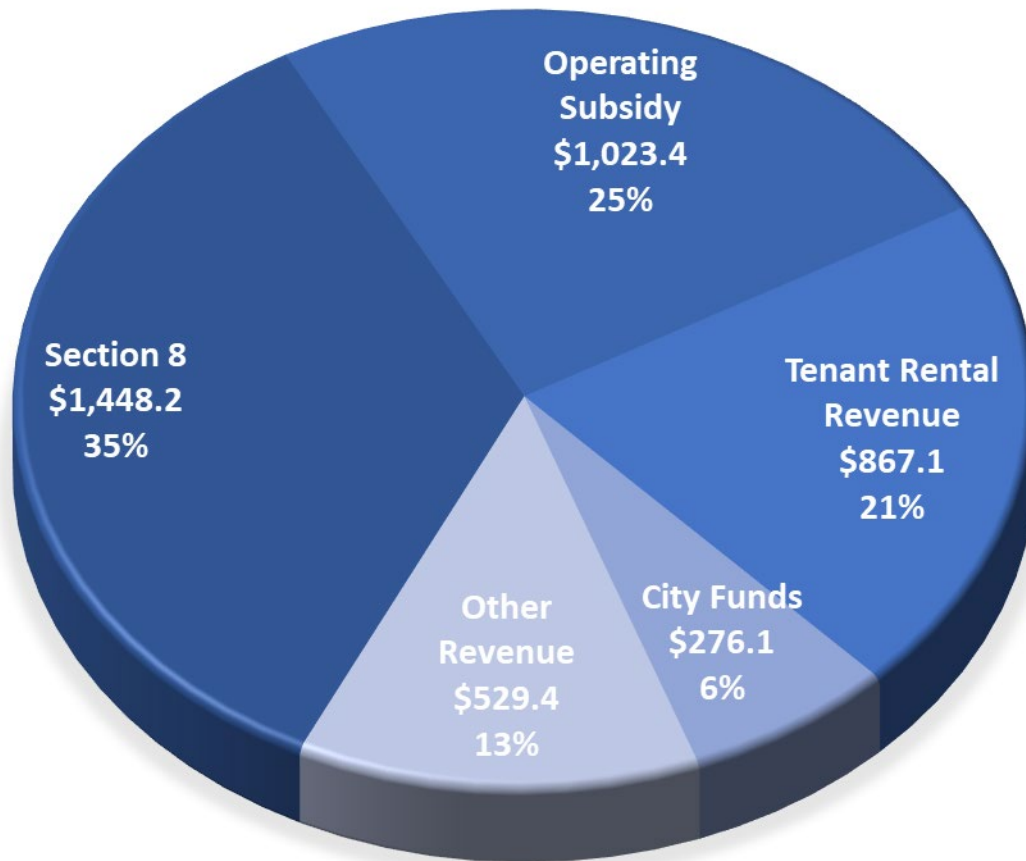
**Operating Budget Table 2: 2022 – 2026 Financial Plan
(\$000)**

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|------------------|------------------|------------------|------------------|------------------|
| Expenditures | | | | | |
| <u>Personnel Services:</u> | | | | | |
| Salary F/T | 774,035 | 778,318 | 758,490 | 710,120 | 687,989 |
| Salary P/T | 92 | 92 | 92 | 92 | 92 |
| Seasonal | 20,456 | 20,456 | 20,456 | 20,456 | 20,456 |
| Overtime | 99,125 | 97,160 | 93,069 | 91,254 | 90,789 |
| Salary Retro | 286 | 286 | 286 | 286 | 286 |
| Shift Differential | 5,040 | 4,899 | 4,554 | 4,333 | 4,224 |
| Fringe | 624,349 | 635,263 | 677,671 | 685,572 | 699,944 |
| Other Salaries | 12,103 | 11,891 | 11,404 | 11,140 | 11,008 |
| Subtotal Personnel Services | 1,535,487 | 1,548,365 | 1,566,023 | 1,523,253 | 1,514,788 |
| <u>Other Than Personnel Services:</u> | | | | | |
| Leases | 60,202 | 61,435 | 63,360 | 63,346 | 63,299 |
| Supplies | 107,721 | 97,983 | 88,108 | 81,775 | 78,923 |
| Utilities | 523,506 | 517,991 | 496,944 | 496,442 | 474,121 |
| Equipment | 32,012 | 28,034 | 24,578 | 23,463 | 23,005 |
| Contracts | 488,844 | 451,155 | 427,068 | 413,634 | 407,388 |
| Insurance | 92,955 | 96,821 | 98,927 | 101,974 | 104,085 |
| Section 8 Payments | 1,292,532 | 1,314,596 | 1,363,264 | 1,410,246 | 1,461,519 |
| Debt Services | 10,293 | 9,933 | 9,539 | 9,113 | 8,657 |
| OTPS Other | 35,897 | 23,603 | 22,575 | 20,404 | 20,125 |
| Subtotal Other Than Personnel Services | 2,643,962 | 2,601,552 | 2,594,363 | 2,620,397 | 2,641,123 |
| Total Expenses | 4,179,449 | 4,149,917 | 4,160,385 | 4,143,649 | 4,155,911 |
| Revenues | | | | | |
| <u>Revenues from Operations:</u> | | | | | |
| Tenant Rental Revenue | 867,085 | 881,434 | 807,312 | 744,187 | 717,762 |
| Other Revenue from Operations | 35,553 | 33,722 | 28,507 | 26,744 | 25,546 |
| Subtotal Revenues from Operations | 902,638 | 915,156 | 835,819 | 770,931 | 743,308 |
| <u>Other Revenues:</u> | | | | | |
| Federal Subsidies | 1,023,384 | 1,089,592 | 1,094,576 | 1,054,649 | 1,001,884 |
| Debt Services Subsidy | 81 | 40 | 8 | - | - |
| Section 8 Phased Conversion | 34,242 | 31,682 | 28,523 | 26,430 | 21,947 |
| Section 8 Management Fees | 27,038 | 27,680 | 28,305 | 28,782 | 29,277 |
| Capital Funds Reimbursements | 245,000 | 245,000 | 245,000 | 245,000 | 245,000 |
| Interest on Investments | 341 | 2,176 | 3,396 | 4,368 | 5,372 |
| Other | 10,599 | 11,680 | 10,899 | 9,752 | 9,712 |
| Categorical Grants | 5,341 | 5,010 | 5,010 | 4,649 | 4,649 |
| Section 8 Subsidy | 1,278,780 | 1,299,484 | 1,372,399 | 1,410,225 | 1,447,379 |
| Section 8 Admin | 98,602 | 99,615 | 101,898 | 104,294 | 106,770 |
| Section 8 Admin Reserve | - | - | - | - | - |
| City Funds | 276,088 | 220,842 | 220,842 | 220,842 | 220,842 |
| Subtotal Other Revenues | 2,999,495 | 3,032,802 | 3,110,855 | 3,108,990 | 3,092,830 |
| Total Revenues | 3,902,133 | 3,947,958 | 3,946,674 | 3,879,921 | 3,836,138 |
| HAP Reserve (HUD-HELD) Reserve | 9,518 232,490 | - 66,141 | - 46,154 | - 41,430 | - 40,813 |
| Total Revenue w/ Reserve | 4,144,140 | 4,014,099 | 3,992,827 | 3,921,351 | 3,876,951 |
| Surplus/ (Deficit) w/ Reserve | (35,309) | (135,818) | (167,558) | (222,299) | (278,960) |

Operating Revenue

NYCHA receives revenue from various sources through several appropriations. The sources of funds to support the operating budget can be seen in Table 3 and are explained below:

**Operating Budget Chart 1: 2022 Operating Revenue
(\$000)**



Total Revenue \$4.14 Billion

Tenant Rental Revenue and Federal Operating Subsidies account for nearly 46 percent of total revenues while Section 8 Subsidy for HAP and the Administrative Fees accounts for 35 percent of total revenues, as shown in the chart. The remaining 19 percent consists of many different components, but mainly Capital Fund Reimbursements and City Funds.

Operating Budget Table 3: 2022 Revenue by Funding Categories

| | (%) |
|----------------|---------------|
| General Fund | 57.9% |
| Section 8 | 35.0% |
| City Grants | 6.7% |
| Federal Grants | 0.5% |
| Total | 100.0% |

Tenant Rental Revenue

Projected rent paid to NYCHA by residents, or Tenant Rental Revenue, represents 21 percent of total revenues in 2022. Rent projections are modeled at the property level based on data that includes the number of occupied units, tenants' rent, and collection losses. It is important to note that Tenant Rental Revenue contributes less than half of the total revenues used to cover the Authority's public housing expenditures reflected in the General Fund.

This Plan projects Tenant Rental Revenue to decrease from 1.08 billion to \$0.87 billion mainly attributed to the ongoing impacts of the pandemic (COVID19) and the effort to transition from public housing to RAD to help attract financial resources. Separately, projection includes a compounded growth rate of 1 percent for remaining public housing units.

Federal Subsidies

This Plan projects the Federal Operating Subsidy to be \$1.01 billion in 2021 and increase to \$1.02 billion in 2022. The assessment used to determine anticipated Operating Subsidy revenue is based on many factors including the number of eligible units, projected expense levels, utility expense levels, and formula income, which in turn, is based on Tenant Rental Revenue. While this assessment determines the eligibility level, additional assumptions must be made to determine future appropriations and proration levels, which averaged nearly 93 percent for the past decade (2012 to 2021).

For 2022 - 2026, reflective of the observed proration trends over the past 7 years (2015-2021) averaging around 96 percent or a loss of 4% in potential revenue (also known as eligibility). It is important to note that in 2020, in recognition of the unprecedented pandemic outbreak affecting livelihoods, especially for low-income families, HUD provided additional funding support. The Authority was eligible to receive \$1 billion in 2020, however, \$1.12 billion was received, or an additional \$120 million based on national proration of 112% proration.

Section 8 Conversion at LLC properties

NYCHA receives no dedicated federal funding for 20K units under LLC (City and State) Developments which were properties developed by City and State. While NYCHA was able to secure funding for 11,743 units via Operating subsidy through American Recovery and

Reinvestment Act (ARRA), the remaining 8,396 units (2,722 under LLC I and 5,674 under LLC II) continues to burden limited resource as the tenant rent from these properties is not adequate to support ever-increasing operating costs.

NYCHA has since been working diligently to transition (convert) these unfunded units to the Section 8 program. In fact, after years of effort, the 2022 plan projects RAD/PACT process all of LLC II units (5,674) is expected to be converted and funded through Section 8 program. Additionally, apart from 25 units which will eventually be converted upon vacancy, 2,697 units under LLC1 is expected to be converted by 2022 yearend.

Section 8 Subsidies and Administrative Fee

Section 8 Subsidy represents the total of the Housing Assistance Payments (HAP) and the Administrative Fees subsidy in the Housing Choice Voucher (HCV) Program Fund. The projected subsidy reflects the expected number of vouchers in service in the HCV Program five-year rental plan. This considers the interplay of the following: program attrition, restorations, per-unit costs, inflation factors applied by HUD, increases permitted to building owners under New York rent regulations, changes to the fair market rent and payment standards, and funding proration.

The Plan assumes Section 8 Subsidy to increase from \$1.2 billion to \$1.4 billion over the five years 2022-2026. The Administrative Fees is expected to increase from what was received in 2021 attributed to the projected increase in units. This assumes a total Unit Months Leased (UML) of 1,065,755 for a monthly average of 88,813 vouchers in 2022.

Categorical Grants

NYCHA receives grant awards from federal, state, city, and private sources to fund specific community development and benefits programs. The Plan reflects funding awarded and does not reflect anticipated funding. The budget reflects categorical grants in the amount of approximately \$5 million in its 5-year plan.

Capital Fund Reimbursements

Capital Fund Reimbursements (CFRs) are reimbursements from the federal capital program to the operating program for capital-related costs incurred in the operating budget. The CFRs are for replacement reserves of NYCHA's mixed-finance portfolios. These reimbursements are projected to be \$245 million in 2022 reflective of an increase in capital funding allocation.

Interest on Investments

Interest on Investments represents expected earnings on cash and investments but excludes expected returns on self-insurance funds since these earnings are netted against insurance

costs. This revenue is projected to increase from under \$400 thousand in 2022 to 5 million in 2026, reflecting expected increases in interest yields over the plan period.

Other Revenue from Operations

Other Revenue from Operations consists of ancillary fees, primarily from residents, including sales and services charges, parking fees, and appliance surcharges intended to defer a portion of the cost of excess utility consumption. Other Revenue from Operations is projected to decrease from \$34.5 million in 2022 to \$25.5 million in 2026 primarily attributed to RAD transition.

City Funds

The City of New York and its administration are committed to supporting NYCHA's goals and mission. To address NYCHA's challenges, this administration has granted NYCHA approximately \$276 million in 2022 to fund various initiatives and programs in support of the public housing program. The budgeted amount for 2022 is \$276 million which is primarily composed of \$130 million for the reimbursement of general wage increases, \$89 million for the Vacant Unit Readiness Program, \$51 million via CDBG programs, and \$6 million for other city-funded initiatives.

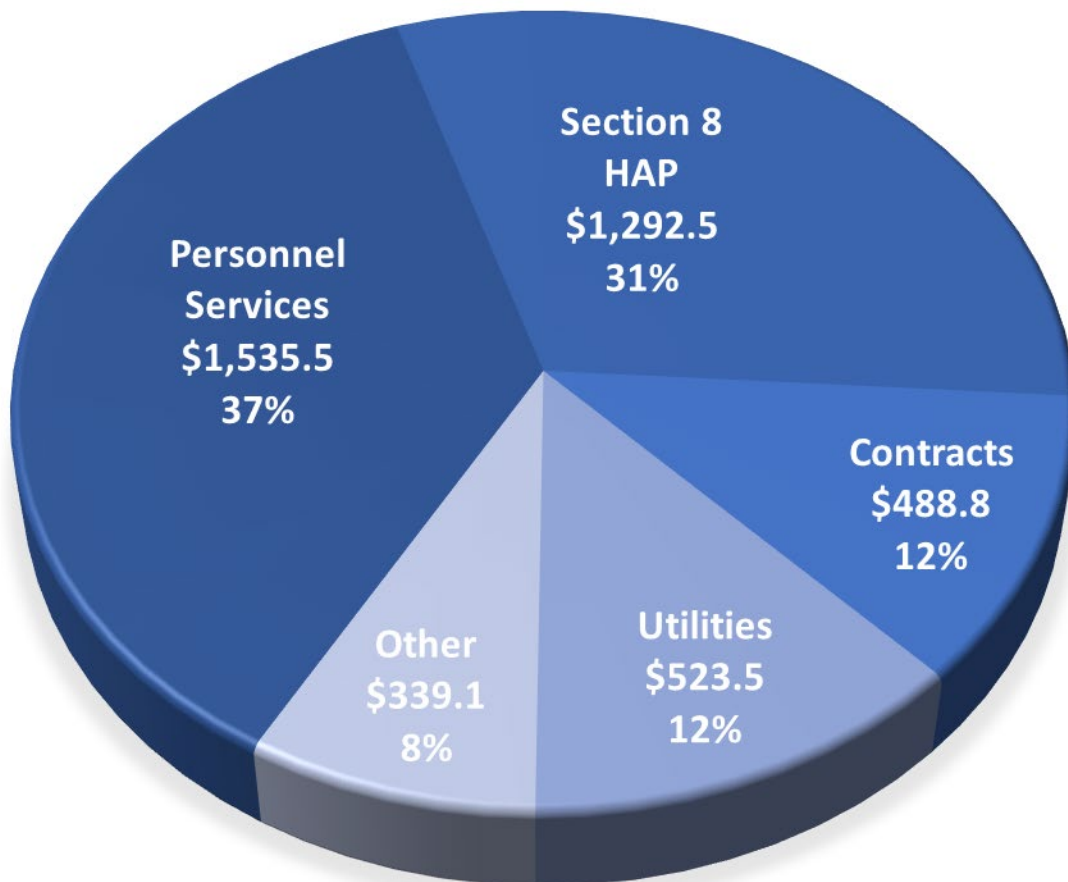
Other Non-Operating Revenues

Other Non-Operating Revenues are ancillary revenues that NYCHA generates from third parties through property assets. This category includes revenue from Section 8 properties recapitalization, commercial storefront leases, rooftop leases, and sublease income from underutilized office space.

Operating Expenses

Table 6 shows by category the \$4.18 billion expenditures in NYCHA's 2021 Operating Budget:

**Operating Budget Chart 2: 2022 Use of Operating Funds
(\$000)**



Total Expenses \$4.18 billion

Personnel Service (Salaries and Other Benefits) accounts for 37 percent of the total operating budget expenditures. Section 8 Housing Assistance Payments account for 31 percent, Contracts and Utilities account for 15 percent and 12 percent, respectively, and all other expenses account for the remaining 8 percent of expenditures.

Personnel Services (PS)

The 2022 Budget includes \$1.54 billion in Personnel Services (PS) expenses which includes, full-time, part-time, and seasonal salaries, overtime, shift differential and fringe benefits.

- The full-time salary budget is \$774 million in 2022 and covers annual salaries for the 12,188 employees who work on average between 35 and 40 hours a week.
- The seasonal budget is \$20.5 million, and it provides funding support for temporary staffing to help accommodate seasonal needs of operations.
- The fringe benefits budget is \$624 million and covers the benefits associated with personnel. The fringe benefits budget covers Workers' Compensation, Social Security, health insurance, pension, welfare, annuity, retiree health insurance, retiree welfare and unemployment costs.
- The overtime budget is \$99 million which pays for scheduled and unscheduled overtime.
- The shift differential budget is approximately \$5 million and reflects trade staff that work outside of regular shifts.
- The retro budget is approximately \$0.3 million.
- The budget for other salary which covers longevity and service differential is \$12 million.

Other than Personnel Service (OTPS)

NYCHA will spend \$2.64 billion for Other Than Personnel Services (OTPS) which includes leases, supplies, equipment, utilities, contracts, insurance, Section 8 payments, and debt service.

- The budget for Section 8 payments is \$1,293 million and provides funding for payments to landlords who provide private housing to families in the Section 8 program. Under this federally funded program, families pay 30% of their income for rent and NYCHA pays the difference in rent up to a maximum amount.
- The utility budget of \$524 million includes fuels, cooking gas, electricity, and water Authority wide.
- The contracts budget is \$489 million, and includes funding for the contracts used for painting, elevator maintenance, fire safety, plumbing and the purchase of windows and doors.
- The budget for leases is \$60 million which represents the leasing of various borough and administrative offices throughout the city.
- The insurance budget is \$93 million and is used to pay tort claims and premiums; for multiple insurance coverage such as property insurance.
- The budget for supplies is \$108 million and represents goods and materials purchased for the daily maintenance of the developments, such as cleaning and janitorial supplies.

It also includes office supplies such as paper, pens, as well as the supplies for resident-oriented programming such as basketballs and art supplies.

- The equipment budget is \$32 million and is used to purchase equipment for developments as well as offices and includes items such as drills, snow blowers, electric saws, appliances, computers, and vehicles.
- The remaining budget of \$46 million funds miscellaneous items such as bank fees, debt service, postage, membership subscriptions and cash grants that are paid to resident associations.

Departmental Budget Summary

The following table is a summary of the expense budgets by department for 2022.

**Operating Budget Table 3: 2022 Departmental Budget
(\$000)**

| DEPARTMENT | HC | PS | OTPS | TOTAL EXPENSES |
|--|------------|-----------------|-----------------|------------------|
| Chair | | | | |
| Office of the Chair | 15 | \$3,587 | \$14,021 | \$17,608 |
| Office of the Corporate Secretary | 19 | \$2,886 | \$353 | \$3,240 |
| NYCHA Board Members | - | \$ | \$100 | \$100 |
| Inspector General | 53 | \$6,483 | \$86 | \$6,569 |
| Equal Opportunity | 9 | \$1,254 | \$612 | \$1,866 |
| Environmental Health & Safety | 51 | \$7,182 | \$2,867 | \$10,050 |
| Communications | 24 | \$3,571 | \$1,346 | \$4,917 |
| VP Internal Audit | 13 | \$2,101 | \$1,585 | \$3,687 |
| VP Intergovernmental Affairs | 10 | \$1,615 | \$17 | \$1,631 |
| Chair Total | 194 | \$28,679 | \$20,987 | \$49,667 |
| EVP Finance | | | | |
| Office of the EVP Finance | 4 | \$988 | \$224 | \$1,212 |
| Office of the VP Finance Accounting and Investment | - | - | \$5 | \$5 |
| Financial Accounting & Reporting Services | 77 | \$10,417 | \$408 | \$10,826 |
| Accounts Payable and Utility Management | 35 | \$4,180 | \$4,437 | \$8,617 |
| Treasury | 11 | \$1,762 | \$614 | \$2,375 |
| VP Finance Accounting and Investment | 123 | \$16,359 | \$5,464 | \$21,823 |
| Risk Management | 8 | \$1,432 | \$23,767 | \$25,200 |
| Financial Planning & Analysis | 51 | \$14,714 | \$110 | \$14,824 |
| EVP Finance | 186 | \$33,493 | \$29,566 | \$63,059 |
| EVP Information Technology | | | | |
| Office of the EVP IT | 3 | \$724 | \$10,694 | \$11,417 |
| VP Enterprise Solutions Management | 18 | \$3,569 | \$1,185 | \$4,754 |
| VP Infrastructure and Operations | 98 | \$18,017 | \$41,456 | \$59,473 |
| VP Service Management | 33 | \$5,007 | \$1,791 | \$6,798 |
| VP Strategy and Planning | 16 | \$3,414 | \$479 | \$3,894 |
| Cyber and Risk Management | 5 | \$970 | - | \$970 |
| EVP Information Technology | 173 | \$31,702 | \$55,605 | \$87,306 |
| EVP Administration | | | | |
| Office of EVP Administration | 3 | \$651 | \$23 | \$674 |
| Customer Contact Center | 143 | \$13,329 | \$5,177 | \$18,506 |
| Customer Operations | 15 | \$2,258 | \$9 | \$2,267 |
| Employee Engagement | 4 | \$690 | - | \$690 |
| General Services | 62 | \$6,507 | \$12,524 | \$19,031 |
| Human Resources | 127 | \$16,855 | \$3,003 | \$19,858 |
| Real Estate Services | 27 | \$3,926 | \$60,214 | \$64,140 |
| EVP Administration | 381 | \$44,216 | \$80,950 | \$125,166 |
| EVP Legal Affairs & General Counsel | | | | |
| Office of the EVP Legal Affairs & General Counsel | 154 | \$21,819 | \$6,818 | \$28,637 |
| Office of the Chief Procurement Officer | - | - | \$1,300 | \$1,300 |
| Office of the SVP Supply Management & Procurement | 31 | \$4,367 | \$249 | \$4,615 |
| VP Procurement | 43 | \$5,932 | \$446 | \$6,378 |
| VP Procurement Policy & Performance Management | 12 | \$1,744 | - | \$1,744 |
| VP Purchasing, Logistics & Inventory | 60 | \$5,856 | \$13 | \$5,869 |
| Procurement Ethics & Vendor Responsibility | 5 | \$535 | - | \$535 |
| Chief Procurement Officer | 151 | \$18,433 | \$2,008 | \$20,441 |
| EVP Legal Affairs & General Counsel | 305 | \$40,252 | \$8,826 | \$49,077 |
| EVP Strategy & Innovation | | | | |
| Office of the EVP Strategy & Innovation | 4 | \$817 | \$977 | \$1,794 |
| Office of the VP Performance Management & Analysis | 4 | \$834 | - | \$834 |
| Performance Tracking & Analysis | 22 | \$2,812 | \$9 | \$2,821 |
| VP Performance Management & Analysis | 26 | \$3,646 | \$9 | \$3,654 |
| Strategic Planning | 7 | \$1,451 | \$15 | \$1,466 |
| EVP Strategy & Innovation | 37 | \$5,914 | \$1,000 | \$6,914 |
| EVP Compliance | | | | |
| Office of the EVP Compliance | 3 | \$679 | \$2,116 | \$2,794 |
| VP Compliance | 44 | \$6,239 | - | \$6,239 |
| EVP Compliance | 47 | \$6,918 | \$2,116 | \$9,034 |

**Table 7: 2021 Departmental Budget
(Continued)**

| DEPARTMENT | HC | PS | OTPS | TOTAL EXPENSES |
|--|---------------|---------------------|---------------------|---------------------|
| Chief Operating Officer | | | | |
| Office of the Chief Operating Officer | 14 | \$2,537 | \$1,833 | \$4,370 |
| Office of the VP Public Safety | 3 | \$566 | \$2 | \$568 |
| Safety & Security | 56 | \$6,282 | \$20,874 | \$27,156 |
| <u>Emergency Management</u> | <u>18</u> | <u>\$2,189</u> | <u>\$108</u> | <u>\$2,296</u> |
| VP Public Safety | 77 | \$9,036 | \$20,984 | \$30,020 |
| Office of the VP Healthy Homes | 4 | \$698 | - | \$698 |
| Lead Hazard Control | 139 | \$17,917 | \$30,100 | \$48,017 |
| Mold Hazard Control | 46 | \$6,061 | \$3,040 | \$9,101 |
| <u>Asbestos</u> | <u>46</u> | <u>\$7,674</u> | <u>\$2,243</u> | <u>\$9,916</u> |
| VP Healthy Homes | 235 | \$32,350 | \$35,383 | \$67,732 |
| Office of the VP Wastes Management & Pest Reductions | 1 | \$286 | - | \$286 |
| Integrated Pest Management | - | \$2 | \$12 | \$14 |
| Pest Control | 84 | \$10,118 | \$13,054 | \$23,172 |
| <u>Waste Management</u> | <u>30</u> | <u>\$3,343</u> | <u>\$3,893</u> | <u>\$7,236</u> |
| VP Wastes Management & Pest Reductions | 115 | \$13,750 | \$16,959 | \$30,708 |
| Office of the VP Public Housing Tenancy Administration | 1 | \$280 | - | \$280 |
| Public Housing Tenancy Operations | 23 | \$3,120 | \$754 | \$3,874 |
| Applications & Tenancy Administration | 89 | \$10,543 | \$27 | \$10,569 |
| <u>PH Management Services</u> | <u>36</u> | <u>\$4,456</u> | <u>\$316</u> | <u>\$4,772</u> |
| VP Public Housing Tenancy Administration | 149 | \$18,398 | \$1,097 | \$19,495 |
| Quality Assurance | 32 | \$3,983 | \$163 | \$4,146 |
| Chief Operating Officer Total | 622 | \$80,054 | \$76,417 | \$156,472 |
| EVP Leased Housing | | | | |
| Office of the EVP Leased Housing | 3 | \$682 | \$2,749 | \$3,432 |
| Office of the VP Leased Housing | 6 | \$1,026 | \$528 | \$1,554 |
| Emergency Housing Voucher | 7 | \$845 | \$2,545 | \$3,390 |
| Inspections | 50 | \$5,775 | \$1,432 | \$7,208 |
| LHD Bronx Client Services | 207 | \$24,934 | \$679 | \$25,613 |
| <u>LHD Brooklyn Client Services</u> | <u>76</u> | <u>\$9,044</u> | <u>\$28</u> | <u>\$9,072</u> |
| VP Leased Housing | 346 | \$41,624 | \$5,213 | \$46,837 |
| Central Office Operations | 36 | \$4,464 | \$155 | \$4,619 |
| Leased Housing Finance | 23 | \$2,957 | \$41 | \$2,997 |
| Quality Assurance Performance Management | 21 | \$2,713 | \$24 | \$2,737 |
| Leased Housing-CMA | - | - | \$1,303,809 | \$1,303,809 |
| EVP Leased Housing Total | 429 | \$52,440 | \$1,311,991 | \$1,364,431 |
| EVP Community Engagement & Partnerships | | | | |
| Office of the EVP Community Engagement & Partnerships | 2 | \$490 | \$61 | \$550 |
| VP Community Partnership | 69 | \$7,531 | \$11,450 | \$18,981 |
| VP Resident Engagement | 75 | \$7,336 | \$2,952 | \$10,288 |
| Community Development | 38 | \$3,731 | \$143 | \$3,873 |
| Community Health Initiatives | 9 | \$1,259 | \$3 | \$1,262 |
| Public Private Partnerships | 4 | \$592 | \$145 | \$736 |
| Resident Economic Empowerment and Sustainability | 55 | \$6,165 | \$449 | \$6,614 |
| EVP Community Engagement & Partnerships Total | 252 | \$27,102,426 | \$15,201,757 | \$42,304,183 |
| EVP Operations | | | | |
| Office of the EVP Operations | 200 | \$15,903 | \$1,144 | \$17,047 |
| SVP Support Services Office | 3 | \$636 | \$114 | \$750 |
| Heating Management Services | 624 | \$84,136 | \$993 | \$85,129 |
| Elevator Services and Repairs Dept | 526 | \$92,998 | \$332 | \$93,330 |
| Emergency Services Dept | 162 | \$19,278 | \$2,732 | \$22,009 |
| Technical Services | - | - | - | - |
| <u>Maintenance Repairs and Skill Trades</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| SVP Support Services | 1,315 | \$197,047 | \$4,171 | \$201,218 |
| VP Operational Analysis & Contract Mgt Office | 7 | \$1,180 | \$121 | \$1,301 |
| Paint Administration | 173 | \$37,477 | \$7,695 | \$45,172 |
| Rapid Response | 36 | \$9,207 | \$22,970 | \$32,176 |
| New Technical Services | 174 | \$28,743 | \$6,056 | \$34,799 |
| <u>Management and Planning</u> | <u>19</u> | <u>\$4,738</u> | <u>\$252</u> | <u>\$4,990</u> |
| VP Operational Analysis & Contract Mgt | 409 | \$81,344 | \$37,094 | \$118,439 |
| VP Public Housing Operations BX | 1,814 | \$206,214 | \$253,165 | \$459,379 |
| VP Public Housing Operations BK | 2,266 | \$260,720 | \$290,523 | \$551,244 |
| VP Public Housing Operations MH | 2,197 | \$249,920 | \$311,071 | \$560,992 |
| VP Public Housing Operations QN_SI | 939 | \$111,800 | \$125,198 | \$236,998 |
| EVP Operations | 9,140 | \$1,122,949 | \$1,022,367 | \$2,145,316 |
| Chief Asset & Capital Management Officer | | | | |
| EVP Real Estate | 43 | \$7,389 | \$11,057 | \$18,446 |
| EVP Capital Projects | 379 | \$54,378 | \$7,878 | \$62,257 |
| Chief Asset & Capital Management Officer | 422 | \$61,767 | \$18,936 | \$80,703 |
| Total NYCHA Budget | 12,188 | \$1,535,487 | \$2,643,962 | \$4,179,449 |

Head Count Plan

The following table details NYCHA's full-time headcount plan by department for 2022 through 2026. Also included is the budgeted headcount for 2021 from previous plan.

Table 8: 2022 – 2026 Authorized Head Count

| | Prior Year | Financial Plan | | | | |
|--|------------|----------------|------------|------------|------------|------------|
| | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
| Office of the Chair | 8 | 15 | 15 | 15 | 15 | 15 |
| Office of the Secretary | 19 | 19 | 19 | 19 | 19 | 19 |
| NYCHA Board Members | - | - | - | - | - | - |
| Inspector General | 51 | 53 | 53 | 53 | 53 | 53 |
| Equal Opportunity | 16 | 9 | 9 | 9 | 9 | 9 |
| Environmental Health & Safety | 49 | 51 | 51 | 51 | 51 | 51 |
| Communications | 22 | 24 | 24 | 24 | 24 | 24 |
| VP Internal Audit | 13 | 13 | 13 | 13 | 13 | 13 |
| VP Intergovernmental Affairs | 10 | 10 | 10 | 10 | 10 | 10 |
| Chair | 188 | 194 | 194 | 194 | 194 | 194 |
| Office of the EVP Finance | 5 | 4 | 4 | 4 | 4 | 4 |
| Office of the VP Finance Accounting and Investment | - | - | - | - | - | - |
| Financial Accounting & Reporting Services | 81 | 77 | 77 | 77 | 77 | 77 |
| Accounts Payable and Utility Management | 36 | 35 | 35 | 35 | 35 | 35 |
| Treasury | 11 | 11 | 11 | 11 | 11 | 11 |
| VP Finance Accounting and Investment | 128 | 123 | 123 | 123 | 123 | 123 |
| Financial Planning & Analysis | 43 | 51 | 51 | 51 | 51 | 51 |
| Risk Management | 9 | 8 | 8 | 8 | 8 | 8 |
| EVP Finance | 185 | 186 | 186 | 186 | 186 | 186 |
| Office of the EVP IT | 2 | 3 | 3 | 3 | 3 | 3 |
| VP Enterprise Solutions Management | 34 | 18 | 18 | 18 | 18 | 18 |
| VP Infrastructure and Operations | 72 | 98 | 98 | 98 | 98 | 98 |
| VP Service Management | 42 | 33 | 33 | 33 | 33 | 33 |
| VP Strategy and Planning | 28 | 16 | 16 | 16 | 16 | 16 |
| Cyber and Risk Management | - | 5 | 5 | 5 | 5 | 5 |
| EVP Information Technology | 178 | 173 | 173 | 173 | 173 | 173 |
| Office of EVP Administration | 4 | 3 | 3 | 3 | 3 | 3 |
| General Services | 62 | 62 | 62 | 62 | 62 | 62 |
| Human Resources | 122 | 127 | 127 | 127 | 127 | 129 |
| Customer Contact Center | 143 | 143 | 143 | 143 | 143 | 143 |
| Customer Operations | 15 | 15 | 15 | 15 | 15 | 15 |
| Real Estate Services | 27 | 27 | 27 | 27 | 27 | 27 |
| Employee Engagement | - | 4 | 4 | 4 | 4 | 4 |
| EVP Administration | 373 | 381 | 381 | 381 | 381 | 383 |
| Office of the EVP Legal Affairs & General Counsel | 148 | 154 | 154 | 154 | 154 | 154 |
| Office of the Chief Procurement Officer | 1 | - | - | - | - | - |
| Office of the SVP Supply Management & Procurement | 34 | 31 | 31 | 31 | 31 | 36 |
| VP Procurement | 63 | 43 | 43 | 43 | 43 | 43 |
| VP Procurement Policy & Performance Management | 8 | 12 | 12 | 12 | 12 | 12 |
| VP Purchasing, Logistics & Inventory | 44 | 60 | 60 | 60 | 60 | 60 |
| Procurement Ethics & Vendor Responsibility | - | 5 | 5 | 5 | 5 | 5 |
| Chief Procurement Officer | 150 | 151 | 151 | 151 | 151 | 156 |
| Office of the EVP Legal Affairs & General Counsel | 298 | 305 | 305 | 305 | 305 | 310 |
| Office of the EVP Strategy & Innovation | 2 | 4 | 4 | 4 | 4 | 4 |
| Office of the VP Performance Management & Analysis | 4 | 4 | 4 | 4 | 4 | 4 |
| Performance Tracking & Analysis | 20 | 22 | 22 | 22 | 22 | 22 |
| VP Performance Management & Analysis | 24 | 26 | 26 | 26 | 26 | 26 |
| Strategic Planning | 6 | 7 | 7 | 7 | 7 | 7 |
| EVP Strategy & Innovation | 32 | 37 | 37 | 37 | 37 | 37 |
| Office of the EVP Compliance | 9 | 3 | 3 | 3 | 3 | 3 |
| VP Compliance | 32 | 44 | 44 | 44 | 44 | 44 |
| EVP Compliance | 41 | 47 | 47 | 47 | 47 | 47 |

Table 8: 2022 – 2026 Authorized Head Count
(Continued)

| | <i>Prior Year</i> | | | <i>Financial Plan</i> | | |
|--|-------------------|----------------|----------------|-----------------------|----------------|----------------|
| | FY 2021 | FY 2022 | FY 2023 | FY 2024 | FY 2025 | FY 2026 |
| Office of the Chief Operating Officer | 18 | 14 | 14 | 14 | 14 | 14 |
| Office of the VP Public Safety | 3 | 3 | 3 | 3 | 3 | 3 |
| Safety & Security | 56 | 56 | 56 | 56 | 56 | 56 |
| <u>Emergency Management</u> | <u>18</u> | <u>18</u> | <u>18</u> | <u>18</u> | <u>18</u> | <u>18</u> |
| VP Public Safety | 77 | 77 | 77 | 77 | 77 | 77 |
| Office of the VP Healthy Homes | 4 | 4 | 4 | 4 | 4 | 4 |
| Lead Hazard Control | 136 | 139 | 139 | 139 | 139 | 139 |
| Mold Hazard Control | 46 | 46 | 46 | 46 | 46 | 46 |
| <u>Asbestos</u> | <u>-</u> | <u>46</u> | <u>46</u> | <u>46</u> | <u>46</u> | <u>46</u> |
| VP Healthy Homes | 186 | 235 | 235 | 235 | 235 | 235 |
| Office of the VP Wastes Management & Pest Reductions | 1 | 1 | 1 | 1 | 1 | 1 |
| Integrated Pest Management | - | - | - | - | - | - |
| Newborn Hazard Prevention Program | - | - | - | - | - | - |
| Pest Control | 87 | 84 | 84 | 84 | 84 | 84 |
| <u>Waste Management</u> | <u>22</u> | <u>30</u> | <u>30</u> | <u>30</u> | <u>30</u> | <u>30</u> |
| VP Wastes Management & Pest Reductions | 111 | 115 | 115 | 115 | 115 | 115 |
| Office of the VP Public Housing Tenancy Administration | 2 | 1 | 1 | 1 | 1 | 1 |
| Public Housing Tenancy Operations | 21 | 23 | 23 | 23 | 23 | 23 |
| Applications & Tenancy Administration | 89 | 89 | 89 | 89 | 89 | 89 |
| <u>PH Management Services</u> | <u>32</u> | <u>36</u> | <u>36</u> | <u>36</u> | <u>36</u> | <u>37</u> |
| VP Public Housing Tenancy Administration | 144 | 149 | 149 | 149 | 149 | 150 |
| Quality Assurance | 25 | 32 | 32 | 32 | 32 | 32 |
| Chief Operating Officer | 561 | 622 | 622 | 622 | 622 | 623 |
| Office of the EVP Leased Housing | 3 | 3 | 3 | 3 | 3 | 3 |
| Office of the VP Leased Housing | 6 | 6 | 6 | 6 | 6 | 6 |
| Emergency Housing Voucher | - | 7 | 7 | 7 | 7 | 7 |
| Inspections | 48 | 50 | 50 | 50 | 50 | 50 |
| LHD Brooklyn Client Services | 72 | 76 | 76 | 76 | 76 | 76 |
| <u>LHD Bronx Client Services</u> | <u>207</u> | <u>207</u> | <u>207</u> | <u>207</u> | <u>207</u> | <u>207</u> |
| VP Leased Housing | 333 | 346 | 346 | 346 | 346 | 346 |
| Central Office Operations | 36 | 36 | 36 | 36 | 36 | 36 |
| Leased Housing Finance | 23 | 23 | 23 | 23 | 23 | 23 |
| Quality Assurance Performance Management | 21 | 21 | 21 | 21 | 21 | 21 |
| EVP Leased Housing | 416 | 429 | 429 | 429 | 429 | 429 |
| Office of the EVP Community Engagement & Partnerships | 2 | 2 | 2 | 2 | 2 | 2 |
| VP Community Partnership | 69 | 69 | 69 | 69 | 69 | 69 |
| VP Resident Engagement | 76 | 75 | 75 | 75 | 75 | 75 |
| Community Development | 38 | 38 | 38 | 38 | 38 | 38 |
| Community Health Initiatives | 6 | 9 | 9 | 9 | 9 | 9 |
| Public Private Partnerships | 4 | 4 | 4 | 4 | 4 | 4 |
| Resident Economic Empowerment and Sustainability | 55 | 55 | 55 | 49 | 49 | 49 |
| EVP Community Engagement & Partnerships | 250 | 252 | 252 | 246 | 246 | 246 |
| Office of the EVP Operations | 258 | 200 | 200 | 200 | 200 | 200 |
| SVP Support Services Office | 3 | 3 | 3 | 3 | 3 | 3 |
| Heating Management Services | 577 | 624 | 624 | 624 | 624 | 624 |
| Elevator Services and Repairs Dept | 521 | 526 | 526 | 526 | 526 | 526 |
| Emergency Services Dept | 162 | 162 | 162 | 162 | 162 | 162 |
| Technical Services | 49 | - | - | - | - | - |
| <u>Maintenance Repairs and Skill Trades</u> | <u>21</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> | <u>-</u> |
| VP Support Services | 1,333 | 1,315 | 1,315 | 1,315 | 1,315 | 1,315 |
| VP Public Housing Operations BK | 2,296 | 2,266 | 2,264 | 2,148 | 1,949 | 1,811 |
| VP Public Housing Operations BX | 1,692 | 1,814 | 1,814 | 1,608 | 1,474 | 1,251 |
| VP Public Housing Operations MH | 1,897 | 2,197 | 2,094 | 1,970 | 1,631 | 1,546 |
| VP Public Housing Operations QN_SI | 840 | 939 | 939 | 914 | 794 | 794 |
| VP Operational Analysis & Contract Mgt | 562 | 409 | 409 | 409 | 409 | 409 |
| EVP Operations | 8,878 | 9,140 | 9,035 | 8,564 | 7,772 | 7,326 |
| EVP Real Estate | 43 | 43 | 43 | 43 | 43 | 43 |
| EVP Capital Projects | 368 | 379 | 379 | 379 | 379 | 379 |
| Chief Asset & Capital Management Officer | 411 | 422 | 422 | 422 | 422 | 422 |
| Total NYCHA Budget | 11,811 | 12,188 | 12,083 | 11,606 | 10,814 | 10,376 |

Departmental Operating Budget

NYCHA Mission

The New York City Housing Authority (NYCHA) provides decent and affordable housing in a safe and secure living environment for low-and moderate-income residents throughout the five boroughs. NYCHA also administers a citywide Section 8 Leased Housing Program. To fulfill this mission, NYCHA must preserve its aging housing stock through timely maintenance and modernization of its developments. While continuing this effort, NYCHA works to enhance the quality of life by offering residents social services that give them opportunities to participate in a multitude of community, educational, and recreational programs, as well as job readiness and training initiatives.

Overview

This section provides detailed budget information by Department. In most cases, Departments are overseen by an Executive Vice President (EVP). Each EVP is responsible for a portfolio of Departments and offices within a specific area. This section includes Departmental missions, and responsibilities. The budgets for NYCHA's Budget Responsibility Groups (BRGs) are listed by account type. In addition, changes from the prior year are identified. The Departments are grouped by their EVP in this section, and the Organizational Chart provides an overview of NYCHA.

Departmental budgets do not include the anticipated service reductions and hiring freeze.

Key NYCHA Officials

The Board (Chair, Vice-Chair, Member)

The NYCHA board is comprised of seven members appointed by the mayor. The mayor designates three Members, two of whom are appointed by the Mayor for five-year terms, and the Chair, who is appointed by the Mayor and reports to the Mayor, constitute the governing Board of NYCHA. One member is designated to be the Vice-Chair, and in the event of a vacancy in the office of the Chair or when the Chair is absent or unable to act, the Vice-Chair assumes his/her duties and powers.

The Board Members are responsible for voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings of the Members of the Authority.

The Chair presides at Board meetings, directs the business and affairs of the Authority, and is responsible for the execution of all policies, resolutions, motions, and rules and regulations adopted by the Board. Additionally, he/she issues and promulgates official orders, and makes rules and regulations for the conduct, management, and operation of the Authority, and signs and executes on behalf of the Authority all leases, deeds, contracts, and commitments of the Authority.

The following departments and offices report directly to the Chair: The Office of the Corporate Secretary, the Office of the Inspector General, Department of Equal Opportunity, NYCHA Board Members, Vice-President (VP) for Intergovernmental Affairs, Chief Communication Officers,

Executive Vice-President (EVP) for and Legal Affairs & General Counsel, EVP & Chief Information Officer, EVP for Leased Housing, EVP for Real Estate & Special Projects, EVP Strategic Innovation, VP & Chief Financial Officer and Chief Compliance Officer.

Chief Operating Officer

Principal executive administrator of the Authority, the Chief Operating Officer (COO) assists the Chair in the supervision of the business affairs of the Authority and is responsible for the execution of all orders, rules, and regulations made or approved by the Board.

The COO directly supervises the following: Executive Vice President (EVP) for Administration, EVP for Capital Projects, EVP for Community Operations, EVP for Operations, VP for Public Safety, VP for Healthy Homes, VP for Public Housing Tenancy Administration and Quality Assurance Officer.

Departmental Details

Chair

(Office of the Chair)

Overview / Mission Statement

The Office of the Chair and CEO's goal is to oversee NYCHA's operations and to supervise every department. In addition, the Office of the Chair and CEO leads the major NYCHA initiatives to create safe, clean, and connected communities for residents and preserve public housing for the future.

The following report directly to the Chair:

- EVP for Finance and Chief Financial Officer;
- EVP and Chief Information Officer;
- EVP and Chief Administration Officer;
- EVP for Legal Affairs and General Counsel;
- EVP for Strategy Innovation; and
- Chief Compliance Officer;
- Chief Asset & Capital Management Officer
- EVP for Real Estates & Special Projects;
- EVP for Capital Projects;

The Office of the Chair comprises of the following departments:

- Office of the Chair
- Office of the Corporate Secretary
- NYCHA Board Member
- Office of the Inspector General
- Department of Equal Opportunity
- Department of Environmental Health & Safety
- Department of Communication
- VP for Internal Audit & Assessment
- VP for Intergovernmental Affairs

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 8 | \$1,254 | 8 | \$1,239 | 15 | \$2,247 | 7 | \$1,008 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$8 | | - | | - | | - |
| Overtime | | \$8 | | \$53 | | \$53 | | - |
| Salary Retro | | \$4 | | \$2 | | \$2 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$884 | | \$676 | | \$1,280 | | 604 |
| Other Salary | | \$6 | | \$5 | | \$5 | | - |
| Subtotal PS | 8 | \$2,164 | 8 | \$1,975 | 15 | \$3,587 | 7 | \$1,612 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$2 | | \$7 | | \$6.6 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$11 | | \$230 | | \$12,806.0 | | \$12,576 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$70 | | \$1,280 | | \$1,208.1 | | (\$72) |
| Subtotal OTPS | | \$82 | | \$1,517 | | \$14,021 | | \$12,504 |
| Total Budget | 8 | \$2,246 | 8 | \$3,492 | 15 | \$17,608 | 7 | \$14,116 |

Financial Review

The 2022 Operating Expense budget for the Executive Department is \$17.61 million, of which \$3.58 million is for PS and \$14.02 million is for OTPS.

(Office of the Corporate Secretary)

Overview / Mission Statement

The Corporate Secretary serves as an advisor to the Board Members as well as their primary liaison to the Executive Team and external stakeholders, and is further charged with leading professional and administrative staff in several fast-paced extremely deadline-driven departments, which include the following:

- Board Logistics Unit;
- Calendar and Documents Unit;
- Office of Impartial Hearings; and
- Guardian Ad Litem Unit

Responsibilities

- Serve as advisor and primary liaison to Board Members.
- Execute all Board Member logistics including
- Prepare resolutions and briefing packages for all Board Meetings,
- Handle of all correspondence,
- Ensure timely submission and review of timesheets,
- Maintain an accurate accounting of their time for stipend purposes,
- Scheduling Plan and coordinate all Authority Board Meetings including Plan and coordinate all Authority Board Meetings including Prepare briefing packages, resolutions, and agendas,
- Record and Issue minutes of votes cast at Board Meetings and Committee Meetings, and,
- Issue notifications of all NYCHA Board Meetings and adjournments/cancellations, whenever required.
- Maintain an index of all resolutions considered by the Board and the corresponding minutes, in addition to other corporate records.
- Issue all true copies of official Authority documents.
- Process all Termination of Tenancy, Grievance, Applicant Appeals and Trespass cases and Guardian Ad Litem ("GAL") matters including various Tenancy-related Applications to Re-open Defaults, Removal of Permanent Exclusion, and Blatch.
- Adjudicate and issue decisions regarding
- Termination of Tenancy proceedings for residents of Authority properties,
- Remaining Family Member Grievance,
- Rent Rate Grievance,
- Section 8 Termination,
- Section 8 Share of Subsidy,
- Public Housing and Section 8 Applicants' Appeals, and,
- Resident's Appeal of exclusion of a visitor, pursuant to issuance of a Trespass Notice resulting from an arrest on or adjacent to Authority property.
- Prepare a weekly Tenancy Calendar resulting from disposed matters.

- Execute and Process the Authority’s Determination of Status Letter.
- Appoint (including contacting the Court for referrals, contacting GALs for appointment, issuing appointment letters, etc.) and process payment for the GAL (including verifying services rendered and accuracy of documentation).

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 14 | \$1,124 | 19 | \$1,664 | 19 | \$1,737 | - | \$73 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$6 | - | \$1 | - | \$1 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$793 | - | \$1,029 | - | \$1,116 | - | 87 |
| Other Salary | - | \$31 | - | \$33 | - | \$33 | - | - |
| Subtotal PS | 14 | \$1,954 | 19 | \$2,726 | 19 | \$2,886 | - | \$160 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$3 | - | \$3 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$28 | - | \$350 | - | \$350 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | | \$29 | | \$353 | | \$353 | | \$0 |
| Total Budget | 14 | \$1,983 | 19 | \$3,079 | 19 | \$3,239 | - | \$160 |

Financial Review

The 2022 Operating Expense budget for the Office of the Corporate Secretary is \$3.24 million, of which \$2.89 million is for PS and \$0.35 million is for OTPS.

(NYCHA Board Member)

Overview / Mission Statement

The NYCHA Board is comprised of seven (7) members appointed by the mayor including three (3) resident members. The Mayor designates one of the members as the Chair. The Chair is the Chief Executive Officer of the Authority and is responsible for the supervision of the business and affairs of the Authority. Members’ duties include voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|-------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | - | - | - | - |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | \$0 | - | \$0.0 | - | - |
| Other Salary | - | - | - | \$0 | - | \$0.1 | - | - |
| Subtotal PS | - | - | - | \$0.070 | - | \$0.1 | - | \$0 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$0 | - | \$0 | - | \$0.3 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$28 | - | \$31 | - | \$31.3 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | \$28.475 | - | \$68.5 | - | \$40 |
| Subtotal OTPS | - | \$28 | - | \$60 | - | \$100 | - | \$40 |
| Total Budget | - | \$28 | - | \$60 | - | \$100 | - | \$40 |

Financial Review

The 2022 Operating Expense budget for the NYCHA Board Member Department is 0.10 million.

(Office of the Inspector General)

Overview / Mission Statement

The Office of the Inspector General (OIG), which is supervised by the New York City Department of Investigation (DOI), is responsible for the investigation and elimination of corrupt or other criminal activity, conflict of interest, and unethical conduct by NYCHA officers and employees, residents, or persons doing business with or receiving funds directly or indirectly from NYCHA.

Responsibilities

Respond to and investigate all reports of corruption, or other criminal activity, or conflict of interest, by any NYCHA officer, employee, resident, individual or company doing business with NYCHA.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 40 | \$3,363 | 51 | \$3,567 | 53 | \$3,864 | 2 | \$297 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$9 | | \$54 | | \$69 | | 15 |
| Salary Retro | | \$15 | | \$0 | | \$0 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$2,421 | | \$2,256 | | \$2,531 | | 275 |
| Other Salary | | \$13 | | \$18 | | \$18 | | - |
| Subtotal PS | 40 | \$5,821 | 51 | \$5,896 | 53 | \$6,483 | 2 | \$587 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$12 | | \$9 | | \$9 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$30 | | \$16 | | \$16 | | - |
| Insurance | | \$2 | | \$42 | | \$50 | | \$8 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$6 | | \$9 | | \$10 | | \$2 |
| Subtotal OTPS | | \$50 | | \$77 | | \$86 | | \$9 |
| Total Budget | 40 | \$5,871 | 51 | \$5,972 | 53 | \$6,569 | 2 | \$597 |

Financial Review

The 2022 Operating Expense budget for the Office of the Inspector General is \$6.57 million, of which \$6.48 million is for PS and \$0.86 million is for OTPS.

(Department of Equal Opportunity)

Overview / Mission Statement

The Department of Equal Opportunity (DEO) promotes and monitors equal opportunity compliance in employment, public housing, and the payment of prevailing wages by NYCHA contractors. DEO's mission is to foster agency-wide equal opportunity, inclusiveness, and non-discrimination throughout NYCHA to persons who live or work at NYCHA, who receive NYCHA services, or who are paid by NYCHA contractors. DEO conducts investigations of discrimination and provides equal opportunity training and assistance services. We value inclusiveness and deliver equal opportunity services without regard to race, color, gender/sex (including pregnancy, gender identity), religion, national origin, disability, alienage and citizenship status, age, marital status, familial status, military status, natural hair, partnership status, predisposing genetic characteristic, sexual orientation, prior record of arrest or conviction, unemployment status, prior salary history, consumer credit history, caregiver status, or status as a victim of domestic violence, sex offenses, stalking or dating violence.

Responsibilities

- Investigate and recommend resolution of complaints of prevailing wage, employment, and fair housing discrimination Investigate and recommend resolution of complaints of prevailing wage, employment, and fair housing discrimination Administer and disseminate NYCHA's equal opportunity, sexual harassment prevention, and fair housing non-discrimination policy statements Provide technical assistance and supplemental training to NYCHA staff, residents, and external stakeholders on the NYCHA nondiscrimination policies investigate and recommend resolution of complaints of prevailing wage, employment, and fair housing discrimination Administer and disseminate NYCHA's equal opportunity, sexual harassment prevention, and fair housing non-discrimination policy statements Provide technical assistance and supplemental training to NYCHA staff, residents, and external stakeholders on the NYCHA nondiscrimination policies
- Facilitate reasonable accommodation assistance for residents, Section 8 voucher holders and applicants for housing with disabilities, and serve as liaison between disability community and various NYCHA departments
- Monitor and facilitate public meeting accessibility assistance among internal NYCHA departments

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 13 | \$1,103 | 16 | \$1,163 | 9 | \$737 | (7) | (\$426) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$3 | - | \$0 | - | \$0 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$744 | - | \$769 | - | \$495 | - | (274) |
| Other Salary | - | \$16 | - | \$21 | - | \$21 | - | - |
| Subtotal PS | 13 | \$1,866 | 16 | \$1,954 | 9 | \$1,254 | (7) | (\$700) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$1 | - | \$1 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$323 | - | \$575 | - | \$575 | - | \$0 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$26 | - | \$36 | - | \$36 | - | (\$0) |
| Subtotal OTPS | - | \$350 | - | \$612 | - | \$612 | - | \$0 |
| Total Budget | 13 | \$2,216 | 16 | \$2,566 | 9 | \$1,866 | (7) | (\$700) |

Financial Review

The 2022 Operating Expense budget for Department of Equal Opportunity is \$1.87 million, of which \$1.25 million is for PS and \$0.61 million is for OTPS.

(Environmental Health & Safety)

Overview / Mission Statement

The mission of the Environmental Health and Safety (EH&S) Department is to ensure decent, safe, and sanitary environments for our residents and employees. In partnership with the Authority’s operating units, the EH&S Department will be responsible for providing oversight, analysis, and evaluation of all matters and work conducted by the Authority which have any impact upon the environmental health and safety of the real property of the Authority, its residents, and employees.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 45 | \$3,686 | 49 | \$4,175 | 51 | \$4,469 | 2 | \$295 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$34 | - | - | - | - | - | - |
| Salary Retro | - | \$20 | - | - | - | - | - | - |
| Shift Differential | - | \$0 | - | - | - | - | - | - |
| Fringe | - | \$2,691 | - | \$2,537 | - | \$2,713 | - | 176 |
| Other Salary | - | \$32 | - | - | - | - | - | - |
| Subtotal PS | 45 | \$6,463 | 49 | \$6,712 | 51 | \$7,182 | 2 | \$470 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$15 | - | \$204 | - | \$204 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$1,308 | - | \$2,523 | - | \$2,523 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$216 | - | \$141 | - | \$141 | - | - |
| Subtotal OTPS | - | \$1,539 | - | \$2,867 | - | \$2,867 | - | \$0 |
| Total Budget | 45 | \$8,002 | 49 | \$9,579 | 51 | \$10,050 | 2 | \$470 |

Financial Review

The 2022 Operating Expense budget for the Environmental Health & Safety is \$10.05 million, of which \$7.18 million is for PS and \$2.87 million is for OTPS.

(Department of Communications)

Overview / Mission Statement

The Department of Communications (DOC) provides strategic guidance, messaging, direction and management for all communications platforms and productions, and promotes NYCHA's brand and identity to target audiences.

DOC is comprised of five service areas (Media Relations, Editorial, Digital Marketing & Design, Language Services Unit and Photography & Events) that collectively produce and disseminate information about NYCHA's policies, programs, and services to approximately 350,000 public housing residents, 20,000 residents of PACT/ RAD developments, 75,000 families participating in the Section 8 program, thousands of additional stakeholders and more than 11,000 staff members. DOC drives all reactive and proactive media relations; develops press releases; responds to reporter inquiries; prepares talking points and briefing documents; produces stories and content for the NYCHA Journal, NYCHA Now and NYCHA Connect; drafts staff and resident letters, emails, robocalls and flyers; prepares executive remarks and legislative testimony; edits departmental documents; oversees NYCHA's official social media channels; provides assistance with graphic design and branding; specializes in website development, management and content creation; delivers in-house video production and editing; photographs special events; provides residents with translation and interpretation services; and delivers audiovisual assistance for in-person and virtual meetings attended by residents and other internal and external stakeholders.

Responsibilities

- Produce a bilingual, monthly tabloid newspaper for Public Housing residents;
- Produce a bimonthly newsletter for staff and retirees;
- Produce the Annual Report and a variety of other printed material;
- Develop and maintain the content on NYCHA's Internet website, NYCHA's presence on the Affordable Housing Resource Center website at nyc.gov, and facilitate the maintenance of the Employee Portal on the Intranet website;
- Draft testimony and speeches, and assist other NYCHA departments with the writing, design, and production of brochures and pamphlets;
- Coordinate ceremonies, exhibits, and events for NYCHA; and
- Provide support for NYCHA events and meetings that require sound amplification or sound and video recording and photograph official agency events, grounds, and resident activities.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 16 | \$1,353 | 22 | \$1,853 | 24 | \$2,205 | 2 | \$352 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$1 | - | - | - | - | - | - |
| Salary Retro | - | \$15 | - | \$2 | - | \$2 | - | - |
| Shift Differential | - | \$0 | - | - | - | - | - | - |
| Fringe | - | \$1,012 | - | \$1,094 | - | \$1,352 | - | 258 |
| Other Salary | - | \$16 | - | \$12 | - | \$12 | - | - |
| Subtotal PS | 16 | \$2,396 | 22 | \$2,961 | 24 | \$3,571 | 2 | \$610 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$8 | - | \$7 | - | \$7 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$622 | - | \$1,331 | - | \$1,331 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$2 | - | \$7 | - | \$7 | - | - |
| Subtotal OTPS | - | \$633 | - | \$1,346 | - | \$1,346 | - | \$0 |
| Total Budget | 16 | \$3,029 | 22 | \$4,307 | 24 | \$4,917 | 2 | \$610 |

Financial Review

The 2022 Operating Expense budget for the Department of Communications is \$4.92 million, of which \$3.57 million is for PS and \$1.35 million is for OTPS.

Overview / Mission Statement

Department of Internal Audit and Assessment provides independent audits and assessments of NYCHA's operations, the adequacy of internal controls, the accuracy of financial data and compliance with applicable laws, regulations, and procedures. These work objectives are accomplished by conducting operational, financial, compliance, and Information Technology (IT) audits selected because of a formal enterprise-wide risk assessment process. These audits are conducted in accordance with Generally Accepted Government Auditing Standards (GAGAS) issued by the Government Accountability Office (GAO), Comptroller General of the United States. The Department of Internal Audit and Assessment prepares an annual audit plan with input from senior NYCHA management. The plan is reviewed by Executive management and is approved by the Audit and Finance Committee. The plan ensures that, on a rotating basis, all facets of NYCHA operations are subject to periodic audits. Additionally, it identifies critical areas of NYCHA's operations which undergo more frequent audit scrutiny.

Responsibilities

- Conduct operational, financial, compliance and information technology (IT) audits (Central Office and field) selected through a formal enterprise-wide risk analysis process and in accordance with Generally Accepted Government Auditing Standards (GAGAS);
- Prepare and obtain approval for the annual audit plan to ensure all facets of NYCHA's operations are subject to periodic audits, and to identify critical operational, financial, compliance and technology risks areas are appropriately accessed based on International Standards for the Professional Practice of Internal Auditing standards and guidelines; and
- Manage and coordinate any external audits | reviews of NYCHA operations conducted by federal, state and city entities such as but not limited to HUD, the New York City Comptroller's Office, Office of Inspector General (OIG) and other entities.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 7 | \$773 | 13 | \$1,223 | 13 | \$1,223 | - | (\$0) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$0 | - | \$1 | - | \$1 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$542 | - | \$748 | - | \$786 | - | 38 |
| Other Salary | - | \$54 | - | \$91 | - | \$91 | - | - |
| Subtotal PS | 7 | \$1,370 | 13 | \$2,063 | 13 | \$2,101 | - | \$38 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$0 | - | \$1 | - | \$1 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$2,186 | - | \$1,381 | - | \$1,381 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$8 | - | \$204 | - | \$204 | - | - |
| Subtotal OTPS | - | \$2,194 | - | \$1,585 | - | \$1,585 | - | \$0 |
| Total Budget | 7 | \$3,563 | 13 | \$3,649 | 13 | \$3,687 | - | \$38 |

Financial Review

The 2022 Operating Expense budget for the Internal Audit & Assessment is \$3.69 million, of which \$2.10 million is for PS and \$1.59 million is for OTPS.

(VP Intergovernmental Affairs/Office of Intergovernmental Relations)

Overview / Mission Statement

The Office of Intergovernmental Relations is responsible for acting as the Authority's liaison with State and City legislative bodies, and various governmental agencies. It works with members of the State Legislature and the City Council on oversight issues, legislation, or appropriations relative to the Authority's operations.

Responsibilities

- Prepare NYCHA's annual legislative program; Prepare NYCHA's annual legislative program; Prepare NYCHA's annual legislative program; Assist the Law Department in the preparation of legislation for consideration by the State Legislature and comment on other legislative proposals that may impact Authority programs or functions;
- Work with the Department of Communications to prepare NYCHA's remarks and any supplemental materials needed when testimony is required before a legislative committee;
- Coordinate comments by the Authority on regulations proposed by State or Municipal entities and ensure their timely submission;
- Provide briefing documents to the Chair, Board Members, and principal staff on matters before the State Legislature and City Council; and
- Resolve constituent issues presented by elected officials.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|------------|----------|----------------|-----------|----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 10 | \$989 | 10 | \$989 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | \$625 | - | 625 |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | - | - | - | \$0 | 10 | \$1,614 | 10 | \$1,614 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | \$1 | - | \$1 |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | \$13 | - | \$13 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | \$3 | - | \$3 |
| Subtotal OTPS | - | \$0 | - | \$0 | - | \$17 | - | \$17 |
| Total Budget | - | \$0 | - | \$0 | 10 | \$1,630 | 10 | \$1,630 |

Financial Review

The 2022 Operating Expense budget for the Office of Intergovernmental Relations is \$0.01 million in PS.

EVP Finance

(Office of the EVP Finance)

Overview / Mission Statement

The EVP for Finance is NYCHA's Chief Financial Officer (CFO) and is responsible for all the budget, accounting and financial planning, and risk management for NYCHA. The EVP has fiduciary responsibility for the Authority.

The following Departments report to CFO:

- The VP for Finance, Accounting & Investment Services
- Financial Accounting & Reporting Services;
- Accounting Payable and Utility Management;
- Treasury;
- Risk Management; and
- Financial Planning & Analysis

Responsibilities

- Develop and maintain appropriate financial policies and procedures to manage the Authority's working capital effectively.
- Develop and maintain effective mechanisms for the preparation of annual budgets and estimates as well as the production of reliable financial forecasts.
- Develop and provides various financial metrics and analysis to help guide fiscal implication of new initiative and current programs.
- Monitors and track workforce measures through the maintenance of positional budgeting process.
- Provide sound advice on the financial implications of the Authority's Board decisions.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 2 | \$416 | 5 | \$662 | 4 | \$623 | (1) | (\$39) |
| Salary Part-Time | . | - | . | - | . | - | - | - |
| Seasonal | | - | | - | | - | - | - |
| Overtime | | - | | \$7 | | \$7 | - | - |
| Salary Retro | | - | | \$4 | | \$4 | - | - |
| Shift Differential | | - | | - | | - | - | - |
| Fringe | | \$486 | | \$370 | | \$353 | - | (17) |
| Other Salary | | \$0 | | \$2 | | \$2 | - | - |
| Subtotal PS | 2 | \$902 | 5 | \$1,045 | 4 | \$988 | (1) | (\$57) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | - | - |
| Supplies | | (\$0) | | \$1 | | \$1 | - | - |
| Equipment | | - | | - | | - | - | - |
| Utilities | | - | | - | | - | - | - |
| Contracts | | \$101 | | - | | - | - | - |
| Insurance | | - | | - | | - | - | - |
| Section 8 Payments | | - | | - | | - | - | - |
| Debt Service | | - | | - | | - | - | - |
| Other OTPS | | \$34 | | \$224 | | \$224 | - | - |
| Subtotal OTPS | | \$135 | | \$224 | | \$224 | | \$0 |
| Total Budget | 2 | \$1,037 | 5 | \$1,269 | 4 | \$1,212 | (1) | (\$57) |

Financial Review

The 2022 Operating Expense budget for Office of the EVP Finance is \$1.21 million, of which \$0.99 million is for PS and \$0.22 million is for OTPS.

(Financial Accounting & Reporting Services)

Overview / Mission Statement

The mission of the Financial Accounting & Reporting Services is to ensure the fiscal integrity of the New York City Housing Authority and to implement innovative and cost-effective service models designed to safeguard and optimize the Authority's resources. This is accomplished through prudent guidance and management of the Authority's resources and services, appropriate levels of internal control, excellence in technology and innovation, leadership, and spirited teamwork. Using emerging technologies and efficient processes, the Financial Accounting & Reporting Services ensures compliance with applicable laws and regulations and produces timely, reliable financial reports and analyses.

Responsibilities

- Ensures financial transactions of NYCHA and its component units are recorded timely and accurately, manages preparation of Comprehensive Annual Financial Report (CAFR), Single Audit and various reports to HUD and the City and facilitates audits with Deloitte while assuring compliance with GAAP, GASB, and HUD regulations. Manages the fee-for service and cost allocation methodology and develops solutions to meet the respective HUD requirements. Provides critical operational and accounting support in managing programs and entities such as Family Self Sufficiency Program and Fund for Public Housing.
- Ensures accurate and timely payments to over 11,000 permanent employees as well as seasonal and per diem workers. Maintains compliance with federal, state and city regulations along with numerous negotiated collective bargaining unit contracts. Provides high quality customer service to employees and HR in response to inquiries and in the resolution of issues.
- Manages the billing and collection for nearly \$ 4 billion of NYCHA's annual revenues (rent, operating subsidies, capital grants, real estate related etc.) and the recording of such transactions into the Rent Collection system and the general ledger. Administers the parking contract which includes the issuance of permits and the enforcement of parking rules.
- Verifies that purchases in NYCHA's financial system reflect the legal and financial obligations associated with the terms of their respective contracts.
- Manages the accounting and controls for \$ 7.5 billion of net fixed assets along with NYCHA's capital grant commitments.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 72 | \$5,559 | 81 | \$6,056 | 77 | \$5,957 | (4) | (\$99) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$14 | - | \$18 | - | \$18 | - | - |
| Salary Retro | - | \$26 | - | \$5 | - | \$5 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$4,073 | - | \$3,876 | - | \$3,989 | - | 113 |
| Other Salary | - | \$307 | - | \$449 | - | \$449 | - | - |
| Subtotal PS | 72 | \$9,979 | 81 | \$10,404 | 77 | \$10,417 | (4) | \$13 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$2 | - | \$10 | - | \$10 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$257 | - | \$140 | - | \$371 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | \$3 | - | \$2 | - | \$2 | - | (\$1) |
| Other OTPS | - | \$20 | - | \$25 | - | \$25 | - | - |
| Subtotal OTPS | - | \$281 | - | \$177 | - | \$408 | (4) | (\$1) |
| Total Budget | 72 | \$10,260 | 81 | \$10,581 | 77 | \$10,826 | (4) | \$12 |

Financial Review

The 2022 Operating Expense budget for Financial Reporting & Accounting Services is \$10.82 million, of which \$10.41 million is for PS and \$0.408 million is for OTPS.

(Accounts Payable & Utility Management)

Overview / Mission Statement

To efficiently and effectively process all invoices and requisitions in a timely and accurate manner and that the necessary data, records and reports are maintained and submitted in accordance with NYCHA’s policies and procedures. This staff is also charged with providing quality customer service to both NYCHA staff and our vendors and contractors. Additional control functions in place include vendor file maintenance for all NYCHA suppliers/vendors/contractors, lien/assignment database, levy monitoring, DEO monitoring, retention, escrow monitoring, and reporting. To procure, monitor and process all utility accounts and payments (including electric, water, gas, oil, steam). Ensure compliance with City and other agency reporting requirements.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 36 | \$2,513 | 36 | \$2,554 | 35 | \$2,353 | (1) | (\$200) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$0 | - | - | - | - | - | - |
| Salary Retro | - | \$13 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,885 | - | \$1,706 | - | \$1,635 | - | (71) |
| Other Salary | - | \$133 | - | \$192 | - | \$192 | - | - |
| Subtotal PS | 36 | \$4,545 | 36 | \$4,452 | 35 | \$4,180 | (1) | (\$272) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$6 | - | \$20 | - | \$20 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$2,442 | - | \$2,559 | - | \$3,484 | - | \$926 |
| Contracts | - | \$536 | - | \$909 | - | \$909 | - | - |
| Insurance | - | \$6 | - | \$4 | - | \$4 | - | \$0 |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$18 | - | \$20 | - | \$20 | - | - |
| Subtotal OTPS | - | \$3,007 | - | \$3,512 | - | \$4,437 | - | \$926 |
| Total Budget | 36 | \$7,552 | 36 | \$7,963 | 35 | \$8,617 | (1) | \$654 |

Financial Review

The 2022 Operating Expense budget for Accounts Payable & Utility Management is \$8.61 million, of which \$4.18 million is for PS and \$4.44 million is for OTPS.

(Treasury)

Overview / Mission Statement

Treasury's mission is to manage cash flow, assure the availability of adequate cash to meet operating and capital expenditure requirements, issue payments directly or facilitate the delivery of payment files to NYCHA's financial institutions, issuance of debt and maintenance of debt covenants, manage bank relationships, manage Fiscal Agent obligations, recording of cash and investment activity, and invest excess cash in HUD-approved investment securities. Treasury's three (3) groups and their responsibilities are as follows:

Investments

- Authority Investments are managed within the Investment group of the Treasury Department, following a formal investment strategy that is periodically updated.
- NYCHA's investment strategy involves a consideration of the basic risks of fixed-income investing, including market risk, credit risk, re-investment risk.
- Investments are placed via a competitive bidding process.
- The Investment group ensures that all assets of the Authority are fully collateralized.

Cash Management

- The Cash Management group manages the cash flow related to investments, operating and capital funds.
- Cash Management prepares a detailed monthly cash flow forecast and reviews actual cash flow activity each month.
- Cash Management provides support for other Departments and individuals at NYCHA, as necessary for business.
- Maintains bank relationships and bank records and arranges for the opening and closing of bank accounts.

Treasury Operations

- Serves as Administrator of the Commercial Card Program (issuing new card, assisting with cardholder issues).
- Provide summary reporting on Commercial Card usage (over \$200K expended per month) and performs a monthly compliance review.
- Manage Authority's checks (payroll, vendor payments and landlord rent) payments and positive pay (fraud prevention) systems.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 11 | \$959 | 11 | \$978 | 11 | \$1,036 | - | \$59 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$4 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$725 | - | \$606 | - | \$664 | - | 58 |
| Other Salary | - | \$36 | - | \$62 | - | \$62 | - | - |
| Subtotal PS | 11 | \$1,723 | 11 | \$1,645 | 11 | \$1,762 | - | \$117 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$3 | - | \$12 | - | \$12 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | (\$1) | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$373 | - | \$602 | - | \$602 | - | - |
| Subtotal OTPS | - | \$375 | - | \$614 | - | \$614 | - | \$0 |
| Total Budget | 11 | \$2,099 | 11 | \$2,259 | 11 | \$2,375 | - | \$117 |

Financial Review

The 2022 Operating Expense budget for Treasury is \$2.38 million, of which \$1.76 million is for PS and \$0.61 million is for OTPS.

(Risk Management)

Overview / Mission Statement

The core mission of the Risk Management Department (RMD) is to protect NYCHA from the risk of financial loss. To fulfill this mission, RMD focuses on three major areas of risk transfer responsibilities:

- Insurance Procurement
- Claim Management and Risk Control
- Insurance Compliance

RMD is a proactive partner and a resource to every Department at NYCHA with respect to risk and insurance-related matters. In a broader sense, that role includes the collection and analysis of underwriting and claims data and collaboration with each Department to (1) identify, (2) analyze, and (3) avoid, mitigate or transfer the risks which NYCHA (including staff, residents and our business and community partners) face every day.

Responsibilities

- Oversee the workers' compensation third-party administrator (TPA);
- Manage the claim process and approve medical payments to providers and the TPA;
- Work with the Safety Committee to reduce NYCHA's loss exposures and hazards;
- Procure excess insurance, and the services of insurance brokers, consultants, actuaries, outside auditors and third-party administrators;
- Prepare financial analyses of insurance data;
- Review of tort legal fee and settlements analyze reserve to payments, and manage cash allocations to the self-insurance funds; and
- Verify that all NYCHA contractors and lessees have the requisite insurance coverage, and review/update these requirements in the General Terms and Conditions section of applicable contracts, leases and agreements.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|-----------------|----------|-----------------|------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 9 | \$876 | 9 | \$890 | 8 | \$877 | (1) | (\$13) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | \$5 | - | \$5 | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$4 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$608 | - | \$534 | - | \$536 | - | 2 |
| Other Salary | - | \$3 | - | \$15 | - | \$15 | - | - |
| Subtotal PS | 9 | \$1,491 | 9 | \$1,443 | 8 | \$1,432 | (1) | (\$11) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$0 | - | \$5 | - | \$5 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | \$421 | - | \$27,691 | - | \$23,760 | - | (\$3,931) |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | \$2 | - | \$2 | - | - |
| Subtotal OTPS | - | \$421 | - | \$27,698 | - | \$23,767 | - | (\$3,931) |
| Total Budget | 9 | \$1,913 | 9 | \$29,142 | 8 | \$25,200 | (1) | (\$3,942) |

Financial Review

The 2022 Operating Expense budget for Risk Management is \$25.20 million, of which \$1.43 million is for PS and \$23.76 million is for OTPS.

(Financial Planning and Analysis)

Overview / Mission Statement

As an integral part of Finance, the Department of Financial Planning and Analysis has two primary responsibilities: preparing NYCHA's 5-Year Capital & Operation Plan; and advising the Board and Chief Operating Officer on issues affecting NYCHA's fiscal health and the efficiency of services and programs. Specifically, this includes developing revenue and expenditure estimates by analyzing various drivers and evaluating service delivery; implementing the estimates through NYCHA-wide system updates and most importantly, monitoring budget movements and actual revenues and expenditures. Since the majority of NYCHA's budget comes from the federal government, legislative and executive actions in Washington must also be followed closely. These components allow DFPA to prepare and present the Financial Plan which must be approved by the Board.

The Department of Financial Planning and Analysis's mission is to promote prudent financial planning and budgeting throughout the Authority and ensure that NYCHA executives are equipped with the information needed to adopt a budget each year that reflects the needs of residents and ensures NYCHA's longstanding fiscal stability.

Responsibilities

- Below are some of responsibilities that DFPA is tasked provide on regular basis.
- Financial Plan and Process
- Annual preparation and presentation of the five-year operating and capital financial plans;
- Administer budget and financial planning functions related to developing and managing NYCHA's Operating Budget and Capital Budget;
- Facilitate short- and long-term financial planning and implement operating and capital budget;
- Maintaining multi-year, multi-funded Capital Budget and Capital Plan; and
- Publication of annual Financial report; Budget Book and Narratives for both Operating & Capital Plan.

- Evaluation and Monitoring of NYCHA's fiscal condition
- Providing analysis and making recommendations on cost effect alternatives to the Executive Department;
- Projecting revenues and expenditures to assist in short-term and long-term planning;
- Provides executive team with statistical and other financial data to help them make decisions;
- Advising the Board and Executive Directors on matters affecting the Authority's financial condition;
- Serves as a NYCHA-wide resource for budget planning, development, and management of finance;
- Ongoing Budget Process review to help ensure departmental functions are fiscally aligned to organization's overall goal;
- Monitor the obligations and expenditures of capital grants ensuring timely utilization of appropriated funds;

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- Examine the impact government regulations have on NYCHA's funding and financial management, and act as liaison to external funding agencies on issues such as submission of funding requests and budget performance reports;
 - Monthly review of authority's financial to help identify key concerns as well as issues and help provide guideline on use of resources.

 - Financial Information System, Reporting and Other Supports
 - Supporting and maintaining the integrity of NYCHA's various financial systems.
 - Financial reports
 - Personnel Services reports which include but not limited to below
 - Biweekly Salary FT analysis,
 - HC reports,
 - Payroll
 - Overtime Reports

 - Forecast reports: Variance Reports
 - Statistical Reports: Budget vs actual reports, Flash reports, Weekly Obligations
 - Capital obligations & expenditure reports
 - Diverse list of Ad hoc Reports
 - Training
 - Staff members also offer training on budget-related Oracle/ Hyperion applications
 - Providing ongoing support for line departments, including budget manuals, training workshops, and seminars.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|----------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 40 | \$3,439 | 43 | \$3,613 | 51 | \$4,409 | 8 | \$796 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$24 | - | \$20 | - | \$20 | - | - |
| Salary Retro | - | \$6 | - | \$19 | - | \$19 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$2,450 | - | \$8,197 | - | \$10,162 | - | 1,965 |
| Other Salary | - | \$34 | - | \$105 | - | \$105 | - | - |
| Subtotal PS | 40 | \$5,953 | 43 | \$11,953 | 51 | \$14,714 | 8 | \$2,761 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$33 | - | \$5 | - | \$5 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$28,408 | - | \$11,552 | - | \$52 | - | (\$11,500) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$28 | - | \$53 | - | \$53 | - | - |
| Subtotal OTPS | - | \$28,469 | - | \$11,610 | - | \$110 | - | (\$11,500) |
| Total Budget | 40 | \$34,422 | 43 | \$23,563 | 51 | \$14,824 | 8 | (\$8,739) |

Financial Review

The 2022 Operating Expense budget for Financial Planning & Analysis is \$14.82 million, of which \$14.71 million is for PS and \$0.110 million is for OTPS.

EVP for Information & Technology

(Office of the EVP for Information & Technology)

Overview / Mission Statement

The Office of the Chief Information Officer (CIO) and EVP for Information & Technology (IT) oversees and manages the planning, development, delivery, and maintenance of all technology products and services utilized within the Authority. The departments and employees that report to the CIO are collectively referred to as “NYCHA IT” and are responsible for providing day-to-day IT service delivery and operations. NYCHA IT’s mission is to enable NYCHA to provide quality housing by delivering meaningful, innovative, high-performing, cost-effective technology solutions.

In 2021, NYCHA IT conducted an organizational redesign to streamline its IT service delivery and operations. As a result of this IT transformation, NYCHA IT now consists of the following departments:

- Enterprise Solutions Management;
- IT Infrastructure & Operations;
- Service Management
- IT Strategy & Planning;
- Cybersecurity & Risk Management;
- It Infrastructure-CMA- Tech Systems and Management

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 7 | \$603 | 2 | \$316 | 3 | \$458 | 1 | \$142 |
| Salary Part-Time | . | - | . | - | . | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | - | | \$1 | | \$1 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$422 | | \$171 | | \$260 | | 89 |
| Other Salary | | \$7 | | \$5 | | \$5 | | - |
| Subtotal PS | 7 | \$1,031 | 2 | \$493 | 3 | \$724 | 1 | \$231 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$2 | | \$1 | | \$1 | | - |
| Equipment | | \$2,903 | | \$3,311 | | \$10,693 | | \$1,382 |
| Utilities | | - | | - | | - | | - |
| Contracts | | (\$132) | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$2,773 | | \$9,312 | | \$10,694 | | \$1,382 |
| Total Budget | 7 | \$3,804 | 2 | \$9,805 | 3 | \$11,417 | 1 | \$1,613 |

Financial Review

The 2022 Operating Expense budget for Office of the EVP for Information Technology is \$11.41 million, of which \$0.72 million is for PS and \$10.69 million is for OTPS.

(VP Enterprise Solutions Management)

Overview / Mission Statement

The ESM department is responsible for managing the end-to end IT product delivery lifecycle including solution planning, enterprise architecture, project management, solutions delivery and deployment. This unit is central to how NYCHA IT provides services to its clients and the NYCHA stakeholder community. The units in this department are Solutions Management & Innovation, Enterprise Architecture, and Program & Portfolio Management. It includes centralized teams of staff directly involved in all phases of product and project delivery – architects, business analysts, project & program managers, quality assurance testers, and trainers.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 31 | \$3,278 | 34 | \$3,473 | 18 | \$2,196 | (16) | (\$1,277) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$23 | | - | | - | | - |
| Salary Retro | | \$2 | | \$3 | | \$3 | | - |
| Shift Differential | | - | | \$1 | | \$1 | | - |
| Fringe | | \$2,479 | | \$2,025 | | \$1,313 | | (712) |
| Other Salary | | \$81 | | \$56 | | \$56 | | - |
| Subtotal PS | 31 | \$5,863 | 34 | \$5,558 | 18 | \$3,569 | (16) | (\$1,989) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$3 | | \$2 | | \$2 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$353 | | \$315 | | \$1,181 | | \$866 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$4 | | \$2 | | \$2 | | - |
| Subtotal OTPS | | \$359 | | \$319 | | \$1,185 | | \$866 |
| Total Budget | 31 | \$6,223 | 34 | \$5,877 | 18 | \$4,754 | (16) | (\$1,123) |

Financial Review

The 2022 Operating Expense budget for the VP Enterprise Solutions Management is \$4.75 million, of which \$3.56 million is for PS and \$1.18 million is for OTPS.

(VP Infrastructure and Operations)

Overview / Mission Statement

The I&O department manages all aspects of maintenance, engineering, administration and support for applications, platforms, systems, and network infrastructure available for use and running in production. I&O teams ensure that end-user application, data, and services remain operational through standard processes, integrated tools, and automation. The units within this department are Application Management & Support, Platform & Database Administration, Infrastructure Management, Network & Telecom, and Systems Planning & Operations Analysis.

Following the 2021 IT reorganization, the IT department will have the following divisions:

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 70 | \$6,944 | 72 | \$7,120 | 98 | \$10,916 | 26 | \$3,797 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$278 | | \$222 | | \$222 | | - |
| Salary Retro | | \$18 | | - | | - | | - |
| Shift Differential | | \$2 | | \$6 | | \$6 | | - |
| Fringe | | \$5,325 | | \$4,304 | | \$6,486 | | 2,182 |
| Other Salary | | \$286 | | \$386 | | \$386 | | - |
| Subtotal PS | 70 | \$12,854 | 72 | \$12,039 | 98 | \$18,017 | 26 | \$5,978 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$3 | | \$4 | | \$4 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$1,554 | | \$2,146 | | \$1,950 | | (\$196) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$2 | | \$12 | | \$12 | | - |
| Subtotal OTPS | | \$1,559 | | \$2,162 | | \$1,966 | | (\$196) |
| Total Budget | 70 | \$14,413 | 72 | \$14,201 | 98 | \$19,983 | 26 | \$5,783 |

Financial Review

The 2022 Operating Expense budget for the VP Infrastructure and Operations is \$19.98 million, of which \$18.01 million is for PS and \$1.96 million is for OTPS.

(VP Service Management)

Overview / Mission Statement

The Service Management department is responsible for providing direct end-user support across the IT products and services portfolio and for standardizing practices across NYCHA IT to increase the efficiency and quality of our IT service delivery. The department consists of a centralized team of support technicians that provide resolution of software or hardware issues, fulfill requests for new IT services, and answer end user questions regarding the use of technology products and services. The department also provides guidance to manage and maintain ITIL-based best practices across all NYCHA IT departments. This department consists of three major units: IT Service Desk, Desktop and Device Management, and IT Service Management (ITSM).

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|----------------|------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 37 | \$4,623 | 42 | \$5,285 | 33 | \$2,875 | (9) | (\$2,410) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | \$7 | - | - | - | - | - | - |
| Overtime | - | \$56 | - | \$90 | - | \$90 | - | - |
| Salary Retro | - | \$8 | - | \$4 | - | \$4 | - | - |
| Shift Differential | - | \$1 | - | \$1 | - | \$1 | - | - |
| Fringe | - | \$3,628 | - | \$2,943 | - | \$1,821 | - | (1,122) |
| Other Salary | - | \$129 | - | \$215 | - | \$215 | - | - |
| Subtotal PS | 37 | \$8,451 | 42 | \$8,539 | 33 | \$5,007 | (9) | (\$3,532) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | (\$0) | - | \$2 | - | \$2 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$2,401 | - | \$2,632 | - | \$1,786 | - | (\$846) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | \$3 | - | \$3 | - | - |
| Subtotal OTPS | - | \$2,401 | - | \$2,637 | - | \$1,791 | - | (\$846) |
| Total Budget | 37 | \$10,853 | 42 | \$11,176 | 33 | \$6,798 | (9) | (\$4,378) |

Financial Review

The 2022 Operating Expense budget for the VP Service Management is \$6.80 million, of which \$5.00 million is for PS and \$1.80 million is for OTPS.

Overview / Mission Statement

The ITSP department proactively and holistically strategize and plans for the effective use of NYCHA’s technology solutions and ensures a close alignment to the Authority’s business goals and objectives. ITSP staff serve as central liaisons to NYCHA central office departments (such as Finance, Legal, Procurement, Communications, DRES, HR, etc.) for planning, requesting, and fulfilling the administrative needs on behalf of all NYCHA IT staff, operations, and services. The units within this department are Business Client Services, IT Strategy, Governance & Analysis, IT Administration and IT Human Capital Management.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 25 | \$2,288 | 28 | \$2,352 | 16 | \$2,144 | (12) | (\$208) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$1 | - | - | - | - | - | - |
| Salary Retro | - | \$23 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,645 | - | \$1,399 | - | \$1,250 | - | (150) |
| Other Salary | - | \$51 | - | \$20 | - | \$20 | - | - |
| Subtotal PS | 25 | \$4,009 | 28 | \$3,772 | 16 | \$3,414 | (12) | (\$358) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$5 | - | \$2 | - | \$2 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$1,204 | - | \$441 | - | \$463 | - | \$22 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$3 | - | \$14 | - | \$14 | - | - |
| Subtotal OTPS | - | \$1,213 | - | \$457 | - | \$479 | - | \$22 |
| Total Budget | 25 | \$5,222 | 28 | \$4,229 | 16 | \$3,894 | (12) | (\$336) |

Financial Review

The 2022 Operating Expense budget for the VP Strategy and Planning is \$3.89 million, of which \$3.41 million is for PS and \$0.48 million is for OTPS.

(Cyber and Risk Management)

Overview / Mission Statement

The Cybersecurity & Risk Management department is accountable for protecting NYCHA’s operations through a clear information security strategy and roadmap which aims to protect our organization, its stakeholders, systems and data from against cyberattacks or unauthorized access. The role of this unit is to continuously improve the cyber security posture at NYCHA and manage the associated risks and potential impact to the Authority. Responsibilities include advising on the development of new technology & tools and leading the implementation of information security policies, security best practices, processes, and guidelines.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 5 | \$608 | 5 | \$608 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | \$363 | - | 363 |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | - | - | - | \$0 | 5 | \$970 | 5 | \$970 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | | \$0 | | \$0 | | \$0 | | \$0 |
| Total Budget | - | \$0 | - | \$0 | 5 | \$970 | 5 | \$970 |

Financial Review

The 2022 Operating Expense budget for Cyber and Risk Management is \$0.97 million in PS.

(IT Infrastructure-CMA- Tech Systems and Management)

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | - | - | - | - |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | - | - | - |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | - | - | - | \$0 | - | \$0 | - | \$0 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$2,562 | - | \$520 | - | \$520 | - | - |
| Equipment | - | \$81 | - | \$243 | - | \$243 | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$33,047 | - | \$35,038 | - | \$38,727 | - | \$3,688 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | - | - | - | - | - |
| Subtotal OTPS | - | \$35,690 | - | \$35,801 | - | \$39,490 | - | \$3,688 |
| Total Budget | - | \$35,690 | - | \$35,801 | - | \$39,490 | - | \$3,688 |

Financial Review

The 2022 Operating Expense budget for It Infrastructure-CMA- Tech Systems and Management is \$39.50 million in OTPS.

EVP Administration

(Office of the EVP for Administration)

Overview / Mission Statement

Office of the Executive Vice President and Chief Administrative Officer

The Office of the Executive Vice President and Chief Administrative Officer provides administrative services to the Authority. The departments in this area are responsible for providing the staff, training, space and services necessary for the Authority to function. These centralized services are provided through the departments and offices that report to this EVP.

The following departments report to the Office of the Executive Vice President and Chief Administrative Officer:

- Customer Contact Center
- Customer Operations
- Employee Engagement
- General Services
- Human Resources
- Real Estate Services

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 4 | \$570 | 4 | \$572 | 3 | \$405 | (1) | (\$168) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$5 | - | \$0 | - | \$0 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$406 | - | \$315 | - | \$237 | - | (79) |
| Other Salary | - | \$1 | - | \$10 | - | \$10 | - | - |
| Subtotal PS | 4 | \$981 | 4 | \$898 | 3 | \$651 | (1) | (\$247) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$30 | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$4 | - | \$23 | - | \$23 | - | - |
| Subtotal OTPS | - | \$34 | - | \$23 | - | \$23 | - | \$0 |
| Total Budget | 4 | \$1,016 | 4 | \$921 | 3 | \$674 | (1) | (\$247) |

Financial Review

The 2022 Operating Expense budget for the Office of the EVP for Administration is \$0.67 million, of which \$0.65 million is for PS and \$0.02 million is for OTPS.

(Customer Contact Center)

Overview / Mission Statement

The Customer Contact Center (CCC) is NYCHA’s single point of contact for residents to report emergencies and schedule routine maintenance repairs in their apartments and developments. Information on required procedures in the Leased Housing Department (LHD) and the Applications and Tenancy Administration Department (ATAD) is also provided.

The CCC was first introduced in 2005 to improve the delivery of essential services as well as to improve the overall customer experience.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 127 | \$6,712 | 143 | \$7,361 | 143 | \$7,320 | - | (\$41) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$106 | - | \$101 | - | \$101 | - | - |
| Salary Retro | - | \$12 | - | \$21 | - | \$21 | - | - |
| Shift Differential | - | \$18 | - | \$15 | - | \$15 | - | - |
| Fringe | - | \$5,015 | - | \$5,479 | - | \$5,792 | - | 312 |
| Other Salary | - | \$87 | - | \$80 | - | \$80 | - | - |
| Subtotal PS | 127 | \$11,951 | 143 | \$13,058 | 143 | \$13,329 | - | \$271 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$25 | - | \$26 | - | \$26 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$3,710 | - | \$5,137 | - | \$5,137 | - | - |
| Insurance | - | - | - | \$13 | - | \$14 | - | \$1 |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$1 | - | \$1 | - | \$1 | - | - |
| Subtotal OTPS | - | \$3,735 | - | \$5,177 | - | \$5,177 | - | \$1 |
| Total Budget | 127 | \$15,686 | 143 | \$18,234 | 143 | \$18,506 | - | \$272 |

Financial Review

The 2022 Operating Expense budget for the Customer Contact Center Department is \$18.51 million, of which \$13.33 million is for PS and \$5.18 million is for OTPS.

(Customer Operations)

Overview / Mission Statement

Customer Operation’s mission is to provide excellent customer service by quickly and professionally responding to inquiries (in excess of 20K annually), as well as identifying the genesis of the issues by:

- Determining the root causes of all Property Management related requests
- Closely monitoring and analyzing data for operational trends
- Sharing and reporting findings and information with administering departments

Additionally, Customer Operations is responsible for administering and managing all City Hall, Elected Official and 311 requests throughout all departments within the Authority. The department also serves as a key stakeholder in handling many of the Compliance Department’s property management related inquiries.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 18 | \$1,417 | 15 | \$1,344 | 15 | \$1,338 | - | (\$6) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$0 | - | - | - | - | - | - |
| Salary Retro | - | \$22 | - | \$8 | - | \$8 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,054 | - | \$842 | - | \$886 | - | 44 |
| Other Salary | - | \$34 | - | \$26 | - | \$26 | - | - |
| Subtotal PS | 18 | \$2,526 | 15 | \$2,219 | 15 | \$2,258 | - | \$38 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$9 | - | \$9 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | | \$1 | | \$9 | | \$9 | | \$0 |
| Total Budget | 18 | \$2,527 | 15 | \$2,228 | 15 | \$2,267 | - | \$38 |

Financial Review

The 2022 Operating Expense budget for the Customer Operations Department is \$2.27 million, of which \$2.26 million is for PS and \$0.01 million is for OTPS.

(Employee Engagement)

Overview / Mission Statement

The Employee Engagement Department develops and implements employee recognition, health and wellness programs, and works with employee associations, to create an environment where all employees are empowered to give their best each day. We work closely with our change ambassador network to communicate initiatives and be the conduit to provide feedback, suggestions and ideas from our workforce. The end goal of our Department is for our employees be committed to NYCHA’s goals and values, and to feel motivated to contribute to the Authority’s organizational success, which in turn will allow our employees to extend optimal service to our residents.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|----------|------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 4 | \$428 | 4 | \$428 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | \$262 | - | 262 |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | - | - | - | \$0 | 4 | \$690 | 4 | \$690 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | - | \$0 | - | \$0 | - | \$0 | - | \$0 |
| Total Budget | - | \$0 | - | \$0 | 4 | \$690 | 4 | \$690 |

Financial Review

The 2022 Operating Expense budget for Employee Engagement is \$0.69 million for PS.

(General Services)

Overview / Mission Statement

General Services is responsible for the Authority’s fleet administration, delivery of mail services, imaging and printing services, as well as the administration of the Authority’s Zip Car, EZ Pass and Gas Card programs.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 56 | \$3,374 | 62 | \$3,431 | 62 | \$3,621 | - | \$190 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | | | | | | | |
| Overtime | | \$70 | | \$39 | | \$39 | | - |
| Salary Retro | | \$28 | | \$10 | | \$10 | | - |
| Shift Differential | | \$0 | | \$5 | | \$5 | | - |
| Fringe | | \$2,640 | | \$2,453 | | \$2,675 | | 222 |
| Other Salary | | \$155 | | \$156 | | \$156 | | - |
| Subtotal PS | 56 | \$6,267 | 62 | \$6,096 | 62 | \$6,507 | - | \$411 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$281 | | \$394 | | \$395 | | \$1 |
| Equipment | | - | | \$7 | | \$7 | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$188 | | \$225 | | \$229 | | \$4 |
| Insurance | | \$28 | | \$45 | | \$75 | | \$30 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$399 | | \$326 | | \$326 | | - |
| Subtotal OTPS | | \$896 | | \$997 | | \$1,032 | | \$35 |
| Total Budget | 56 | \$7,163 | 62 | \$7,093 | 62 | \$7,539 | - | \$446 |

Financial Review

The 2022 Operating Expense budget for General Services is \$7.54 million, of which \$6.51 million is for PS and \$1.03 million is for OTPS.

(Human Resources)

Overview / Mission Statement

The Human Resources Department administers NYCHA’s human capital program, serving a critical role as strategic business partner to NYCHA departments; advising NYCHA on recruitment, labor and employee relations, benefits administration, professional development, performance management, and retention of a qualified and talented workforce.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 120 | \$9,107 | 122 | \$9,173 | 127 | \$10,118 | 5 | \$945 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$218 | | - | | - | | - |
| Overtime | | \$75 | | \$69 | | \$69 | | - |
| Salary Retro | | \$78 | | \$13 | | \$13 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$6,884 | | \$5,892 | | \$6,361 | | 469 |
| Other Salary | | \$333 | | \$295 | | \$295 | | - |
| Subtotal PS | 120 | \$16,695 | 122 | \$15,441 | 127 | \$16,855 | 5 | \$1,414 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$40 | | \$127 | | \$127 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$1,979 | | \$5,747 | | \$2,759 | | (\$2,987) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$90 | | \$116 | | \$116 | | - |
| Subtotal OTPS | | \$2,109 | | \$5,990 | | \$3,003 | | (\$2,987) |
| Total Budget | 120 | \$18,804 | 122 | \$21,431 | 127 | \$19,858 | 5 | (\$1,573) |

Financial Review

The 2022 Operating Expense budget for Human Resources is \$19.86 million, of which \$16.86 million is for PS and \$3.00 million is for OTPS.

(Real Estate Services)

Overview / Mission Statement

The Department of Real Estate Services (DRES) oversees the leasing of the Authority’s owned non-residential real estate property portfolio and all related leasing and licensing activities. This includes marketing and transactions covering retail commercial stores, wireless communications facilities, inter-city agency and community facility rental, laundry rooms and vending machines.

In addition, the department oversees the Authority’s Central Office (corporate) leased space, including facility management and the administration of related service contracts, administering all leases, and service contracts and managing all facility-related matters. In this latter role, DRES advises the Executive and other departments on matters concerning external leasing and office space needs; negotiates all related transactions, determines needs and allocates appropriate space for central office administrative and support operations.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|-----------------|-----------|----------------|----------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 24 | \$2,060 | 27 | \$2,130 | 27 | \$2,206 | - | \$77 |
| Salary Part-Time | . | - | . | - | . | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$52 | | \$107 | | \$107 | | - |
| Salary Retro | | \$19 | | \$51 | | \$51 | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$1,580 | | \$1,374 | | \$1,492 | | 119 |
| Other Salary | | \$45 | | \$70 | | \$70 | | - |
| Subtotal PS | 24 | \$3,755 | 27 | \$3,731 | 27 | \$3,926 | - | \$195 |
| OTPS | | | | | | | | |
| Leases | | - | | \$16,899 | | \$5,391 | | (\$11,507) |
| Supplies | | \$86 | | \$26 | | \$26 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$2 | | \$15 | | \$15 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$0 | | \$1 | | \$1 | | - |
| Subtotal OTPS | | \$88 | | \$16,942 | | \$5,434 | | (\$11,507) |
| Total Budget | 24 | \$3,843 | 27 | \$20,673 | 27 | \$9,360 | - | (\$11,312) |

Financial Review

The 2022 Operating Expense budget for the Office of Real Estate Services is \$9.36 million, of which \$3.92 million is for PS and \$5.43 million is for OTPS.

EVP of Legal Affairs and General Counsel

(Office of the EVP Legal Affairs and General Counsel)

Overview / Mission Statement

The Executive Vice-President for Legal Affairs and General Counsel and the attorneys of the Law Department provide legal counsel and representation to NYCHA and develops legal strategies to support the long-term interests of NYCHA, its residents and its developments.

The Law Department is divided into the following practice groups: Administrative Appeals, Administrative Hearings, Commercial Litigation, Contracts, Corporate Affairs, General Litigation, Labor and Employee Relations, Landlord & Tenant, Legal Counsel, Public Information, Real Estate and Economic Development, and Tort.

Responsibilities

- Provide legal advice and service in support of NYCHA's residents and its operations, including, but not limited to, general liability, labor and employment, contracting, legislation, policies and procedures, tenancy matters, and real estate development/economic development initiatives;
- Draft and negotiate contracts; review requests for proposals and solicitations; advise on federal, state and local laws and regulations as well as ensuring compliance with NYCHA's Procurement Policy Manual (PPM) and HUD's procurement requirements;
- Provide guidance to NYCHA's Community Engagement and Partnerships Department concerning resident association matters, including, but not limited, to resident association elections, and tenant participation activities.
- Represent NYCHA in litigation matters in federal and state courts and in administrative proceedings before city, state, and federal agencies;
- Represent NYCHA in Administrative Tenancy proceedings in the Impartial Hearing Office for various non-desirability, breach of rules and regulations, remaining family member grievances, Section 8 and various other grievance and administrative actions;
- Represent NYCHA in appeals of its administrative determinations, Housing Court decisions or determinations rendered by regulatory agencies; prepare and administratively prosecute disciplinary cases against NYCHA employees;
- Represent NYCHA in real estate transactions, including leasing of property for affordable housing development and preservation of NYCHA developments through HUD's rental assistance demonstration (RAD/PACT) program.
- The Executive Vice-President for Legal Affairs also oversees the Chief Procurement Officer which encompasses Supply Management and Procurement.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 142 | \$12,118 | 148 | \$12,538 | 154 | \$13,044 | 6 | \$506 |
| Salary Part-Time | # | - | # | - | # | - | | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$1 | | - | | - | | - |
| Salary Retro | | \$99 | | \$25 | | \$25 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$8,869 | | \$7,829 | | \$8,216 | | 387 |
| Other Salary | | \$514 | | \$534 | | \$534 | | - |
| Subtotal PS | 142 | \$21,601 | 148 | \$20,925 | 154 | \$21,819 | 6 | \$894 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$22 | | \$50 | | \$50 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$6,947 | | \$6,472 | | \$6,472 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$167 | | \$296 | | \$296 | | - |
| Subtotal OTPS | | \$7,136 | | \$6,818 | | \$6,818 | | \$0 |
| Total Budget | 142 | \$28,737 | 148 | \$27,743 | 154 | \$28,637 | 6 | \$894 |

Financial Review

The 2022 Operating Expense budget for the Office of the EVP Legal Affairs and General Counsel is \$28.63 million, of which \$21.81 million is for PS and \$6.81 million is for OTPS.

Chief Procurement Officer

(Office of the Chief Procurement Officer)

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | | - | 1 | \$226 | - | - | (1) | (\$226) |
| Salary Part-Time | 0 | - | 0 | - | 0 | - | | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | - | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | - | | \$115 | | - | | (115) |
| Other Salary | | - | | - | | - | | - |
| Subtotal PS | - | - | 1 | \$341 | - | \$0 | (1) | (\$341) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | - | | \$1,300 | | \$1,300 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$0 | | \$1,300 | | \$1,300 | | \$0 |
| Total Budget | - | \$0 | 1 | \$1,641 | - | \$1,300 | (1) | (\$341) |

Financial Review

The 2022 Operating Expense budget for the Office of the Chief Procurement Officer is \$1.3 million which is for OTPS.

(Office of the SVP Supply Management and Procurement)

Overview / Mission Statement

The Office of the SVP Supply Management and Procurement (SMP) supports NYCHA’s mission to provide affordable, quality housing by ensuring effective and efficient procurement of goods and services while supporting the organization’s broader sustainability, supplier diversity, and social equity initiatives. SVP SMP is responsible for planning and directing the execution of NYCHA’s service procurement operations including sourcing and purchasing of materials, supplies, equipment and implementation of services as needed by NYCHA. SVP SMP oversees the VP of Procurement, the VP of Purchasing, Logistics and Inventory, the VP of Procurement Policy and Performance Management and the Department of Procurement Ethics and Vendor Responsibility. Our departments work together to implement best procurement practices in compliance with all policies and procedures of the Authority.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|-----------|----------------|-----------|----------------|-----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 32 | \$1,882 | 34 | \$2,472 | 31 | \$2,460 | (3) | (\$11) |
| Salary Part-Time | Ø | - | Ø | - | Ø | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$23 | | \$22 | | \$22 | | - |
| Salary Retro | | \$27 | | \$10 | | \$10 | | - |
| Shift Differential | | \$9 | | \$7 | | \$7 | | - |
| Fringe | | \$1,560 | | \$1,728 | | \$1,768 | | 40 |
| Other Salary | | \$39 | | \$99 | | \$99 | | - |
| Subtotal PS | 32 | \$3,539 | 34 | \$4,338 | 31 | \$4,367 | (3) | \$28 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$127 | | \$50 | | \$50 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$894 | | \$194 | | \$194 | | - |
| Insurance | | \$5 | | \$1 | | \$1 | | \$0 |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | \$4,080 | | - | | - | | - |
| Other OTPS | | \$22 | | \$4 | | \$4 | | - |
| Subtotal OTPS | | \$5,128 | | \$249 | | \$249 | | \$0 |
| Total Budget | 32 | \$8,668 | 34 | \$4,587 | 31 | \$4,615 | (3) | \$28 |

Financial Review

The 2022 Operating Expense budget for the Office of the SVP Supply Management and Procurement is \$4.62 million, of which \$4.37 million is for PS and \$0.25 million is for OTPS.

(VP Procurement)

Overview / Mission Statement

Our mission is to provide procurement services with quality and integrity to ensure that the bidding, authorization, and award of contracts for purchasing materials, supplies, equipment, and services (including construction) required by the Authority are procured efficiently, effectively and at the most favorable price, consistent with the quality required. The VP's goal is to ensure the agency's procurement operations and activities are compliant with internal rules and guidelines as well as applicable laws and regulations. The VP is responsible for the development, communication and management of procurement policies, procedures and processes for the organization.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|-----------|----------------|-----------|----------------|-----------|----------------|-------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 60 | \$4,271 | 63 | \$4,674 | 43 | \$3,452 | (20) | (\$1,223) |
| Salary Part-Time | Ø | - | Ø | - | Ø | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$54 | | \$84 | | \$84 | | - |
| Salary Retro | | \$41 | | \$4 | | \$4 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$3,035 | | \$3,066 | | \$2,341 | | (725) |
| Other Salary | | \$86 | | \$51 | | \$51 | | - |
| Subtotal PS | 60 | \$7,487 | 63 | \$7,879 | 43 | \$5,932 | (20) | (\$1,948) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$5 | | \$36 | | \$36 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$818 | | \$410 | | \$410 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$823 | | \$446 | | \$446 | | \$0 |
| Total Budget | 60 | \$8,309 | 63 | \$8,325 | 43 | \$6,378 | (20) | (\$1,948) |

Financial Review

The 2022 Operating Expense budget for VP Procurement is \$6.38, of which \$5.93 million is for PS and \$0.45 million is for OTPS.

(VP Procurement Policy & Performance Management)

Overview / Mission Statement

The VP of Procurement Policy & Performance Management (PPPM) mission is to lead strategic transformation efforts related to the goal of modernizing the procurement process to ensure greater value, efficiency, visibility, accountability, and more diverse vendor participation. Reporting to the SVP of Supply Management & Procurement, VP PPPM will directly oversee Performance, Technology & Analytics and Vendor Diversity. The VP will direct research and analysis on a variety of topics related to public procurement, supply chain management, strategic sourcing, technology, supplier diversity, and other areas. In addition, the VP will oversee NYCHA’s goal to create contracting opportunities for Minority- and Women-owned Business Enterprises (M/WBE) and Section 3 Business Concerns (S3BC). NYCHA’s M/WBE program helps create these opportunities by requiring contractors to subcontract M/WBEs. The S3BC program provides economic opportunities to low-income persons by providing employment, particularly to recipients of government assistance/residents’ communities receiving federal assistance.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|----------|----------------|----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 9 | \$554 | 8 | \$607 | 12 | \$1,055 | 4 | \$448 |
| Salary Part-Time | Ø | - | Ø | - | Ø | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | \$49 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$458 | | \$392 | | \$689 | | 297 |
| Other Salary | | \$14 | | - | | - | | - |
| Subtotal PS | 9 | \$1,075 | 8 | \$999 | 12 | \$1,744 | 4 | \$745 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | - | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$0 | | \$0 | | \$0 | | \$0 |
| Total Budget | 9 | \$1,075 | 8 | \$999 | 12 | \$1,744 | 4 | \$745 |

Financial Review

The 2022 Operating Expense budget for the VP Procurement Policy & Performance Management is \$1.74 million, of which \$1.74 million is for PS.

(VP Purchasing, Logistics & Inventory)

Overview / Mission Statement

The mission of the VP of Purchasing Logistics & Inventory (PLI) is to provide NYCHA with expert, innovative, and cost-efficient inventory, distribution, material planning, receipt and inspection services. With the combined efforts of the Logistics and Inventory Department, Purchasing Unit and Warehouse Operation, VP of PLI will challenge NYCHA current practices to minimize inventories while optimizing cycle times and savings for the on-time delivery and receipt of quality goods and services needed to provide outstanding services to our residents. VP of PLI's goal is to strive for continuously monitoring, streamlining and the implementation of process improvements that will add value, eliminate waste and increase productivity in our effort to exceed our customers' expectations.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 50 | \$2,661 | 44 | \$2,602 | 60 | \$3,444 | 16 | \$842 |
| Salary Part-Time | 0 | - | 0 | - | 0 | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$413 | | \$1 | | \$1 | | - |
| Salary Retro | | \$18 | | \$0 | | \$0 | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$2,179 | | \$1,924 | | \$2,381 | | 456 |
| Other Salary | | \$104 | | \$30 | | \$30 | | - |
| Subtotal PS | 50 | \$5,376 | 44 | \$4,557 | 60 | \$5,856 | 16 | \$1,299 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$1 | | \$2 | | \$2 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$41 | | - | | - | | - |
| Insurance | | \$1 | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$1 | | \$11 | | \$11 | | - |
| Subtotal OTPS | | \$44 | | \$13 | | \$13 | | \$0 |
| Total Budget | 50 | \$5,420 | 44 | \$4,571 | 60 | \$5,869 | 16 | \$1,299 |

Financial Review

The 2022 Operating Expense budget for the VP Purchasing, Logistics & inventory is \$5.86 million, of which \$5.85 million is for PS and \$0.13 million is for OTPS.

(Procurement Ethics & Vendor Responsibility)

Overview / Mission Statement

The mission of the Office of Procurement Ethics and Vendor Responsibility (PE&VR) is to review Vendor Name Check (VNC) background information provided by OIG/DOI to ensure contracts are awarded in an ethical manner to responsible vendors who have the business integrity to justify the award of public funds. PE&VR works towards building business relationships with external suppliers and fostering new vendor relationships across a wide array of business types and geographic areas. The department monitors vendors’ responses to integrity findings and conduct responsibility determinations as to whether vendors have met the standard for contract award. This includes but not limited to, in-depth review and analysis of all types of documents including, OSHA documents, ECB violations, financial statements and conducting independent research to verify no debarments, disqualifications and/or conflict of interest exist. PE&VR makes the determination for necessary corrective action to be taken by vendors to become compliant for contract award.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | | - | - | - | 5 | \$309 | 5 | \$309 |
| Salary Part-Time | 0 | - | 0 | - | 0 | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | - | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | - | | - | | \$225 | | 225 |
| Other Salary | | - | | - | | - | | - |
| Subtotal PS | - | - | - | \$0 | 5 | \$535 | 5 | \$535 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | - | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$0 | | \$0 | | \$0 | | \$0 |
| Total Budget | - | \$0 | - | \$0 | 5 | \$535 | 5 | \$535 |

Financial Review

The 2022 Operating Expense budget for Procurement Ethics & Vendor Responsibility is \$0.54 million which is for PS.

EVP Strategy and Innovation

(Office of the EVP Strategy & Innovation)

Overview / Mission Statement

The Office of Strategy & Innovation Office (OSI) works with all parts of the Authority to make positive changes in how we delivery services to our residents. Uniting strategic planning and performance management teams, our goal is to ensure that we are using service design and data driven techniques, as well as introducing innovative tools to improve operational efficiency and the residents' experience.

Responsibilities

- OSI coordinates the Authority's efforts with the Federal Monitor and the HUD Agreement
- OSI leads the organizational planning efforts
- Ensure the Authority uses data and analytics to drive operational decisions and planning
- Serve as a senior advisor to the Chair on all organizational matters, efficiency improvements, and innovation

Goals for 2022

- Oversee continued implementation of the Transformation Plan, including key operational changes of Janitorial Reform and Work Order Reform
- Strengthen pillar area compliance with the HUD Agreement by creating stronger connections with the transformation planning efforts and providing additional support in coordinating with the Monitor Team
- Launch Borough and Neighborhood based performance management include localized NYCHASat meetings

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 2 | \$358 | 2 | \$377 | 4 | \$569 | 2 | \$192 |
| Salary Part-Time | . | - | . | - | . | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | - | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$252 | | \$197 | | \$249 | | 52 |
| Other Salary | | - | | - | | - | | - |
| Subtotal PS | 2 | \$610 | 2 | \$574 | 4 | \$817 | 2 | \$244 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | \$5 | | \$5 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$222 | | \$4,863 | | \$967 | | (\$3,896) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$1 | | \$5 | | \$5 | | - |
| Subtotal OTPS | | \$222 | | \$4,873 | | \$977 | | (\$3,896) |
| Total Budget | 2 | \$832 | 2 | \$5,446 | 4 | \$1,794 | 2 | (\$3,652) |

Financial Review

The 2022 Operating Expense budget for Office of the EVP Strategy & Innovation is \$1.79 million, of which \$0.82 million is for PS and \$0.98 million is for OTPS.

(VP Performance Management & Analysis)

Overview / Mission Statement

Mission for the Office of the Senior VP Performance Management & Analytics is to provide best-in-class business analytic support to assist NYCHA's Executive staff and departments to successfully execute long-term strategic goals and achieve day to day operational effectiveness and efficiency. The department promotes a data driven culture to improve decision making at all levels of the Authority.

Responsibilities

- Performance Tracking: This includes the NYCHA Statistics, Trends, and Tracking (STAT) meetings and process, providing daily work order reports to various departments, as well as ad hoc analyses for NYCHA initiatives.
- Analytics and Reporting: The department maintains historical data files on NYCHA residents and developments and provides descriptive statistical analyses of tenant-related data files, development data, waiting list attributes, crime statistics, NYC Housing and Vacancy Survey Data, and Census Data. We also provide standard and ad hoc on various operational indicators.
- We also create the NYCHA Official Map and maintain the online NYCHA interactive maps, Recovery and Resiliency Maps, the Capital Projects Maps, and the development site plans.
- Mandated Reporting: The department is responsible for key mandated reports such as the NYCHA's Annual and Five-Year Plans to HUD, Significant Amendments to the Annual Plan, NYCHA's section of the New York City Consolidated Plan, the Mayor's Management Report (MMR), and the Citywide Performance Reporting (CPR), Social Indicators Report, Veterans Benefit Report, and the Financial Integrity Statement, etc.
- NYCHA Publications: The department prepares and publishes the NYCHA Development Data Book and the Resident Data Book.
- Policy Impact Analysis and Forecasting: We analyze the impact of changes in federal law and forecast rent changes for the public housing and Section 8 programs.
- Technical Assistance and Support: We assist departments with program evaluations, special projects, and work on research collaborations with external entities such as other city agencies, universities, etc.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 19 | \$1,795 | 24 | \$2,095 | 26 | \$2,221 | 2 | \$126 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | - | - | - |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | 19 | \$1,795 | 24 | \$2,095 | 26 | \$2,221 | 2 | \$126 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | \$5 | - | \$5 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | \$3 | - | \$3 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | \$1 | - | \$1 | - | - |
| Subtotal OTPS | - | \$0 | - | \$9 | - | \$9 | - | \$0 |
| Total Budget | 19 | \$1,795 | 24 | \$2,104 | 26 | \$2,230 | 2 | \$126 |

Financial Review

The 2022 Operating Expense budget for the VP Performance Management & Analytics is \$2.23 million, of which \$2.22 million is for PS and 0.01 million is for OTPS.

(Strategic Planning)

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 4 | \$349 | 6 | \$856 | 7 | \$337 | 1 | \$81 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$96 | | - | | - | | - |
| Overtime | | - | | - | | - | | - |
| Salary Retro | | \$1 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$238 | | \$470 | | \$514 | | 44 |
| Other Salary | | \$0 | | - | | - | | - |
| Subtotal PS | 4 | \$685 | 6 | \$1,327 | 7 | \$1,451 | 1 | \$124 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | \$5 | | \$5 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$822 | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | \$10 | | \$10 | | - |
| Subtotal OTPS | | \$822 | | \$15 | | \$15 | | \$0 |
| Total Budget | 4 | \$1,507 | 6 | \$1,342 | 7 | \$1,466 | 1 | \$124 |

Financial Review

The 2022 Operating Expense budget for Strategic Planning is \$1.47 million, of which \$1.45 million is for PS and \$0.02 million is for OTPS.

EVP of Compliance

(Office of the EVP Compliance)

Overview / Mission Statement

The Compliance Department's mission is to ensure that the New York City Housing Authority (NYCHA) complies with laws and regulations and is ethical in fulfilling its overall mission to provide safe, affordable housing to its residents.

The Department consists of five units: Executive, Monitoring, Procedures, Compliance Integration Reporting & Evaluation, and Compliance Inquiry Review and Assessment.

Responsibilities

- Oversees NYCHA's compliance with federal, state, and local laws and regulations;
- Ensures the accuracy of NYCHA's regulatory reporting and statements;
- Develops and maintains updated procedures that align with laws and regulations;
- Advises the Environmental Health and Safety Officer about environmental health and safety issues;
- Ensures the integrity of the Public Housing Assessment System (PHAS) and all other inspections at NYCHA;
- Maintains a communication channel for compliance-related complaints made by NYCHA residents, employees, contractors, and the general public;
- Responds to complaints as appropriate;
- Promotes compliance through communication and special initiatives; and
- Ensures that NYCHA management and staff receive appropriate compliance training.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|----------|----------------|----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 3 | \$508 | 9 | \$1,001 | 3 | \$431 | (6) | (\$570) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$0 | - | - | - | - | - | - |
| Salary Retro | - | \$12 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$353 | - | \$583 | - | \$248 | - | (335) |
| Other Salary | - | \$2 | - | - | - | - | - | - |
| Subtotal PS | 3 | \$875 | 9 | \$1,584 | 3 | \$679 | (6) | (\$906) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$2 | - | \$28 | - | \$28 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$457 | - | \$295 | - | \$277 | - | (\$18) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$407 | - | \$1,811 | - | \$1,811 | - | - |
| Subtotal OTPS | - | \$866 | - | \$2,134 | - | \$2,116 | - | (\$18) |
| Total Budget | 3 | \$1,741 | 9 | \$3,718 | 3 | \$2,794 | (6) | (\$924) |

Financial Review

The 2022 Operating Expense budget for the Office of the EVP Compliance is \$2.79 million, of which \$0.68 million is for PS and \$2.12 million is for OTPS.

(Office of the VP Compliance)

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 32 | \$2,499 | 32 | \$2,970 | 44 | \$3,823 | 12 | \$853 |
| Salary Part-Time | 0 | \$66 | - | - | - | - | - | - |
| Seasonal | | \$31 | | - | | - | | - |
| Overtime | | \$2 | | - | | - | | - |
| Salary Retro | | \$13 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$1,763 | | \$1,798 | | \$2,416 | | 618 |
| Other Salary | | \$23 | | - | | - | | - |
| Subtotal PS | 32 | \$4,397 | 32 | \$4,768 | 44 | \$6,239 | 12 | \$1,471 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | - | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$0 | | \$0 | | \$0 | | \$0 |
| Total Budget | 32 | \$4,397 | 32 | \$4,768 | 44 | \$6,239 | 12 | \$1,471 |

Financial Review

The 2022 Operating Expense budget for the Office of the VP Compliance is \$6.24 million which is for PS.

Chief Operating Officer

(Office of the Chief Operating Officer)

Overview / Mission Statement

The Chief Operating Officer (COO) is the principal executive administrator of the Authority, and is responsible for the execution of all orders, rules and regulations made or approved by the Authority. EVPs and VPs act for the GM when required, and work with the COO in the day-to-day operation and administration of the business of the Authority. Each EVP/VP is responsible for a portfolio of Departments and offices within a specific cluster or area.

The following report to the COO:

- EVP for Leased Housing
- EVP for Community Engagement & Partnerships; and
- VP for Operations

The Chief Operating Officer is responsible for of the following departments:

- Office of the Chief Operating Officer
- Office of the VP for Safety and Security
- Office of the SVP for Healthy Homes
- Office of the VP Public Housing Tenancy Administration
- VP for Waste Management & Pest Control
- VP for Operational Analysis and Contract Management
- VP for Operations Support Services

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|-----------------|-----------|----------------|------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 10 | \$1,062 | 18 | \$2,396 | 14 | \$1,556 | (4) | (\$841) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$8 | - | \$27 | - | \$27 | - | - |
| Salary Retro | - | \$1 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,210 | - | \$1,338 | - | \$951 | - | (386) |
| Other Salary | - | \$0 | - | \$3 | - | \$3 | - | - |
| Subtotal PS | 10 | \$2,281 | 18 | \$3,764 | 14 | \$2,537 | (4) | (\$1,227) |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$7,344 | - | \$1 | - | \$1 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$2 | - | \$20,743 | - | \$1,806 | - | (\$18,937) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$22 | - | \$26 | - | \$26 | - | - |
| Subtotal OTPS | - | \$7,368 | - | \$20,770 | - | \$1,833 | (4) | (\$18,937) |
| Total Budget | 10 | \$9,650 | 18 | \$24,533 | 14 | \$4,370 | (4) | (\$20,164) |

Financial Review

The 2022 Operating Expense budget for the Office of the Chief Operating Officer is \$4.37 million, of which \$2.53 million is for PS and \$1.83 million is for OTPS.

(Office of the VP Public Safety)

Overview / Mission Statement

The Office of the VP Public Safety consist of following:

- Safety and Security
- Emergency Preparedness

Responsibilities

- Administrative responsibility for all security guard contracts and operations covering over 80 locations throughout the five boroughs.
- The office is responsible for representing the security interests of NYCHA in developing the Business Continuity Plan and coordinating with the Emergency Services Department on NYCHA's Emergency Preparedness Day.
- In coordination with Community Operations, the Office of Safety and Security monitors and maintains access control alarm systems and closed-circuit television (CCTV) systems for most of the community and senior centers in all five boroughs. The Office of Safety and Security also investigates any criminal activities that may occur at these centers.
- The office also monitors and maintains access control and CCTV systems; authorizes access card issuance; coordinates the placement of surveillance devices; conducts risk assessments; prepares incident reports; installs, maintains and repairs locks, cameras, intercoms and mirrors; conducts post-incident inspections; provides direct supervision to contracted guards; and responds directly to incidents and emergencies.
- In addition to its responsibilities at NYCHA locations, the Office of Safety and Security works directly with the Office of the Inspector General on incidents and investigations and with the Office of Facility Planning and Administration on coordinating fire safety training with private building management, installation of security systems and evacuation procedures for NYCHA corporate locations.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1 | \$192 | 3 | \$353 | 3 | \$353 | - | (\$0) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$133 | - | \$203 | - | \$213 | - | 10 |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | 1 | \$324 | 3 | \$556 | 3 | \$566 | - | \$10 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$1 | - | \$1 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | \$1 | - | \$1 | - | - |
| Subtotal OTPS | - | \$1 | - | \$2 | - | \$2 | - | \$0 |
| Total Budget | 1 | \$325 | 3 | \$558 | 3 | \$568 | - | \$10 |

Financial Review

The 2022 Operating Expense budget for the Office of the VP Public Safety is \$0.57 million, of which \$0.57 million is for PS and \$0.002 million is for OTPS.

(Office of Safety and Security)

Overview / Mission Statement

The Office of Safety and Security (OFSS) responds to safety and security matters at NYCHA. This is achieved by ensuring compliance with agency security policies and procedures, administering security access systems, installing and maintaining security hardware, conducting first-line investigations, and scheduling the work of both NYCHA Special Officers and contracted guard services at NYCHA locations. The Office's role includes administrative responsibility for all security guard contracts and operations covering over 140 locations throughout the five boroughs. The Office is responsible for representing the security interests of NYCHA in developing the Business Continuity Plan as well as coordinating with the Emergency Services Department on NYCHA's Emergency Preparedness Day. In coordination with Community Operations, the Office of Safety and Security monitors and maintains access control alarm systems and closed-circuit television (CCTV) systems for most of the community and senior centers in all five boroughs. The Office of Safety and Security also investigates any criminal activities that may occur at these centers.

The office also monitors and authorizes access card issuance; coordinates the placement of surveillance devices; conducts risk assessments; prepares incident reports; installs, maintains and repairs locks, cameras, intercoms and mirrors; conducts post-incident inspections; provides direct supervision to contracted guards; and responds directly to incidents and emergencies. In addition to its responsibilities at NYCHA locations, the Office of Safety and Security works directly with the Office of the Inspector General on investigations of incidences with the Office of Facility Planning and Administration on coordinating fire safety training with private building management, installation of security systems and evacuation procedures for NYCHA corporate locations.

Responsibilities

- Represent NYCHA security interests in the Business Continuity Plan and coordinate with the Emergency Services for Emergency Preparedness Day;
- Maintain access control and closed-circuit television systems, authorize access card issuance, coordinate placement of surveillance devices, conduct risk assessments, prepare incident reports when necessary, install/maintain/repair locks, cameras, intercoms and mirrors, provide direct supervision to contracted guards, and respond to incidents and emergencies; and
- Work directly with the Office of the Inspector General on incidents and investigations and with Facility Planning and Administration on issues relating to fire safety, installation of security systems, and evacuation procedures for NYCHA corporate locations.

The Office of Safety and Security is also responsible for security at the following NYCHA facilities:

- 250 Broadway, New York, New York
- 90 Church Street, New York, New York
- 23-02 49th Avenue, Long Island City, New York
- 787 Atlantic Avenue, Brooklyn, New York
- 478 East Fordham Road, Bronx, New York
- 1200 Waters Place, Bronx, New York

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 52 | \$3,460 | 56 | \$3,748 | 56 | \$3,553 | - | (\$195) |
| Salary Part-Time | 0 | \$538 | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$646 | | \$23 | | \$23 | | - |
| Salary Retro | | \$101 | | - | | - | | - |
| Shift Differential | | \$8 | | \$10 | | \$10 | | - |
| Fringe | | \$3,125 | | \$2,672 | | \$2,637 | | (35) |
| Other Salary | | \$46 | | \$59 | | \$59 | | - |
| Subtotal PS | 52 | \$7,925 | 56 | \$6,512 | 56 | \$6,282 | - | (\$230) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$173 | | \$854 | | \$854 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$5,415 | | \$13,442 | | \$19,867 | | \$6,425 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$15 | | \$154 | | \$154 | | - |
| Subtotal OTPS | | \$5,603 | | \$14,449 | | \$20,874 | | \$6,425 |
| Total Budget | 52 | \$13,528 | 56 | \$20,961 | 56 | \$27,156 | - | \$6,195 |

* Total Headcount reflected budgeted Full Time Headcount

Financial Review

The 2022 Operating Expense budget for the Office of Safety and Security is \$27.16 million, of which \$6.28 million is for PS and \$20.87 million is for OTPS.

(Office of Emergency Management)

Overview / Mission Statement

NYCHA’s Office of Emergency Management (OEM) department was created in 2014 and is the managerial function charged with creating the framework needed to support NYCHA’s operations in disaster response, recovery, and mitigation efforts. NYCHA OEM develops and maintains a strategic network among peer leaders across the City, State and Federal agencies and external stakeholders, to include community-based organizations (CBOs) and community groups, that support accomplishing the department’s mission. OEM provides leadership and guidance on the development and maintenance of emergency response procedures; establishment of protocols for communicating with NYCHA’s employees, residents, and stakeholders in times of emergencies; and determine staff development needs. Some additional department responsibilities include planning, organizing, evaluating, and directing the implementation of NYCHA’s portfolio of emergency preparedness and disaster recovery programs.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 3 | \$311 | 18 | \$1,263 | 18 | \$1,286 | - | \$23 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$123 | | - | | - | | - |
| Overtime | | \$1 | | - | | - | | - |
| Salary Retro | | - | | - | | - | | - |
| Shift Differential | | \$3 | | - | | - | | - |
| Fringe | | \$211 | | \$842 | | \$902 | | 60 |
| Other Salary | | \$0 | | - | | - | | - |
| Subtotal PS | 3 | \$649 | 18 | \$2,105 | 18 | \$2,189 | - | \$83 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | (\$1) | | \$16 | | \$16 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$0 | | \$485 | | \$90 | | (\$395) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$1 | | \$2 | | \$2 | | - |
| Subtotal OTPS | | \$1 | | \$503 | | \$108 | | (\$395) |
| Total Budget | 3 | \$649 | 18 | \$2,608 | 18 | \$2,296 | - | (\$312) |

Financial Review

The 2022 Operating Expense budget for the Office of Emergency Management Department is \$2.30 million, of which \$2.19 million is for PS and \$0.11 million is for OTPS.

(VP Healthy Homes)

(Office of the VP Healthy Homes)

Overview / Mission Statement

The Healthy Homes Performance Management and Quality Assurance Department’s (HHQAPM) mission is to assist the Healthy Homes operational departments and units in leveraging data and technologies to work more strategically, with more operational resilience, reduce redundancy, and work more transparently and efficiently to accomplish their goals. HHQAPM is currently providing operational oversight and direction for the Lead Hazard Control XRF Inspection Initiative and is building and launching a new case management and quality assurance process and system for the HH Asbestos investigation program. Additionally, a medium-term asbestos historical data recording and transformation project is entering its phase 2 development to incorporate additional data sets.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 3 | \$321 | 4 | \$432 | 4 | \$432 | - | (\$0) |
| Salary Part-Time | . | - | . | - | . | - | - | - |
| Seasonal | | - | | - | | - | - | - |
| Overtime | | - | | - | | - | - | - |
| Salary Retro | | \$3 | | - | | - | - | - |
| Shift Differential | | - | | - | | - | - | - |
| Fringe | | \$215 | | \$254 | | \$266 | - | 12 |
| Other Salary | | \$0 | | - | | - | - | - |
| Subtotal PS | 3 | \$540 | 4 | \$686 | 4 | \$698 | - | \$12 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | - | - |
| Supplies | | \$24 | | - | | - | - | - |
| Equipment | | - | | - | | - | - | - |
| Utilities | | - | | - | | - | - | - |
| Contracts | | \$203 | | - | | - | - | - |
| Insurance | | - | | - | | - | - | - |
| Section 8 Payments | | - | | - | | - | - | - |
| Debt Service | | - | | - | | - | - | - |
| Other OTPS | | - | | - | | - | - | - |
| Subtotal OTPS | | \$226 | | \$0 | | \$0 | | \$0 |
| Total Budget | 3 | \$766 | 4 | \$686 | 4 | \$698 | - | \$12 |

Financial Review

The 2022 Operating Expense budget for the Office of the VP Healthy Homes Department is \$0.70 million for PS.

(VP Healthy Homes)

(Lead Hazard Control Department)

Overview / Mission Statement

The Healthy Homes Lead Hazard Control Department’s mission is to provide lead safe/free living conditions for all NYCHA residents through inspections, assessments, and abatements; with the immediate focus on households with a child under 6 years old, as they are the most vulnerable for lead poisoning. The Abatement Unit addresses abatement of lead-based paint in both vacant and occupied units throughout NYCHA utilizing both in-house lead abatement workers and vendors. The Inspection Unit is comprised of three subunits to complete XRF testing, visual assessments, and risk assessments. The Dust Wipe Unit also utilizes both in-house staff and vendors to collect dust wipes after work such as remediation, abatement, or as a part of a risk assessment. The Lead Documentation Unit handles move outs, HPD exemption applications and any elevated blood lead level (EBLL) notices received from the Department of Health and Mental Hygiene. Lead Hazard Control also has an administration unit that handles staffing and human resources, time keeping, invoices, and procurement.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 107 | \$7,100 | 136 | \$8,590 | 139 | \$9,211 | 3 | \$621 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$1,767 | | - | | \$900 | | 900 |
| Overtime | | \$802 | | \$15 | | \$1,215 | | 1,200 |
| Salary Retro | | \$74 | | - | | - | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$5,705 | | \$5,668 | | \$6,556 | | 888 |
| Other Salary | | \$112 | | \$35 | | \$35 | | - |
| Subtotal PS | 107 | \$15,560 | 136 | \$14,308 | 139 | \$17,917 | 3 | \$3,609 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$104 | | \$217 | | \$217 | | - |
| Equipment | | \$67 | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$3,334 | | \$29,871 | | \$29,871 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$100 | | \$12 | | \$12 | | - |
| Subtotal OTPS | | \$3,605 | | \$30,100 | | \$30,100 | | \$0 |
| Total Budget | 107 | \$19,165 | 136 | \$44,408 | 139 | \$48,017 | 3 | \$3,609 |

Financial Review

The 2022 Operating Expense budget for the Lead Hazard Control Department is \$48.01 million, of which \$17.9 million is for PS and \$30.1 million is for OTPS.

(VP Healthy Homes)

(Mold Hazard Control Department)

Overview / Mission Statement

The Office of Mold Assessment and Remediation (OMAR) is committed to providing residents with the healthy and safe homes they deserve which encompass a mold and leak free living environment. OMAR aims to improve the Authority’s compliance by serving as the agency representative for the federal Baez consent decree, monitoring the NYCHA Mold Action Plan implementation, updating standard procedures related to mold and leaks, managing the metrics and analytics visualizations to improve operational response, responding to complex mold and leaks, managing specialized initiatives (i.e. ventilation program, Building Line Initiative), and case managing repairs escalated to Ombudsperson Call Center (OCC).

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|-----------------|-----------|----------------|----------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 27 | \$1,278 | 46 | \$2,894 | 46 | \$3,327 | - | \$433 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$368 | | - | | - | | - |
| Overtime | | \$47 | | - | | \$500 | | 500 |
| Salary Retro | | \$16 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$1,089 | | \$1,777 | | \$2,225 | | 447 |
| Other Salary | | \$9 | | \$10 | | \$10 | | - |
| Subtotal PS | 27 | \$2,809 | 46 | \$4,681 | 46 | \$6,061 | - | \$1,380 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$2 | | \$1 | | \$1 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$664 | | \$5,527 | | \$2,777 | | (\$2,750) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$9 | | \$12 | | \$262 | | \$250 |
| Subtotal OTPS | | \$674 | | \$5,540 | | \$3,040 | | (\$2,500) |
| Total Budget | 27 | \$3,483 | 46 | \$10,221 | 46 | \$9,101 | - | (\$1,120) |

Financial Review

The 2022 Operating Expense budget for the Mold Hazard Control Department is \$9.10 million, of which \$6.06 million is for PS and \$3.04 million is for OTPS.

(VP Healthy Homes)

(Asbestos)

Overview / Mission Statement

The Healthy Homes Asbestos Department is currently aligning multiple asbestos-related programs (Asbestos Investigation, Asbestos In-House Minor Abatements, and Asbestos Small/Large Vendor Abatements) to better serve the Housing Authority's operational demands such as move-outs, gas riser's replacements, emergency steam/water leaks, court cases, and better align with current best practices in the industry with the focus on environmental health and safety. The Department will be implementing new measures to expand capacity to reduce response time, follow federal, state, and local regulations, establish a comprehensive asbestos planning and protocol framework, streamline operational procedures to make it more efficient, productive, and address the significant increase in investigation/asbestos-related work throughout NYCHA.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 46 | \$3,853 | 46 | \$3,853 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | \$1,000 | - | 1,000 |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | \$1 | - | 1 |
| Fringe | - | - | - | - | - | \$2,664 | - | 2,664 |
| Other Salary | - | - | - | - | - | \$157 | - | 157 |
| Subtotal PS | - | - | - | \$0 | 46 | \$7,674 | 46 | \$7,674 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | \$105 | - | \$105 |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | \$2,042 | - | \$2,042 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | \$96 | - | \$96 |
| Subtotal OTPS | - | \$0 | - | \$0 | - | \$2,243 | - | \$2,243 |
| Total Budget | - | \$0 | - | \$0 | 46 | \$9,916 | 46 | \$9,916 |

Financial Review

The 2022 Operating Expense budget for Asbestos is \$9.91 million, of which \$7.67 million is for PS and \$2.24 million is for OTPS.

(VP Waste Management & Pest Reduction)

(Office of the VP Waste Management & Pest Control)

Overview / Mission Statement

NYCHA’s Waste Management & Pest Control Department seeks to align the two functions of waste management and pest control in order to integrate best practices of both.

Our mission is to improve the quality of life for residents and employees whose daily lives are affected by litter/waste and pests. We are committed to ensuring that trash on the grounds and common areas of each NYCHA development is removed from the premises or stored in a manner that prevents further pest infestation. We collaborate with multiple departments to address pest and waste issues from a systems approach, by identifying structural, operational, and educational opportunities for improvement.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1 | \$85 | 1 | \$180 | 1 | \$185 | - | \$5 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$55 | - | \$95 | - | \$101 | - | 6 |
| Other Salary | - | - | - | - | - | - | - | - |
| Subtotal PS | 1 | \$141 | 1 | \$275 | 1 | \$286 | - | \$11 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | - | - | - | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | | \$0 | | \$0 | | \$0 | | \$0 |
| Total Budget | 1 | \$141 | 1 | \$275 | 1 | \$286 | - | \$11 |

Financial Review

The 2022 Operating Expense budget for the Office of the VP Waste Management & Pest Control is \$0.29 million which is PS.

(VP Waste Management & Pest Reduction)
(Integrated Pest Management)

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1 | \$92 | 1 | \$91 | - | - | (1) | (\$91) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$1 | | - | | - | | - |
| Salary Retro | | \$1 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$90 | | \$56 | | \$0 | | (\$56) |
| Other Salary | | \$2 | | \$2 | | \$2 | | - |
| Subtotal PS | 1 | \$185 | 1 | \$150 | - | \$2 | (1) | (\$147) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$15 | | \$7 | | \$7 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | - | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$2 | | \$4 | | \$4 | | - |
| Subtotal OTPS | | \$17 | | \$12 | | \$12 | | \$0 |
| Total Budget | 1 | \$203 | 1 | \$161 | - | \$14 | (1) | (\$147) |

Financial Review

The 2022 Operating Expense budget for the Integrated Pest Management is \$0.14 million, of which \$0.002 million is for PS and \$0.01 million is for OTPS.

(VP Waste Management & Pest Reduction)

(Pest Control)

Overview / Mission Statement

Assists Operations with reducing overall pest populations using Integrated Pest Management (IPM) methods and oversees the Neighborhood Rat Reduction program. Responsibilities include implementing IPM responding to emergency infestations, operationalizing special initiatives, analyzing geographic trends, targeting problem areas, and tracking pesticide and herbicide usage.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|-----------------|-----------|-----------------|------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 52 | \$2,760 | 87 | \$4,034 | 84 | \$4,368 | (3) | \$334 |
| Salary Part-Time | - | \$4 | - | - | - | - | - | - |
| Seasonal | | \$832 | | \$2,257 | | \$2,237 | | (20) |
| Overtime | | \$149 | | \$10 | | \$10 | | - |
| Salary Retro | | \$38 | | - | | - | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$2,103 | | \$3,131 | | \$3,483 | | 351 |
| Other Salary | | \$46 | | \$20 | | \$20 | | - |
| Subtotal PS | 52 | \$5,932 | 87 | \$9,452 | 84 | \$10,118 | (3) | \$666 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$76 | | \$1,806 | | \$1,806 | | - |
| Equipment | | - | | \$2,419 | | \$2,419 | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$582 | | \$16,979 | | \$8,804 | | (\$8,174) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$23 | | \$24 | | \$24 | | - |
| Subtotal OTPS | | \$681 | | \$21,228 | | \$13,054 | | (\$8,174) |
| Total Budget | 52 | \$6,613 | 87 | \$30,680 | 84 | \$23,172 | (3) | (\$7,509) |

Financial Review

The 2022 Operating Expense budget for the Pest Control Department is \$23.17 million, of which \$10.11 million is for PS and \$13.05 million is for OTPS.

(VP for Public Housing & Tenancy Administration)

(VP for Public Housing & Tenancy Administration)

Overview / Mission Statement

Public Housing Tenancy Administration’s (PHTA) Mission is to provide strategic guidance, oversight, policy and process enhancements for tenancy administration to support Property Management and reduce administrative burdens while improving NYCHA’s effectiveness as a landlord, and the customer service experience for NYCHA residents.

The Office of Public Housing Tenancy Administration is comprised of three Departments working together to support NYCHA’s mission and values of the transformation plan

The Office of VP for Public Housing Tenancy Administration consist of following:

- Public Housing Application & Tenancy Administration
- Public Housing Management Services
- Public Housing Litigation Department

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 137 | \$9,302 | 144 | \$10,273 | 149 | \$10,451 | 5 | \$179 |
| Salary Part-Time | 0 | \$21 | - | - | - | - | - | - |
| Seasonal | | - | | \$392 | | \$392 | | - |
| Overtime | | \$9 | | \$15 | | \$15 | | - |
| Salary Retro | | \$61 | | - | | - | | - |
| Shift Differential | | - | | \$0 | | \$0 | | - |
| Fringe | | \$6,717 | | \$6,862 | | \$7,359 | | 497 |
| Other Salary | | \$143 | | \$181 | | \$181 | | - |
| Subtotal PS | 137 | \$16,253 | 144 | \$17,723 | 149 | \$18,398 | 5 | \$675 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$2 | | \$48 | | \$48 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$364 | | \$1,208 | | \$1,044 | | (\$164) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$4 | | \$5 | | \$5 | | - |
| Subtotal OTPS | | \$370 | | \$1,261 | | \$1,097 | | (\$164) |
| Total Budget | 137 | \$16,623 | 144 | \$18,984 | 149 | \$19,495 | 5 | \$511 |

Financial Review

The 2022 Operating Expense budget for the VP for Public Housing & Tenancy Administration is \$19.50 million, of which \$18.40 million is for PS and \$1.10 million is for OTPS.

(VP for Public Housing & Tenancy Administration)

(Applications & Tenancy Administration)

Overview / Mission Statement

Applications and Tenancy Administration Department (ATAD) Mission is to provide management and oversight of public housing waitlist, public housing applications and tenant transfers.

Responsibilities

- Maintaining the applicant waiting list for the Public Housing program.
- Providing a sufficient number of certified applications to meet the rental needs of Public Housing.
- Processing Public Housing and LLC Section 8 transfers, including emergency VAWA and Reasonable
- Accommodation transfers.
 - Liaising with Property Management regarding applicants and transfers.
 - Liaising with city agencies regarding emergency priority applicants.
 - Administering the Public Housing Tenant Selection and Assignment Plan (TSAP).
 - Monitor apartments on or off the rent roll.
 - Representing NYCHA in the applicant appeals process.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 90 | \$6,031 | 89 | \$6,139 | 89 | \$6,060 | - | (\$80) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$2 | - | - | - | - | - | - |
| Salary Retro | - | \$17 | - | - | - | - | - | - |
| Shift Differential | - | - | - | \$0 | - | \$0 | - | - |
| Fringe | - | \$4,367 | - | \$4,180 | - | \$4,366 | - | 186 |
| Other Salary | - | \$88 | - | \$117 | - | \$117 | - | - |
| Subtotal PS | 90 | \$10,506 | 89 | \$10,436 | 89 | \$10,543 | - | \$107 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | (\$0) | - | \$25 | - | \$25 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$3 | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | \$1 | - | \$1 | - | - |
| Subtotal OTPS | - | \$3 | - | \$27 | - | \$27 | - | \$0 |
| Total Budget | 90 | \$10,509 | 89 | \$10,463 | 89 | \$10,569 | - | \$107 |

Financial Review

The 2022 Operating Expense budget for Applications & Tenancy Administration is \$10.57 million, of which \$10.54 million is for PS and \$0.03 million is for OTPS.

(VP for Public Housing & Tenancy Administration)

(Public Housing Management Services)

Overview / Mission Statement

Management Services Department (MSD) Mission is to provide support to Property Management with policy development and implementation, and oversight of lease enforcement activities.

Responsibilities

Support public housing operations by managing the implementation of key initiatives to strengthen service delivery and enhance the Authority's effectiveness as a landlord.

Responsible for operations policy development and implementation, as well as overseeing lease enforcement activities.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|-----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 26 | \$1,836 | 32 | \$2,378 | 36 | \$2,620 | 4 | \$242 |
| Salary Part-Time | | \$21 | - | - | - | - | - | - |
| Seasonal | | - | | \$60 | | \$60 | | - |
| Overtime | | \$7 | | - | | - | | - |
| Salary Retro | | \$11 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$1,304 | | \$1,523 | | \$1,737 | | 214 |
| Other Salary | | \$28 | | \$39 | | \$39 | | - |
| Subtotal PS | 26 | \$3,207 | 32 | \$4,000 | 36 | \$4,456 | 4 | \$456 |
| O TPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$1 | | \$15 | | \$15 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$354 | | \$464 | | \$300 | | (\$164) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other O TPS | | \$4 | | \$1 | | \$1 | | - |
| Subtotal O TPS | | \$359 | | \$480 | | \$316 | | (\$164) |
| Total Budget | 26 | \$3,567 | 32 | \$4,480 | 36 | \$4,772 | 4 | \$292 |

Financial Review

The 2022 Operating Expense budget for the Public Housing Management Services Department is \$4.77 million, of which \$4.45 million is for PS and \$0.32 million is for OTS.

(Quality Assurance)

Overview / Mission Statement

The mission of the Quality Assurance (QA) Unit is to provide objective assurance to management and regulators that residents receive high-quality workmanship from both staff and vendors. The QA Unit is responsible for improving performance and accountability by ensuring that maintenance and repairs are completed to industry standards in alignment with existing policies and procedures. The QA Unit will identify and address risks; deploy third-party contractors for training; and guide business process improvements.

Department Overview:

The QA Unit is responsible for the following activities and objectives:

- Identifying maintenance performance problems that are related to particular buildings, units, managers, or staff.
- Using available information and research tools, including work-order data, resident interviews, employee interviews, and site visits.
- Considering both performance on individual work orders and performance of maintenance repairs from the first identification of need to the ultimate correction of the problem (“end-to-end”).
- Reviewing work performed by NYCHA in advance of Public Housing Assessment System (PHAS) inspections to determine whether that work was industry-standard quality.
- Verifying and contributing to compliance with the Agreement insofar as the Agreement bears on maintenance work at NYCHA.
- Communicating with the public and stakeholders regarding quality assurance issues, including maintaining a forum for employee and resident complaints (including anonymous complaints), regarding quality assurance issues.
- Providing relevant QA Unit findings to NYCHA managers, including the Chief Operating Officer, and (during the term of the Agreement) to the Monitor, SDNY, and HUD

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 18 | \$1,201 | 25 | \$1,671 | 32 | \$2,353 | 7 | \$682 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$1 | - | - | - | - | - | - |
| Salary Retro | - | \$2 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$846 | - | \$1,075 | - | \$1,630 | - | 555 |
| Other Salary | - | \$7 | - | - | - | - | - | - |
| Subtotal PS | 18 | \$2,057 | 25 | \$2,746 | 32 | \$3,983 | 7 | \$1,237 |
| OTPS | | | | | | | | |
| Leases | - | - | - | \$100 | - | \$100 | - | - |
| Supplies | - | \$11 | - | \$63 | - | \$63 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$1 | - | \$500 | - | - | - | (\$500) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | - | - | - |
| Subtotal OTPS | - | \$12 | - | \$663 | - | \$163 | - | (\$500) |
| Total Budget | 18 | \$2,069 | 25 | \$3,408 | 32 | \$4,146 | 7 | \$737 |

Financial Review

The 2022 Operating Expense budget for the Quality Assurance Department is \$4.14 million, of which \$3.98 million is for PS and \$0.163 million is for OTPS.

EVP for Leased Housing

(Office of the EVP for Leased Housing)

Overview / Mission Statement

The Leased Housing Department (LHD) administers NYCHA's Housing Choice Voucher Program (Section 8). Under this federally-funded program, NYCHA provides assistance to eligible families to lease privately-owned apartments that meet Housing Quality Standards (HQS) and Section 8 program requirements. The Section 8 Program provides a rent subsidy, allowing families to pay a reasonable share of the rent with the Section 8 subsidy making up the difference, up to a maximum amount called the payment standard. The monthly subsidy payment (or the Housing Assistance Payment) made to the Section 8 owner on behalf of the family is usually the difference between thirty percent of the household's total adjusted gross income and the contract rent approved by NYCHA for the apartment.

As of December 2021, there are 88,179 Section 8 households (195,915 authorized residents) in NYCHA's Section 8 program. This total includes the 3,107 households (7,702 authorized residents) who live in former State- and City-funded developments. 24,754 private landlords participate in the program. NYCHA's Section 8 program is expanding through the Section 8 Project-Based Voucher (PBV) program, with 14,013 units on the program.

The department has 422 staff and is comprised of the following departments, in addition to the Offices of Executive Vice President and Vice President:

- VP for Leased Housing
- Inspections
- Bronx Client Services
- Brooklyn Client Services
- Central Office Operations
- Leased Housing Finance
- Quality Assurance & Performance Management
- Emergency Housing Voucher

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|-----------------|----------|-----------------|----------|----------------|----------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 2 | \$332 | 3 | \$401 | 3 | \$419 | - | \$19 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | \$10 | - | \$10 | - | - |
| Overtime | - | - | - | \$2 | - | \$2 | - | - |
| Salary Retro | - | \$4 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$268 | - | \$225 | - | \$244 | - | 19 |
| Other Salary | - | \$0 | - | \$7 | - | \$7 | - | - |
| Subtotal PS | 2 | \$604 | 3 | \$644 | 3 | \$682 | - | \$38 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$103 | - | \$11 | - | \$11 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$2 | - | \$3 | - | \$2 | - | (\$1) |
| Contracts | - | \$1,989 | - | \$24,943 | - | \$2,125 | - | (\$22,818) |
| Insurance | - | \$27 | - | \$112 | - | \$257 | - | \$145 |
| Section 8 Payments | - | \$9,457 | - | \$7,088 | - | - | - | (\$7,088) |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$239 | - | \$1,946 | - | \$355 | - | (\$1,591) |
| Subtotal OTPS | - | \$11,816 | - | \$34,102 | - | \$2,749 | - | (\$31,352) |
| Total Budget | 2 | \$12,420 | 3 | \$34,746 | 3 | \$3,432 | - | (\$31,314) |

Financial Review

The 2022 Operating Expense budget for the Office of the EVP for Leased Housing is \$3.43 million, of which \$0.68 million is for PS and \$2.75 million is for OTPS.

(VP Leased Housing)

Overview / Mission Statement

Responsible for oversight of all program operations, policy formation, program compliance, communications, staffing, external relationships with other agency partners, budget analysis, forecasting and adherence to regulatory guidance.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 291 | \$18,978 | 333 | \$22,719 | 346 | \$23,554 | 13 | \$835 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | | | \$39 | | \$39 | | - |
| Overtime | | \$459 | | \$539 | | \$539 | | - |
| Salary Retro | | \$48 | | - | | - | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$15,260 | | \$15,637 | | \$17,167 | | 1,530 |
| Other Salary | | \$282 | | \$325 | | \$325 | | - |
| Subtotal PS | 291 | \$35,026 | 333 | \$39,259 | 346 | \$41,624 | 13 | \$2,365 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$9 | | \$37 | | \$45 | | \$8 |
| Equipment | | - | | - | | - | | - |
| Utilities | | \$123 | | \$169 | | \$182 | | \$13 |
| Contracts | | \$172 | | \$441 | | \$3,033 | | \$2,593 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$1 | | \$15 | | \$1,952 | | \$1,938 |
| Subtotal OTPS | | \$305 | | \$661 | | \$5,213 | | \$4,552 |
| Total Budget | 291 | \$35,331 | 333 | \$39,920 | 346 | \$46,837 | 13 | \$6,917 |

Financial Review

The 2022 Operating Expense budget for the VP for Leased Housing is \$46.8 million, of which \$41.6 million is for PS and \$5.2 million is OTPS.

(Office of the VP Leased Housing)

Overview / Mission Statement

Responsible for oversight of all program operations, policy formation, program compliance, communications, staffing, external relationships with other agency partners, budget analysis, forecasting and adherence to regulatory guidance.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 4 | \$414 | 6 | \$575 | 6 | \$605 | - | \$30 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | | | \$39 | | \$39 | | |
| Overtime | | | | - | | - | | - |
| Salary Retro | | \$9 | | - | | - | | - |
| Shift Differential | | | | - | | - | | - |
| Fringe | | \$325 | | \$350 | | \$382 | | 32 |
| Other Salary | | \$5 | | - | | - | | - |
| Subtotal PS | 4 | \$753 | 6 | \$964 | 6 | \$1,026 | - | \$62 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | - | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | \$2 | | \$3 | | \$4 | | \$1 |
| Contracts | | - | | - | | \$520 | | \$520 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | \$4 | | \$4 |
| Subtotal OTPS | | \$2 | | \$3 | | \$528 | | \$525 |
| Total Budget | 4 | \$755 | 6 | \$967 | 6 | \$1,554 | - | \$587 |

Financial Review

The 2022 Operating Expense budget for the Office of the VP for Leased Housing is \$1.55 million, of which \$1.03 million is for PS and \$0.53 million is OTPS.

(Inspections)

Overview / Mission Statement

Located at 1200 waters Place in the Bronx, and 90 Church Street in Manhattan, the Inspections and Central Office staff are responsible for new admissions, annual, transfer and special Housing Quality Standards (HQS) inspections, monitoring owner certification of repairs, rent abatement, payment adjustments and terminations for HQS noncompliance, and Public Housing assessments. The department is comprised of 50 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 41 | \$2,716 | 48 | \$3,217 | 50 | \$3,331 | 2 | \$113 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$0 | - | - | - | - | - | - |
| Salary Retro | - | \$12 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$2,203 | - | \$2,217 | - | \$2,445 | - | 227 |
| Other Salary | - | \$35 | - | - | - | - | - | - |
| Subtotal PS | 41 | \$4,966 | 48 | \$5,435 | 50 | \$5,775 | 2 | \$341 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$3 | - | \$8 | - | \$8 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$28 | - | \$38 | - | \$37 | - | (\$1) |
| Contracts | - | \$172 | - | \$160 | - | \$1,377 | - | \$1,217 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$1 | - | \$10 | - | \$10 | - | - |
| Subtotal OTPS | | \$204 | | \$216 | | \$1,432 | | \$1,216 |
| Total Budget | 41 | \$5,170 | 48 | \$5,651 | 50 | \$7,208 | 2 | \$1,557 |

Financial Review

The 2022 Operating Expense budget for Inspections is \$7.21 million, of which \$5.78 million is for PS and \$1.43 million is for OTPS.

(Office of the VP Leased Housing)

(Bronx Client Services)

Overview / Mission Statement

Located at 1 Fordham Plaza in the Bronx, the Bronx Client Services department is responsible for the scheduling and completion of annual recertifications, interim recertifications, lease renewals, owner contract rent increase requests, emergency and routine transfer requests, program terminations, informal conferences, payment adjustments, reasonable accommodation reviews and customer service inquiries. The department is comprised of 207 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 177 | \$11,406 | 207 | \$14,063 | 207 | \$14,000 | - | (\$63) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$408 | - | \$506 | - | \$506 | - | - |
| Salary Retro | - | \$19 | - | - | - | - | - | - |
| Shift Differential | - | \$0 | - | - | - | - | - | - |
| Fringe | - | \$9,196 | - | \$9,715 | - | \$10,227 | - | 512 |
| Other Salary | - | \$156 | - | \$201 | - | \$201 | - | - |
| Subtotal PS | 177 | \$21,185 | 207 | \$24,485 | 207 | \$24,934 | - | \$449 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$19 | - | \$19 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$84 | - | \$116 | - | \$127 | - | \$10 |
| Contracts | - | - | - | \$281 | - | \$527 | - | \$247 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | \$6 | - | \$6 |
| Subtotal OTPS | - | \$85 | - | \$416 | - | \$679 | - | \$263 |
| Total Budget | 177 | \$21,270 | 207 | \$24,901 | 207 | \$25,613 | - | \$712 |

Financial Review

The 2022 Operating Expense budget for the Bronx Client Services Department is \$25.61 million, of which \$24.93 million is for PS and \$0.68 million is for OTPS.

(Office of the VP Leased Housing)

(Brooklyn Client Services)

Overview / Mission Statement

Located at 787 Atlantic Avenue in Brooklyn, the Brooklyn Client Services department is responsible for determining eligibility for applicants on the waitlist including processing criminal background checks, conducting interviews and issuing vouchers; , other new program admissions including Veteran Affairs Supportive Housing (VASH); processing the rentals for new applicants and transfers for Section 8 participants; informal conferences; reasonable accommodation reviews and customer service inquiries. The department is comprised of 73 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 69 | \$4,443 | 72 | \$4,863 | 76 | \$5,128 | 4 | \$265 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$50 | - | \$33 | - | \$33 | - | - |
| Salary Retro | - | \$7 | - | - | - | - | - | - |
| Shift Differential | - | \$0 | - | - | - | - | - | - |
| Fringe | - | \$3,536 | - | \$3,355 | - | \$3,758 | - | 403 |
| Other Salary | - | \$86 | - | \$124 | - | \$124 | - | - |
| Subtotal PS | 69 | \$8,122 | 72 | \$8,376 | 76 | \$9,044 | 4 | \$668 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$6 | - | \$9 | - | \$9 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$9 | - | \$12 | - | \$14 | - | \$2 |
| Contracts | - | - | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | \$5 | - | \$5 | - | - |
| Subtotal OTPS | | \$15 | | \$26 | | \$28 | | \$2 |
| Total Budget | 69 | \$8,137 | 72 | \$8,401 | 76 | \$9,072 | 4 | \$670 |

Financial Review

The 2022 Operating Expense budget for the Brooklyn Client Services Department is \$9.07 million, of which \$9.04 million is for PS and \$0.03 million is for OTPS.

(Central Office Operations)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Leased Housing Central Office Operations units are responsible for providing customer service for our Section 8 tenants and property owners. This includes but is not limited to the oversight of the Owner Extranet, eviction certification requests, portability transfer requests; fraud investigation referrals; lead based paint cases; project-based voucher (PBV) program administration and collaborating with various stakeholders within NYCHA’s PACT program. The department is of 36 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 33 | \$2,268 | 36 | \$2,535 | 36 | \$2,537 | - | \$2 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | (\$10) | - | - | - | - | - | - |
| Salary Retro | - | \$3 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,774 | - | \$1,719 | - | \$1,823 | - | 104 |
| Other Salary | - | \$48 | - | \$104 | - | \$104 | - | - |
| Subtotal PS | 33 | \$4,083 | 36 | \$4,358 | 36 | \$4,464 | - | \$106 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$1 | - | \$13 | - | \$13 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$21 | - | \$28 | - | \$34 | - | \$6 |
| Contracts | - | \$0 | - | - | - | - | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$15 | - | \$108 | - | \$108 | - | - |
| Subtotal OTPS | - | \$38 | - | \$149 | - | \$155 | - | \$6 |
| Total Budget | 33 | \$4,121 | 36 | \$4,508 | 36 | \$4,619 | - | \$112 |

Financial Review

The 2022 Operating Expense budget for the Central Office Operations Department is \$4.62 million, of which \$4.46 million is for PS and \$0.16 million is for OTPS. This office is also responsible for managing & payment of Section 8 Program.

(Leased Housing Finance Department)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Leased Housing Finance Department is responsible for the overall oversight of all revenue and expense analyses and forecast for monthly Housing Assistance Payment (HAP) payments to owners, planning and monitoring the five year leasing and ending plan for both the program and administrative fees; reviewing and reconciling monthly payment adjustments, overseeing and reconciling the monthly check run process between Siebel invoices and Oracle payments, creating and updating vendor records in Siebel, voiding stale checks, analyzing the annual HUD renewal funding allocation to NYCHA and advising management of fiscal impact, and monitoring the operating budget. The department is comprised of 23 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 20 | \$1,443 | 23 | \$1,690 | 23 | \$1,727 | - | \$37 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$3 | - | \$2 | - | \$2 | - | - |
| Salary Retro | - | \$2 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$1,130 | - | \$1,117 | - | \$1,199 | - | 81 |
| Other Salary | - | \$31 | - | \$29 | - | \$29 | - | - |
| Subtotal PS | 20 | \$2,609 | 23 | \$2,838 | 23 | \$2,957 | - | \$119 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$2 | - | \$7 | - | \$7 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$13 | - | \$18 | - | \$19 | - | \$2 |
| Contracts | - | \$2 | - | \$10 | - | \$10 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | \$4 | - | \$4 | - | - |
| Subtotal OTPS | - | \$18 | - | \$39 | - | \$41 | - | \$2 |
| Total Budget | 20 | \$2,627 | 23 | \$2,877 | 23 | \$2,997 | - | \$120 |

Financial Review

The 2022 Operating Expense budget for the Leased Housing Finance Department is \$3.00 million, of which \$2.96 million is for PS and \$0.04 million is for OTPS.

(Quality Assurance and Performance Management)

Overview / Mission Statement

Located at 90 Church Street in Manhattan, the Quality Assurance and Performance Management Department is responsible for quality assurance reviews, Section 8 Management Assessment Program (SEMAP) monitoring and reporting, HUD submissions and corrections, business process redesign, ad hoc quality control (QC) reviews, statistical reporting, newsletter publication, department procedures revisions and maintenance, QC training, project management for systems upgrades, and audit coordination for internal and external parties. The department is comprised of 21 staff.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 18 | \$1,201 | 25 | \$1,671 | 32 | \$2,353 | 7 | \$682 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$1 | | - | | - | | - |
| Salary Retro | | \$2 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$846 | | \$1,075 | | \$1,630 | | 555 |
| Other Salary | | \$7 | | - | | - | | - |
| Subtotal PS | 18 | \$2,057 | 25 | \$2,746 | 32 | \$3,983 | 7 | \$1,237 |
| OTPS | | | | | | | | |
| Leases | | - | | \$100 | | \$100 | | - |
| Supplies | | \$11 | | \$63 | | \$63 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$1 | | \$500 | | - | | (\$500) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | - | | - | | - |
| Subtotal OTPS | | \$12 | | \$663 | | \$163 | | (\$500) |
| Total Budget | 18 | \$2,069 | 25 | \$3,408 | 32 | \$4,146 | 7 | \$737 |

Financial Review

The 2022 Operating Expense budget for the Quality Assurance and Performance Management is \$2.66 million, of which \$2.64 million is for PS and \$0.02 million is for OTPS.

EVP for Community Engagement & Partnerships

(Office of the EVP for Community Engagement & Partnerships)

Overview / Mission Statement

Builds collaborations with the private, public and philanthropic sectors to support NYCHA's goals of preserving public housing and improving resident access to community-based services and opportunities.

The following Departments report to Office of the EVP for Community Engagement & Partnerships:

- VP for Community Partnerships;
- VP for Resident Engagement;
- Community Development;
- Community Health Initiative;
- Office of Public Private Partnership; and
- Resident Economic Empowerment & Sustainability;

(Office of the EVP for Community Engagement & Partnerships)

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 2 | \$368 | 2 | \$309 | 2 | \$312 | - | \$2 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$8 | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$275 | - | \$167 | - | \$176 | - | 9 |
| Other Salary | - | \$3 | - | \$2 | - | \$2 | - | - |
| Subtotal PS | 2 | \$654 | 2 | \$479 | 2 | \$490 | - | \$11 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$0 | - | \$8 | - | \$8 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$40 | - | \$596 | - | \$50 | - | (\$546) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$26 | - | \$88 | - | \$3 | - | (\$85) |
| Subtotal OTPS | - | \$66 | - | \$691 | - | \$61 | - | (\$631) |
| Total Budget | 2 | \$720 | 2 | \$1,170 | 2 | \$550 | - | (\$620) |

Financial Review

The 2022 Operating Expense budget for the Office of EVP for Community Engagement & Partnerships is \$0.55 million, of which \$0.49 million is for PS and \$0.06 million is for OTPS.

(VP Community Partnership / Family Partnerships)

Overview / Mission Statement

NYCHA’s Family Partnerships Department connects residents to critical services and implements programs and policies that support household stability, tenancy, individual advancement, and aging-in-place. Manages partnerships with external providers and City agencies offering youth, senior, and social services. Serves as program liaison to all CBOs operating in over 350 NYCHA community facilities (senior centers, community centers, childcare centers, health clinics, etc.). And, to establish a seamless relocation process for NYCHA residents and reunite families with justice history.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|-----------------|-----------|-----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 59 | \$3,493 | 69 | \$4,014 | 69 | \$4,319 | - | \$305 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | \$419 | - | - | - | - | - | - |
| Overtime | - | \$1 | - | \$3 | - | \$3 | - | - |
| Salary Retro | - | \$30 | - | - | - | - | - | - |
| Shift Differential | - | - | - | \$0 | - | \$0 | - | (0) |
| Fringe | - | \$2,683 | - | \$2,785 | - | \$3,131 | - | 346 |
| Other Salary | - | \$100 | - | \$80 | - | \$77 | - | (2) |
| Subtotal PS | 59 | \$6,726 | 69 | \$6,882 | 69 | \$7,531 | - | \$649 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$105 | - | \$14 | - | \$14 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | \$552 | - | - | - | \$592 | - | \$592 |
| Contracts | - | \$3,557 | - | \$3,716 | - | \$10,808 | - | \$7,092 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$88 | - | \$36 | - | \$35 | - | (\$1) |
| Subtotal OTPS | - | \$4,302 | - | \$3,766 | - | \$11,450 | - | \$7,683 |
| Total Budget | 59 | \$11,028 | 69 | \$10,648 | 69 | \$18,981 | - | \$8,332 |

Financial Review

The 2022 Operating Expense budget for the Family Partnerships department is \$18.98 million, of which \$7.53 million is for PS and \$11.45 million is for OTPS.

(VP for Resident Engagement)

Overview / Mission Statement

The Resident Engagement Department proactively engages residents through outreach, education and information sharing with a targeted focus on youth, seniors and tenant associations, in addition to the broader NYCHA resident community. Utilizing a variety of engagement strategies, Resident Engagement ensures residents are aware of and can inform policies and initiatives that impact their lives.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|-----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 65 | \$4,082 | 76 | \$4,507 | 75 | \$4,204 | (1) | (\$303) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$7 | - | \$32 | - | \$31 | - | (2) |
| Salary Retro | - | \$8 | - | - | - | - | - | - |
| Shift Differential | - | \$0 | - | \$0 | - | \$0 | - | (0) |
| Fringe | - | \$3,080 | - | \$2,236 | - | \$3,042 | - | 806 |
| Other Salary | - | \$63 | - | \$62 | - | \$59 | - | (3) |
| Subtotal PS | 65 | \$7,239 | 76 | \$6,837 | 75 | \$7,336 | (1) | \$499 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$12 | - | \$32 | - | \$32 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$6 | - | \$35 | - | \$519 | - | \$484 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$441 | - | \$2,319 | - | \$2,401 | - | \$82 |
| Subtotal OTPS | | \$458 | | \$2,386 | | \$2,952 | | \$566 |
| Total Budget | 65 | \$7,697 | 76 | \$9,223 | 75 | \$10,288 | (1) | \$1,065 |

Financial Review

The 2022 Operating Expense budget for the Resident Engagement department is \$10.29 million, of which \$7.34 million is for PS and \$2.95 million is for OTPS.

(Community Development)

Overview / Mission Statement

Community Development plays an integral role in the Authority’s 10-year plan to creating senior, affordable and mix income housing on under-utilized NYCHA land, as well as preserving our current housing stock through PACT/RAD & Transfer of Development Rights. Through frontline engagement, Community Development educates and informs residents about various development plans and receives resident input through PACT tours, community canvassing, meetings, roundtable discussions, surveys, inspections and visioning sessions with tabletop exercises, stakeholder and RFP committees.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 29 | \$1,910 | 38 | \$2,002 | 38 | \$2,108 | - | \$106 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$8 | - | \$34 | - | \$32 | - | (2) |
| Salary Retro | - | \$20 | - | - | - | - | - | - |
| Shift Differential | - | - | - | \$0 | - | \$0 | - | (0) |
| Fringe | - | \$1,429 | - | \$1,415 | - | \$1,563 | - | 148 |
| Other Salary | - | \$35 | - | \$29 | - | \$28 | - | (1) |
| Subtotal PS | 29 | \$3,401 | 38 | \$3,480 | 38 | \$3,731 | - | \$250 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$14 | - | \$10 | - | \$10 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$46 | - | \$88 | - | \$88 | - | - |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | (\$0) | - | \$48 | - | \$45 | - | (\$3) |
| Subtotal OTPS | - | \$61 | - | \$146 | - | \$143 | - | (\$3) |
| Total Budget | 29 | \$3,461 | 38 | \$3,626 | 38 | \$3,873 | - | \$247 |

Financial Review

The 2022 Operating Expense budget for the Community Development department is \$3.87 million, of which \$3.73 million is for PS and \$0.14 million is for OTPS.

(Community Health Initiatives)

Overview / Mission Statement

The Department of Health Initiatives builds health through partnerships that connect residents to preventive health resources, help create healthier indoor environments, and cultivate resident leadership in health.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 12 | \$570 | 6 | \$453 | 9 | \$756 | 3 | \$303 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | - | | \$0 | | \$0 | | - |
| Salary Retro | | \$4 | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$415 | | \$295 | | \$500 | | 206 |
| Other Salary | | \$5 | | \$3 | | \$3 | | - |
| Subtotal PS | 12 | \$994 | 6 | \$750 | 9 | \$1,259 | 3 | \$509 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | \$3 | | - |
| Supplies | | \$2 | | \$3 | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$259 | | - | | - | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | \$1 | | \$1 |
| Other OTPS | | \$4 | | \$1 | | - | | (\$1) |
| Subtotal OTPS | | \$265 | | \$3 | | \$3 | | \$0 |
| Total Budget | 12 | \$1,259 | 6 | \$753 | 9 | \$1,262 | 3 | \$509 |

Financial Review

The 2022 Operating Expense budget for the Community Health Initiatives department is \$1.26 million, of which \$1.26 million is for PS and \$0.003 million is for OTPS.

(Office of Public Private Partnerships)

Overview / Mission Statement

Builds collaborations with the private, public and philanthropic sectors to support NYCHA’s goals of preserving public housing and improving resident access to community-based services and opportunities.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 3 | \$164 | 4 | \$341 | 4 | \$356 | - | \$15 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - |
| Salary Retro | - | \$1 | - | \$0 | - | \$0 | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | \$100 | - | \$213 | - | \$232 | - | 18 |
| Other Salary | - | \$0 | - | \$4 | - | \$4 | - | - |
| Subtotal PS | 3 | \$265 | 4 | \$558 | 4 | \$592 | - | \$34 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | - | - | \$2 | - | \$2 | - | - |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | \$81 | - | \$81 | - | - |
| Insurance | - | \$60 | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$0 | - | \$63 | - | \$63 | - | - |
| Subtotal OTPS | - | \$60 | - | \$145 | - | \$145 | - | \$0 |
| Total Budget | 3 | \$325 | 4 | \$703 | 4 | \$736 | - | \$34 |

Financial Review

The 2022 Operating Expense budget for the Office of Public Private Partnerships is \$0.74 million, of which \$0.59 million is for PS and \$0.15 million is for OTPS.

(Resident Economic Empowerment & Sustainability)

Overview / Mission Statement

The Office of Resident Economic Empowerment and Sustainability (REES) supports residents to increase their income and assets through programs, policies and partnerships in four key areas: Employment and advancement, business development, adult education and training, and financial literacy and asset building.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|-----------|----------------|-----------|----------------|-----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 50 | \$3,150 | 55 | \$3,389 | 55 | \$3,626 | - | \$237 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | - | - | - |
| Overtime | - | \$0 | - | - | - | - | - | - |
| Salary Retro | - | \$16 | - | - | - | - | - | - |
| Shift Differential | - | - | - | \$1 | - | \$1 | - | (0) |
| Fringe | - | \$2,284 | - | \$2,279 | - | \$2,505 | - | 226 |
| Other Salary | - | \$42 | - | \$34 | - | \$32 | - | (1) |
| Subtotal PS | 50 | \$5,492 | 55 | \$5,703 | 55 | \$6,165 | - | \$462 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$60 | - | \$21 | - | \$382 | - | \$361 |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | \$998 | - | \$1,133 | - | \$41 | - | (\$1,092) |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$235 | - | \$26 | - | \$26 | - | - |
| Subtotal OTPS | - | \$1,293 | - | \$1,180 | - | \$449 | - | (\$731) |
| Total Budget | 50 | \$6,785 | 55 | \$6,883 | 55 | \$6,614 | - | (\$269) |

Financial Review

The 2022 Operating Expense budget for the Resident Economic Empowerment and Sustainability (REES) department is \$6.61 million, of which \$6.17 million is for PS and \$0.44 million is for OTPS.

Operations

Overview / Mission Statement

The Property Management departments are responsible for the daily operation and maintenance of all Public Housing developments in New York City, including the former city and state-funded developments in the Mixed Finance portfolio which currently has 13 LLC-I developments, and oversight of developments managed under contract with private management companies. Each development or consolidation is managed by a Property Manager who is supported by a Property Maintenance Supervisor, with management, maintenance, and clerical personnel in varying numbers depending on the size of the development. Developments are managed in accordance with written policies and operating procedures that specify uniform practices to ensure compliance with laws, regulatory requirements, and best practices.

Operations consists of the following:

- Office of EVP Operations
- VP - Operations Support Services
 - VP Operations Support Services Office
 - Heating Management Services
 - Elevator Services and Repair
 - Emergency Services
- VP - Operational Analysis and Contract Mgt. (OACM)
 - VP - Operational Analysis and Contract Mgt. Office
 - Paint Administration
 - Rapid Response - including Private Management
 - New Technical Services
 - Management and Planning
- Property Management Departments
 - VP - Public Housing Operations Bronx
 - VP - Public Housing Operations Brooklyn
 - VP - Public Housing Operations Manhattan
 - VP - Public Housing Operations QN & SI

(Office of the EVP Operations)

Overview / Mission Statement

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|----------------|------------|-----------------|------------|-----------------|-------------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | \$44 | 258 | \$12,608 | 200 | \$9,256 | (58) | (\$3,352) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$5,924 | | - | | - | | - |
| Overtime | | \$1 | | - | | - | | - |
| Salary Retro | | \$13 | | - | | - | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$639 | | \$9,567 | | \$6,647 | | (2,920) |
| Other Salary | | \$0 | | \$3 | | - | | (3) |
| Subtotal PS | - | \$6,622 | 258 | \$22,178 | 200 | \$15,903 | (58) | (\$6,275) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$12 | | - | | - | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | \$935 | | \$983 | | \$943 | | (\$40) |
| Contracts | | \$397 | | - | | - | | - |
| Insurance | | \$89 | | \$179 | | \$201 | | \$22 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$83 | | - | | - | | - |
| Subtotal OTPS | | \$1,515 | | \$1,161 | | \$1,144 | | (\$18) |
| Total Budget | - | \$8,138 | 258 | \$23,339 | 200 | \$17,047 | (58) | (\$6,293) |

Financial Review

The 2022 Operating Expense budget for Office of the EVP Operations is \$17.05 million, of which \$15.90 million is for PS and \$1.14 million is for OTPS.

(VP - Operations Support Services)

(SVP Support Services Office)

Overview / Mission Statement

The Support Services is broken into departments which include Heating Management Services, Operations Strategic Initiatives, Maintenance Repair & Skilled Trades, Technical Services, Elevator Services & Repair and Emergency Services Department.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|----------|--------------|----------|----------------|----------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1 | \$64 | 3 | \$378 | 3 | \$380 | - | \$2 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$0 | | - | | - | | - |
| Salary Retro | | - | | - | | - | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$59 | | \$241 | | \$255 | | 13 |
| Other Salary | | - | | \$1 | | \$1 | | - |
| Subtotal PS | 1 | \$123 | 3 | \$621 | 3 | \$636 | - | \$15 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$1 | | \$10 | | \$10 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$104 | | \$103 | | \$103 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | - | | \$1 | | \$1 | | - |
| Subtotal OTPS | | \$104 | | \$114 | | \$114 | | \$0 |
| Total Budget | 1 | \$227 | 3 | \$735 | 3 | \$750 | - | \$15 |

Financial Review

The 2022 Operating Expense budget for SVP Support Services Office is \$0.75 million, of which \$0.64 million is for PS and \$0.11 million is for OTPS.

(VP - Operations Support Services)

(Heating Management Services)

Overview / Mission Statement

The Heating Management Services Department (HMSD) is responsible for ensuring adequate and consistent heat and hot water is provided to residents citywide. HMSD is responsible for management and repair of boiler plants, tank rooms, and ancillary equipment to maintain NYCHA’s building heating systems, from the boiler plants to the heat distribution pipes to the apartment radiators. HMSD performs an annual equipment inspection process of all NYCHA’s heat generating and distribution equipment. Staff conducts daily inspections of boiler rooms to perform safety checks. HMSD is a 24-hour operation and the 24-Hour heat desk tracks, monitors and reports all no heat and no hot water service interruptions. HMSD manages 20 active contracts value approximately \$212M with a current remaining capacity of \$88.9M.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 557 | \$32,987 | 577 | \$35,468 | 624 | \$37,864 | 47 | \$2,396 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$617 | | \$1,318 | | \$1,318 | | - |
| Overtime | | \$14,105 | | \$8,636 | | \$11,524 | | 2,889 |
| Salary Retro | | \$1,207 | | - | | - | | - |
| Shift Differential | | \$1,079 | | \$958 | | \$958 | | - |
| Fringe | | \$34,089 | | \$27,756 | | \$31,913 | | 4,157 |
| Other Salary | | \$439 | | \$506 | | \$558 | | 53 |
| Subtotal PS | 557 | \$84,523 | 577 | \$74,642 | 624 | \$84,136 | 47 | \$9,494 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$141 | | \$111 | | \$111 | | - |
| Equipment | | \$2 | | \$569 | | - | | (\$569) |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$410 | | \$801 | | \$376 | | (\$425) |
| Insurance | | \$60 | | - | | \$83 | | \$83 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$251 | | \$423 | | \$423 | | - |
| Subtotal OTPS | | \$863 | | \$1,904 | | \$993 | | (\$911) |
| Total Budget | 557 | \$85,386 | 577 | \$76,546 | 624 | \$85,129 | 47 | \$8,584 |

Financial Review

The 2022 Operating Expense budget for Heating Management Services is \$85.13 million, of which \$84.14 million is for PS and \$1.00 million is for OTPS.

(VP - Operations Support Services)

(Elevators Services & Repair)

Overview / Mission Statement

The Elevator Services and Repair Department is responsible for providing safe and reliable service on NYCHA-owned elevators. Staff responds to elevator-related emergencies and complaints 24 hours per day, seven days a week. They repair elevator outages and conduct routine preventive maintenance. Heavy-duty repairs such as replacing hoist motors, generators, hoist machines, hoist cables, traveling cables and control boards are also performed. Additional responsibilities include installing remote monitoring and Closed-Circuit Television (CCTV) in elevators, overseeing the rehabilitation of elevators, maintenance and requirement contracts and conducting periodic Category 1 and Category 5 mandated inspections/tests. The Elevator Services and Repair Department has an Elevator Training Center where all elevator personnel and others are trained on topics related to the elevator industry.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 434 | \$36,993 | 521 | \$40,233 | 526 | \$47,695 | 5 | \$7,462 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$1,306 | | \$3,719 | | - | | (3,719) |
| Overtime | | \$14,432 | | \$10,754 | | \$12,217 | | 1,463 |
| Salary Retro | | \$407 | | - | | - | | - |
| Shift Differential | | \$713 | | \$723 | | \$723 | | - |
| Fringe | | \$35,593 | | \$28,673 | | \$32,188 | | 3,515 |
| Other Salary | | \$195 | | \$174 | | \$175 | | 0 |
| Subtotal PS | 434 | \$89,640 | 521 | \$84,277 | 526 | \$92,998 | 5 | \$8,721 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$327 | | \$253 | | \$253 | | - |
| Equipment | | - | | \$250 | | - | | (\$250) |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$302 | | \$0 | | \$0 | | - |
| Insurance | | \$6 | | \$4 | | \$4 | | \$0 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$108 | | \$76 | | \$76 | | - |
| Subtotal OTPS | | \$744 | | \$582 | | \$332 | | (\$250) |
| Total Budget | 434 | \$90,384 | 521 | \$84,859 | 526 | \$93,330 | 5 | \$8,471 |

Financial Review

The 2022 Operating Expense budget for Elevators Services & Repair is \$93.33 million, of which \$93.00 million is for PS and \$0.33 million is for OTPS.

(VP - Operations Support Services)

(Emergency Services)

Overview / Mission Statement

The Emergency Services Department (ESD) provides after business hours emergency management, coordination, and on-the-scene response to emergencies, including those dangerous to life, limb, and property, whenever they occur in developments and other NYCHA structures, throughout the five boroughs. ESD personnel handles emergency and high-level communications, manages and responds to afterhours high priority maintenance calls and oversees scheduled development staff on weekends and holidays. ESD conducts radio calls to ensure emergency equipment readiness and confirms viable means of communicating in order to ensure employee safety. ESD also works with Capital Projects and Operations Departments on the Flood Structure Deployment preparedness with the goal of mitigating flooding impacts on developments located in hurricane zone one (Developments impacted by superstorm Sandy).

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 141 | \$8,218 | 162 | \$9,501 | 162 | \$9,393 | - | (\$108) |
| Salary Part-Time | - | \$103 | - | - | - | \$0 | - | \$0 |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$1,184 | | \$1,164 | | \$1,657 | | 492 |
| Salary Retro | | \$336 | | - | | - | | - |
| Shift Differential | | \$397 | | \$270 | | \$270 | | - |
| Fringe | | \$7,265 | | \$7,676 | | \$7,862 | | 186 |
| Other Salary | | \$88 | | \$96 | | \$96 | | - |
| Subtotal PS | 141 | \$17,591 | 162 | \$18,707 | 162 | \$19,278 | - | \$571 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$176 | | \$668 | | \$477 | | (\$191) |
| Equipment | | \$255 | | \$33 | | - | | (\$33) |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$453 | | \$2,131 | | \$2,131 | | - |
| Insurance | | \$6 | | \$76 | | \$79 | | \$3 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$43 | | \$45 | | \$45 | | - |
| Subtotal OTPS | | \$934 | | \$2,953 | | \$2,732 | | (\$221) |
| Total Budget | 141 | \$18,525 | 162 | \$21,660 | 162 | \$22,009 | - | \$349 |

Financial Review

The 2022 Operating Expense budget for The Emergency Services Department is \$22.01 million, of which \$19.28 million is for PS and \$2.73 million is for OTPS.

(VP - Operational Analysis and Contract Mgt. /OACM)

(VP - Operational Analysis and Contract Mgt.)

Overview / Mission Statement

The Office of the Vice President of Operational Analysis and Contract Management provides support, guidance and oversight to support service departments.

This office strives to deliver improved services to our residents, a harmonious working environment for the staff and collaboration among all departments by creating an atmosphere that encourages critical thinking, fosters innovation and promotes accountability.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|------------------|------------|------------------|------------|------------------|--------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 382 | \$26,377 | 562 | \$38,379 | 409 | \$33,726 | (153) | (\$4,652) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$9,861 | | \$11,828 | | \$10,562 | | (1,266) |
| Overtime | | \$16,150 | | \$4,121 | | \$8,307 | | 4,186 |
| Salary Retro | | \$748 | | - | | - | | - |
| Shift Differential | | \$10 | | \$2 | | \$2 | | - |
| Fringe | | \$26,843 | | \$28,623 | | \$28,608 | | (15) |
| Other Salary | | \$269 | | \$115 | | \$139 | | 24 |
| Subtotal PS | 382 | \$80,258 | 562 | \$83,068 | 409 | \$81,344 | (153) | (\$1,723) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$5,251 | | \$5,759 | | \$1,920 | | (\$3,839) |
| Equipment | | \$39 | | \$1,030 | | - | | (\$1,030) |
| Utilities | | \$5,177 | | \$4,885 | | \$5,943 | | \$1,058 |
| Contracts | | \$18,563 | | \$43,142 | | \$27,932 | | (\$15,210) |
| Insurance | | \$329 | | \$1,059 | | \$1,238 | | \$179 |
| Section 8 Payments | | \$5,132 | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$1,222 | | \$90 | | \$62 | | (\$28) |
| Subtotal OTPS | | \$35,713 | | \$55,964 | | \$37,094 | | (\$18,870) |
| Total Budget | 382 | \$115,970 | 562 | \$139,032 | 409 | \$118,439 | (153) | (\$20,594) |

Financial Review

The 2022 Operating Expense budget for The VP OACM Department is \$118.43 million, of which \$81.33 million is for PS and \$37.09 million is for OTPS.

(VP - Operational Analysis and Contract Mgt. /OACM)
 (Paint Administration)

Overview / Mission Statement

The Paint Administration Department provides technical assistance and expertise to field operations in the areas of painting and plastering.

The department helps to maintain our assets and service our residents by performing painting and plastering of our building common areas and residential units. They also inspect and maintain our playground equipment.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|---------|------------|---------|----------------|------------|-----------------|------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 173 | \$14,261 | 173 | \$14,261 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | \$651 | - | \$8,197 | - | 7,547 |
| Overtime | - | - | - | - | - | \$3,600 | - | 3,600 |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | \$52 | - | \$11,350 | - | 11,298 |
| Other Salary | - | - | - | - | - | \$69 | - | 69 |
| Subtotal PS | - | - | - | \$703 | 173 | \$37,477 | 173 | \$36,774 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$0 | - | \$279 | - | \$819 | - | \$540 |
| Equipment | - | - | - | - | - | - | - | - |
| Utilities | - | - | - | - | - | - | - | - |
| Contracts | - | - | - | \$250 | - | \$6,866 | - | \$6,616 |
| Insurance | - | - | - | - | - | - | - | - |
| Section 8 Payments | - | - | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | - | - | - | - | \$10 | - | \$10 |
| Subtotal OTPS | - | \$0 | - | \$529 | - | \$7,695 | - | \$7,166 |
| Total Budget | - | \$0 | - | \$1,232 | 173 | \$45,172 | 173 | \$43,941 |

Financial Review

The 2022 Operating Expense budget for Paint Administration department is \$45.17 million, of which \$37.48 million is for PS and \$7.69 million is for OTPS.

(VP - Operational Analysis and Contract Mgt. /OACM)

(Rapid Response - including Private Management)

Overview / Mission Statement

The Rapid Response Department provides expeditious and holistic repair services to a subset of residents under a program (TEMPO Repair) dedicated to comprehensively managing an enhanced outreach, education, inspection, and remediation program in apartments where a child under six resides or visits.

For a select portfolio of buildings, they also oversee repair and management services provided to our residents and repairs needed to maintain our assets through use of Private Management contracts. The principal objective of Private Management is to utilize alternative approaches to managing NYCHA’s scattered site developments at the same level or lower cost that is needed to run other developments, while enhancing the quality of service provided to Residents. Under the Private Management Program, the Property Managers are retained by NYCHA to conduct daily operations and serve residents’ needs.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|---------|------------|---------|----------------|---------|----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | - | - | - | - | 36 | \$3,380 | 36 | \$3,380 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | - | - | - | - | - | \$2,365 | - | 2,365 |
| Overtime | - | - | - | - | - | \$751 | - | 751 |
| Salary Retro | - | - | - | - | - | - | - | - |
| Shift Differential | - | - | - | - | - | - | - | - |
| Fringe | - | - | - | - | - | \$2,710 | - | 2,710 |
| Other Salary | - | - | - | - | - | \$1 | - | 1 |
| Subtotal PS | - | - | - | \$0 | 36 | \$9,207 | 36 | \$9,207 |
| OTPS | | | | | | | | |
| Leases | - | - | - | - | - | - | - | - |
| Supplies | - | \$7 | - | - | - | \$377 | - | \$377 |
| Equipment | - | \$5 | - | - | - | - | - | - |
| Utilities | - | \$5,177 | - | \$4,885 | - | \$5,943 | - | \$1,058 |
| Contracts | - | \$16,688 | - | \$15,083 | - | \$15,481 | - | \$398 |
| Insurance | - | \$306 | - | \$1,014 | - | \$1,159 | - | \$145 |
| Section 8 Payments | - | \$5,132 | - | - | - | - | - | - |
| Debt Service | - | - | - | - | - | - | - | - |
| Other OTPS | - | \$982 | - | - | - | \$10 | - | \$10 |
| Subtotal OTPS | - | \$28,297 | - | \$20,981 | - | \$22,970 | - | \$1,988 |
| Total Budget | - | \$28,297 | - | \$20,981 | 36 | \$32,176 | 36 | \$11,195 |

Financial Review

The 2022 Operating Expense budget for Rapid Response including Private Management is \$32.18 million, of which \$9.21 million is for PS and \$22.97 million is for OTPS.

(VP - Operational Analysis and Contract Mgt. /OACM)

(New Technical Services)

Overview / Mission Statement

The New Technical Services Department provides technical assistance and expertise to field operations in the areas of carpentry, electrical, plumbing, roofing, welding and fabrication.

The department provides repair service to residents, support field operations, and performs repairs needed to maintain our assets.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|------------|-----------------|-------------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 159 | \$11,441 | 213 | \$15,369 | 174 | \$13,824 | (39) | (\$1,545) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$1,356 | | \$644 | | - | | (644) |
| Overtime | | \$7,947 | | \$920 | | \$3,880 | | 2,960 |
| Salary Retro | | \$477 | | - | | - | | - |
| Shift Differential | | \$10 | | \$2 | | \$2 | | - |
| Fringe | | \$12,782 | | \$11,531 | | \$10,977 | | (554) |
| Other Salary | | \$112 | | \$93 | | \$60 | | (33) |
| Subtotal PS | 159 | \$34,124 | 213 | \$28,559 | 174 | \$28,743 | (39) | \$184 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$766 | | \$770 | | \$721 | | (\$49) |
| Equipment | | \$6 | | \$1,030 | | - | | (\$1,030) |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$236 | | \$2,020 | | \$5,214 | | \$3,195 |
| Insurance | | \$23 | | \$45 | | \$79 | | \$34 |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$162 | | \$87 | | \$42 | | (\$45) |
| Subtotal OTPS | | \$1,194 | | \$3,951 | | \$6,056 | | \$2,105 |
| Total Budget | 159 | \$35,318 | 213 | \$32,511 | 174 | \$34,799 | (39) | \$2,289 |

Financial Review

The 2022 Operating Expense budget for Technical Services is \$34.80 million, of which \$28.74 million is for PS and \$6.06 million is for OTPS.

(VP - Operational Analysis and Contract Mgt. /OACM)

(Management & Planning)

Overview / Mission Statement

The Department of Management & Planning provides analytical support and executes short-term process improvements for field operations.

This department strives to improve the services delivered to our residents and streamline the processes that support field operations.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|-----------------|------------|-----------------|-----------|----------------|--------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 222 | \$14,865 | 346 | \$22,634 | 19 | \$1,571 | (327) | (\$21,063) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$8,505 | | \$10,534 | | - | | (10,534) |
| Overtime | | \$8,202 | | \$3,201 | | \$76 | | (3,125) |
| Salary Retro | | \$265 | | - | | - | | - |
| Shift Differential | | \$0 | | - | | - | | - |
| Fringe | | \$13,993 | | \$16,800 | | \$3,084 | | (13,717) |
| Other Salary | | \$157 | | \$21 | | \$7 | | (14) |
| Subtotal PS | 222 | \$45,988 | 346 | \$53,191 | 19 | \$4,738 | (327) | (\$48,453) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$4,474 | | \$4,700 | | \$2 | | (\$4,698) |
| Equipment | | \$28 | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$1,638 | | \$25,786 | | \$250 | | (\$25,536) |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$79 | | \$0 | | - | | (\$0) |
| Subtotal OTPS | | \$6,219 | | \$30,486 | | \$252 | | (\$30,234) |
| Total Budget | 222 | \$52,207 | 346 | \$83,677 | 19 | \$4,990 | (327) | (\$78,687) |

Financial Review

The 2022 Operating Expense budget for Department of Management & Planning is \$4.99 million, of which \$4.79 million is for PS and \$0.25 million is for OTPS.

(Property Management Departments)

Overview / Mission Statement

The Property Management departments are responsible for the daily operation and maintenance of all Public Housing developments in New York City, including the former city and state-funded developments in the Mixed Finance portfolio which currently has 13 LLC-I developments and two in LLC-II, and oversight of developments managed under contract with private management companies. Each development or consolidation is managed by a Property Manager who is supported by a Property Maintenance Supervisor, with management, maintenance, and clerical personnel in varying numbers depending on the size of the development. Developments are managed in accordance with written policies and operating procedures that specify uniform practices to ensure compliance with laws, regulatory requirements, and best practices.

VP - Public Housing Operations Bronx

Consists of 75 developments with 41,931 apartments and 91,827 residents. The Borough contains a VP Office, Bronx Borough Office, and 8 Neighborhoods.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|--------------|------------------|--------------|------------------|--------------|------------------|------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1,654 | \$92,937 | 1,692 | \$96,562 | 1,814 | \$100,076 | 122 | \$3,514 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$4,653 | | \$1,467 | | \$1,139 | | (328) |
| Overtime | | \$29,345 | | \$13,446 | | \$15,519 | | 2,072 |
| Salary Retro | | \$2,639 | | - | | - | | - |
| Shift Differential | | \$675 | | \$767 | | \$700 | | (68) |
| Fringe | | \$90,652 | | \$79,610 | | \$87,340 | | 7,729 |
| Other Salary | | \$1,716 | | \$1,486 | | \$1,441 | | (45) |
| Subtotal PS | 1,654 | \$222,619 | 1,692 | \$193,339 | 1,814 | \$206,214 | 122 | \$12,875 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$17,866 | | \$23,119 | | \$24,821 | | \$1,702 |
| Equipment | | \$3,599 | | \$3,074 | | \$3,328 | | \$254 |
| Utilities | | \$130,504 | | \$130,572 | | \$142,404 | | \$11,832 |
| Contracts | | \$71,576 | | \$89,920 | | \$61,743 | | (\$28,177) |
| Insurance | | \$4,786 | | \$14,449 | | \$16,837 | | \$2,388 |
| Section 8 Payments | | \$20,889 | | - | | - | | - |
| Debt Service | | \$1,173 | | \$1,516 | | \$1,671 | | \$156 |
| Other OTPS | | \$2,780 | | \$842 | | \$2,362 | | \$1,520 |
| Subtotal OTPS | | \$253,173 | | \$263,491 | | \$253,165 | | (\$10,326) |
| Total Budget | 1,654 | \$475,792 | 1,692 | \$456,830 | 1,814 | \$459,379 | 122 | \$2,549 |

Financial Review

The 2022 Operating Expense budget for VP - Public Housing Operations Bronx is \$459.38 million, of which \$206.21 million is for PS and \$253.17 million is for OTPS.

VP – Public Housing Operations Brooklyn

Consists of 85 developments with 54,652 apartments and 118,354 residents. The Borough contains a VP Office, Brooklyn Borough Office, and 9 Neighborhoods.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|--------------|------------------|--------------|------------------|--------------|------------------|-------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 2,262 | \$124,708 | 2,296 | \$129,844 | 2,266 | \$126,972 | (30) | (\$2,871) |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$7,199 | | \$1,916 | | \$1,626 | | (290) |
| Overtime | | \$33,351 | | \$21,545 | | \$19,285 | | (2,260) |
| Salary Retro | | \$3,682 | | - | | - | | - |
| Shift Differential | | \$1,054 | | \$991 | | \$1,068 | | 77 |
| Fringe | | \$118,433 | | \$107,472 | | \$110,103 | | 2,631 |
| Other Salary | | \$2,372 | | \$1,868 | | \$1,666 | | (202) |
| Subtotal PS | 2,262 | \$290,799 | 2,296 | \$263,635 | 2,266 | \$260,720 | (30) | (\$2,915) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$20,248 | | \$27,819 | | \$28,890 | | \$1,072 |
| Equipment | | \$3,207 | | \$3,896 | | \$3,967 | | \$72 |
| Utilities | | \$151,628 | | \$146,222 | | \$139,092 | | (\$7,130) |
| Contracts | | \$104,512 | | \$102,818 | | \$90,095 | | (\$12,723) |
| Insurance | | \$6,324 | | \$19,985 | | \$21,169 | | \$1,184 |
| Section 8 Payments | | \$49,728 | | - | | - | | - |
| Debt Service | | \$4,159 | | \$3,895 | | \$4,135 | | \$240 |
| Other OTPS | | \$7,676 | | \$8,046 | | \$3,174 | | (\$4,872) |
| Subtotal OTPS | | \$347,480 | | \$312,681 | | \$290,523 | | (\$22,158) |
| Total Budget | 2,262 | \$638,279 | 2,296 | \$576,316 | 2,266 | \$551,244 | (30) | (\$25,072) |

Financial Review

The 2022 Operating Expense budget for VP Public Housing Operations Brooklyn is \$551.24 million, of which \$260.72 million is for PS and \$290.52 million is for OTPS.

VP – Public Housing Operations Manhattan

Consists of 84 developments with 51,471 apartments and 106,977 residents. The Borough contains a VP Office, Manhattan Borough Office, and 9 Neighborhoods.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|--------------|------------------|--------------|------------------|--------------|------------------|------------|-------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 1,842 | \$96,108 | 1,897 | \$102,838 | 2,197 | \$121,869 | 300 | \$19,031 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$2,600 | | \$1,056 | | \$1,461 | | 405 |
| Overtime | | \$23,423 | | \$15,001 | | \$18,076 | | 3,076 |
| Salary Retro | | \$2,727 | | - | | - | | - |
| Shift Differential | | \$875 | | \$899 | | \$887 | | (13) |
| Fringe | | \$90,019 | | \$86,098 | | \$106,016 | | 19,918 |
| Other Salary | | \$1,654 | | \$1,479 | | \$1,612 | | 133 |
| Subtotal PS | 1,842 | \$217,406 | 1,897 | \$207,370 | 2,197 | \$249,920 | 300 | \$42,550 |
| OTPS | | | | | | | | |
| Leases | | \$18 | | - | | - | | - |
| Supplies | | \$23,193 | | \$28,532 | | \$31,276 | | \$2,744 |
| Equipment | | \$3,689 | | \$3,703 | | \$4,332 | | \$629 |
| Utilities | | \$164,928 | | \$168,514 | | \$165,030 | | (\$3,484) |
| Contracts | | \$91,048 | | \$100,204 | | \$82,307 | | (\$17,897) |
| Insurance | | \$7,919 | | \$17,782 | | \$20,872 | | \$3,089 |
| Section 8 Payments | | \$1,639 | | - | | - | | - |
| Debt Service | | \$2,014 | | \$3,315 | | \$3,425 | | \$111 |
| Other OTPS | | \$3,995 | | \$935 | | \$3,830 | | \$2,895 |
| Subtotal OTPS | | \$298,443 | | \$322,984 | | \$311,071 | | (\$11,913) |
| Total Budget | 1,842 | \$515,849 | 1,897 | \$530,355 | 2,197 | \$560,992 | 300 | \$30,637 |

Financial Review

The 2022 Operating Expense budget for Manhattan Property Management is \$561.00 million, of which \$249.92 million is for PS and \$311.07 million is for OTPS.

VP – Public Housing Operations QN & SI

Consists of 31 developments with 19,858 apartments and 41,517 residents. The Borough contains a VP Office, Manhattan Borough Office, and 4 Neighborhoods.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|----------------------|------------|------------------|------------|------------------|------------|------------------|-----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 856 | \$47,157 | 840 | \$48,259 | 939 | \$54,506 | 99 | \$6,247 |
| Salary Part-Time | - | - | - | - | - | - | - | - |
| Seasonal | | \$2,293 | | \$554 | | \$766 | | 212 |
| Overtime | | \$9,838 | | \$6,435 | | \$8,061 | | 1,626 |
| Salary Retro | | \$993 | | - | | - | | - |
| Shift Differential | | \$364 | | \$293 | | \$384 | | 90 |
| Fringe | | \$42,791 | | \$40,124 | | \$47,295 | | 7,171 |
| Other Salary | | \$897 | | \$748 | | \$789 | | 41 |
| Subtotal PS | 856 | \$104,334 | 840 | \$96,413 | 939 | \$111,800 | 99 | \$15,388 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$8,410 | | \$10,670 | | \$11,617 | | \$948 |
| Equipment | | \$1,838 | | \$1,444 | | \$1,522 | | \$78 |
| Utilities | | \$58,913 | | \$58,574 | | \$65,763 | | \$7,189 |
| Contracts | | \$36,463 | | \$40,971 | | \$36,299 | | (\$4,673) |
| Insurance | | \$2,261 | | \$7,035 | | \$8,311 | | \$1,276 |
| Section 8 Payments | | \$12,090 | | - | | - | | - |
| Debt Service | | \$618 | | \$1,079 | | \$1,060 | | (\$19) |
| Other OTPS | | \$782 | | \$366 | | \$626 | | \$261 |
| Subtotal OTPS | | \$121,375 | | \$120,139 | | \$125,198 | | \$5,059 |
| Total Budget | 856 | \$225,709 | 840 | \$216,551 | 939 | \$236,998 | 99 | \$20,447 |

Financial Review

The 2022 Operating Expense budget for Queens/SI Property Management is \$237.00 million, of which \$111.80 million is for PS and \$125.20 million is for OTPS.

EVP Real Estate

Overview / Mission Statement

REDD's mission is to repair, enhance, and expand publicly-controlled affordable housing in a way that reflects the priorities of the communities we serve. We do so by securing capital sources and operational expertise through innovative partnerships. Our work is critical to achieving NYCHA's overall agency mission to provide quality housing for New Yorkers that is sustainable, inclusive, and safe, while fostering opportunities for economic mobility.

NYCHA released a Blueprint for Change in the summer of 2020 -- a set of ideas for how we can invest in our properties, residents, and organization while protecting resident rights. The Blueprint for Change builds on the foundation of NYCHA 2.0, a ten-year plan to fund essential capital repairs for 175,000 residents through three programs led by NYCHA's Real Estate Development Department (REDD) -- Permanent Affordability Commitment Together (PACT), Build to Preserve (BTP), and Transfer to Preserve (TTP). Collectively, these programs represent an unprecedented opportunity to not only address the physical needs of NYCHA's buildings and apartments but also invest in resources and amenities that support resident health and prosperity. REDD is organized into six business units that support the full lifecycle of a real estate development project executed through these initiatives while remaining strategically aligned in core values and objectives.

Financial Overview

Expenditures by account type (\$000)

| | FY 2020 | | FY 2021 | | FY 2022 | | Variance | |
|--------------------------|-----------|----------------|-----------|-----------------|-----------|-----------------|----------|-----------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 21 vs. FY 22 |
| PS | | | | | | | | |
| Salary Full-Time | 30 | \$3,033 | 43 | \$2,718 | 43 | \$4,533 | - | \$1,814 |
| Salary Part-Time | # | - | # | - | # | - | - | - |
| Seasonal | | - | | - | | - | | - |
| Overtime | | \$1 | | \$0 | | \$0 | | - |
| Salary Retro | | \$11 | | \$7 | | \$7 | | - |
| Shift Differential | | - | | - | | - | | - |
| Fringe | | \$2,299 | | \$1,382 | | \$2,803 | | 1,420 |
| Other Salary | | \$19 | | \$46 | | \$46 | | - |
| Subtotal PS | 30 | \$5,363 | 43 | \$4,154 | 43 | \$7,389 | - | \$3,235 |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$3 | | \$12 | | \$12 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$2,663 | | \$10,161 | | \$10,161 | | - |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$637 | | \$885 | | \$885 | | - |
| Subtotal OTPS | | \$3,303 | | \$11,057 | | \$11,057 | | \$0 |
| Total Budget | 30 | \$8,666 | 43 | \$15,212 | 43 | \$18,446 | - | \$3,235 |

Financial Review

The 2022 Operating Expense budget for EVP Real Estate is \$18.45 million, of which \$7.39 million is for PS and \$11.05 million is for OTPS.

EVP for Capital Project

Overview / Mission Statement

The Capital Project Division (CPD) is committed to preserving and modernizing safe and secure public housing for NYCHA residents by providing professional design, construction management and support services efficiently and with the highest level of safety and quality.

Financial Overview

Expenditures by Account Type (\$000)

| | FY 2019 | | FY 2020 | | FY 2021 | | Variance | |
|--------------------------|------------|-----------------|------------|-----------------|------------|-----------------|----------|------------------|
| | HC | YTD Actual | HC | Adopted Budget | HC | Adopted Budget | HC | FY 20 vs. FY 21 |
| PS | | | | | | | | |
| Salary Full-Time | 304 | \$27,633 | 368 | \$44,367 | 368 | \$33,900 | - | (\$10,467) |
| Salary Part-Time | ø | - | ø | - | ø | - | - | - |
| Seasonal | | \$5 | | - | | - | | - |
| Overtime | | \$223 | | \$170 | | \$170 | | - |
| Salary Retro | | \$242 | | \$90 | | \$90 | | - |
| Shift Differential | | - | | \$2 | | \$2 | | - |
| Fringe | | \$23,145 | | \$22,469 | | \$23,104 | | 635 |
| Other Salary | | \$1,214 | | \$1,332 | | \$1,332 | | - |
| Subtotal PS | 304 | \$52,463 | 368 | \$68,429 | 368 | \$58,598 | - | (\$9,831) |
| OTPS | | | | | | | | |
| Leases | | - | | - | | - | | - |
| Supplies | | \$1 | | \$65 | | \$65 | | - |
| Equipment | | - | | - | | - | | - |
| Utilities | | - | | - | | - | | - |
| Contracts | | \$2,305 | | \$9,475 | | \$14,456 | | \$4,981 |
| Insurance | | - | | - | | - | | - |
| Section 8 Payments | | - | | - | | - | | - |
| Payment in Lieu of Taxes | | - | | - | | - | | - |
| Debt Service | | - | | - | | - | | - |
| Other OTPS | | \$116 | | \$300 | | \$300 | | - |
| Subtotal OTPS | | \$2,422 | | \$9,840 | | \$14,821 | | \$4,981 |
| Total Budget | 304 | \$54,885 | 368 | \$78,270 | 368 | \$73,419 | - | (\$4,851) |

Financial Review

The 2022 Operating Expense budget for EVP Capital Projects is \$73.42 million, of which \$58.60 million is for PS and \$14.82 million for OTPS.

Capital Budget

Overview

NYCHA prepares an annual budget for capital expenditures and a four-year financial plan for the renovation and modernization of its developments. Capital projects span multiple years. Table 1 highlights the projects budgeted for 2022 and planned for the following four years.

NYCHA's 2022 Capital Plan provides \$8.056 billion in planned commitments for infrastructure improvements, major modernization, other systemic upgrades and repair, resiliency, and fortification of developments damaged or impacted by Superstorm Sandy. The Plan is based on the current federal capital funding outlook, funding from local elected officials and the City of New York, as well as remaining funding allocated for disaster recovery due to damage from Superstorm Sandy.

The Plan includes \$7.4 billion in Federal and City funds to address physical improvements to the Authority's buildings. The City funding includes \$1.7 billion of the total \$2.2 billion allocated to address lead, mold, heating, elevators and pests. The Federal funding includes \$610 million to address structural and exterior work, including brick and roof projects, \$1.0 billion to address heating and plumbing work and \$128 million for elevator replacements. The State funding includes \$282 million for boilers and \$81 million for elevator replacements. Overall, of the \$8.056 billion dollars included in this Plan, 50.3% is from Annual Federal Capital Grants, 42.0% is from the City of New York, 4.6 % comes from the State of New York, and 3.1% comes from other sources (Community Development Block Grant, Disaster Recovery, and Other).

Table 1: Capital Budget: FY 2022 – FY 2026
(\$000)

| Non-CPD EVP Programs | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 |
|--|------------------|------------------|------------------|------------------|------------------|
| ADMINISTRATION | 1,724 | - | - | - | - |
| CHAIR | 64,174 | 64,174 | 64,174 | 64,174 | 64,174 |
| COMMUNITY ENGAGEMENT & | 1,120 | 1,000 | 1,000 | 1,000 | 1,000 |
| HEALTHY HOMES | 161,626 | 4,000 | 4,000 | 4,000 | 4,000 |
| IT | 41,540 | 15,697 | 14,404 | 14,404 | 14,528 |
| OPERATIONS | 172,209 | 50,883 | 50,883 | 50,883 | 58,643 |
| SAFETY & SECURITY | 225 | - | - | - | - |
| Subtotal Non-CPD EVP Programs | 442,618 | 135,755 | 134,461 | 134,461 | 142,346 |
| CPD Programs | FY2022 | FY2023 | FY2024 | FY2025 | FY2026 |
| A and E | 29,686 | 5,600 | 7,000 | 4,000 | 3,000 |
| Consulting Costs | 9,379 | - | - | - | - |
| CM Fees | 49,477 | - | - | - | - |
| Energy | 34,423 | 22,297 | 17,590 | 23,232 | 15,228 |
| Boilers | 732,885 | 199,260 | 88,469 | 58,822 | 38,136 |
| Heating | 34,414 | 3,833 | 11,747 | 86,459 | 170,240 |
| Plumbing | 71,669 | 19,936 | 13,750 | 61,186 | - |
| IT Hardware and Software | 64 | - | - | - | - |
| Bathrooms | 117 | - | 500 | 15,000 | 59,284 |
| Electrical | 2,720 | - | - | - | - |
| Electrical_Lighting | 1,000 | - | - | - | - |
| Elevators | 168,114 | 4,080 | 28,924 | 17,530 | 7,831 |
| Floors | 11 | - | - | - | - |
| Interior Doors | 1,532 | - | - | - | - |
| Lighting | 14,208 | - | - | 5,167 | 5,244 |
| Environmental | 42 | - | - | - | - |
| Exterior Compactors | 3,137 | - | - | 1,153 | - |
| Fire Alarm | 6,611 | 706 | 1,003 | 1,472 | 1,442 |
| Fire Escapes | 406 | - | - | - | - |
| FurnitureEquip | 7 | - | - | - | - |
| Garbage Disposal | 4,980 | - | - | - | - |
| Interior Compactors | 1,931 | - | - | - | - |
| Miscellaneous | 346 | - | - | - | - |
| Section 504 | 1,450 | - | - | - | - |
| Vehicles | 310 | - | - | - | - |
| Contingency | 9,158 | - | - | - | - |
| Front Line Costs | 154 | - | - | - | - |
| CCTV_Layered Access | 45,586 | 11,650 | 7,643 | - | 2 |
| Entrances_Exits | 7,298 | - | 12,410 | 23,579 | 21,097 |
| Intercoms_Security | 468 | - | - | - | - |
| Apartment Renovation | 4,142 | - | - | - | - |
| Brickwork | 235,647 | 32,291 | 82,556 | 37,807 | 62,287 |
| Brickwork_Roofs | 9,651 | - | 10,000 | 24,000 | - |
| Community Center Renov | 51,599 | 44,196 | 18,545 | - | 380 |
| Foundations | 4,883 | - | 1,000 | 1,000 | 4,458 |
| General Construction | 309,719 | 414,549 | 455,631 | 400,192 | 211,200 |
| Grounds | 30,048 | - | - | - | 2,284 |
| Major Renovation | 39,245 | - | - | - | - |
| Roofs | 263,584 | 87,608 | 96,788 | 176,116 | 94,149 |
| Subtotal CPD Programs | 2,180,101 | 846,006 | 853,557 | 936,716 | 696,262 |
| Other Capital-Eligible Costs | | | | | |
| Management Fees | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 |
| Contingency | 2,545 | 950 | 3,869 | 2,040 | 1,915 |
| Debt Service | 119,545 | 59,769 | 59,773 | 38,818 | 38,819 |
| Reimb To Operate | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| RAD Transfer | 327 | - | - | - | - |
| Subtotal Other Capital-Eligible Costs | 367,417 | 305,719 | 308,643 | 285,858 | 285,734 |
| Total Capital Plan | 2,990,136 | 1,287,479 | 1,296,661 | 1,357,035 | 1,124,341 |

Use of Capital Funds

NYCHA plans to spend \$2.99 billion for capital improvements during FY 2022. These funds are spent on construction as well as non-construction projects and programs.

Non-Construction Projects and Development Program

In 2022, NYCHA will spend \$533 million on non-construction projects. Such projects include the installation of energy efficient technology, upgrades to computer systems, lead and asbestos abatement, and painting stairwells.

2021 Accomplishments

Capital Projects Division

Completed Projects:

In 2021, Capital Projects Division (CPD) succeeded in completing capital work at 103 developments, valued at \$470 million, impacting more than 85,000 households. As of the end of December 2021, there was ongoing construction at 196 developments, totaling \$4.24 billion, impacting over 139,000 households. The projects in the CPD portfolio include jobs funded primarily by Federal, State, and City partners. CPD is also leveraging Energy Performance Contract (EPC) self-financed funding of approximately \$310 million primarily for lighting, energy and water efficiency work, heating controls, and in some developments, boiler replacements. This work is concluding, while NYCHA is working with HUD and 4 ESCOs to set up the next set of EPCs equivalent in value. Other projects completed in 2021 and ongoing work include improvements to playgrounds, security enhancements, interior and exterior compactors, apartment renovations, boiler replacements, elevator replacements, and fortifying NYCHA's building envelopes (including exterior brick and roofs). Below are NYCHA's selected capital projects highlights and accomplishments for 2021.

City Capital Accomplishments:

Mayoral Roofing Initiative:

The Mayoral Roofing Initiative, originally consisting of thirteen phases, was consolidated by the Office of Management and Budget to be completed in 7 tranches due to the successes of the program. It provides a total of \$1.3 billion to replace aging roofs and to improve the lives of approximately 150,000 NYCHA residents in 749 buildings. Replacing the roofs will make buildings cooler and consume less energy as well as protect from water leakage to apartments. Upon completion, NYCHA will be out of deferred maintenance and into life-cycle costs on roofing.

Status:

Tranche I:

Completed in 2018 roof installations at 65 buildings at six developments.

Tranche II:

Construction has been completed at 48 buildings at 7 developments.

Legal issues at Breukelen delayed the completion of 25 roofs. Legal issues have been resolved and construction has resumed. 8 roofs have been completed.

Tranche III:

Tranche III consists of 10 developments, comprising of 94 roofs.

Construction has been fully completed at nine developments, which consist of 90 roofs.

Construction is ongoing at one development, of which 3 roofs have been completed and 4 roofs remaining to be completed.

Tranche IV:

This Tranche comprises 133 roof replacements at 12 developments.

Construction has started in eleven developments.

One development is in the design process.

Tranche V:

There are eight developments with a total of 100 roofs to be replaced. These projects are in varying stages of design and procurement.

Security Enhancements

One development from the MAP CCTV/LAC program is remaining to be completed. It will be completed in November 2022

One lighting project completed.

Two non-MAP CCTV projects completed.

Work at 16 Non-MAP CCTV/LAC developments will be completed in 2022, with predominantly City funding of approximately \$26.1 million.

Quality of Life

Completed Basketball court renovations and playground upgrades in 2021 at Astoria, Carver, Washington, Hernandez, Fiorentino Plaza, Vladeck and Mariner's Harbor, costing about \$5 million.

Renovation of grounds that involves sitting area for seniors at Corsi Houses was completed in 2021, costing about \$450,000.

Completed Community center upgrades at Astoria and Davidson in 2021, costing about \$3.15 million

Waste Management

NYCHA has completed the following installations through NRR funding: 94% of 157 interior compactor replacements at 27 developments, 100% of 43 exterior compactor replacements at 17 developments, 100% of 5 bulk crusher installations at 5 developments, and 51% of 50 rat slabs at 11 developments.

In 2021, 15 projects were completed, impacting 12 developments.

The Initiative will be completed in December 2022.

In March 2020, NYCHA released Requests for Qualifications for two Design-Build (DB) procurements for the redesign of waste and recycling facilities (waste yards) at 7 sites and for installation of a pneumatic waste collection system at Polo Grounds Towers. Both DB procurements were shortlisted to 3 teams, each to move on to the RFP stage in the fall of 2020.

For the DB waste yards, in May 2021, the Final RFP was issued to 2 proposers. In September 2021, 2 proposals were submitted. In December 2021, interviews were held. In January 2022, the committee submitted a recommendation to award memo.

For DB pneumatics, in June 2021, the Final RFP was issued to 3 proposers. In October 2021, 2 proposals were submitted. In December 2021, interviews were held. In February 2022, NYCHA recommended a proposal for award.

Federal Capital Accomplishments

In compliance with HUD's mandated deadlines, NYCHA places priority on achieving its Capital Plan obligation and expenditure targets ahead of schedule. NYCHA's goal is to obligate 90% of its capital funds within 16 – 18 months, ahead of HUD's 24-month obligation deadline.

Due to COVID-19, HUD extended the obligation and expenditure deadlines by one year. An important mention is that CPD was still able to obligate CF2017 and CF2018 Grants ahead of schedule within its original deadline.

To date, the grants under the Capital Fund Programs allocated to the Capital Projects Department have been obligated and expended as follows:

HUD Obligations

- 2017 Capital Fund Grant - to date, CPD has obligated \$222 million, or 100%. 90% of the funds were obligated within 15 months of receipt of funds, 9 months ahead of deadline. The grant was fully obligated by May 2020.
- 2018 Capital Fund Grant – to date, CPD obligated \$373 million, or 100% of the \$373 million budget. 90% of the funds were obligated by March 2020, 14 months ahead of schedule and was fully obligated by September 2021.
- 2019 Capital Fund Grant – to date, CPD obligated \$381 million, or 93% of the \$411 million budget.
- 2020 Capital Fund Grant – to date, CPD obligated \$183 million, or 62% of the \$293 million budget.
- 2021 Capital Fund Grant – to date, CPD obligated \$40 million, or 17% of the \$239 million budget.

HUD Expenditures

- 2017 Capital Fund Grant – CPD fully expended \$222 million by May 2020; 15 months ahead of schedule.
- 2018 Capital Fund Grant – CPD has expended \$373 million, which is 100% of the grant of \$373 million was fully expended by September 2021, 8 months ahead of schedule.
- 2019 Capital Fund Grant – CPD has expended \$66 million, which is 16% of the grant of \$411 million, to be fully expended by April 2024.

Energy & Sustainability

Energy

Continued construction for four active energy performance contracts totaling \$310 million. Scope of work includes Whitman and Patterson boiler replacements, new BMS and heating controls including apartment temperature sensors at 58 developments; LED lighting upgrades (apartment & public space) at 70 developments; and Soundview domestic hot water (DHW) decoupling from central boiler plants.

All lighting work is complete, 48 heating control sites are online with the Building Management System (BMS) and Whitman and Patterson boiler room plant are operating on the new boilers.

Executed 4 task orders with 4 ESCO's. Energy Audits are complete for all four. ESCO are presenting packages to NYCHA for HUD submission.

Released Clean Heat for All challenge with NYPA and NYSERDA for manufactures to develop a cold climate window heat pump which will provide heating and cooling. Guaranteed purchase of 24,000 cold climate window heat pumps if the HVAC manufacturers are able to meet NYCHA's desired specifications.

Entered into \$1.4 million in Weatherization Assistance Program Agreements at 6 developments.

Completed design of design a net-zero solution at Ravenswood building 12.

Started work with the New York Power Authority on a pilot battery storage project to provide resilience for critical loads at senior buildings

NYCHA partnered with the Fund for Public Housing to secure funding to establish a Clean Energy Academy and train at least 250 NYCHA residents preparing them for the Clean Energy Transition job opportunities.

[Sustainability](#)

[Waste Management](#)

NRR funding for additional food waste disposal (FWD) installations was cut due to COVID-19 budget cuts. Sustainability assessed the potential decrease in food waste from the waste stream at sites where food waste FWDs disposals were installed. The reports did not conclude any significant reduction in food waste and with high retrofit costs, NYCHA is only pursuing additional food waste disposal installations as a component of comprehensive modernizations.

Enlarged ground-floor trash chute doors were installed at 10 additional developments, bringing the NYCHA total to 60 completed developments. The intent of these enlarged doors is to make it more convenient to dispose of larger trash bags for compaction in existing interior compactors rather than dumping trash bags outside. With the last round of installations, NYCHA evaluated the installations for increased ease of use and staff operational impacts. The results concluded that it did not create a significant decrease in the pile up of bags outside and created additional burdens on staff. NYCHA is considering alternative door configurations (e.g. doors with back pans) for additional installations.

In 2021 Sustainability completed the installation of 175 interior compactors at 27 developments with federal funds.

As part of a new IDIQ contract awarded in July 2020, NYCHA installed cardboard balers at 37 developments and 1 NYCHA vehicle repair shop to prepare cardboard for recycling by DSNY and remove it from bulk waste streams sent to landfills. NYCHA started demonstration projects at Morris I and Marcy Houses to convert a hydraulic trash compactor into a cardboard-only

compactor. They also receive cardboard from at least 3 surrounding developments. NYCHA is in discussions with DSNY on expanding this work.

In September 2020, NYCHA issued an RFP for qualified firms to participate in a long-term Mattress Recycling Program. The Program will provide the collection infrastructure and services to keep NYCHA campuses free of improperly disposed mattresses and box springs. An added benefit of this program is that it will keep mattresses from overwhelming bulk waste management.

In September 2020, NYCHA issued an RFP for qualified firms to participate in a long-term Mattress Recycling Program. The Program will provide the collection infrastructure and services to keep NYCHA campuses free of improperly disposed mattresses and box springs. An added benefit of this program is that it will keep mattresses from overwhelming bulk waste management.

In 2021, NYCHA awarded 2 contracts to 2 vendors. Service began in August 2021 at 27 sites, and as of January 2022, over 3,100 mattresses have been collected from those developments.

In late 2019, NYCHA issued an RFP for the development of a behavioral change campaign to promote a positive waste management culture among NYCHA residents. The campaign will apply public awareness and behavioral change techniques, including updating outdated waste management and recycling signage and replacing it with standard up-to-date signage.

The campaign was tested at 5 sites (Marcy, Morris, Drew Hamilton, Wald, and Butler), and evaluation results are being drafted.

In Fall 2020, Sustainability awarded contracts to 4 separate vendors to support waste management and other sustainability programs through resident engagement, outreach, and graphic design. The firms (Green City Force, Hester Street, Pratt, and Grain Collective) will help inform residents of sustainability work that is going on in their developments, how they can participate, and how they can shape current and future programming.

Since contract award, the four firms have provided engagement support on a variety of Energy & Sustainability programs.

[Green Infrastructure](#)

FEMA and DEP funded Cloudburst Project in East Harlem: Dewberry Engineering was contracted to lead a scoping study for a water square at Clinton Houses Conceptual designs and a cost benefit analysis are complete. The final report has been submitted to FEMA for possible construction funding and will continue to receive DEP funding to implement.

Climate & Solar

R+R released NYCHA's first Climate Adaptation Plan in 2021 with goals to address a variety of climate hazards, such as extreme heat, extreme rain, and storm surge. NYCHA is working to implement the strategies it contains, including building resilient practices into capital work across the portfolio.

R+R released two additional reports in support of the plan: a supplemental study focused on NYCHA's urban forest that looks to leverage this asset and a document memorializing many of the lessons learned from the Superstorm Sandy program.

The NYC Extreme Water Task Force incorporated information from NYCHA's plan into its strategies and funded \$84 million of stormwater mitigation work on NYCHA campuses.

Construction has completed on NYCHA's first two solar leases, one for 1.8 MW at Queensbridge North and South and one for 1.2 MW of solar power across 40 roofs across Kingsborough, Glenwood, and Carver. In addition to the 3 MW of installed solar power, an additional 8 MW are in development. Over two dozen NYCHA residents have been trained and hired to install the solar projects currently in construction. NYCHA plans to issue an additional solar lease solicitation later this year.

Sustainability has identified pilot sites for NYCHA's first public-facing electric vehicle chargers and is working with ConEd to determine the electrical upgrades that will be necessary for installation.

Local Law 11

Pursuant to the NYC Department of Buildings regulations, NYCHA proposes to repair the unsafe buildings and comply with NYC Local Law 11 requirements to repair all unsafe conditions found at the exterior walls of all NYCHA owned buildings city wide. All buildings higher than six (6) stories are required to be inspected once every five years. Upon filing an UNSAFE report, the owner, or person in charge, shall immediately commence such repairs or reinforcements as required to secure the safety of the public and make the facades conform to the provisions of the administrative code (RCNY §103-04). All unsafe conditions shall be corrected within ninety (90) days from the submission of the report (RCNY §103-04). Property owners must repair dangerous conditions within 90 days of filing a technical report (NYC DOB FISP).

- A total of 16 buildings were completed at a cost of \$22 million in 2021.
- Completed inspection and filings at 72 buildings of Cycle 9 of LL11 buildings.
- Increased the number of safe buildings in Cycle 8 from 607 to 653.
- Cycle 9 started on February 21, 2020, and 100 buildings have been filed with DOB.

-
- Received authorization for approximately \$107.6 million.
 - Expended approximately \$22 million for repair work and approximately \$15 million on sidewalk sheds. In 2021, 12,337 linear feet of sheds were installed.
 - Removed approximately 19,848 linear feet of sidewalk sheds in 2021.

2022 Capital Plan Highlights

City Plan

The City's capital projects portfolio being managed by CPD through 2026 is approximately \$3.4 billion. Approximately 89% of the funds received by the City are attached to the HUD Agreement. The funding allocated for the HUD Agreement is addressing lead, mold, heating plants, elevators and waste management. In addition to other city funded projects including roof replacement, façade repairs, boiler replacement and related repairs, security enhancements, grounds improvement, and energy conservation measures.

The City agreement is for \$2.2 billion over the next 10 years for capital projects improvements. Approximately 60% of the City Capital Action Plan (CCAP) is allocated toward lead abatement projects. An additional 10% is allocated toward building systems, including heating and elevators. The balance is allocated toward waste management.

In 2018, a commitment was made to NYCHA to provide \$200 million under the Mayoral Heating Initiative program for the installation of boilers, domestic hot water systems, and temperature controls. These upgrades include separation of domestic hot water from the heating system and installation of heat monitoring systems

As part of the Mayor's Neighborhood Rat Reduction (NRR) Initiative, NYCHA received over \$30 million in funds to replace or install exterior and interior compactors, excavate and clean basement crawl spaces and purchase bulk crushers. These measures will assist in reducing resident exposure to rodents, which studies have shown can trigger asthma attacks and spread communicable diseases.

In 2022 the Mayor allocated \$111 million for LL11 façade work at 45 buildings in 15 developments. This initiative is to remove long-standing sidewalk sheds.

Roofs

Roofing and rooftop structure renovation program is funded under the Mayor's \$1.3 billion roofing initiative. In 2023, the allocation is for \$245.5 million (18.88% of the Mayor's initiative roofing budget). CPD has expedited the roofing replacement initiative through a more aggressive schedule from thirteen tranches down to seven. The objective is to shorten the delivery time for these replacements. Over the next 3 years, there will be an allocation of

approximately \$206 million for each of the years to replace the roofs at the designated developments.

The schedule for 2022, is to continue to complete the remaining roofs in Tranche 3. Tranche 4 is in progress: construction has started at eleven of twelve developments. Three out of the eight projects in Tranche 5 are in Design phase and the other 5 projects are in the Procurement phase. Two out of the 36 projects in Tranche 6 are in the Procurement phase and the remaining 34 projects are in various stages of the Design phase.

Security Enhancement

The remaining MAP CCTV/LAC project at Patterson is expected to be fully completed by November 2022. The CCTV portion was already completed. MAP CCTV and lighting work at Red Hook East and Red Hook West is incorporated into the work currently being done under the Recovery and Resilience program.

The 2022-2026 City Plan has allocated approximately \$57 million (2%) of the funding to security enhancements, which include installation of CCTV/LAC and lighting across the City. Of these funds, over \$ 4.2 million funded by the Borough Presidents and City Council Members are planned for lighting.

Quality of Life

In 2022, approximately \$129 million (8%) is being allocated to enhance the quality of life for NYCHA residents by improving the community facilities, recreational centers and repair or replacement of playgrounds.

At Parkside, \$1.869 million in City funding (\$1.7 million Mayoral and \$169K allocated by City Council member) has been allocated for the community center to address the HVAC upgrade, kitchen renovation, window placement, and new mirrors in the multi-purpose room. The project is currently in the design phase.

Ongoing senior center projects include a kitchen renovation at Bronx River, with an allocation of \$1 million projected to be completed by July 2023

Approximately \$38 million was allocated in 2021 for elevator repair and replacement which are at various stages of the project implementation cycle

As mentioned previously, the Mayor's Neighborhood Rat Reduction Initiative has an impact on the quality of life of the residents since it will provide additional funding for garbage disposal systems that will reduce the exposure to the infestation of rodents.

Major Renovation

The projects under the Mayoral Homelessness Initiative are ongoing. The current budget of \$20.6 million will contribute towards the ongoing repairs to apartments at several developments putting them back on the rent roll so that more apartments are available for residents. Repairs at several developments have been completed. Repairs at 3 developments are under construction, and project work at several developments are at pre award approval stages. Repairs at 6 apartments at Taft are expected to be completed by 3rd quarter of 2022.

Heating & Plumbing

Approximately \$200 million is being provided through the Mayor's Heating initiative to address heating issues at 20 developments, impacting approximately 45,000 residents. This initiative includes boiler replacement, domestic hot water system, and heating controls. It is expected that this system of repairs as well as new system replacement will result in approximately \$5 million in energy savings.

Under this Plan, 39 boilers will be installed at 10 developments to alleviate the chronic outages previously experienced by residents. Heat and hot water systems will be modernized at twelve developments (ten developments receiving both boilers and domestic hot water (DHW) decoupling and two developments getting only DHW decoupling) where the hot water system will be separated from the boiler system. In addition, there are 7 developments that will be receiving only the heating controls component. The separation of DHW from the heating systems will permit the heating system to be turned off in summer months, enabling better preventive maintenance of the boilers as well as reducing wear on the boilers, thereby extending their useful life.

Gas riser replacements and underground fire and water line projects in excess of \$53 million are at various stages of the construction cycle. Developments impacted are Smith, Castle Hill, and Wagner.

Ventilation Modernization

In 2017, the City committed \$20 million to modernize ventilation systems in 17 developments located in East Harlem as part of the East Harlem Rezoning portfolio. Due to capital eligibility requirement, the number of developments the scope of work will cover has been reduced to the four (4) largest developments, representing 50% of the originally proposed units. Two (2) additional developments were completed by CPD under energy performance contracts (EPCs) and the remaining fifteen (15) developments are getting ventilation upgrades through Healthy Homes. With regard to the four City Cap funded sites, NYCHA awarded contracts to three qualified ventilation vendors and has issued a notice to proceed to two of the awarded vendors at this time. The vendors are in the process of surveying the sites with work expected to begin

in the second quarter of 2022. The third vendor will be issued a notice to proceed with work upon completion of the 'vendor name check' process (VNC).

Lead Abatement

On January 31, 2019, the U.S. Department of Housing and Urban Development ("HUD"), the New York City Housing Authority ("NYCHA"), and New York City ("the City") signed an agreement (the "HUD Agreement") to remedy the deficient physical conditions in NYCHA developments. To address a portion of the key issues outlined in the HUD Agreement, NYCHA's Capital Projects Division ("CPD") will allocate a portion of the Agreement Capital Funds to implement the capital improvement projects pertaining to:

- Lead Abatement & Comprehensive Approach to Mold (2 developments) \$450,884,475
- Lead Abatement (Phased Program) \$771,817,611

The Lead Abatement Program has been allocated \$771, 817,611 in City Capital Funds. In September of 2021, the Vice President of Environmental Programs was hired. The RFP for Program Management Services was issued, and the vendor selected. The contract was executed by the vendor on March 1, 2022, and it is expected that \$55 million will be allocated to Program Management Services. CPD will also use the existing CM Services requirements contracts in CPD as well as the JOCs for lead abatement. The funds will come from the Citywide Mayoral funds from OMB.

Comprehensive Lead and Mold

In order to comprehensively address the pillar areas in the HUD Agreement, CPD will expand from replacement of components to a more comprehensive strategy at two sites. This comprehensive approach is critical at certain sites identified using relevant data, where we know mold is pervasive and cannot be addressed selectively (e.g. by replacing roof fans or roofs alone) and where lead-based paint is widespread. This pipeline is a pilot program and will serve as a model so NYCHA can learn lessons about the risks, impediments, schedules and budgets associated with conducting a larger scale rehabilitation of NYCHA's buildings. The pipeline will be adjusted as NYCHA proceeds and, to the extent that funds are available to for other.

The Lead Abatement & Comprehensive Approach to Mold program has 2 active projects, both of which are in the planning phase, focused on coordinating with Tenant Associations and seeking input from residents, property management and other stakeholders on scoping the projects at each location. The work will be performed at St. Nicholas, budgeted at \$339.1M and Todt Hill budgeted at \$111.8M for a total of \$501M.

Waste Management

NYCHA has the following capital work projected through 2028 and funded through the City Capital Action Plan:

| Measure | Total Funding | Funded Units | Funded Developments |
|--|-----------------|--------------|---------------------|
| Interior compactor replacements | \$116.5 million | 1600 | 130 |
| Waste yard redesigns and installations | \$443.2 million | 244* | 192 |

*Includes the number of exterior compactors and bulk crushers that have been funded for 192 waste yards.

7 waste yards will start design and construction through a Design-Build contract mid-2022.

The pneumatic waste collection system at Polo Grounds Towers will begin design and construction through a Design-Build contract mid-2022.

Interior Compactor Batch 1 – 23 developments for 187 units – CP package sent to OMB in March, work to begin in Summer 2022.

Interior Compactor Batch 2 – 191 units for 15 developments – CP package being prepped for submission as soon as possible, work to begin in Fall 2022.

Waste Yards Batch 1 – 21 developments – design work to begin by Summer 2022, construction bid out by end of calendar year.

Federal Plan

The Capital Projects Division will receive \$1.324 billion in new Federal Funding over the period from 2022 to 2026 for investment in NYCHA’s building portfolio. The projections over the upcoming years are summarized below.

Brick and Roof Projects

For the 2022-2026 Capital Plan, \$330 million, or approximately 25% of the allocation of the Federal Plan, is targeted at building exteriors, including brick and roof projects. This work will ensure that building exteriors are watertight by replacing aging, deficient roofs and repairing brick façades. A significant portion of this funding will be allocated for Local Law 11 brickwork replacement projects at 6 developments. An additional \$208 million is allocated for emergency sheds and inspections. The remaining portion of this funding will support major exterior roof

work at Polo Grounds, Harborview Terrace, and Patterson developments. These sites have been prioritized based upon the Physical Needs Assessment (PNA) level of deficiencies and roof ratings, as well as an analysis of the volume of work order tickets.

Elevators

The funding for the elevator portfolio is \$55 million which is 4% of the Federal Plan. This allocation will be used to replace 78 elevators at 6 developments, including Grant, Lafayette, and Smith. Sites are prioritized based on conditions assessments.

One of the largest projects in the elevator portfolio is a comprehensive replacement of the 24 cars at Smith development.

Heating and Plumbing

Over \$757 million, or about 57% of the Federal Plan will be allocated to heating and plumbing projects.

Heating plant replacements are planned for 13 developments including: Butler, Grant, Mitchel, and Monroe. Additionally, there are 13 developments that are being federally funded as a supplement to State funding. These projects will fully replace heating plants and all ancillary equipment to optimize the total lifecycle investment, and to reduce fuel consumption.

Underground steam distribution replacements are planned for 2 developments to ensure reliable and efficient heat delivery. The prioritization of these selected sites is based upon the assessment of conditions with regards to boiler equipment and underground piping age, volume of work tickets, NYCHA's Operations requests, and availability of replacement parts. In addition, this allocation will be used for Heat Pump installations at Woodside and Soundview, roof tanks at 5 developments (including Butler), and underground fire/water lines at 2 developments, including Whitman.

Safety and Security

From the Federal Plan, \$72 million, or about 5%, will be allocated for fire alarm and security systems. Of this amount, \$65 million is slated for inclusive security upgrade to install new main entrances, intercom and CCTV at 6 sites, including Kingsborough, O'Dwyer, and Roosevelt I and II.

Apartment Bathrooms

The Federal Plan allocates approximately 4% of funding, \$52 million, for the renovation of bathrooms at Jefferson, Highbridge, and Mitchel developments. Each of these developments has a high number of work order tickets. Having completed building envelope work at these sites, allows NYCHA to invest wisely in the interior of the buildings.

Energy & Sustainability Programs

Energy

Energy Performance Contracts (EPC)

NYCHA set a goal of securing \$300 million in energy performance contracts funding by 2025. NYCHA has exceeded this goal and has received HUD approval of \$310 million for five energy performance contracts serving 93 developments.

Executed 4 task orders with 4 ESCO's. Energy Audits are complete for all four. NYCHA plans on submitting 3 packages for HUD approval this year. The 4 executed task orders by the 4 ESCOs have been completed and the energy audits have been completed. NYCHA plans to submit 3 packages to HUD for approval in 2022.

Weatherization Assistance Program

In 2016 NYCHA set a goal of securing \$30 million in Weatherization Assistance Program (WAP) by 2025. To date, NYCHA WAP contracts total \$17 million. WAP is a program of the US Department of Energy, administered by NYS Homes and Community Renewal. WAP provides grants of up to 80% of the cost of repairs and capital improvements that improve the energy efficiency of housing serving low-income residents. NYCHA plans to enter into \$3 million Weatherization Assistance Program Agreements for the April 2022 – March 2023 program year.

80x50 and Demonstrations Programs

NYCHA is engaged in testing new technology to inform future capital investments toward meeting the City's goal of reducing Greenhouse Gases by 80% by 2050. In 2018, NYCHA began its participation in RetrofitNY, a deep-energy retrofit competition of the New York State Energy Research and Development Authority (NYSERDA). NYCHA has procured an architecture and engineering firm to design a net-zero solution at Ravenswood building 12. The construction RFP will be released in March 2022.

NYCHA also developed a demonstration program to provide energy-efficient, smart AC units. Over 200 air conditioners were installed at Meltzer Tower. In response to the COVID-19 crisis, NYCHA partnered with the City to install approximately 12,000 new window ACs in apartments to provide in-unit cooling in response to the closing of cooling centers. Through a partnership with the Mayor's Office of Sustainability and with funding from NYSERDA, NYCHA installed a demonstration installation of a Variable Refrigerant Flow (VRF) air-source heat pump for 7 top-floor apartments.

NYCHA has released a Clean Heat for All challenge with NYPA and NYSERDA to develop an efficient packaged window heat pump. The goal is to invite manufacturers to create a cold climate heat pump with the efficiency of a split system that can be easily installed through an

existing window opening. This would help reduce the costs of electrification for NYCHA as well as other affordable buildings seeking to convert to cleaner sources of heat. The proposal will be submitted in 2022 and awarded to the winning manufacturer.

Sustainability Programs

Waste Management

In September 2020, NYCHA issued an RFP for qualified firms to participate in a long-term Mattress Recycling Program. The Program will provide the collection infrastructure and services to keep NYCHA campuses free of improperly disposed mattresses and box springs. An added benefit of this program is that it will keep mattresses from overwhelming bulk waste management.

In 2021, NYCHA awarded 2 contracts to 2 vendors. Service began in August 2021 at 27 sites, and as of January 2022, over 3100 mattresses have been collected from those developments.

Starting in 2022, the program expanded to an additional 12 developments, with a total of 39 developments receiving this service. Forthcoming baler installations are pending 2022 funding. NYCHA plans to install at least 4 more at Queens sites to support recycling-focused procedure changes.

In late 2019, NYCHA issued an RFP for the development of a behavioral change campaign to promote a positive waste management culture among NYCHA residents. The campaign will apply public awareness and behavioral change techniques, including updating outdated waste management and recycling signage and replacing it with standard up-to-date signage.

An evaluation of the test findings is being drafted. A rollout and report of findings are expected spring 2022.

In the Fall of 2020, Sustainability awarded contracts to 4 separate vendors to support waste management and other sustainability programs through resident engagement, outreach, and graphic design. The firms (Green City Force, Hester Street, Pratt, and Grain Collective) will help inform residents of sustainability work that is going on in their developments, how they can participate, and how they can shape current and future programming.

Grain Collective's contract will be increased to enable continued support from their team.

Green Infrastructure

Green Infrastructure Stewardship Program: NYCHA is developing a volunteer Green Infrastructure (GI) education and stewardship program that promotes care of vegetative GI through clean up as well as planting days and programming at Bronx River Houses.

Maintenance at the 4 GI demonstration sites is ongoing. Replanting has taken place at Edenwald and Bronx River Houses and is scheduled for late April at Hope Gardens. Construction at 15 of 18 phase II green infrastructure sites has reached substantial completion and are currently in close out. Construction kick-off is scheduled for March 21st at Roosevelt Houses. Construction at Brevoort Houses is planned for 2022. Construction of green infrastructure projects kicked off in the Fall of 2021 at Pink Houses and is still ongoing. Pre-planning work and geotechnical analysis for the 18 phase III GI sites is has been completed. Design contractors have completed or are working on the 100% designs for all sites. These projects will be bid by NYCHA and expect construction to kick off in approximately 2 years. Designs for the cloudburst project at South Jamaica Houses are being completed. Construction contracts will be bid with phase III GI and managed by NYCHA. Councilwoman Adams has provided \$305,000 in funding for lighting and benches to be included in the project.

A FEMA funded study for a possible cloudburst project at Clinton Houses was completed in December 2021. The report was used to apply for \$10 million in construction funding through the Building Resilient Infrastructure and Communities (BRIC) program. The Mayor's office has guaranteed the \$10 million if BRIC funding does not come through. DEP will be managing design and construction of this project.

Climate & Solar

NYCHA will work to implement the Climate Adaptation Plan released in 2021, including participating in the Local Law 41 pilot program. Local Law 41 of 2021 will eventually require the application of Climate Resiliency Design Guidelines to all city-funded projects, and NYCHA's participation will allow identification of any obstacles this requirement may pose to NYCHA construction projects.

In 2016, NYCHA set a goal of hosting 25 MW of renewable energy on its property by 2025, which was raised to 30 MW by 2026 in the 2021 Sustainability Agenda. NYCHA has signed two solar leases, both of which began construction in 2020 and recently completed installation. 3 MW of solar power have been installed across 5 developments and an additional 8 MW are in development. Over two dozen NYCHA residents have been trained and hired to install the solar projects currently in construction.

Recovery & Resilience

In December 2015, NYCHA gained access to \$3 billion, the largest grant in Federal Emergency Management Agency (FEMA) history. Since then, NYCHA has been moving full steam ahead to get shovels in the ground on all critical Recovery and Resilience projects. Through December 2021, 7 developments have had major Sandy Recovery Projects substantially completed, covering 35 residential buildings. As of the end of December 2021, NYCHA awarded over

\$3.176 billion in contracts related to Sandy Recovery and spent over \$2.47 billion. NYCHA continues to make tremendous strides to ensure its developments are protected in the face of climate change and that projects are progressing as quickly as possible. As of the end of 2021, NYCHA has either delivered or is currently performing services at 35 developments, benefitting 246 buildings.

Status of Construction

- 7 developments complete.
- 28 developments with major progress (211 buildings benefiting).
- 94% of construction anticipated to be complete by end of 2022.

Construction Milestones

- 185 roofs completed.
- 1,989 exterior lights installed.
- 1,187 CCTV cameras installed.
- 84 layered access control (LAC) systems at doors installed.
- 72 new annexes in progress.
- 105 new annexes completed.
- 181 hot water heaters installed.
- 59 boilers in place.
- 173 generators installed.
- 32 generators turned over and operational.

Status of Funds

- \$3.26 billion total funding from HUD and FEMA
- \$3.176 billion in contracts awarded
- \$2.47 billion in work completed
- \$317 million CDBG-DR Award
- \$272.94 million spent, \$44.06 million remaining to be spent
- By March 2022, the CDBG-DR will spend in excess of \$285 million [90%]
- Final 10% of CDBG-DR Award expected to be spent by Dec 2022 (\$32 million)

Status of Jobs

- 1,036 new Section 3 positions created
- 16 classes with 226 pre-apprenticeship training graduates (100% CDBG-DR funded)

The department is also coordinating applications and implementation of additional resilience grant funding via the City, State, and Federal government. Recovery & Resilience (R&R) collaborates closely with the Mayor's Office of Climate Resiliency and NYC Emergency

Management to submit applications for additional FEMA grant funding (via BRIC or HMGP). There are currently four NYCHA applications under consideration for FEMA funding. Two are project applications: the first would fund the design and construction of campus-wide stormwater flooding protection at Breukelen Houses, and the second would fund the design and construction of a heat pump-based HVAC system and landscape enhancements at St. Nicholas Houses to protect resident from the impacts of extreme heat. Two applications are scoping applications: the first of those would fund a feasibility study for storm surge protections at the properties most vulnerable to storm surge that were not protected by post-Sandy investments, and the second would fund a feasibility study for retrofitting NYCHA community centers as resiliency hubs.

After Ida, R&R crafted the proposal that resulted in NYCHA receiving \$84 million of City Capital funding for stormwater mitigation at 7 sites. A feasibility study identifying the most effective landscape-based stormwater mitigation pathways at 5 sites will be completed in Q2 2022. Design for one site, Jefferson, has been procured via mini-solicitation; one site, Moore, will be designed and constructed by DEP; and a multi-site solicitation for design for the remaining five will be released in the Spring of 2022.

Recovery & Resilience is also working to secure funding for capital work to restore the functionality of building systems that were damaged by Ida, including four developments where boiler systems sustained lasting damage.

Information Technology Solutions

NYCHA's Information Technology (IT) Department continues to make significant service improvements for both internal and external customers through the implementation of advanced technologies including technology upgrade that supports NYCHA's transformation business strategy. NYCHA IT's mission is to enable NYCHA to provide quality housing by delivering meaningful, innovative, high-performing, cost-effective technology solutions.

Financial Comparison: 2021 vs 2022

Table 2 below provides NYCHA's actual capital expenditures for 2021, the Adopted Budget for 2021 and 2022 Budgets by managing departments.

Table 2: Comparison of FY 2021 and FY 2022 Budgets
(\$'000)

| | FY21 | FY21 | FY22 | Variance |
|--|------------------|-----------------------|------------------|---------------------|
| | Actuals | Adopted Budget | Budget | FY21 vs FY22 |
| <u>Non-CPD EVP Programs</u> | | | | |
| Administration | 47 | 1,724 | 1,724 | 0 |
| Chair | - | - | 64,174 | (64,174) |
| Community Engagement & Partner | - | 120 | 1,120 | (1,000) |
| Healthy Homes | 37,960 | 172,814 | 161,626 | 11,188 |
| Information Technology | 9,228 | 25,651 | 41,540 | (15,889) |
| Operations | 14,413 | 196,429 | 172,209 | 24,220 |
| Safety & Security | - | - | 225 | (225) |
| Subtotal Non-CPD EVP Programs | 61,649 | 396,737 | 442,618 | (45,880) |
| <u>CPD Programs</u> | | | | |
| A and E | 18,600 | 10,436 | 29,686 | (19,250) |
| Consulting Costs | 54 | 11,017 | 9,379 | 1,638 |
| CM Fees | 38,679 | 51,630 | 49,477 | 2,153 |
| Energy | 4,321 | 47,944 | 34,423 | 13,521 |
| Boilers | 101,132 | 539,889 | 732,885 | (192,995) |
| Fuel Oil Tanks | - | - | - | 0 |
| Heating | 31,833 | 70,371 | 34,414 | 35,957 |
| Plumbing | 15,593 | 130,349 | 71,669 | 58,680 |
| IT Hardware and Software | 4 | 198 | 64 | 134 |
| Bathrooms | 393 | 0 | 117 | (117) |
| Electrical | 5,549 | 7,972 | 2,720 | 5,252 |
| Electrical_Lighting | - | - | 1,000 | (1,000) |
| Elevators | 5,993 | 173,252 | 168,114 | 5,138 |
| Floors | 118 | 11 | 11 | 0 |
| Interior Doors | - | 300 | 1,532 | (1,232) |
| Kitchens | - | - | - | 0 |
| Lighting | 4,362 | 36,911 | 14,208 | 22,703 |
| Environmental | 25 | - | 42 | (42) |
| Exterior Compactors | 3,293 | 7,782 | 3,137 | 4,644 |
| Fire Alarm | 6,414 | 2,729 | 6,611 | (3,882) |
| Fire Escapes | 3,493 | 583 | 406 | 177 |
| Furniture Equipment | 738 | 7 | 7 | 0 |
| Garbage Disposal | 2,148 | 5,239 | 4,980 | 259 |
| Interior Compactors | 6,850 | 2,824 | 1,931 | 893 |
| Miscellaneous | (10,000) | 5,091 | 346 | 4,745 |
| Section 504 | 902 | 1,372 | 1,450 | (78) |
| Vehicles | - | 310 | 310 | 0 |
| Contingency | - | 2,671 | 9,158 | (6,487) |
| Front Line Costs | 88,247 | 17,474 | 154 | 17,321 |
| CCTV_Layered Access | 4,592 | 60,415 | 45,586 | 14,829 |
| Entrances_Exits | 1,552 | 6,990 | 7,298 | (309) |
| Intercoms_Security | 1,192 | 468 | 468 | (0) |
| Apartment Renovation | 615 | 4,097 | 4,142 | (45) |
| Brickwork | 32,708 | 73,124 | 235,647 | (162,523) |
| Brickwork_Roofs | 27,620 | 11,879 | 9,651 | 2,227 |
| Community Center Renov | 2,200 | 114,884 | 51,599 | 63,285 |
| Foundations | 1,397 | 7,449 | 4,883 | 2,566 |
| General Construction | 358,694 | 770,784 | 309,719 | 461,065 |
| Grounds | 7,239 | 34,565 | 30,048 | 4,518 |
| Major Renovation | 7,781 | 187,198 | 39,245 | 147,952 |
| Roofs | 47,925 | 275,391 | 263,584 | 11,807 |
| Subtotal CPD Programs | 822,255 | 2,673,607 | 2,180,101 | 493,506 |
| <u>Other Capital-Eligible Costs</u> | | | | |
| Management Fees | 60,127 | 117,002 | 70,000 | 47,002 |
| Contingency | - | 4,784 | 2,545 | 2,239 |
| Debt Service | 58,881 | 119,547 | 119,545 | 2 |
| Reimb To Operate | 235,721 | 292,506 | 175,000 | 117,506 |
| Rad Transfer | - | 1,598 | - | 1,598 |
| Subtotal Other Capital-Eligible Costs | 354,729 | 535,437 | 367,090 | 168,347 |
| Total Capital Plan | 1,238,632 | 3,605,781 | 2,989,809 | 615,972 |

Rollover Policy

NYCHA's policy regarding unspent capital funds is to roll them over to the next fiscal year. This allows departments to continue their projects using unspent funds from the previous year as part of the current year's budget.

Capital Revenue Budget

The largest capital revenue source for NYCHA is HUD. The Federal Quality Housing and Work Responsibility Act of 1998 created the Capital Fund Program (CFP), which has been the primary vehicle through which HUD has allocated modernization and other capital funds to PHAs.

NYCHA's 2022 Capital Budget of \$8.055 billion dollars included in this Plan, 50% is from Annual Federal Capital Grants, 41% is from City of New York, 4% is from State, 3% is from Community Development Block Grant (CDBG), 2% related to disaster recovery, and 1% comes from other sources.

As structural improvements to the building envelope are made, we expect to see a reduction in our operating expenses.

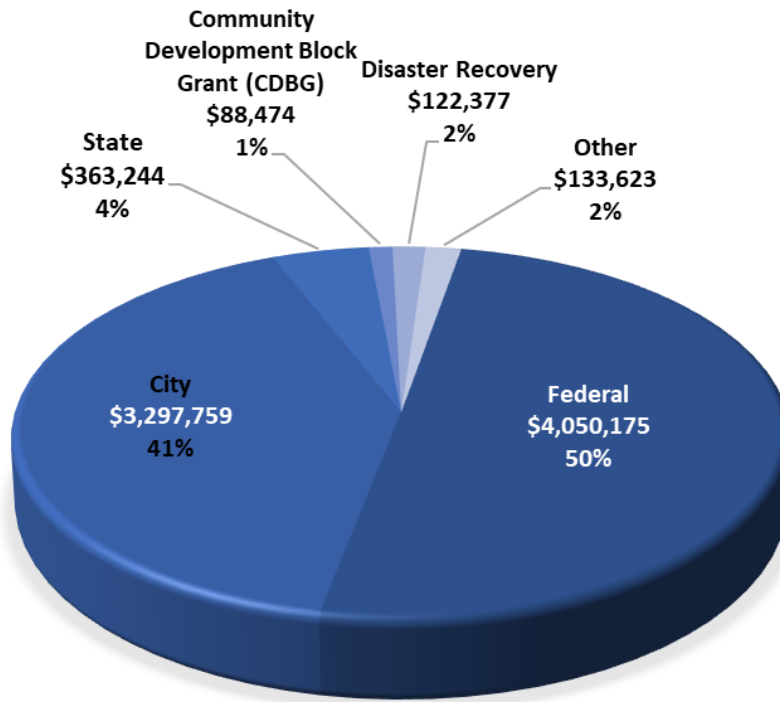
Capital Fund Program (CFP)

Under NYCHA's HUD-funded Capital Fund Program, or CFP, a new grant is awarded each year. Each award typically has a term of four years. Due to overlapping terms, NYCHA has four to five awards open at any time. HUD requires that these awards be 90% to 100% committed within two years of the start date and 100% expended within four years. Table 4 lists the open CFP grants which will support the 2022 Capital Budget, included are the obligation and expenditure deadlines.

**Table 3: Summary of Open CFP Grants
(\$000)**

| Grant/Award Name | Grant Award | Start Date | 90% Obligation Deadline | Expenditure Deadline |
|-------------------------|--------------------|-------------------|--|---------------------------------|
| CAPITAL FUND 2017 | 346,326 | 8/16/2017 | 8/15/2020 | 8/15/2022 |
| CAPITAL FUND 2018 | 528,246 | 5/29/2018 | 5/28/2021 | 5/28/2023 |
| CAPITAL FUND 2019 | 551,749 | 4/15/2019 | 4/15/2022 | 4/15/2024 |
| CAPITAL FUND 2020 | 585,012 | 3/26/2020 | 3/25/2023 | 3/25/2025 |
| CAPITAL FUND 2021 | 601,271 | 2/23/2021 | 2/23/2023 | 2/23/2025 |

**Chart 1: 2022 Capital Budget Sources
(\$000)**



Total 8.055 billion

Capital Projects by Developments

As capital projects may span multiple years, the budgets in this section detail modernization work and corresponding budgets by development for FY 2022 - FY 2026. Capital budget information by development is arranged by borough.

**Table 1: 2022 Summary of Capital Budget by Borough
(\$000)**

| Borough | FY 2020 | FY 2021 | FY 2022 | FY 2023 | FY 2024 | Totals |
|--------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Bronx | 420,681 | 78,773 | 32,388 | 89,919 | 86,418 | 708,178 |
| Brooklyn | 536,814 | 94,853 | 46,717 | 65,381 | 55,569 | 799,334 |
| Central Office | 1,401,398 | 963,833 | 1,014,160 | 1,017,622 | 822,977 | 5,219,991 |
| Manhattan | 480,862 | 64,861 | 82,188 | 104,796 | 103,999 | 836,707 |
| Queens | 106,758 | 80,377 | 121,209 | 57,822 | 38,136 | 404,302 |
| Staten Island | 43,623 | 4,782 | - | 21,494 | 17,241 | 87,141 |
| Total NYCHA | 2,990,136 | 1,287,479 | 1,296,661 | 1,357,035 | 1,124,341 | 8,055,652 |

**Table 2: FY 2022 Capital Project by Developments
(\$000)**

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------|-------------------------------------|--------------|----------|----------|----------|----------|--------------|
| Bronx | | | | | | | |
| 1010 EAST 178TH ST | 9469-SECTION 504_AT_JACKSON | 207 | 0 | 0 | 0 | 0 | 207 |
| | 10314-LOCAL LAW11_AT_1010 E | 16 | 0 | 0 | 0 | 0 | 16 |
| | 11561-SECTION 504 2_AT_1010 | 500 | 0 | 0 | 0 | 0 | 500 |
| | 1010 EAST 178TH ST Total: | 723 | 0 | 0 | 0 | 0 | 723 |
| 1471 WATSON AVE | 12316-ROOFS_AT_1471 WATSO | 1,218 | 0 | 0 | 0 | 0 | 1,218 |
| | 12332-LOCAL LAW 11_AT_1471 | 1,512 | 0 | 0 | 0 | 0 | 1,512 |
| | 1471 WATSON AVE Total: | 2,730 | 0 | 0 | 0 | 0 | 2,730 |
| ADAMS | 8729-ELEVATORS_AT_ADAMS | 7,030 | 0 | 0 | 0 | 0 | 7,030 |
| | 9300-GROUNDS2_AT_ADAMS | 0 | 0 | 0 | 0 | 7 | 7 |
| | ADAMS Total: | 7,030 | 0 | 0 | 0 | 7 | 7,037 |
| BAILEY AVE - WEST 193rd | 8277-SEC ENHANCEMETS_AT_BAI | 17 | 0 | 0 | 0 | 0 | 17 |
| | 8278-SEC ENHANCEMETS_AT_FT I | 6 | 0 | 0 | 0 | 0 | 6 |
| | 9896-CCTV_AT_BAILEY-W193 | 500 | 0 | 0 | 0 | 0 | 500 |
| | BAILEY AVE - WEST 193rd ST T | 523 | 0 | 0 | 0 | 0 | 523 |
| BETANCES I | 7175-CC-UPGRADE2_AT_BET I | 128 | 0 | 0 | 0 | 0 | 128 |
| | 7719-CCTV_AT_BETANCES | 25 | 0 | 0 | 0 | 0 | 25 |
| | 9862-GROUNDS_AT_BETANCES C | 250 | 0 | 0 | 0 | 0 | 250 |
| | BETANCES I Total: | 403 | 0 | 0 | 0 | 0 | 403 |
| BOSTON ROAD PLAZA | 9162-ELEVATORS_AT_BOSTON R | 75 | 0 | 0 | 0 | 0 | 75 |
| | 9658-CC-UPGRADE3_AT_BOSTO | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 10538-ENERGY SMART AC_AT_A | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 12233-A&E FEES_AT_BOSTON RD | 5 | 0 | 0 | 0 | 0 | 5 |
| | BOSTON ROAD PLAZA Total: | 2,080 | 0 | 0 | 0 | 0 | 2,080 |
| BOSTON SECOR | 12134-VENTILATION_AT_BOSTO | 16 | 0 | 0 | 0 | 0 | 16 |
| | 9090-GROUNDS4_AT_BOSTON S | 169 | 0 | 0 | 0 | 0 | 169 |
| | BOSTON SECOR Total: | 184 | 0 | 0 | 0 | 0 | 184 |
| BRONX RIVER | 10721-ELEVATOR LOCK_AT_BRO | 32 | 0 | 0 | 0 | 0 | 32 |
| | 10788-ELEVATORS2_AT_BRONXR | 688 | 0 | 0 | 0 | 0 | 688 |
| | 7772-GROUNDS_AT_BRONXRIVE | 4 | 0 | 0 | 0 | 38 | 42 |
| | 9311-CC-UPGRADE3_AT_BRONX | 47 | 0 | 0 | 0 | 0 | 47 |
| | 9863-CC-UPGRADE2_AT_BRONX | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 10434-HEATING3_AT_BRONXRIV | 9,990 | 0 | 0 | 0 | 0 | 9,990 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------|-----------------------------------|---------------|--------------|--------------|--------------|---------------|---------------|
| | 11265-GC_AT_BRONXRIVER | 84 | 0 | 0 | 0 | 0 | 84 |
| | BRONX RIVER Total: | 11,846 | 0 | 0 | 0 | 38 | 11,884 |
| BRONX RIVER ADDITION | 10787-ELEVATORS_AT_BRONXRI | 153 | 0 | 0 | 0 | 0 | 153 |
| | 10399-BOILER_AT_BRONXRIVER | 13,839 | 0 | 0 | 0 | 0 | 13,839 |
| | BRONX RIVER ADDITION Total | 13,992 | 0 | 0 | 0 | 0 | 13,992 |
| BRYANT AVE - EAST 174TH | 11925-ROOFS2_AT_BRYANT-E17 | 78 | 0 | 0 | 0 | 0 | 78 |
| | BRYANT AVE - EAST 174TH ST | 78 | 0 | 0 | 0 | 0 | 78 |
| BUTLER | 11647-LEAD ABATEMENT_AT_BU | 85 | 0 | 0 | 0 | 0 | 85 |
| | 11934-VENTILATION2_AT_BUTLE | 14 | 0 | 0 | 0 | 0 | 14 |
| | 9898-GROUNDS2_AT_BUTLER | 800 | 0 | 0 | 0 | 0 | 800 |
| | 9933-ROOFS4_AT_BUTLER | 1,654 | 0 | 0 | 0 | 0 | 1,654 |
| | 10017-EXT COMPACTORS_AT_B | 8 | 0 | 0 | 0 | 0 | 8 |
| | 10292-ELEVATORS3_AT_BUTLER | 18,149 | 0 | 0 | 0 | 0 | 18,149 |
| | 10401-BOILER_AT_BUTLER | 16,669 | 0 | 0 | 0 | 0 | 16,669 |
| | 11262-GC6_AT_BUTLER | 84 | 0 | 0 | 0 | 0 | 84 |
| | 11294-PLUMBING5_AT_BUTLER | 0 | 0 | 2,400 | 0 | 0 | 2,400 |
| | 11946-CONCRETE REPAIRS_AT_B | 78 | 0 | 0 | 0 | 0 | 78 |
| | 12190-GROUNDS6_AT_BUTLER | 800 | 0 | 0 | 0 | 0 | 800 |
| | 12330-A&E FEES_AT_BUTLER | 1,334 | 0 | 0 | 0 | 0 | 1,334 |
| | BUTLER Total: | 39,675 | 0 | 2,400 | 0 | 0 | 42,075 |
| CASTLE HILL | 7141-GROUNDS2_AT_CASTLE HIL | 190 | 0 | 0 | 0 | 0 | 190 |
| | 9292-PLUMBING3_AT_CASTLE HI | 0 | 9,573 | 0 | 0 | 0 | 9,573 |
| | 11021-BATHROOMS2_AT_CASTL | 0 | 0 | 500 | 7,000 | 15,465 | 22,965 |
| | 11257-CC-UPGRADE3_AT_LINCO | 83 | 0 | 0 | 0 | 0 | 83 |
| | CASTLE HILL Total: | 273 | 9,573 | 500 | 7,000 | 15,465 | 32,811 |
| CLAREMONT PARKWAY | 11013-VENTILATION_AT_CLARE | 32 | 0 | 0 | 0 | 0 | 32 |
| | 10370-BRICKWORK_AT_CLAREM | 260 | 0 | 0 | 0 | 0 | 260 |
| | CLAREMONT PARKWAY - FRA | 291 | 0 | 0 | 0 | 0 | 291 |
| CLAREMONT REHAB GR | 8939-CC-UPGRADE_AT_CLAREM | 400 | 0 | 0 | 0 | 0 | 400 |
| | 9316-SEC ENHANCEMENTS_AT_C | 19 | 0 | 0 | 0 | 0 | 19 |
| | 10968-FIRE PRO-ESCAPE_AT_CLA | 311 | 0 | 0 | 0 | 0 | 311 |
| | CLAREMONT REHAB GROUP 2 | 730 | 0 | 0 | 0 | 0 | 730 |
| CLAREMONT REHAB GR | 10371-BRICKWORK2_AT_CLARE | 4 | 0 | 0 | 0 | 0 | 4 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------|------------------------------------|--------------|-----------|----------|----------|-----------|--------------|
| | CLAREMONT REHAB GROUP 3 | 4 | 0 | 0 | 0 | 0 | 4 |
| CLAREMONT REHAB GR | 11648-LEAD ABATEMENT_AT_CL | 33 | 0 | 0 | 0 | 0 | 33 |
| | CLAREMONT REHAB GROUP 4 | 33 | 0 | 0 | 0 | 0 | 33 |
| CLASON POINT GARDEN | 11649-LEAD ABATEMENT_AT_CL | 40 | 0 | 0 | 0 | 0 | 40 |
| | 10741-CARBON MONOXIDE_AT_ | 8 | 0 | 0 | 0 | 0 | 8 |
| | 7142-GROUNDS2_AT_CLASON PT | 3 | 0 | 0 | 0 | 49 | 52 |
| | CLASON POINT GARDENS Tot | 51 | 0 | 0 | 0 | 49 | 100 |
| COLLEGE AVE - EAST 165 | 9113-CCTV_AT_COLLEGE-E165 | 154 | 0 | 0 | 0 | 0 | 154 |
| | COLLEGE AVE - EAST 165TH ST | 154 | 0 | 0 | 0 | 0 | 154 |
| DAVIDSON | 11010-VENTILATION_AT_DAVIDS | 6 | 0 | 0 | 0 | 0 | 6 |
| | 7120-CC-UPGRADE_AT_DAVIDSO | 291 | 0 | 0 | 0 | 0 | 291 |
| | DAVIDSON Total: | 297 | 0 | 0 | 0 | 0 | 297 |
| EAGLE AVE - EAST 163RD | 11317-VENTILATION_AT_EAGLE- | 41 | 0 | 0 | 0 | 0 | 41 |
| | EAGLE AVE - EAST 163RD ST T | 41 | 0 | 0 | 0 | 0 | 41 |
| EAST 152ND ST - COURT | 6708-BRICK/ROOFS_AT_E152ND- | 276 | 0 | 0 | 0 | 0 | 276 |
| | 9901-CCTV2_AT_E152ND-COURT | 275 | 0 | 0 | 0 | 0 | 275 |
| | EAST 152ND ST - COURTLAND | 551 | 0 | 0 | 0 | 0 | 551 |
| EAST 173RD ST - VYSE A | 1082-ENTR/EXIT-DWEL_AT_E173 | 873 | 0 | 0 | 0 | 0 | 873 |
| | EAST 173RD ST - VYSE AVENU | 873 | 0 | 0 | 0 | 0 | 873 |
| EAST 180TH ST - MONTE | 11008-VENTILATION_AT_E180TH | 5 | 0 | 0 | 0 | 0 | 5 |
| | 12280-VENTILATION2_AT_E180T | 1 | 0 | 0 | 0 | 0 | 1 |
| | 10228-GROUNDS2_AT_E180TH- | 225 | 0 | 0 | 0 | 0 | 225 |
| | 10443-SECTION 5042_AT_E180T | 0 | 50 | 0 | 0 | 0 | 50 |
| | 11255-GROUNDS_AT_MONTERE | 225 | 0 | 0 | 0 | 0 | 225 |
| | 12187-SEC ENHANCEMETS_AT_M | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | EAST 180TH ST - MONTEREY A | 1,455 | 50 | 0 | 0 | 0 | 1,505 |
| EASTCHESTER GARDENS | 11650-LEAD ABATEMENT_AT_EA | 187 | 0 | 0 | 0 | 0 | 187 |
| | 8275-SEC ENHANCEMETS_AT_EA | 25 | 0 | 0 | 0 | 0 | 25 |
| | 9266-ROOFS3_AT_EASTCHESTER | 1,453 | 0 | 0 | 0 | 0 | 1,453 |
| | 9537-FIRE PRO-ALARM_AT_EAST | 646 | 0 | 0 | 0 | 0 | 646 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------------------|---------------|--------------|--------------|---------------|----------|---------------|
| 9857-BOILER_AT_EASTCHESTER | 42,589 | 0 | 0 | 0 | 0 | 42,589 |
| 10334-CC-UPGRADE2_AT_EASTC | 155 | 3,650 | 0 | 0 | 0 | 3,805 |
| 11026-LOCAL LAW 11 INSPE_AT_ | 7 | 0 | 0 | 0 | 0 | 7 |
| 11482-LOCAL LAW 11 2_AT_EAST | 7 | 0 | 0 | 0 | 0 | 7 |
| 12212-A&E FEES2_AT_EASTCHES | 7 | 0 | 0 | 0 | 0 | 7 |
| EASTCHESTER GARDENS Total | 45,075 | 3,650 | 0 | 0 | 0 | 48,725 |
| EDENWALD | | | | | | |
| 6860-CCTV2_AT_EDENWALD | 7 | 0 | 0 | 0 | 0 | 7 |
| 9293-PLUMBING8_AT_EDENWAL | 0 | 0 | 0 | 9,000 | 0 | 9,000 |
| 9435-PLUMBING9_AT_EDENWAL | 318 | 0 | 0 | 0 | 0 | 318 |
| EDENWALD Total: | 325 | 0 | 0 | 9,000 | 0 | 9,325 |
| FOREST | | | | | | |
| 12132-VENTILATION_AT_FOREST | 10 | 0 | 0 | 0 | 0 | 10 |
| 8661-CC-UPGRADE_AT_FOREST | 48 | 0 | 0 | 0 | 0 | 48 |
| 8823-ROOFS2_AT_FOREST | 0 | 0 | 0 | 17,297 | 0 | 17,297 |
| 10033-LOCAL LAW 11_AT_FORES | 7 | 0 | 0 | 0 | 0 | 7 |
| 12191-ROOFS3_AT_FOREST | 900 | 0 | 0 | 0 | 0 | 900 |
| FOREST Total: | 964 | 0 | 0 | 17,297 | 0 | 18,261 |
| FT INDEPENDENCE ST - H | | | | | | |
| 12065-VENTILATION_AT_FT IND | 284 | 0 | 0 | 0 | 0 | 284 |
| 8666-GROUNDS_AT_FT IND | 14 | 0 | 0 | 0 | 0 | 14 |
| 9443-ELEVATORS3_AT_FT IND | 0 | 400 | 3,600 | 0 | 0 | 4,000 |
| 10071-HEATING2_AT_FT IND | 9,972 | 3,000 | 1,500 | 0 | 0 | 14,472 |
| 10780-SECTION 504_AT_FT IND | 500 | 0 | 0 | 0 | 0 | 500 |
| FT INDEPENDENCE ST - HEATH | 10,771 | 3,400 | 5,100 | 0 | 0 | 19,271 |
| GLEBE AVE - WESTCHEST | | | | | | |
| 9626-FIRE PRO-ALARM_AT_GLEB | 26 | 0 | 0 | 0 | 0 | 26 |
| 10028-LOCAL LAW 11_AT_GLEBE | 2 | 0 | 0 | 0 | 0 | 2 |
| GLEBE AVE - WESTCHESTER A | 29 | 0 | 0 | 0 | 0 | 29 |
| GRAVESEND | | | | | | |
| 11672-LEAD ABATEMENT_AT_GR | 4 | 0 | 0 | 0 | 0 | 4 |
| 7816-SANDY GC_AT_GRAVESEND | 463 | 0 | 0 | 0 | 0 | 463 |
| 8331-SANDY RENO_AT_GRAVESE | 1,314 | 0 | 0 | 0 | 0 | 1,314 |
| GRAVESEND Total: | 1,781 | 0 | 0 | 0 | 0 | 1,781 |
| GUN HILL | | | | | | |
| 11651-LEAD ABATEMENT_AT_G | 60 | 0 | 0 | 0 | 0 | 60 |
| 8945-GROUNDS3_AT_GUN HILL | 200 | 0 | 0 | 0 | 0 | 200 |
| 9091-GROUNDS2_AT_GUN HILL | 9 | 0 | 0 | 0 | 0 | 9 |
| 9566-FIRE PRO-ALARM3_AT_GU | 197 | 0 | 0 | 0 | 0 | 197 |
| 11906-ROOFS2_AT_GUN HILL | 424 | 0 | 0 | 0 | 0 | 424 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------|------------------------------------|---------------|------------|--------------|--------------|--------------|---------------|
| | GUN HILL Total: | 890 | 0 | 0 | 0 | 0 | 890 |
| HARRISON AVE REHAB (| 11922-ROOFS2_AT_HARRISON A | 126 | 0 | 0 | 0 | 0 | 126 |
| | HARRISON AVE REHAB (GROU | 126 | 0 | 0 | 0 | 0 | 126 |
| HARRISON AVE REHAB (| 11908-ROOFS2_AT_HARRISON B | 434 | 0 | 0 | 0 | 0 | 434 |
| | HARRISON AVE REHAB (GROU | 434 | 0 | 0 | 0 | 0 | 434 |
| HIGHBRIDGE GARDENS | 11652-LEAD ABATEMENT2_AT_T | 88 | 0 | 0 | 0 | 0 | 88 |
| | 9372-LIGHTING2_AT_HIGHBRIDG | 50 | 0 | 0 | 0 | 0 | 50 |
| | 10018-EXT COMPACTORS_AT_HI | 64 | 0 | 0 | 0 | 0 | 64 |
| | 10081-SECTION 504_AT_HIGHBR | 59 | 0 | 0 | 0 | 0 | 59 |
| | 10260-LOCAL LAW 11_AT_HIGHB | 6,524 | 0 | 0 | 0 | 0 | 6,524 |
| | 10291-ELEVATORS2_AT_HIGHBRI | 2,424 | 0 | 0 | 0 | 0 | 2,424 |
| | 10562-BATHROOMS_AT_HIGHBR | 0 | 0 | 0 | 0 | 3,146 | 3,146 |
| | 11261-GC4_AT_HIGHBRIDGE | 83 | 0 | 0 | 0 | 0 | 83 |
| | 11942-CONCRETE REPAIRS_AT_H | 23 | 0 | 0 | 0 | 0 | 23 |
| | HIGHBRIDGE GARDENS Total: | 9,315 | 0 | 0 | 0 | 3,146 | 12,461 |
| HOE AVE - EAST 173RD S | 12368-HEATING_AT_HOE-E173R | 0 | 833 | 4,497 | 2,998 | 0 | 8,327 |
| | HOE AVE - EAST 173RD ST Tot | 0 | 833 | 4,497 | 2,998 | 0 | 8,327 |
| HUNTS POINT AVE REHA | 12295-ROOFS2_AT_HUNTS PT RE | 340 | 0 | 0 | 0 | 0 | 340 |
| | HUNTS POINT AVE REHAB Tot | 340 | 0 | 0 | 0 | 0 | 340 |
| JACKSON | 7629-PLUMBING3_AT_JACKSON | 28 | 0 | 0 | 0 | 0 | 28 |
| | 8405-BOILER_AT_JACKSON | 31,646 | 0 | 0 | 0 | 0 | 31,646 |
| | 10124-ELECTRICAL3_AT_JACKSO | 2,700 | 0 | 0 | 0 | 0 | 2,700 |
| | 10127-ROOFS5_AT_JACKSON | 37 | 0 | 0 | 0 | 0 | 37 |
| | 11266-GC2_AT_JACKSON | 83 | 0 | 0 | 0 | 0 | 83 |
| | 11713-ASBESTOS/LEAD ABAT_AT | 3 | 0 | 0 | 0 | 0 | 3 |
| | 11947-CONCRETE REPAIRS_AT_J | 14 | 0 | 0 | 0 | 0 | 14 |
| | 12213-A&E FEES3_AT_JACKSON | 7 | 0 | 0 | 0 | 0 | 7 |
| | JACKSON Total: | 34,519 | 0 | 0 | 0 | 0 | 34,519 |
| JUSTICE SOTOMAYOR | 9314-IT_AT_SOTOMAYOR CC | 42 | 0 | 0 | 0 | 0 | 42 |
| | 11653-LEAD ABATEMENT_AT_SO | 47 | 0 | 0 | 0 | 0 | 47 |
| | 7286-MAJOR RENO2_AT_SOTOM | 6,262 | 0 | 0 | 0 | 0 | 6,262 |
| | 9034-MAJOR RENO3_AT_SOTOM | 16,352 | 0 | 0 | 0 | 0 | 16,352 |
| | 9035-MAJOR RENO4_AT_SOTOM | 13,630 | 0 | 0 | 0 | 0 | 13,630 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------------------|---------------|----------|----------|----------|----------|---------------|
| 9135-CC-UPGRADE2_AT_SOTOM | 500 | 0 | 0 | 0 | 0 | 500 |
| 9320-CC-UPGRADE3_AT_SOTOM | 4,250 | 0 | 0 | 0 | 0 | 4,250 |
| 9341-SEC ENHANCEMENTS_AT_S | 81 | 0 | 0 | 0 | 0 | 81 |
| 9428-BATHROOMS2_AT_SOTOM | 117 | 0 | 0 | 0 | 0 | 117 |
| 9802-BOILER_AT_SOTOMAYOR | 17 | 0 | 0 | 0 | 0 | 17 |
| 9988-HEATING3_AT_SOTOMAYO | 46 | 0 | 0 | 0 | 0 | 46 |
| 11264-GC_AT_SOTOMAYOR | 83 | 0 | 0 | 0 | 0 | 83 |
| 12277-LOCAL LAW 11 INSPEC3_A | 893 | 0 | 0 | 0 | 0 | 893 |
| 12372-PLUMBING_AT_SOTOMAY | 1,400 | 0 | 0 | 0 | 0 | 1,400 |
| JUSTICE SOTOMAYOR Total: | 43,721 | 0 | 0 | 0 | 0 | 43,721 |
| LONGFELLOW AVENUE R | | | | | | |
| 11921-ROOFS2_AT_LONGFELLO | 120 | 0 | 0 | 0 | 0 | 120 |
| LONGFELLOW AVENUE REHA | 120 | 0 | 0 | 0 | 0 | 120 |
| MARBLE HILL | | | | | | |
| 8273-SEC ENHANCEMETS2_AT_M | 1 | 0 | 0 | 0 | 0 | 1 |
| 9899-SEC ENHANCEMENTS2_AT_ | 61 | 0 | 0 | 0 | 0 | 61 |
| 9910-GROUNDS3_AT_MARBLE HI | 139 | 0 | 0 | 0 | 0 | 139 |
| 10216-CC-UPGRADE2_AT_MARB | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| 10352-AGF BOILER_AT_MARBLE | 27,858 | 0 | 0 | 0 | 0 | 27,858 |
| 10959-GROUNDS4_AT_MARBLE | 11 | 0 | 0 | 0 | 0 | 11 |
| 11251-GROUNDS5_AT_MARBLE | 50 | 0 | 0 | 0 | 0 | 50 |
| 11573-A&E FEES_AT_MARBLE HI | 28 | 0 | 0 | 0 | 0 | 28 |
| 12181-GROUNDS6_AT_MARBLE | 600 | 0 | 0 | 0 | 0 | 600 |
| 12182-LIGHTING2_AT_MARBLE H | 70 | 0 | 0 | 0 | 0 | 70 |
| 12183-CCTV3_AT_MARBLE HILL | 200 | 0 | 0 | 0 | 0 | 200 |
| 12185-GROUNDS7_AT_MARBLE | 200 | 0 | 0 | 0 | 0 | 200 |
| 12217-A&E FEES3_AT_MARBLE H | 7 | 0 | 0 | 0 | 0 | 7 |
| MARBLE HILL Total: | 31,225 | 0 | 0 | 0 | 0 | 31,225 |
| MCKINLEY | | | | | | |
| 8276-SEC ENHANCEMETS_AT_MC | 8 | 0 | 0 | 0 | 0 | 8 |
| 8967-BOILER_AT_MCKINLEY | 8,668 | 0 | 0 | 0 | 0 | 8,668 |
| 9439-ELEVATORS2_AT_MCKINLE | 7,348 | 0 | 0 | 0 | 0 | 7,348 |
| 12329-A&E FEES_AT_MCKINLEY | 801 | 0 | 0 | 0 | 0 | 801 |
| MCKINLEY Total: | 16,825 | 0 | 0 | 0 | 0 | 16,825 |
| MELROSE | | | | | | |
| 8909-GROUNDS2_AT_MELROSE | 179 | 0 | 0 | 0 | 0 | 179 |
| 9279-ROOFS2_AT_MELROSE | 2,254 | 0 | 0 | 0 | 0 | 2,254 |
| 9823-SEC ENHANCEMETS2_AT_M | 3,000 | 0 | 0 | 0 | 0 | 3,000 |
| 11268-GC2_AT_MELROSE | 84 | 0 | 0 | 0 | 0 | 84 |
| MELROSE Total: | 5,517 | 0 | 0 | 0 | 0 | 5,517 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------------------|--------------------------------|---------------|--------------|--------------|---------------|---------------|-----------|
| MIDDLETOWN PLAZA | 5470-ELECTRICAL_AT_MIDDLETO | 20 | 0 | 0 | 0 | 0 | 20 |
| | 8274-SEC ENHANCEMENTS_AT_MID | 27 | 0 | 0 | 0 | 0 | 27 |
| | MIDDLETOWN PLAZA Total: | 47 | 0 | 0 | 0 | 0 | 47 |
| MILL BROOK | 11654-LEAD ABATEMENT_AT_MI | 182 | 0 | 0 | 0 | 0 | 182 |
| | 7777-GROUNDS_AT_MILLBROOK | 3 | 0 | 0 | 0 | 0 | 3 |
| | 8291-GC_AT_MILLBROOK | 150 | 0 | 0 | 0 | 0 | 150 |
| | 9106-GROUNDS3_AT_MILLBROO | 66 | 0 | 0 | 0 | 0 | 66 |
| | 9358-LIGHTING2_AT_MILLBROO | 40 | 0 | 0 | 0 | 0 | 40 |
| | 9871-GROUNDS4_AT_MILLBROO | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10174-SEC ENHANCEMENTS_AT_MI | 300 | 0 | 0 | 0 | 0 | 300 |
| | 10365-LOCAL LAW 11_AT_MILLB | 0 | 0 | 6,040 | 0 | 0 | 6,040 |
| | 10428-PLUMBING2_AT_MILLBRO | 1,974 | 0 | 0 | 0 | 0 | 1,974 |
| | 11016-CC-UPGRADE_AT_MILLBR | 360 | 1,440 | 0 | 0 | 0 | 1,800 |
| | 11912-ROOFS_AT_MILLBROOK | 565 | 0 | 0 | 0 | 0 | 565 |
| | 12020-SEC ENHANCEMENTS3_AT_ | 1,189 | 4,756 | 0 | 0 | 0 | 5,945 |
| | 12230-A&E FEES_AT_MILLBROO | 8 | 0 | 0 | 0 | 0 | 8 |
| MILL BROOK Total: | 5,336 | 6,196 | 6,040 | 0 | 0 | 17,572 | |
| MITCHEL | 11655-LEAD ABATEMENT_AT_MI | 194 | 0 | 0 | 0 | 0 | 194 |
| | 11991-VENTILATION_AT_MITCHE | 18 | 0 | 0 | 0 | 0 | 18 |
| | 12127-VENTILATION2_AT_MITC | 5 | 0 | 0 | 0 | 0 | 5 |
| | 9189-AGF ELEVATORS_AT_MITC | 13,440 | 0 | 0 | 0 | 0 | 13,440 |
| | 9347-SEC LIGHTING_AT_MITCHE | 22 | 0 | 0 | 0 | 0 | 22 |
| | 9523-PLUMBING2_AT_MITCHEL | 5,815 | 0 | 0 | 0 | 0 | 5,815 |
| | 9743-BATHROOMS3_AT_MITCHE | 0 | 0 | 0 | 2,000 | 21,903 | 23,903 |
| | 10409-BOILER_AT_MITCHEL | 15,608 | 7,000 | 0 | 0 | 0 | 22,608 |
| | 10429-PLUMBING3_AT_MITCHEL | 4,474 | 0 | 0 | 0 | 0 | 4,474 |
| | 11017-CC-UPGRADE2_AT_MITC | 880 | 3,520 | 0 | 0 | 0 | 4,400 |
| | 11260-GC3_AT_MITCHEL | 83 | 0 | 0 | 0 | 0 | 83 |
| | 12021-SEC ENHANCEMENTS_AT_MI | 1,326 | 5,307 | 0 | 0 | 0 | 6,633 |
| | 12229-A&E FEES_AT_MITCHEL | 17 | 0 | 0 | 0 | 0 | 17 |
| | 12331-A&E FEES_AT_MITCHEL | 1,397 | 0 | 0 | 0 | 0 | 1,397 |
| MITCHEL Total: | 43,278 | 15,827 | 0 | 2,000 | 21,903 | 83,009 | |
| MONROE | 11656-LEAD ABATEMENT_AT_M | 98 | 0 | 0 | 0 | 0 | 98 |
| | 8147-CC-UPGRADE_AT_MONRO | 422 | 0 | 0 | 0 | 0 | 422 |
| | 9044-CC-UPGRADE3_AT_MONR | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 9116-CCTV_AT_MONROE | 88 | 0 | 0 | 0 | 0 | 88 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|----------------------------------|---------------|---------------|----------|----------|----------|---------------|
| 9927-ROOFS2_AT_MONROE | 2,692 | 0 | 0 | 0 | 0 | 2,692 |
| 9938-GARBAGE DISPOS2_AT_MO | 2,829 | 0 | 0 | 0 | 0 | 2,829 |
| 10095-LOCAL LAW 11_AT_MONR | 13 | 0 | 0 | 0 | 0 | 13 |
| 10177-CCTV2_AT_MONROE | 2,506 | 0 | 0 | 0 | 0 | 2,506 |
| 10389-A&E_AT_MONROE | 335 | 0 | 0 | 0 | 0 | 335 |
| 10410-BOILER_AT_MONROE | 9,669 | 7,000 | 0 | 0 | 0 | 16,669 |
| 11248-CC-UPGRADE4_AT_MONR | 0 | 5,738 | 0 | 0 | 0 | 5,738 |
| 11259-GC_AT_MONROE | 84 | 0 | 0 | 0 | 0 | 84 |
| 11312-FIRE PRO-ALARM2_AT_M | 512 | 0 | 0 | 0 | 0 | 512 |
| 12228-A&E FEES_AT_MONROE | 28 | 0 | 0 | 0 | 0 | 28 |
| 12326-A&E FEES 2_AT_MONROE | 1,334 | 0 | 0 | 0 | 0 | 1,334 |
| MONROE Total: | 21,611 | 12,738 | 0 | 0 | 0 | 34,349 |
| MOORE | | | | | | |
| 9917-GROUNDS_AT_MOORE | 1,200 | 0 | 0 | 0 | 0 | 1,200 |
| 10088-PLUMBING3_AT_MOORE | 5 | 0 | 0 | 0 | 0 | 5 |
| 11923-ROOFS2_AT_MOORE | 280 | 0 | 0 | 0 | 0 | 280 |
| MOORE Total: | 1,485 | 0 | 0 | 0 | 0 | 1,485 |
| MORRISANIA | | | | | | |
| 9147-SEC ENHANCEMETS_AT_MO | 55 | 0 | 0 | 0 | 0 | 55 |
| 9883-HEATING2_AT_MORRISANI | 54 | 0 | 0 | 0 | 0 | 54 |
| 12306-LOCAL LAW 11 INSP 2_AT | 32 | 0 | 0 | 0 | 0 | 32 |
| MORRISANIA Total: | 141 | 0 | 0 | 0 | 0 | 141 |
| MORRISANIA AIR RIGHTS | | | | | | |
| 9441-ELEVATORS2_AT_MORRISA | 71 | 0 | 0 | 0 | 0 | 71 |
| 9544-FIRE PRO-ALARM_AT_MOR | 9 | 0 | 0 | 0 | 0 | 9 |
| 9911-ELEVATORS3_AT_MORRISA | 10,110 | 0 | 0 | 0 | 0 | 10,110 |
| 10029-LOCAL LAW 11_AT_MORR | 9 | 0 | 0 | 0 | 0 | 9 |
| 10411-BOILER_AT_MORRISANIA | 6,685 | 3,000 | 0 | 0 | 0 | 9,685 |
| 11717-ASBESTOS/LEAD ABA_AT | 11 | 0 | 0 | 0 | 0 | 11 |
| 11920-ROOFS2_AT_MORRISANIA | 287 | 0 | 0 | 0 | 0 | 287 |
| 12325-A&E FEES_AT_MORRISAN | 672 | 0 | 0 | 0 | 0 | 672 |
| MORRISANIA AIR RIGHTS Tot | 17,855 | 3,000 | 0 | 0 | 0 | 20,855 |
| MORRIS I | | | | | | |
| 8939-CC-UPGRADE_AT_CLAREM | 1,045 | 0 | 0 | 0 | 0 | 1,045 |
| 9141-GROUNDS_AT_MORRIS | 28 | 0 | 0 | 0 | 0 | 28 |
| 9342-GROUNDS2_AT_MORRIS | 210 | 0 | 0 | 0 | 0 | 210 |
| 9849-BOILER_AT_MORRIS I | 291 | 0 | 0 | 0 | 0 | 291 |
| 10175-LIGHTING_AT_MORRIS | 250 | 0 | 0 | 0 | 0 | 250 |
| 11917-ROOFS3_AT_MORRIS I | 492 | 0 | 0 | 0 | 0 | 492 |
| MORRIS I Total: | 2,315 | 0 | 0 | 0 | 0 | 2,315 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|----------------------|-----------------------------|---------------|---------------|----------|----------|--------------|---------------|
| MORRIS II | 9337-GROUNDS2_AT MORRIS II | 435 | 0 | 0 | 0 | 0 | 435 |
| | 9861-ROOFS2_AT MORRIS II | 3,899 | 0 | 0 | 0 | 0 | 3,899 |
| | 11716-ASBESTOS/LEAD ABAT_AT | 22 | 0 | 0 | 0 | 0 | 22 |
| | MORRIS II Total: | 4,357 | 0 | 0 | 0 | 0 | 4,357 |
| MOTT HAVEN | 11657-LEAD ABATEMENT_AT_M | 28 | 0 | 0 | 0 | 0 | 28 |
| | 12085-VENTILATION_AT_MOTT | 1 | 0 | 0 | 0 | 0 | 1 |
| | 10098-LOCAL LAW 11_AT_MOTT | 528 | 0 | 0 | 0 | 0 | 528 |
| | 10323-BOILER_AT_MOTT HAVEN | 10,689 | 16,559 | 0 | 0 | 0 | 27,248 |
| | 11018-CC-UPGRADE_AT_MOTT H | 320 | 1,280 | 0 | 0 | 0 | 1,600 |
| | 11258-GC_AT_MOTT HAVEN | 83 | 0 | 0 | 0 | 0 | 83 |
| | 12022-SEC ENHANCEMETS2_AT_ | 45 | 180 | 0 | 0 | 0 | 225 |
| | 12226-A&E FEES_AT_MOTT HAV | 7 | 0 | 0 | 0 | 0 | 7 |
| | MOTT HAVEN Total: | 11,701 | 18,019 | 0 | 0 | 0 | 29,720 |
| MURPHY | 9133-GROUNDS_AT_MURPHY | 300 | 0 | 0 | 0 | 0 | 300 |
| | 9369-GROUNDS4_AT_MURPHY | 250 | 0 | 0 | 0 | 0 | 250 |
| | 12188-SEC ENHANCEMETS_AT_M | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| MURPHY Total: | 1,550 | 0 | 0 | 0 | 0 | 1,550 | |
| PARKSIDE | 11658-LEAD ABATEMENT_AT_PA | 132 | 0 | 0 | 0 | 0 | 132 |
| | 12076-VENTILATION_AT_PARKSI | 9 | 0 | 0 | 0 | 0 | 9 |
| | 9569-FIRE PRO-ALARM2_AT_PAR | 106 | 0 | 0 | 0 | 0 | 106 |
| | 10335-CC-UPGRADE2_AT_PARKS | 1,869 | 0 | 0 | 0 | 0 | 1,869 |
| | 12186-LIGHTING2_AT_PARKSIDE | 1,250 | 1,250 | 0 | 0 | 0 | 2,500 |
| | PARKSIDE Total: | 3,366 | 1,250 | 0 | 0 | 0 | 4,616 |
| PATTERSON | 12109-HEATINGS5_AT_PATTERSO | 2,500 | 0 | 0 | 0 | 0 | 2,500 |
| | 8786-BRICK/ROOFS_AT_PATTERS | 0 | 0 | 10,000 | 24,000 | 0 | 34,000 |
| | 8999-SECTION 504_AT_PATTERS | 12 | 0 | 0 | 0 | 0 | 12 |
| | 9246-PLUMBING7_AT_PATTERSO | 2,481 | 0 | 0 | 0 | 0 | 2,481 |
| | 9345-CC-UPGRADE2_AT_PATTER | 414 | 0 | 0 | 0 | 0 | 414 |
| | 9897-GROUNDS3_AT_PATTERSO | 161 | 0 | 0 | 0 | 0 | 161 |
| | 10121-LOCAL LAW 11_AT_PATTE | 224 | 0 | 0 | 0 | 0 | 224 |
| | 11019-CC-UPGRADE3_AT_PATTE | 1,020 | 4,080 | 0 | 0 | 0 | 5,100 |
| | 11263-GC2_AT_PATTERSON | 83 | 0 | 0 | 0 | 0 | 83 |
| | 11831-PLUMBING8_AT_PATTERS | 2,358 | 0 | 0 | 0 | 0 | 2,358 |
| | 12023-SEC ENHANCEMETS_AT_PA | 40 | 157 | 0 | 0 | 0 | 197 |
| | 12268-A&E FEES2_AT_PATTERSO | 20 | 0 | 0 | 0 | 0 | 20 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|----------------------|---------------------------------|--------------|--------------|---------------|---------------|--------------|---------------|
| | 12374-GC3_AT_PATTERSON | 0 | 0 | 0 | 1,000 | 1,200 | 2,200 |
| | PATTERSON Total: | 9,314 | 4,237 | 10,000 | 25,000 | 1,200 | 49,751 |
| PELHAM PARKWAY | 11659-LEAD ABATEMENT_AT_PE | 65 | 0 | 0 | 0 | 0 | 65 |
| | 12133-VENTILATION2_AT_PELHA | 11 | 0 | 0 | 0 | 0 | 11 |
| | 12366-HEATING5_AT_PELHAM P | 0 | 0 | 0 | 5,000 | 4,758 | 9,758 |
| | 5772-CC-UPGRADE3_AT_PELHA | 50 | 0 | 0 | 0 | 0 | 50 |
| | 7636-HEATING2_AT_PELHAM PK | 178 | 0 | 0 | 8,628 | 0 | 8,806 |
| | 7774-SEC ENHANCEMETS_AT_PEL | 0 | 0 | 0 | 0 | 2 | 2 |
| | 8747-SEC LIGHTING_AT_PELHAM | 121 | 0 | 0 | 0 | 0 | 121 |
| | PELHAM PARKWAY Total: | 425 | 0 | 0 | 13,628 | 4,760 | 18,813 |
| RANDALL AVE - BALCOM | 9383-CCTV_AT_RAND-BALCOM | 57 | 0 | 0 | 0 | 0 | 57 |
| | RANDALL AVE - BALCOM AVE | 57 | 0 | 0 | 0 | 0 | 57 |
| SACK WERN | 12057-VENTILATION_AT_SACKW | 1 | 0 | 0 | 0 | 0 | 1 |
| | 10745-CARBON MONOXIDE_AT_ | 15 | 0 | 0 | 0 | 0 | 15 |
| | 7773-GROUNDS4_AT_SACKWER | 19 | 0 | 0 | 0 | 0 | 19 |
| | SACK WERN Total: | 34 | 0 | 0 | 0 | 0 | 34 |
| SAINT MARY'S PARK | 8289-GROUNDS3_AT_ST MARY'S | 176 | 0 | 0 | 0 | 0 | 176 |
| | 10962-GROUNDS_AT_STMARY'S | 17 | 0 | 0 | 0 | 0 | 17 |
| | 11071-LOCAL LAW 11 INSPE_AT_ | 20 | 0 | 0 | 0 | 0 | 20 |
| | 11919-ROOFS_AT_ST MARYS PK | 370 | 0 | 0 | 0 | 0 | 370 |
| | 12192-SECTION 504_AT_ST MAR | 350 | 0 | 0 | 0 | 0 | 350 |
| | SAINT MARY'S PARK Total: | 933 | 0 | 0 | 0 | 0 | 933 |
| SEDGWICK | 11660-LEAD ABATEMENT_AT_SE | 73 | 0 | 0 | 0 | 0 | 73 |
| | 9636-FIRE PRO-ALARM3_AT_SED | 400 | 0 | 0 | 0 | 0 | 400 |
| | 10215-ENTR/EXIT-DWEL2_AT_SE | 880 | 0 | 0 | 0 | 0 | 880 |
| | 10706-LOCAL LAW 11_AT_SEDG | 14 | 0 | 0 | 0 | 0 | 14 |
| | SEDGWICK Total: | 1,368 | 0 | 0 | 0 | 0 | 1,368 |
| SOUNDVIEW | 9315-IT_AT_SOUNDVIEW CC | 42 | 0 | 0 | 0 | 0 | 42 |
| | 11661-LEAD ABATEMENT_AT_SO | 29 | 0 | 0 | 0 | 0 | 29 |
| | 12059-VENTILATION_AT_SOUND | 27 | 0 | 0 | 0 | 0 | 27 |
| | 10779-CARBON MONOXIDE_AT_ | 45 | 0 | 0 | 0 | 0 | 45 |
| | 12367-HEATING5_AT_SOUNDVIE | 0 | 0 | 3,851 | 12,996 | 38,988 | 55,834 |
| | 7721-CCTV_AT_SOUNDVIEW | 6 | 0 | 0 | 0 | 0 | 6 |
| | 12166-HEATING4_AT_SOUNDVIE | 1,000 | 0 | 0 | 0 | 0 | 1,000 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------------|--|--------------|----------|--------------|---------------|---------------|---------------|
| | SOUNDVIEW Total: | 1,149 | 0 | 3,851 | 12,996 | 38,988 | 56,983 |
| SOUTH BRONX AREA (SITE 40) | 11011-VENTILATION_AT_SBRON | 9 | 0 | 0 | 0 | 0 | 9 |
| | SOUTH BRONX AREA (SITE 40) | 9 | 0 | 0 | 0 | 0 | 9 |
| STEBBINS AVE - HEWITT | 6868-GARBAGE DISPOS_AT_STEB | 5 | 0 | 0 | 0 | 0 | 5 |
| | 8290-GROUNDS2_AT_STEBBINS- | 79 | 0 | 0 | 0 | 0 | 79 |
| | 8734-ENERGY INIT_AT_STEBBINS | 0 | 0 | 0 | 0 | 863 | 863 |
| | STEBBINS AVE - HEWITT PLAC | 84 | 0 | 0 | 0 | 863 | 947 |
| TELLER AVE - EAST 166T | 12013-VENTILATION_AT_TELLER- | 1 | 0 | 0 | 0 | 0 | 1 |
| | 11903-ROOFS_AT_TELLER-E166 | 80 | 0 | 0 | 0 | 0 | 80 |
| | TELLER AVE - EAST 166TH ST T | 81 | 0 | 0 | 0 | 0 | 81 |
| THROGGS NECK | 11662-LEAD ABATEMENT_AT_TH | 163 | 0 | 0 | 0 | 0 | 163 |
| | 3203-FLOORS_AT_THROGGS NK | 11 | 0 | 0 | 0 | 0 | 11 |
| | 8719-LIGHTING3_AT_THROGGS | 6 | 0 | 0 | 0 | 0 | 6 |
| | 9338-CC-UPGRADE_AT_THROGG | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 9340-CC-UPGRADE3_AT_THROG | 600 | 0 | 0 | 0 | 0 | 600 |
| | 9635-FIRE PRO-ALARM_AT_THR | 1,007 | 0 | 0 | 0 | 0 | 1,007 |
| | THROGGS NECK Total: | 2,788 | 0 | 0 | 0 | 0 | 2,788 |
| THROGGS NECK ADDITION | 11313-VENTILATION_AT_THROG | 46 | 0 | 0 | 0 | 0 | 46 |
| | 9339-CC-UPGRADE2_AT_THROG | 195 | 0 | 0 | 0 | 0 | 195 |
| | THROGGS NECK ADDITION To | 241 | 0 | 0 | 0 | 0 | 241 |
| TWIN PARKS EAST (SITE 9) | 11009-VENTILATION_AT_TWIN P | 78 | 0 | 0 | 0 | 0 | 78 |
| | 11924-ROOFS_AT_TWIN PK E(9) | 78 | 0 | 0 | 0 | 0 | 78 |
| | 12189-DOORS2_AT_TWIN PK E(9) | 800 | 0 | 0 | 0 | 0 | 800 |
| | TWIN PARKS EAST (SITE 9) Tot | 956 | 0 | 0 | 0 | 0 | 956 |
| TWIN PARKS WEST (SITE 1 & 2) | 11933-VENTILATION_AT_TWIN P | 71 | 0 | 0 | 0 | 0 | 71 |
| | TWIN PARKS WEST (SITES 1 & 2) | 71 | 0 | 0 | 0 | 0 | 71 |
| UNION AVE - EAST 163R | 10097-LOCAL LAW 11_AT_UNIO | 26 | 0 | 0 | 0 | 0 | 26 |
| | UNION AVE - EAST 163RD ST T | 26 | 0 | 0 | 0 | 0 | 26 |
| UNION AVE - EAST 166T | 11012-VENTILATION_AT_UNION- | 4 | 0 | 0 | 0 | 0 | 4 |
| | UNION AVE - EAST 166TH ST T | 4 | 0 | 0 | 0 | 0 | 4 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|----------------------|-----------------------------------|----------------|---------------|---------------|---------------|---------------|----------------|
| UNIVERSITY AVE REHAB | 9921-CCTV_AT_UNI REHAB | 121 | 0 | 0 | 0 | 0 | 121 |
| | 11910-ROOFS_AT_UNI REHAB | 316 | 0 | 0 | 0 | 0 | 316 |
| | UNIVERSITY AVE REHAB Total | 437 | 0 | 0 | 0 | 0 | 437 |
| WEBSTER | 11663-LEAD ABATEMENT_AT_W | 244 | 0 | 0 | 0 | 0 | 244 |
| | 12014-VENTILATION_AT_WEBST | 10 | 0 | 0 | 0 | 0 | 10 |
| | 9267-ROOFS2_AT_WEBSTER | 1,967 | 0 | 0 | 0 | 0 | 1,967 |
| | 10983-LOCAL LAW 11_AT_WEBS | 31 | 0 | 0 | 0 | 0 | 31 |
| | 11267-GC4_AT_WEBSTER | 83 | 0 | 0 | 0 | 0 | 83 |
| | WEBSTER Total: | 2,335 | 0 | 0 | 0 | 0 | 2,335 |
| WEST TREMONT AVE - S | 9052-ROOFS3_AT_SEDGWICK | 1,332 | 0 | 0 | 0 | 0 | 1,332 |
| | 12040-A&E FEES_AT_WTREM-SE | 1 | 0 | 0 | 0 | 0 | 1 |
| | WEST TREMONT AVE - SEDGE | 1,333 | 0 | 0 | 0 | 0 | 1,333 |
| | Bronx Total | 420,681 | 78,773 | 32,388 | 89,919 | 86,418 | 708,178 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|----------------------------------|---------------|----------|----------|----------|----------|---------------|
| Brooklyn | | | | | | | |
| 104-14 TAPSCOTT ST | 10196-LOCAL LAW 11_AT_TAPSC | 7 | 0 | 0 | 0 | 0 | 7 |
| | 104-14 TAPSCOTT ST Total: | 7 | 0 | 0 | 0 | 0 | 7 |
| 303 VERNON AVE | 6874-ENTR/EXIT-DWEL_AT_303 | 14 | 0 | 0 | 0 | 0 | 14 |
| | 9440-ELEVATORS3_AT_303 VERN | 2,169 | 0 | 0 | 0 | 0 | 2,169 |
| | 10502-INT COMPACTORS_AT_30 | 6 | 0 | 0 | 0 | 0 | 6 |
| | 303 VERNON AVE Total: | 2,189 | 0 | 0 | 0 | 0 | 2,189 |
| 33-35 SARATOGA AVE | 9918-ELEVATORS_AT_SARATOGA | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| | 12210-A&E FEES_AT_SARATOGA | 7 | 0 | 0 | 0 | 0 | 7 |
| | 33-35 SARATOGA AVE Total: | 2,007 | 0 | 0 | 0 | 0 | 2,007 |
| 572 WARREN STREET | 8677-GROUNDS_AT_572 WARRE | 11 | 0 | 0 | 0 | 0 | 11 |
| | 8724-CC-UPGRADE_AT_572 WAR | 2 | 0 | 0 | 0 | 0 | 2 |
| | 572 WARREN STREET Total: | 13 | 0 | 0 | 0 | 0 | 13 |
| ALBANY | 11359-VENTILATION_AT_ALBAN | 1 | 0 | 0 | 0 | 0 | 1 |
| | 11664-LEAD ABATEMENT_AT_AL | 64 | 0 | 0 | 0 | 0 | 64 |
| | 9889-GROUNDS2_AT_ALBANY | 127 | 0 | 0 | 0 | 0 | 127 |
| | ALBANY Total: | 192 | 0 | 0 | 0 | 0 | 192 |
| ALBANY II | 11360-VENTILATION_AT_ALBAN | 1 | 0 | 0 | 0 | 0 | 1 |
| | 11665-LEAD ABATEMENT_AT_AL | 43 | 0 | 0 | 0 | 0 | 43 |
| | ALBANY II Total: | 45 | 0 | 0 | 0 | 0 | 45 |
| ATLANTIC TERMINAL SIT | 9161-AGF ELEVATORS_AT_ATLA | 2,444 | 0 | 0 | 0 | 0 | 2,444 |
| | 9391-GROUNDS2_AT_ATLANTIC | 49 | 0 | 0 | 0 | 0 | 49 |
| | 10108-LOCAL LAW 11_AT_ATLAN | 17,753 | 0 | 0 | 0 | 0 | 17,753 |
| | 11915-ROOFS4_AT_ATLANTIC T | 58 | 0 | 0 | 0 | 0 | 58 |
| | ATLANTIC TERMINAL SITE 4B | 20,304 | 0 | 0 | 0 | 0 | 20,304 |
| BAY VIEW | 12364-VENTILATION_AT_BAYVIE | 332 | 0 | 0 | 0 | 0 | 332 |
| | 9118-CCTV4_AT_BAYVIEW | 35 | 0 | 0 | 0 | 0 | 35 |
| | 9318-BRICK/ROOFS_AT_BAYVIE | 891 | 0 | 0 | 0 | 0 | 891 |
| | 9319-BRICK/ROOFS2_AT_BAYVIE | 1,621 | 0 | 0 | 0 | 0 | 1,621 |
| | 9891-GROUNDS2_AT_BAYVIEW | 896 | 0 | 0 | 0 | 0 | 896 |
| | 10351-BOILER_AT_BAYVIEW | 31,256 | 0 | 0 | 0 | 0 | 31,256 |
| | 10955-GROUNDS3_AT_BAYVIEW | 11 | 0 | 0 | 0 | 0 | 11 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------|------------------------------------|---------------|--------------|----------|--------------|--------------|---------------|
| | BAY VIEW Total: | 35,042 | 0 | 0 | 0 | 0 | 35,042 |
| BEDFORD - STUYVESANT | 11985-VENTILATION_AT_BED-ST | 6 | 0 | 0 | 0 | 0 | 6 |
| | BEDFORD - STUYVESANT REH | 6 | 0 | 0 | 0 | 0 | 6 |
| BERRY ST - SOUTH 9TH S | 8925-SEC ENHANCMENTS2_AT_BE | 180 | 0 | 0 | 0 | 0 | 180 |
| | 9046-GROUNDS2_AT_BERRY-S9T | 1 | 0 | 0 | 0 | 0 | 1 |
| | 9122-CCTV_AT_BERRY-S9TH | 12 | 0 | 0 | 0 | 0 | 12 |
| | BERRY ST - SOUTH 9TH ST Tot | 193 | 0 | 0 | 0 | 0 | 193 |
| BORINQUEN PLAZA I | 9377-ROOFS2_AT_BORINQUEN I | 6,622 | 0 | 0 | 0 | 0 | 6,622 |
| | 9436-CC-UPGRADE_AT_BORINQ | 102 | 0 | 0 | 0 | 0 | 102 |
| | 11300-ENERGY SOLAR_AT_BORI | 2,000 | 2,000 | 0 | 0 | 0 | 4,000 |
| | 12172-CC-UPGRADE2_AT_BORIN | 900 | 0 | 0 | 0 | 0 | 900 |
| | BORINQUEN PLAZA I Total: | 9,624 | 2,000 | 0 | 0 | 0 | 11,624 |
| BOULEVARD | 316-BRICKWORK_AT_BOULEVAR | 0 | 0 | 0 | 0 | 2,210 | 2,210 |
| | 9019-SEC ENHANCMENTS2_AT_BO | 202 | 0 | 0 | 0 | 0 | 202 |
| | 12269-LOCAL LAW 11_AT_BOULE | 15 | 0 | 0 | 0 | 0 | 15 |
| | BOULEVARD Total: | 216 | 0 | 0 | 0 | 2,210 | 2,426 |
| BREUKELEN | 11666-LEAD ABATEMENT_AT_BR | 101 | 0 | 0 | 0 | 0 | 101 |
| | 12365-HEATING6_AT_BREUKELE | 0 | 0 | 0 | 5,000 | 4,917 | 9,917 |
| | 7525-BRICK/ROOFS_AT_BREUKEL | 38 | 0 | 0 | 0 | 0 | 38 |
| | 8902-CCTV_AT_BREUKELEN | 250 | 0 | 0 | 0 | 0 | 250 |
| | 10109-LOCAL LAW 11_AT_BREUK | 3 | 0 | 0 | 0 | 0 | 3 |
| | 12152-LOCAL LAW 11 152_AT_B | 20 | 0 | 0 | 0 | 0 | 20 |
| | 12153-LOCAL LAW 152_AT_BREU | 27 | 0 | 0 | 0 | 0 | 27 |
| | 12180-CC-UPGRADE2_AT_BREUK | 430 | 0 | 0 | 0 | 0 | 430 |
| | BREUKELEN Total: | 869 | 0 | 0 | 5,000 | 4,917 | 10,786 |
| BREVOORT | 11667-LEAD ABATEMENT_AT_BR | 52 | 0 | 0 | 0 | 0 | 52 |
| | 10772-HEATING/VACUUM TANK | 220 | 0 | 0 | 0 | 0 | 220 |
| | 9321-CC-UPGRADE_AT_BREVOO | 10 | 0 | 0 | 0 | 0 | 10 |
| | 9322-CCTV_AT_BREVOORT | 250 | 0 | 0 | 0 | 0 | 250 |
| | 9931-ROOFS2_AT_BREVOORT | 3,407 | 0 | 0 | 0 | 0 | 3,407 |
| | 10139-LOCAL LAW 11_AT_BREV | 154 | 0 | 0 | 0 | 0 | 154 |
| | 10214-GROUNDS_AT_BREVOORT | 800 | 0 | 0 | 0 | 0 | 800 |
| | 10330-BOILER_AT_BREVOORT | 8,357 | 25,071 | 0 | 0 | 0 | 33,428 |
| | 10418-PLUMBING4_AT_BREVOO | 2,325 | 0 | 0 | 0 | 0 | 2,325 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-------------------------------------|---------------|---------------|---------------|--------------|----------|---------------|
| | BREVOORT Total: | 15,575 | 25,071 | 0 | 0 | 0 | 40,646 |
| BROWNSVILLE | 12240-PLUMBING2_AT_BROWN | 3,300 | 0 | 0 | 0 | 0 | 3,300 |
| | 9592-FIRE PRO-ALARM_AT_BRO | 286 | 0 | 0 | 0 | 0 | 286 |
| | 9828-AGF BOILER2_AT_BROWNS | 8,400 | 0 | 0 | 0 | 0 | 8,400 |
| | 10094-LOCAL LAW 11_AT_BROW | 478 | 0 | 0 | 0 | 0 | 478 |
| | 10130-ROOFS_AT_BROWNSVILLE | 75 | 0 | 0 | 0 | 0 | 75 |
| | 10190-CC-UPGRADE_AT_BROWN | 198 | 0 | 8,824 | 0 | 0 | 9,022 |
| | 10378-CC-UPGRADE2_AT_BROW | 203 | 0 | 8,781 | 0 | 0 | 8,984 |
| | 12310-LOCAL LAW 11_AT_BRO | 26,852 | 0 | 0 | 0 | 0 | 26,852 |
| | 12312-LOCAL LAW 11_AT_BRW | 5,914 | 0 | 0 | 0 | 0 | 5,914 |
| | BROWNSVILLE Total: | 45,705 | 0 | 17,605 | 0 | 0 | 63,310 |
| BUSHWICK | 9431-EXT COMPACTORS2_AT_B | 110 | 0 | 0 | 0 | 0 | 110 |
| | 10153-LOCAL LAW11_AT_BUSH | 55 | 0 | 0 | 0 | 0 | 55 |
| | 10181-CC-UPGRADE2_AT_BUSH | 1,165 | 0 | 0 | 0 | 0 | 1,165 |
| | 10960-GROUNDS3_AT_BUSHWIC | 17 | 0 | 0 | 0 | 0 | 17 |
| | 12173-CC-UPGRADE4_AT_BUSH | 405 | 0 | 0 | 0 | 0 | 405 |
| | BUSHWICK Total: | 1,752 | 0 | 0 | 0 | 0 | 1,752 |
| BUSHWICK II (GROUPS B | 11431-FIRE ALARM SYSTEM_AT_ | 197 | 0 | 0 | 0 | 0 | 197 |
| | BUSHWICK II (GROUPS B&D) | 197 | 0 | 0 | 0 | 0 | 197 |
| BUSHWICK II CDA (GROU | 8934-BOILER_AT_BUSHWICK 2E | 500 | 0 | 0 | 1,000 | 0 | 1,500 |
| | 10453-LOCAL LAW 11_AT_BUSH | 3 | 0 | 0 | 0 | 0 | 3 |
| | 11423-FIRE ALARM SYSTEM_AT_ | 166 | 0 | 0 | 0 | 0 | 166 |
| | BUSHWICK II CDA (GROUP E) | 669 | 0 | 0 | 1,000 | 0 | 1,669 |
| CAREY GARDENS | 11668-LEAD ABATEMENT_AT_CA | 2 | 0 | 0 | 0 | 0 | 2 |
| | 7819-SANDY GC_AT_CAREY | 132 | 0 | 0 | 0 | 0 | 132 |
| | 8319-SANDY RENO_AT_CAREY | 2,945 | 0 | 0 | 0 | 0 | 2,945 |
| | 10288-AGF ELEVATORS2_AT_CA | 5,694 | 0 | 0 | 0 | 0 | 5,694 |
| | CAREY GARDENS Total: | 8,773 | 0 | 0 | 0 | 0 | 8,773 |
| CONEY ISLAND | 12015-VENTILATION_AT_CONEY | 4 | 0 | 0 | 0 | 0 | 4 |
| | 7855-SANDY GC_AT_CONEY ISL | 540 | 0 | 0 | 0 | 0 | 540 |
| | 8299-SANDY RENO_AT_CONEY IS | 610 | 0 | 0 | 0 | 0 | 610 |
| | 9937-GARBAGE DISPOS2_AT_CO | 869 | 0 | 0 | 0 | 0 | 869 |
| | 11246-GROUNDS_AT_CONEY ISL | 500 | 0 | 0 | 0 | 0 | 500 |
| | CONEY ISLAND Total: | 2,523 | 0 | 0 | 0 | 0 | 2,523 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------------|---|---------------|---------------|----------|----------|--------------|---------------|
| CONEY ISLAND (SITE 8) | 7814-SANDY GC_AT_CONEY ISL-8 | 207 | 0 | 0 | 0 | 0 | 207 |
| | 8304-SANDY RENO_AT_CONEY IS | 291 | 0 | 0 | 0 | 0 | 291 |
| | 9775-BRICK/ROOF_AT_CONEY IS | 555 | 0 | 0 | 0 | 0 | 555 |
| | 10290-AGF ELEVATORS2_AT_CO | 2,279 | 0 | 0 | 0 | 0 | 2,279 |
| | 10422-PLUMBING_AT_CONEY ISL | 1,101 | 0 | 0 | 0 | 0 | 1,101 |
| | 12313-ENTR/EXIT-DWEL_AT_CO | 304 | 0 | 0 | 0 | 0 | 304 |
| | CONEY ISLAND (SITE 8) Total: | 4,737 | 0 | 0 | 0 | 0 | 4,737 |
| CONEY ISLAND I (SITE 1B) | 7823-SANDY GC_AT_CONEY ISL-1 | 218 | 0 | 0 | 0 | 0 | 218 |
| | 8309-SANDY RENO_AT_CONEY IS | 1,175 | 0 | 0 | 0 | 0 | 1,175 |
| | CONEY ISLAND I (SITE 1B) Tot | 1,393 | 0 | 0 | 0 | 0 | 1,393 |
| CONEY ISLAND I (SITES 4 | 10978-VENTILATION_AT_CONEY | 3 | 0 | 0 | 0 | 0 | 3 |
| | 7843-SANDY GC_AT_CONEY ISL4 | 744 | 0 | 0 | 0 | 0 | 744 |
| | 8302-SANDY RENO_AT_CONEY IS | 296 | 0 | 0 | 0 | 0 | 296 |
| | 8684-GROUNDS3_AT_CONEY ISL | 75 | 0 | 0 | 0 | 0 | 75 |
| | 10267-SANDYPLAYGROUNDS_AT | 113 | 0 | 0 | 0 | 0 | 113 |
| | 10289-AGF ELEVATORS2_AT_CO | 4,501 | 0 | 0 | 0 | 0 | 4,501 |
| | CONEY ISLAND I (SITES 4 & 5) | 5,733 | 0 | 0 | 0 | 0 | 5,733 |
| COOPER PARK | 11669-LEAD ABATEMENT_AT_CO | 64 | 0 | 0 | 0 | 0 | 64 |
| | 11980-VENTILATION_AT_COOPE | 12 | 0 | 0 | 0 | 0 | 12 |
| | 10189-GROUNDS3_AT_COOPER | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10331-BOILER_AT_COOPER PARK | 10,413 | 19,964 | 0 | 0 | 0 | 30,377 |
| | COOPER PARK Total: | 10,989 | 19,964 | 0 | 0 | 0 | 30,953 |
| CYPRESS HILLS | 11358-VENTILATION_AT_CYPRES | 657 | 0 | 0 | 0 | 0 | 657 |
| | 7361-BRICK/ROOF_AT_CYPRESS | 1,722 | 0 | 0 | 0 | 0 | 1,722 |
| | 9824-BOILER_AT_CYPRESS | 1,976 | 0 | 0 | 0 | 0 | 1,976 |
| | 11299-FIRE PRO-ALARM2_AT_CY | 510 | 0 | 0 | 0 | 0 | 510 |
| | 12024-SIDEWALK SHEDS2_AT_CY | 23 | 0 | 0 | 0 | 0 | 23 |
| CYPRESS HILLS Total: | 4,888 | 0 | 0 | 0 | 0 | 4,888 | |
| EAST NEW YORK CITY LI | 12219-CC-UPGRADE2_AT_PENN- | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | EAST NEW YORK CITY LINE To | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| FARRAGUT | 12036-VENTILATION_AT_FARRA | 17 | 0 | 0 | 0 | 0 | 17 |
| | 9121-SEC ENHANCEMTS_AT_FAR | 22 | 0 | 0 | 0 | 0 | 22 |
| | 9351-CCTV_AT_FARRAGUT | 34 | 0 | 0 | 0 | 0 | 34 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------------------------|---------------|----------|--------------|---------------|---------------|---------------|
| 9806-BOILER_AT_FARRAGUT | 1,552 | 0 | 0 | 0 | 0 | 1,552 |
| 9907-LIGHTING2_AT_FARRAGUT | 581 | 0 | 0 | 0 | 0 | 581 |
| 9928-ROOFS2_AT_FARRAGUT | 2,695 | 0 | 0 | 0 | 0 | 2,695 |
| 9966-HEATING5_AT_FARRAGUT | 6,366 | 0 | 0 | 0 | 0 | 6,366 |
| 10262-LOCAL LAW 11_AT_FARRA | 35 | 0 | 0 | 0 | 0 | 35 |
| 10388-INT COMPACTORS2_AT_F | 92 | 0 | 0 | 0 | 0 | 92 |
| 12371-ROOFS3_AT_FARRAGUT | 0 | 0 | 1,400 | 0 | 0 | 1,400 |
| FARRAGUT Total: | 11,394 | 0 | 1,400 | 0 | 0 | 12,794 |
| FIorentino PLAZA | | | | | | |
| 7548-CC-UPGRADE2_AT_UN PL(4 | 613 | 0 | 0 | 0 | 0 | 613 |
| 8944-LIGHTING2_AT_FIORENTIN | 27 | 0 | 0 | 0 | 0 | 27 |
| 10118-LOCAL LAW 11_AT_FIORE | 192 | 0 | 0 | 0 | 0 | 192 |
| 12193-GROUNDS_AT_CONEY ISL- | 250 | 0 | 0 | 0 | 0 | 250 |
| FIorentino PLAZA Total: | 1,081 | 0 | 0 | 0 | 0 | 1,081 |
| GARVEY (GROUP A) | | | | | | |
| 9621-FIRE PRO-ALARM2_AT_GAR | 282 | 0 | 0 | 0 | 0 | 282 |
| 10145-LOCAL LAW 11A_AT_GAR | 136 | 0 | 0 | 0 | 0 | 136 |
| GARVEY (GROUP A) Total: | 418 | 0 | 0 | 0 | 0 | 418 |
| GLENMORE PLAZA | | | | | | |
| 11670-LEAD ABATEMENT_AT_GL | 10 | 0 | 0 | 0 | 0 | 10 |
| 11890-VENTILATION_AT_GLENM | 6 | 0 | 0 | 0 | 0 | 6 |
| 12370-HEATING3_AT_GLENMOR | 0 | 0 | 0 | 23,343 | 27,256 | 50,599 |
| 6958-ELEVATORS3_AT_GLENMO | 0 | 0 | 0 | 0 | 89 | 89 |
| 10259-LOCAL LAW 11_AT_GLEN | 20 | 0 | 0 | 0 | 0 | 20 |
| GLENMORE PLAZA Total: | 37 | 0 | 0 | 23,343 | 27,345 | 50,725 |
| GLENWOOD | | | | | | |
| 11671-LEAD ABATEMENT_AT_GL | 223 | 0 | 0 | 0 | 0 | 223 |
| 10785-ELEVATORS3_AT_GLENW | 1,530 | 0 | 0 | 0 | 0 | 1,530 |
| 9608-FIRE PRO-ALARM_AT_GLEN | 431 | 0 | 0 | 0 | 0 | 431 |
| 10222-CC-UPGRADE_AT_GLENW | 655 | 0 | 0 | 0 | 0 | 655 |
| 11215-CC-UPGRADE2_AT_GLEN | 135 | 0 | 0 | 0 | 0 | 135 |
| 11291-HEATING7_AT_GLENWOO | 1,900 | 0 | 0 | 0 | 0 | 1,900 |
| 11745-LOCAL LAW 11 INSPEC_AT | 18 | 0 | 0 | 0 | 0 | 18 |
| GLENWOOD Total: | 4,891 | 0 | 0 | 0 | 0 | 4,891 |
| GOWANUS | | | | | | |
| 10771-HEATING/VACUM TANKS | 110 | 0 | 0 | 0 | 0 | 110 |
| 8033-SANDY GC_AT_GOWANUS | 52 | 0 | 0 | 0 | 0 | 52 |
| 8366-SANDY RENO_AT_GOWAN | 252 | 0 | 0 | 0 | 0 | 252 |
| 8676-GROUNDS2_AT_GOWANUS | 150 | 0 | 0 | 0 | 0 | 150 |
| 8681-CC-UPGRADE3_AT_GOWA | 85 | 3,490 | 0 | 0 | 0 | 3,575 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------|-----------------------------|---------------|--------------|----------|------------|----------|---------------|
| | 9613-FIRE PRO-ALARM2_AT_GO | 0 | 0 | 0 | 292 | 0 | 292 |
| | 10186-SEC ENHANCEMETS2_AT_G | 127 | 0 | 0 | 0 | 0 | 127 |
| | 10276-SANDY CCTV_AT_GOWAN | 14 | 0 | 0 | 0 | 0 | 14 |
| | 10329-BOILER_AT_GOWANUS | 32,961 | 0 | 0 | 0 | 0 | 32,961 |
| | GOWANUS Total: | 33,751 | 3,490 | 0 | 292 | 0 | 37,533 |
| HABER | 7813-SANDY GC_AT_HABER | 2 | 0 | 0 | 0 | 0 | 2 |
| | 8317-SANDY RENO_AT_HABER | 951 | 0 | 0 | 0 | 0 | 951 |
| | 9628-FIRE PRO-ALARM_AT_HABE | 287 | 0 | 0 | 0 | 0 | 287 |
| | HABER Total: | 1,240 | 0 | 0 | 0 | 0 | 1,240 |
| HOPE GARDENS | 9334-CC-UPGRADE2_AT_HOPE G | 500 | 0 | 0 | 0 | 0 | 500 |
| | HOPE GARDENS Total: | 500 | 0 | 0 | 0 | 0 | 500 |
| HOWARD | 8887-SEC ENHANCEMETS_AT_HO | 18 | 0 | 0 | 0 | 0 | 18 |
| | 9627-FIRE PRO-ALARM2_AT_HO | 386 | 0 | 0 | 0 | 0 | 386 |
| | 9864-CCTV_AT_HOWARD | 1,218 | 0 | 0 | 0 | 0 | 1,218 |
| | 10035-LOCAL LAW 11_AT_HOWA | 109 | 0 | 0 | 0 | 0 | 109 |
| | HOWARD Total: | 1,731 | 0 | 0 | 0 | 0 | 1,731 |
| HUGHES APTS | 9588-FIRE PRO-ALARM_AT_HUG | 189 | 0 | 0 | 0 | 0 | 189 |
| | 10183-SEC ENHANCEMETS_AT_H | 500 | 0 | 0 | 0 | 0 | 500 |
| | 11916-ROOFS_AT_HUGHES | 316 | 0 | 0 | 0 | 0 | 316 |
| | 12177-CCTV_AT_HUGHES | 231 | 0 | 0 | 0 | 0 | 231 |
| | HUGHES APTS Total: | 1,237 | 0 | 0 | 0 | 0 | 1,237 |
| HYLAN | 11989-VENTILATION_AT_HYLAN | 12 | 0 | 0 | 0 | 0 | 12 |
| | 8674-GROUNDS2_AT_HYLAN | 25 | 0 | 0 | 0 | 0 | 25 |
| | 9826-ELEVATORS2_AT_HYLAN | 3,700 | 0 | 0 | 0 | 0 | 3,700 |
| | HYLAN Total: | 3,737 | 0 | 0 | 0 | 0 | 3,737 |
| INDEPENDENCE | 6144-CCTV_AT_INDEP/WILLIAMS | 7 | 0 | 0 | 0 | 0 | 7 |
| | INDEPENDENCE Total: | 7 | 0 | 0 | 0 | 0 | 7 |
| INGERSOLL | 11673-LEAD ABATEMENT_AT_IN | 158 | 0 | 0 | 0 | 0 | 158 |
| | 6411-GC2_AT_INGERSOLL | 23 | 0 | 0 | 0 | 0 | 23 |
| | 7606-BRICK/ROOF_AT_INGERSOL | 314 | 0 | 0 | 0 | 0 | 314 |
| | 7632-HEATING_AT_INGERSOLL | 50 | 0 | 0 | 0 | 0 | 50 |
| | 9381-GROUNDS3_AT_INGERSOLL | 500 | 0 | 0 | 0 | 0 | 500 |
| | 9384-GROUNDS4_AT_INGERSOLL | 41 | 0 | 0 | 0 | 0 | 41 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|----------------------------------|---------------|----------|----------|---------------|---------------|---------------|
| | 10110-LOCAL LAW 11_AT_INGER | 209 | 0 | 0 | 0 | 0 | 209 |
| | 10317-BRICK/ROOF2_AT_INGERS | 2,468 | 0 | 0 | 0 | 0 | 2,468 |
| | 11123-LOCAL LAW 11 INSPEC2_A | 21 | 0 | 0 | 0 | 0 | 21 |
| | 12204-LOCAL LAW 11 152_AT_IN | 15 | 0 | 0 | 0 | 0 | 15 |
| | INGERSOLL Total: | 3,800 | 0 | 0 | 0 | 0 | 3,800 |
| KINGSBOROUGH | 11674-LEAD ABATEMENT_AT_KI | 169 | 0 | 0 | 0 | 0 | 169 |
| | 12318-VENTILATION_AT_KINGSB | 3 | 0 | 0 | 0 | 0 | 3 |
| | 11310-ENTR/EXIT_AT_KINGSBOR | 0 | 0 | 0 | 22,338 | 21,097 | 43,435 |
| | 11960-CCTV_AT_KINGSBORO | 250 | 0 | 0 | 0 | 0 | 250 |
| | KINGSBOROUGH Total: | 422 | 0 | 0 | 22,338 | 21,097 | 43,857 |
| KINGSBOROUGH EXT | 11355-VENTILATION_AT_KINGSB | 3 | 0 | 0 | 0 | 0 | 3 |
| | 10212-GROUNDS2_AT_KINGSBO | 1,800 | 0 | 0 | 0 | 0 | 1,800 |
| | 11308-ENTR/EXIT_AT_KINGSBOR | 0 | 0 | 0 | 1,241 | 0 | 1,241 |
| | KINGSBOROUGH EXT Total: | 1,803 | 0 | 0 | 1,241 | 0 | 3,044 |
| LAFAYETTE | 10975-VENTILATION_AT_LAFAYE | 21 | 0 | 0 | 0 | 0 | 21 |
| | 9385-SEC ENHANCEMENTS_AT_LAF | 17 | 0 | 0 | 0 | 0 | 17 |
| | 9579-FIRE PRO-ALARM2_AT_LAF | 0 | 0 | 0 | 59 | 0 | 59 |
| | 10031-LOCAL LAW 11_AT_LAFAY | 173 | 0 | 0 | 0 | 0 | 173 |
| | 10396-ELEVATORS4_AT_LAFAYET | 13,640 | 0 | 0 | 0 | 0 | 13,640 |
| | 10408-BOILER_AT_LAFAYETTE | 11,083 | 0 | 0 | 0 | 0 | 11,083 |
| | 10478-INT COMPACTORS_AT_LA | 19 | 0 | 0 | 0 | 0 | 19 |
| | 12174-CC-UPGRADE_AT_LAFAYE | 501 | 0 | 0 | 0 | 0 | 501 |
| | 12328-A&E FEES_AT_LAFAYETTE | 919 | 0 | 0 | 0 | 0 | 919 |
| | LAFAYETTE Total: | 26,373 | 0 | 0 | 59 | 0 | 26,432 |
| LINDEN | 10377-SECTION 5042_AT_LINDE | 25 | 0 | 0 | 0 | 0 | 25 |
| | 11961-LOCAL LAW 11 INSP_AT_L | 27 | 0 | 0 | 0 | 0 | 27 |
| | 12179-GROUNDS3_AT_LINDEN | 1,591 | 0 | 0 | 0 | 0 | 1,591 |
| | LINDEN Total: | 1,643 | 0 | 0 | 0 | 0 | 1,643 |
| LONG ISLAND BAPTIST H | 10117-LOCAL LAW 11_AT_LI BAP | 17 | 0 | 0 | 0 | 0 | 17 |
| | 10390-INT COMPACTORS2_AT_LI | 20 | 0 | 0 | 0 | 0 | 20 |
| | LONG ISLAND BAPTIST HOUSE | 37 | 0 | 0 | 0 | 0 | 37 |
| LOW HOUSES | 9599-FIRE PRO-ALARM_AT_SETH | 358 | 0 | 0 | 0 | 0 | 358 |
| | 10578-LAYERED ACCESS_AT_LO | 2,317 | 0 | 0 | 0 | 0 | 2,317 |
| | 12176-CCTV_AT_LOW | 232 | 0 | 0 | 0 | 0 | 232 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------|-------------------------------|---------------|------------|--------------|------------|----------|---------------|
| | LOW HOUSES Total: | 2,907 | 0 | 0 | 0 | 0 | 2,907 |
| MARCY | 11675-LEAD ABATEMENT_AT_M | 300 | 0 | 0 | 0 | 0 | 300 |
| | 7547-GROUNDS2_AT_MARCY | 40 | 0 | 0 | 0 | 0 | 40 |
| | 7643-PLUMBING3_AT_MARCY | 882 | 0 | 0 | 0 | 0 | 882 |
| | 9132-CC-UPGRADE_AT_MARCY | 595 | 894 | 0 | 0 | 0 | 1,489 |
| | 9609-FIRE PRO-ALARM2_AT_MA | 0 | 0 | 0 | 287 | 0 | 287 |
| | 9930-ROOFS3_AT_MARCY | 4,397 | 0 | 0 | 0 | 0 | 4,397 |
| | 10012-EXT COMPACTORS2_AT | 623 | 0 | 0 | 0 | 0 | 623 |
| | 10324-BOILER_AT_MARCY | 49,075 | 0 | 0 | 0 | 0 | 49,075 |
| | 12243-CC-UPGRADE2_AT_MARC | 100 | 0 | 0 | 0 | 0 | 100 |
| | MARCY Total: | 56,012 | 894 | 0 | 287 | 0 | 57,193 |
| MARLBORO | 9093-GC2_AT_MARLBORO | 16,161 | 0 | 0 | 0 | 0 | 16,161 |
| | 9943-GARBAGE DISPOS4_AT_MA | 100 | 0 | 0 | 0 | 0 | 100 |
| | 10000-AGF BOILERS_AT_MARLB | 16,483 | 0 | 0 | 0 | 0 | 16,483 |
| | 10954-GROUNDS3_AT_MARLBO | 11 | 0 | 0 | 0 | 0 | 11 |
| | 11572-A&E FEES_AT_MARLBORO | 28 | 0 | 0 | 0 | 0 | 28 |
| | 12218-A&E FEES3_AT_MARLBOR | 7 | 0 | 0 | 0 | 0 | 7 |
| | MARLBORO Total: | 32,789 | 0 | 0 | 0 | 0 | 32,789 |
| NOSTRAND | 11676-LEAD ABATEMENT_AT_N | 39 | 0 | 0 | 0 | 0 | 39 |
| | 10036-LOCAL LAW 11_AT_NOST | 2,398 | 0 | 0 | 0 | 0 | 2,398 |
| | 10129-ROOFS4_AT_NOSTRAND | 48 | 0 | 0 | 0 | 0 | 48 |
| | 11217-GROUNDS4_AT_NOSTRAN | 300 | 0 | 0 | 0 | 0 | 300 |
| | 12309-LOCAL LAW 11_AT_NOST | 1,287 | 0 | 0 | 0 | 0 | 1,287 |
| | NOSTRAND Total: | 4,073 | 0 | 0 | 0 | 0 | 4,073 |
| O'DWYER GARDENS | 7818-SANDY GC_AT_O'DWYER G | 275 | 0 | 0 | 0 | 0 | 275 |
| | 8330-SANDY RENO_AT_O'DWYE | 1,042 | 0 | 0 | 0 | 0 | 1,042 |
| | 8679-GROUNDS3_AT_O'DWYER | 100 | 0 | 0 | 0 | 0 | 100 |
| | 10277-SANDYAPTS_AT_O'DWYE | 18 | 0 | 0 | 0 | 0 | 18 |
| | 10589-LAYERED ACCESS_AT_O'D | 0 | 0 | 7,643 | 0 | 0 | 7,643 |
| | 11318-ENTR/EXIT-DWEL_AT_O'D | 4,400 | 0 | 0 | 0 | 0 | 4,400 |
| | 12314-ENTR/EXIT-DWEL2_AT_O' | 3,789 | 0 | 0 | 0 | 0 | 3,789 |
| | O'DWYER GARDENS Total: | 9,625 | 0 | 7,643 | 0 | 0 | 17,268 |
| OCEAN HILL APTS | 9716-GROUNDS2_AT_OCEAN HIL | 435 | 0 | 0 | 0 | 0 | 435 |
| | 10144-LOCAL LAW 11_AT_OCEA | 46 | 0 | 0 | 0 | 0 | 46 |
| | 10294-BOILER_AT_OCEAN HILL A | 10,299 | 0 | 0 | 0 | 0 | 10,299 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-----------------------------------|---------------|------------|----------|----------|----------|---------------|
| | 12216-A&E FEES2_AT_OCEAN HI | 7 | 0 | 0 | 0 | 0 | 7 |
| | OCEAN HILL APTS Total: | 10,786 | 0 | 0 | 0 | 0 | 10,786 |
| OCEAN HILL - BROWNSVI | 12209-A&E FEES_AT_BROWNSVI | 7 | 0 | 0 | 0 | 0 | 7 |
| | OCEAN HILL - BROWNSVILLE T | 7 | 0 | 0 | 0 | 0 | 7 |
| PENNSYLVANIA AVE - W | 10982-VENTILATION_AT_PENN- | 9 | 0 | 0 | 0 | 0 | 9 |
| | 10637-HEATING2_AT_PENN-WO | 6 | 0 | 0 | 0 | 0 | 6 |
| | 12194-CC-UPGRADE_AT_PENN- | 946 | 0 | 0 | 0 | 0 | 946 |
| | PENNSYLVANIA AVE - WORT | 961 | 0 | 0 | 0 | 0 | 961 |
| PINK | 7458-BRICK/ROOF_AT_PINK | 435 | 0 | 0 | 0 | 0 | 435 |
| | 8971-BOILER_AT_PINK | 9,238 | 0 | 0 | 0 | 0 | 9,238 |
| | 9610-FIRE PRO-ALARM2_AT_PIN | 0 | 706 | 0 | 0 | 0 | 706 |
| | 9810-CCTV3_AT_PINK | 2,608 | 0 | 0 | 0 | 0 | 2,608 |
| | 12211-A&E FEES2_AT_PINK | 7 | 0 | 0 | 0 | 0 | 7 |
| | PINK Total: | 12,288 | 706 | 0 | 0 | 0 | 12,994 |
| PROSPECT PLAZA_ | 10227-CCTV_AT_GARVEY | 75 | 0 | 0 | 0 | 0 | 75 |
| | PROSPECT PLAZA_ Total: | 75 | 0 | 0 | 0 | 0 | 75 |
| RED HOOK EAST | 11677-LEAD ABATEMENT_AT_RE | 1,919 | 0 | 0 | 0 | 0 | 1,919 |
| | 10786-ELEVATORS3_AT_RED HO | 1,797 | 0 | 0 | 0 | 0 | 1,797 |
| | 7810-SANDY GC_AT_RED HOOK E | 172 | 0 | 0 | 0 | 0 | 172 |
| | 8307-SANDY RENO_AT_RED HOO | 3,856 | 0 | 0 | 0 | 0 | 3,856 |
| | 10275-SANDYRENO_AT_RED HO | 199 | 0 | 0 | 0 | 0 | 199 |
| | 10287-SANDY NEW PLANTS_AT_ | 207 | 0 | 0 | 0 | 0 | 207 |
| | 10636-HEATING4_AT_RED HOOK | 69 | 0 | 0 | 0 | 0 | 69 |
| | RED HOOK EAST Total: | 8,220 | 0 | 0 | 0 | 0 | 8,220 |
| RED HOOK WEST | 11678-LEAD ABATEMENT_AT_RE | 2,702 | 0 | 0 | 0 | 0 | 2,702 |
| | 10781-ELEVATORS3_AT_RED HO | 1,453 | 0 | 0 | 0 | 0 | 1,453 |
| | 7812-SANDY GC_AT_RED HOOK | 79 | 0 | 0 | 0 | 0 | 79 |
| | 8308-SANDY RENO_AT_RED HOO | 1,907 | 0 | 0 | 0 | 0 | 1,907 |
| | 9460-SANDY RENO_AT_RED HOO | 27 | 0 | 0 | 0 | 0 | 27 |
| | 12106-SANDYSTAFFAUG_AT_RED | 4 | 0 | 0 | 0 | 0 | 4 |
| | RED HOOK WEST Total: | 6,172 | 0 | 0 | 0 | 0 | 6,172 |
| REVEREND BROWN | 10427-INT COMPACTORS2_AT R | 54 | 0 | 0 | 0 | 0 | 54 |
| | 10447-SECTION 504_AT_REV BR | 75 | 0 | 0 | 0 | 0 | 75 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|------------------------------------|---------------|---------------|--------------|----------|----------|---------------|
| | 12175-CCTV_AT_REV BROWN | 750 | 0 | 0 | 0 | 0 | 750 |
| | REVEREND BROWN Total: | 879 | 0 | 0 | 0 | 0 | 879 |
| ROOSEVELT I | 10303-LOCAL LAW 11_AT ROOS | 69 | 0 | 0 | 0 | 0 | 69 |
| | 10322-BOILER_AT_ROOSEVELT I | 18,373 | 10,783 | 0 | 0 | 0 | 29,156 |
| | 11303-ENTR/EXIT_AT_ROOSEVEL | 0 | 0 | 7,446 | 0 | 0 | 7,446 |
| | ROOSEVELT I Total: | 18,442 | 10,783 | 7,446 | 0 | 0 | 36,671 |
| ROOSEVELT II | 11982-VENTILATION3_AT ROOS | 38 | 0 | 0 | 0 | 0 | 38 |
| | 10635-HEATING3_AT_ROOSEVEL | 6 | 0 | 0 | 0 | 0 | 6 |
| | 11219-BOILERS_AT_ROOSEVELT I | 5,482 | 0 | 0 | 0 | 0 | 5,482 |
| | 11302-ENTR/EXIT_AT_ROOSEVEL | 0 | 0 | 3,723 | 0 | 0 | 3,723 |
| | 11525-LOCAL LAW 11 INS3_AT R | 56 | 0 | 0 | 0 | 0 | 56 |
| | ROOSEVELT II Total: | 5,583 | 0 | 3,723 | 0 | 0 | 9,306 |
| RUTLAND TOWERS | 10022-LOCAL LAW 11_AT RUTLA | 18 | 0 | 0 | 0 | 0 | 18 |
| | 10683-GC_AT_RUTLAND TWRS | 93 | 0 | 0 | 0 | 0 | 93 |
| | RUTLAND TOWERS Total: | 111 | 0 | 0 | 0 | 0 | 111 |
| SARATOGA SQUARE | 10617-AGF BOILER_AT_SARATO | 4,200 | 0 | 0 | 0 | 0 | 4,200 |
| | 11206-CCTV_AT_SARATOGA | 750 | 0 | 0 | 0 | 0 | 750 |
| | SARATOGA SQUARE Total: | 4,950 | 0 | 0 | 0 | 0 | 4,950 |
| SHEEPSHEAD BAY | 6724-BRICK/ROOFS_AT_SHEEPSH | 556 | 0 | 0 | 0 | 0 | 556 |
| | 8931-GROUNDS3_AT_SHEEPSHE | 2 | 0 | 0 | 0 | 0 | 2 |
| | 9051-GROUNDS2_AT_NOSTRAN | 65 | 0 | 0 | 0 | 0 | 65 |
| | 9119-CCTV_AT_NOSTRAND | 47 | 0 | 0 | 0 | 0 | 47 |
| | 9120-CCTV_AT_SHEEPSHEAD | 50 | 0 | 0 | 0 | 0 | 50 |
| | 9905-GROUNDS4_AT_SHEEPSHE | 42 | 0 | 0 | 0 | 0 | 42 |
| | 10182-LIGHTING2_AT_SHEEPSHE | 300 | 0 | 0 | 0 | 0 | 300 |
| | 11249-CC-UPGRADE3_AT_SHEEP | 0 | 322 | 0 | 0 | 0 | 322 |
| | 12227-A&E FEES_AT_SHEEPSHEA | 3 | 0 | 0 | 0 | 0 | 3 |
| | SHEEPSHEAD BAY Total: | 1,065 | 322 | 0 | 0 | 0 | 1,387 |
| STUYVESANT GARDENS I | 11987-VENTILATION_AT_STUY G | 21 | 0 | 0 | 0 | 0 | 21 |
| | STUYVESANT GARDENS I Total: | 21 | 0 | 0 | 0 | 0 | 21 |
| STUYVESANT GARDENS II | 10384-SECTION 504_AT_STUY G | 100 | 0 | 0 | 0 | 0 | 100 |
| | STUYVESANT GARDENS II Tot: | 100 | 0 | 0 | 0 | 0 | 100 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-------------------------------------|---------------|----------|--------------|--------------|----------|---------------|
| SUMNER | 11679-LEAD ABATEMENT_AT_SU | 64 | 0 | 0 | 0 | 0 | 64 |
| | 11984-VENTILATION_AT_SUMNE | 117 | 0 | 0 | 0 | 0 | 117 |
| | 6722-ROOFS3_AT_SUMNER | 0 | 0 | 0 | 1,057 | 0 | 1,057 |
| | 9367-GROUNDS_AT_SUMNER | 500 | 0 | 0 | 0 | 0 | 500 |
| | 9456-EXT COMPACTORS_AT_SU | 1,016 | 0 | 0 | 0 | 0 | 1,016 |
| | 10157-LOCAL LAW 11_AT_SUMN | 628 | 0 | 0 | 0 | 0 | 628 |
| | 10413-BOILER_AT_SUMNER | 13,775 | 0 | 0 | 0 | 0 | 13,775 |
| | SUMNER Total: | 16,100 | 0 | 0 | 1,057 | 0 | 17,157 |
| SURFSIDE GARDENS | 10977-VENTILATION_AT_SURFSI | 3 | 0 | 0 | 0 | 0 | 3 |
| | 11680-LEAD ABATEMENT_AT_SU | 5 | 0 | 0 | 0 | 0 | 5 |
| | 7821-SANDY GC_AT_SURFSIDE | 336 | 0 | 0 | 0 | 0 | 336 |
| | 8329-SANDY RENO_AT_SURFSID | 802 | 0 | 0 | 0 | 0 | 802 |
| | 8892-GROUNDS2_AT_SURFSIDE | 250 | 0 | 0 | 0 | 0 | 250 |
| | 10431-PLUMBING2_AT_SURFSID | 0 | 0 | 2,400 | 0 | 0 | 2,400 |
| | 12315-ENTR/EXIT-DWEL2_AT_SU | 2,906 | 0 | 0 | 0 | 0 | 2,906 |
| | SURFSIDE GARDENS Total: | 4,302 | 0 | 2,400 | 0 | 0 | 6,702 |
| TAYLOR ST - WYTHE AVE | 11990-VENTILATION_AT_TAYLOR | 14 | 0 | 0 | 0 | 0 | 14 |
| | 9047-GROUNDS2_AT_TAYLOR-W | 4 | 0 | 0 | 0 | 0 | 4 |
| | 9620-FIRE PRO-ALARM_AT_TAYL | 0 | 0 | 0 | 397 | 0 | 397 |
| | TAYLOR ST - WYTHE AVE Total: | 18 | 0 | 0 | 397 | 0 | 415 |
| TILDEN | 11681-LEAD ABATEMENT_AT_TIL | 60 | 0 | 0 | 0 | 0 | 60 |
| | 11888-VENTILATION2_AT_TILDE | 16 | 0 | 0 | 0 | 0 | 16 |
| | 8969-BOILER_AT_TILDEN | 8,819 | 0 | 0 | 0 | 0 | 8,819 |
| | 9055-ROOFS2_AT_TILDEN | 1,144 | 0 | 0 | 0 | 0 | 1,144 |
| | 10634-HEATING2_AT_TILDEN | 8 | 0 | 0 | 0 | 0 | 8 |
| | 11815-ROOFS3_AT_TILDEN | 2,000 | 0 | 0 | 0 | 0 | 2,000 |
| | 12208-A&E FEES2_AT_TILDEN | 7 | 0 | 0 | 0 | 0 | 7 |
| | TILDEN Total: | 12,054 | 0 | 0 | 0 | 0 | 12,054 |
| TOMPKINS | 11986-VENTILATION2_AT_TOMP | 13 | 0 | 0 | 0 | 0 | 13 |
| | 9571-FIRE PRO-ALARM2_AT_TO | 0 | 0 | 0 | 118 | 0 | 118 |
| | 9890-GROUNDS3_AT_TOMPKINS | 70 | 0 | 0 | 0 | 0 | 70 |
| | 9934-ROOFS2_AT_TOMPKINS | 7,814 | 0 | 0 | 0 | 0 | 7,814 |
| | 10014-EXT COMPACTORS_AT_TO | 31 | 0 | 0 | 0 | 0 | 31 |
| | 10210-CC-UPGRADE_AT_TOMPKI | 500 | 0 | 0 | 0 | 0 | 500 |
| | 12225-A&E FEES2_AT_TOMPKIN | 4 | 0 | 0 | 0 | 0 | 4 |
| | TOMPKINS Total: | 8,431 | 0 | 0 | 118 | 0 | 8,549 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------------------|--------------------------------------|---------------|--------------|---------------|----------|---------------|---------------|
| UNITY PLAZA (SITES 17, 2 | 10990-AGF ELEVATORS_AT_UN P | 2,061 | 0 | 0 | 0 | 0 | 2,061 |
| | UNITY PLAZA (SITES 17, 24, 25 | 2,061 | 0 | 0 | 0 | 0 | 2,061 |
| UNITY PLAZA (SITES 4,5A | 11682-LEAD ABATEMENT_AT_U | 54 | 0 | 0 | 0 | 0 | 54 |
| | 7548-CC-UPGRADE2_AT_UN PL(4 | 165 | 0 | 0 | 0 | 0 | 165 |
| | 9244-AGF ELEVATORS_AT_UN PL | 10,002 | 0 | 0 | 0 | 0 | 10,002 |
| | UNITY PLAZA (SITES 4,5A,6,7, | 10,222 | 0 | 0 | 0 | 0 | 10,222 |
| VANDALIA AVENUE | 10991-VENTILATION_AT_VANDA | 57 | 0 | 0 | 0 | 0 | 57 |
| | 11480-VENTILATION_AT_VANDA | 70 | 0 | 0 | 0 | 0 | 70 |
| | 12319-CCTV_AT_VANDALIA AVE | 225 | 0 | 0 | 0 | 0 | 225 |
| | 10141-LOCAL LAW 11_AT_VAND | 62 | 0 | 0 | 0 | 0 | 62 |
| | 10382-SECTION 504_AT_VANDAL | 50 | 0 | 0 | 0 | 0 | 50 |
| | 11902-ROOFS_AT_VANDALIA | 330 | 0 | 0 | 0 | 0 | 330 |
| | VANDALIA AVENUE Total: | 794 | 0 | 0 | 0 | 0 | 794 |
| VAN DYKE I | 11683-LEAD ABATEMENT_AT_VA | 231 | 0 | 0 | 0 | 0 | 231 |
| | 11885-VENTILATION_AT_VAN DY | 450 | 0 | 0 | 0 | 0 | 450 |
| | 12241-PLUMBING_AT_VAN DYKE | 3,300 | 0 | 0 | 0 | 0 | 3,300 |
| | 8854-SEC LIGHTING_AT_VAN DY | 773 | 0 | 0 | 0 | 0 | 773 |
| | 9481-PLUMBING4_AT_VAN DYKE | 6,737 | 0 | 0 | 0 | 0 | 6,737 |
| | 10223-IT_AT_VAN DYKE I | 64 | 0 | 0 | 0 | 0 | 64 |
| | 10319-BOILER_AT_VAN DYKE I | 8,073 | 30,086 | 0 | 0 | 0 | 38,159 |
| | 11020-PLUMBING6_AT_VAN DYK | 0 | 0 | 6,500 | 0 | 0 | 6,500 |
| | 11897-ROOFS2_AT_VAN DYKE I | 688 | 0 | 0 | 0 | 0 | 688 |
| VAN DYKE I Total: | 20,316 | 30,086 | 6,500 | 0 | 0 | 56,902 | |
| VAN DYKE II | 10201-LOCAL LAW 11_AT_VAN D | 188 | 0 | 0 | 0 | 0 | 188 |
| | 11218-BOILERS_AT_VAN DYKE II | 7,819 | 1,537 | 0 | 0 | 0 | 9,356 |
| | VAN DYKE II Total: | 8,007 | 1,537 | 0 | 0 | 0 | 9,544 |
| WHITMAN | 7601-BRICK/ROOF_AT_WHITMA | 62 | 0 | 0 | 0 | 0 | 62 |
| | 9400-GROUNDS2_AT_WHITMAN | 6 | 0 | 0 | 0 | 0 | 6 |
| | 9477-PLUMBING3_AT_WHITMA | 0 | 0 | 0 | 10,000 | 0 | 10,000 |
| | 9659-CC-UPGRADE2_AT_WHITM | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10204-LOCAL LAW 11_AT_WHIT | 915 | 0 | 0 | 0 | 0 | 915 |
| | 11491-LIGHTING2_AT_WHITMA | 306 | 0 | 0 | 0 | 0 | 306 |
| WHITMAN Total: | 1,789 | 0 | 0 | 10,000 | 0 | 11,789 | |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-------------------------------|----------------|---------------|---------------|---------------|---------------|----------------|
| WILLIAMSBURG | 9217-GROUNDS3_AT_WILLIAMS | 505 | 0 | 0 | 0 | 0 | 505 |
| | 9362-GROUNDS4_AT_WILLIAMS | 95 | 0 | 0 | 0 | 0 | 95 |
| | 9363-GROUNDS5_AT_WILLIAMS | 280 | 0 | 0 | 0 | 0 | 280 |
| | 12293-RAD TRANSFER_AT_WILLI | 264 | 0 | 0 | 0 | 0 | 264 |
| | WILLIAMSBURG Total: | 1,144 | 0 | 0 | 0 | 0 | 1,144 |
| WILLIAMS PLAZA | 9916-LIGHTING_AT_WILLIAMS | 100 | 0 | 0 | 0 | 0 | 100 |
| | WILLIAMS PLAZA Total: | 100 | 0 | 0 | 0 | 0 | 100 |
| WOODSON | 9809-PLUMBING2_AT_WOODSO | 9 | 0 | 0 | 0 | 0 | 9 |
| | 10202-LOCAL LAW 11_AT_WOO | 28 | 0 | 0 | 0 | 0 | 28 |
| | 10379-LIGHTING_AT_WOODSON | 0 | 0 | 0 | 250 | 0 | 250 |
| | 10381-CCTV2_AT_WOODSON | 61 | 0 | 0 | 0 | 0 | 61 |
| | 11918-ROOFS3_AT_WOODSON | 92 | 0 | 0 | 0 | 0 | 92 |
| | 12178-SEC ENHANCEMETS_AT_W | 50 | 0 | 0 | 0 | 0 | 50 |
| | 12308-LOCAL LAW 11_AT_WOO | 1,519 | 0 | 0 | 0 | 0 | 1,519 |
| | 12323-LOCAL LAW 11 INSPECT3_ | 220 | 0 | 0 | 0 | 0 | 220 |
| | WOODSON Total: | 1,979 | 0 | 0 | 250 | 0 | 2,229 |
| WYCKOFF GARDENS | 8678-GROUNDS2_AT_WYCKOFF | 27 | 0 | 0 | 0 | 0 | 27 |
| | 9398-CC-UPGRADES_AT_WYCKO | 4,365 | 0 | 0 | 0 | 0 | 4,365 |
| | 9831-SEC LIGHTING_AT_WYCKOF | 1,300 | 0 | 0 | 0 | 0 | 1,300 |
| | WYCKOFF GARDENS Total: | 5,692 | 0 | 0 | 0 | 0 | 5,692 |
| Brooklyn Total | | 536,814 | 94,853 | 46,717 | 65,381 | 55,569 | 799,334 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-----------------------------------|---------------|--------------|--------------|--------------|----------|---------------|
| Manhattan | | | | | | | |
| 131 SAINT NICHOLAS AV | 5765-CC-UPGRADE_AT_131 ST NI | 36 | 0 | 0 | 0 | 0 | 36 |
| | 131 SAINT NICHOLAS AVE Tot | 36 | 0 | 0 | 0 | 0 | 36 |
| 335 EAST 111TH ST | 11323-RAD TRANSFER_AT_335 E | 17 | 0 | 0 | 0 | 0 | 17 |
| | 335 EAST 111TH ST Total: | 17 | 0 | 0 | 0 | 0 | 17 |
| 830 AMSTERDAM AVE | 11684-LEAD ABATEMENT_AT_83 | 12 | 0 | 0 | 0 | 0 | 12 |
| | 8686-GROUNDS2_AT_830 AMST | 16 | 0 | 0 | 0 | 0 | 16 |
| | 9471-PLUMBING2_AT_830 AMST | 259 | 0 | 0 | 0 | 0 | 259 |
| | 9856-AGF BOILER_AT_830 AMST | 21,591 | 0 | 0 | 0 | 0 | 21,591 |
| | 12215-A&E FEES3_AT_830 AMST | 7 | 0 | 0 | 0 | 0 | 7 |
| | 830 AMSTERDAM AVE Total: | 21,885 | 0 | 0 | 0 | 0 | 21,885 |
| AMSTERDAM | 11685-LEAD ABATEMENT_AT_A | 212 | 0 | 0 | 0 | 0 | 212 |
| | 7533-BRICKWORK4_AT_AMSTER | 16 | 0 | 0 | 0 | 0 | 16 |
| | 8911-GROUNDS2_AT_AMSTERD | 625 | 0 | 0 | 0 | 0 | 625 |
| | 8919-GC_AT_AMSTERDAM | 50 | 0 | 0 | 0 | 0 | 50 |
| | 9291-ELEVATORS_AT_AMSTERD | 10,815 | 0 | 0 | 0 | 0 | 10,815 |
| | 10328-BOILER_AT_AMSTERDAM | 37,232 | 0 | 0 | 0 | 0 | 37,232 |
| | 10538-ENERGY SMART AC_AT_A | 0 | 1,000 | 1,500 | 1,500 | 0 | 4,000 |
| | 10656-CONCRETE REPAIRS_AT_A | 4,500 | 0 | 0 | 0 | 0 | 4,500 |
| | AMSTERDAM Total: | 53,450 | 1,000 | 1,500 | 1,500 | 0 | 57,450 |
| AUDUBON | 10092-LOCAL LAW II_AT_AUDUB | 321 | 0 | 0 | 0 | 0 | 321 |
| | AUDUBON Total: | 321 | 0 | 0 | 0 | 0 | 321 |
| BARUCH | 11686-LEAD ABATEMENT_AT_BA | 240 | 0 | 0 | 0 | 0 | 240 |
| | 10749-CARBON MONOXIDE_AT_ | 78 | 0 | 0 | 0 | 0 | 78 |
| | 7625-BOLIER_AT_BARUCH | 6,200 | 0 | 0 | 0 | 0 | 6,200 |
| | 8320-SANDY RENO_AT_BARUCH | 2,559 | 0 | 0 | 0 | 0 | 2,559 |
| | 9479-PLUMBING10_AT_BARUCH | 5,575 | 0 | 0 | 0 | 0 | 5,575 |
| | 9574-FIRE PRO-ALARM2_AT_BAR | 0 | 0 | 0 | 102 | 0 | 102 |
| | 10008-EXT COMPACTORS_AT_BA | 103 | 0 | 0 | 0 | 0 | 103 |
| | 10225-ELEVATORS3_AT_BARUCH | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 10257-LOCAL LAW 11_AT_BARU | 0 | 0 | 0 | 4,027 | 0 | 4,027 |
| | BARUCH Total: | 15,755 | 0 | 0 | 4,129 | 0 | 19,884 |
| BARUCH HOUSES ADDITI | 11877-VENTILATION_AT_BARUC | 28 | 0 | 0 | 0 | 0 | 28 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------------------|---------------|----------|----------|----------|------------|---------------|
| 10440-SECTION 504_AT_BARUC | 121 | 0 | 0 | 0 | 0 | 121 |
| BARUCH HOUSES ADDITION T | 149 | 0 | 0 | 0 | 0 | 149 |
| BETHUNE GARDENS | | | | | | |
| 10195-LOCAL LAW 11_AT_BETH | 281 | 0 | 0 | 0 | 0 | 281 |
| BETHUNE GARDENS Total: | 281 | 0 | 0 | 0 | 0 | 281 |
| CAMPOS PLAZA II | | | | | | |
| 12016-VENTILATION2_AT_CAMP | 24 | 0 | 0 | 0 | 0 | 24 |
| 10738-ELEVATOR LOCK_AT_CAM | 62 | 0 | 0 | 0 | 0 | 62 |
| 7822-SANDY GC_AT_CAMPOS II | 9 | 0 | 0 | 0 | 0 | 9 |
| 8305-SANDY RENO_AT_CAMPOS | 174 | 0 | 0 | 0 | 0 | 174 |
| 10263-LOCAL LAW 11_AT_CAMP | 5 | 0 | 0 | 0 | 0 | 5 |
| CAMPOS PLAZA II Total: | 274 | 0 | 0 | 0 | 0 | 274 |
| CARVER | | | | | | |
| 10714-ELEVATOR LOCK_AT_CAR | 64 | 0 | 0 | 0 | 0 | 64 |
| 8411-PLUMBING3_AT_CARVER | 35 | 0 | 0 | 0 | 0 | 35 |
| 8705-GROUNDS5_AT_CARVER | 35 | 0 | 0 | 0 | 0 | 35 |
| 9958-BOILER_AT_CARVER | 13,391 | 0 | 0 | 0 | 0 | 13,391 |
| 10221-CC-UPGRADE_AT_CARVER | 505 | 0 | 0 | 0 | 0 | 505 |
| 10619-CC-UPGRADE2_AT_CARVE | 8 | 0 | 0 | 0 | 0 | 8 |
| 10648-LOCAL LAW 11_AT_CARVE | 56 | 0 | 0 | 0 | 0 | 56 |
| 11015-ENTR/EXIT-DWEL2_AT_CA | 964 | 0 | 0 | 0 | 0 | 964 |
| 11760-LOCAL LAW 11 INSPECT2_ | 109 | 0 | 0 | 0 | 0 | 109 |
| CARVER Total: | 15,166 | 0 | 0 | 0 | 0 | 15,166 |
| CHELSEA | | | | | | |
| 10241-HEATING4_AT_CHELSEA | 920 | 0 | 0 | 0 | 0 | 920 |
| 10099-GROUNDS4_AT_CHELSEA | 78 | 0 | 0 | 0 | 0 | 78 |
| 11190-GC3_AT_CHELSEA | 1,177 | 0 | 0 | 0 | 0 | 1,177 |
| 11199-INT COMPACTORS_AT_CH | 981 | 0 | 0 | 0 | 0 | 981 |
| CHELSEA Total: | 3,156 | 0 | 0 | 0 | 0 | 3,156 |
| CHELSEA ADDITION | | | | | | |
| 12150-VENTILATION_AT_CHELSE | 5 | 0 | 0 | 0 | 0 | 5 |
| 10200-LOCAL LAW 11_AT_CHELS | 12 | 0 | 0 | 0 | 0 | 12 |
| CHELSEA ADDITION Total: | 17 | 0 | 0 | 0 | 0 | 17 |
| CLINTON | | | | | | |
| 6947-ELEVATORS_AT_CLINTON | 0 | 0 | 0 | 0 | 648 | 648 |
| 10256-LOCAL LAW 11_AT_CLINT | 108 | 0 | 0 | 0 | 0 | 108 |
| 10626-INT COMPACTORS_AT_CLI | 45 | 0 | 0 | 0 | 0 | 45 |
| 11901-ROOFS2_AT_CLINTON | 595 | 0 | 0 | 0 | 0 | 595 |
| CLINTON Total: | 748 | 0 | 0 | 0 | 648 | 1,396 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------|------------------------------------|------------------------------------|--------------|----------|----------|------------|--------------|
| CORSI HOUSES | 10742-CARBON MONOXIDE_AT_ | 6 | 0 | 0 | 0 | 0 | 6 |
| | 8938-CC-UPGRADE_AT_CORSI H | 5,688 | 0 | 0 | 0 | 380 | 6,068 |
| | 9137-GROUNDS_AT_CORSI | 47 | 0 | 0 | 0 | 0 | 47 |
| | 10198-LOCAL LAW 11_AT_CORSI | 6 | 0 | 0 | 0 | 0 | 6 |
| | 12223-A&E FEES_AT_CORSI HOU | 24 | 0 | 0 | 0 | 0 | 24 |
| | CORSI HOUSES Total: | 5,770 | 0 | 0 | 0 | 380 | 6,150 |
| DE HOSTOS APTS | 11293-PLUMBING2_AT_DE HOST | 1,200 | 0 | 0 | 0 | 0 | 1,200 |
| | 11311-FIRE PRO-ALARM_AT_DE | 284 | 0 | 0 | 0 | 0 | 284 |
| | | DE HOSTOS APTS Total: | 1,484 | 0 | 0 | 0 | 0 |
| DOUGLASS ADDITION | 12142-VENTILATION_AT_DOUGL | 29 | 0 | 0 | 0 | 0 | 29 |
| | 9577-FIRE PRO-ALARM2_AT_DO | 0 | 0 | 0 | 0 | 1,442 | 1,442 |
| | 10465-INT COMPACTORS_AT_DO | 5 | 0 | 0 | 0 | 0 | 5 |
| | 10541-ENERGY RetrofitNY2_AT_ | 1,857 | 0 | 0 | 0 | 0 | 1,857 |
| | | DOUGLASS ADDITION Total: | 1,891 | 0 | 0 | 0 | 1,442 |
| DOUGLASS I (BLDGS 4-12) | 9773-PLUMBING_AT_DOUGLASS | 4,303 | 0 | 0 | 0 | 0 | 4,303 |
| | 10512-INT COMPACTORS_AT_DO | 1 | 0 | 0 | 0 | 0 | 1 |
| | 11898-ROOFS_AT_DOUGLASS I | 1,007 | 0 | 0 | 0 | 0 | 1,007 |
| | 12203-LOCAL LAW 11 152_AT_D | 15 | 0 | 0 | 0 | 0 | 15 |
| | | DOUGLASS I (BLDGS 4-12,16-1 | 5,326 | 0 | 0 | 0 | 0 |
| DOUGLASS II (BLDGS 1-3) | 12141-VENTILATION_AT_DOUGL | 108 | 0 | 0 | 0 | 0 | 108 |
| | 10773-HEATING/VACUMTANKS_ | 55 | 0 | 0 | 0 | 0 | 55 |
| | 7784-GROUNDS_AT_DOUGLASS I | 15 | 0 | 0 | 0 | 0 | 15 |
| | 10541-ENERGY RetrofitNY2_AT_ | 2,073 | 0 | 0 | 0 | 0 | 2,073 |
| | 11899-ROOFS_AT_DOUGLASS II | 551 | 0 | 0 | 0 | 0 | 551 |
| | 12205-LOCAL LAW 152 2_AT_DO | 21 | 0 | 0 | 0 | 0 | 21 |
| | DOUGLASS II (BLDGS 1-3,13-1 | 2,823 | 0 | 0 | 0 | 0 | 2,823 |
| DREW - HAMILTON | 10128-ROOFS2_AT_DREW-HAM | 59 | 0 | 0 | 0 | 0 | 59 |
| | 10992-GROUNDS6_AT_DREW-H | 11 | 0 | 0 | 0 | 0 | 11 |
| | 12039-PLUMBING4_AT_DREW-H | 9 | 0 | 0 | 0 | 0 | 9 |
| | | DREW - HAMILTON Total: | 79 | 0 | 0 | 0 | 0 |
| DYCKMAN | 11687-LEAD ABATEMENT_AT_DY | 129 | 0 | 0 | 0 | 0 | 129 |
| | 7685-MAJOR RENO_AT_DYCKMA | 2,802 | 0 | 0 | 0 | 0 | 2,802 |
| | 9151-ELEVATORS2_AT_DYCKMA | 11,504 | 0 | 0 | 0 | 0 | 11,504 |
| | 9575-FIRE PRO-ALARM3_AT_DYC | 0 | 0 | 0 | 218 | 0 | 218 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------------------|---------------|----------|--------------|------------|----------|---------------|
| 9720-BASEMENT CRAWL SPACES | 0 | 0 | 1,000 | 0 | 0 | 1,000 |
| 9908-GROUNDS_AT_DYCKMAN | 500 | 0 | 0 | 0 | 0 | 500 |
| 9909-CC-UPGRADE_AT_DYCKMA | 300 | 0 | 0 | 0 | 0 | 300 |
| 10030-LOCAL LAW 11_AT_DYCK | 56 | 0 | 0 | 0 | 0 | 56 |
| 10464-BOILER_AT_DYCKMAN | 13,767 | 0 | 0 | 0 | 0 | 13,767 |
| 12184-CCTV3_AT_DYCKMAN | 500 | 0 | 0 | 0 | 0 | 500 |
| DYCKMAN Total: | 29,558 | 0 | 1,000 | 218 | 0 | 30,776 |
| EAST RIVER | | | | | | |
| 11688-LEAD ABATEMENT_AT_EA | 161 | 0 | 0 | 0 | 0 | 161 |
| 10790-ELEVATORS3_AT_EAST RI | 1,338 | 0 | 0 | 0 | 0 | 1,338 |
| 8028-SANDY GC_AT_EAST RIVER | 3 | 0 | 0 | 0 | 0 | 3 |
| 8328-SANDY RENO_AT_EAST RIV | 1,690 | 0 | 0 | 0 | 0 | 1,690 |
| 9576-FIRE PRO-ALARM2_AT_EAS | 147 | 0 | 0 | 0 | 0 | 147 |
| 9964-PLUMBING2_AT_EAST RIVE | 1,757 | 0 | 0 | 0 | 0 | 1,757 |
| 10027-LOCAL LAW 11_AT_EAST | 12 | 0 | 0 | 0 | 0 | 12 |
| 10406-BOILER_AT_EAST RIVER | 10,417 | 0 | 0 | 0 | 0 | 10,417 |
| EAST RIVER Total: | 15,525 | 0 | 0 | 0 | 0 | 15,525 |
| ELLIOTT | | | | | | |
| 11689-LEAD ABATEMENT_AT_EL | 17 | 0 | 0 | 0 | 0 | 17 |
| 12139-VENTILATION_AT_ELLIOT | 9 | 0 | 0 | 0 | 0 | 9 |
| 10244-HEATING4_AT_ELLIOTT | 515 | 0 | 0 | 0 | 0 | 515 |
| 8415-PLUMBING_AT_ELLIOT | 189 | 0 | 0 | 0 | 0 | 189 |
| 9914-CCTV2_AT_ELLIOTT | 219 | 0 | 0 | 0 | 0 | 219 |
| 10100-GROUNDS2_AT_ELLIOTT | 112 | 0 | 0 | 0 | 0 | 112 |
| 10958-GROUNDS5_AT_CHELSEA | 11 | 0 | 0 | 0 | 0 | 11 |
| 11208-GC_AT_ELLIOT | 811 | 0 | 0 | 0 | 0 | 811 |
| ELLIOTT Total: | 1,884 | 0 | 0 | 0 | 0 | 1,884 |
| FIRST HOUSES | | | | | | |
| 11690-LEAD ABATEMENT_AT_FI | 38 | 0 | 0 | 0 | 0 | 38 |
| 9932-ROOF2_AT_FIRST | 17,617 | 0 | 0 | 0 | 0 | 17,617 |
| FIRST HOUSES Total: | 17,655 | 0 | 0 | 0 | 0 | 17,655 |
| FT. WASHINGTON AVEN | | | | | | |
| 10743-CARBON MONOXIDE_AT_ | 8 | 0 | 0 | 0 | 0 | 8 |
| 7448-CC-UPGRADE2_AT_FT WAS | 67 | 0 | 0 | 0 | 0 | 67 |
| FT. WASHINGTON AVENUE RE | 75 | 0 | 0 | 0 | 0 | 75 |
| FULTON | | | | | | |
| 10767-HEATING/VACUUM TANK | 51 | 0 | 0 | 0 | 0 | 51 |
| 9915-CCTV3_AT_FULTON | 219 | 0 | 0 | 0 | 0 | 219 |
| 9939-GARBAGE DISPOS2_AT_FUL | 3 | 0 | 0 | 0 | 0 | 3 |
| 10146-LOCAL LAW 11_AT_FULTO | 48 | 0 | 0 | 0 | 0 | 48 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------------|----------------------------------|---------------|---------------|---------------|--------------|----------|---------------|
| | 10191-LIGHTING3_AT_FULTON | 464 | 0 | 0 | 0 | 0 | 464 |
| | 10249-HEATING3_AT_FULTON | 1,645 | 0 | 0 | 0 | 0 | 1,645 |
| | 10999-CC-UPGRADE4_AT_FULTO | 25 | 0 | 0 | 0 | 0 | 25 |
| | 11233-EXT COMPACTORS_AT_FU | 441 | 0 | 0 | 0 | 0 | 441 |
| | 11715-ASBESTOS/LEAD ABAT_AT | 5 | 0 | 0 | 0 | 0 | 5 |
| | 11926-ROOFS3_AT_FULTON | 420 | 0 | 0 | 0 | 0 | 420 |
| | FULTON Total: | 3,321 | 0 | 0 | 0 | 0 | 3,321 |
| GOMPERS | 10716-ELEVATOR LOCK_AT_GO | 16 | 0 | 0 | 0 | 0 | 16 |
| | 9825-BOILERS_AT_GOMPERS | 2,500 | 0 | 0 | 0 | 0 | 2,500 |
| | 9926-ROOFS2_AT_GOMPERS | 863 | 0 | 0 | 0 | 0 | 863 |
| | 10007-EXT COMPACTORS_AT_G | 24 | 0 | 0 | 0 | 0 | 24 |
| | GOMPERS Total: | 3,403 | 0 | 0 | 0 | 0 | 3,403 |
| GRAMPION | 11322-RAD TRANSFER_AT_GRA | 6 | 0 | 0 | 0 | 0 | 6 |
| | GRAMPION Total: | 6 | 0 | 0 | 0 | 0 | 6 |
| GRANT | 11691-LEAD ABATEMENT_AT_GR | 62 | 0 | 0 | 0 | 0 | 62 |
| | 10696-APARTMENT PREP_AT_GR | 2,045 | 0 | 0 | 0 | 0 | 2,045 |
| | 8838-ROOFS4_AT_GRANT | 1,584 | 0 | 0 | 0 | 0 | 1,584 |
| | 8929-GROUNDS2_AT_GRANT | 37 | 0 | 0 | 0 | 0 | 37 |
| | 9245-PLUMBING2_AT_GRANT | 5,404 | 0 | 0 | 0 | 0 | 5,404 |
| | 9374-GC_AT_GRANT | 1,605 | 0 | 0 | 0 | 0 | 1,605 |
| | 9895-LIGHTING_AT_GRANT | 500 | 0 | 0 | 0 | 0 | 500 |
| | 9952-ELEVATORS4_AT_GRANT | 1,520 | 3,680 | 15,404 | 0 | 0 | 20,604 |
| | 10407-BOILER_AT_GRANT | 9,083 | 7,662 | 0 | 0 | 0 | 16,745 |
| | 11239-GROUNDS4_AT_GRANT | 365 | 0 | 0 | 0 | 0 | 365 |
| | 12327-A&E FEES_AT_GRANT | 1,259 | 0 | 0 | 0 | 0 | 1,259 |
| | GRANT Total: | 23,464 | 11,342 | 15,404 | 0 | 0 | 50,210 |
| HARBORVIEW TERRACE | 10995-VENTILATION_AT_HARBO | 1 | 0 | 0 | 0 | 0 | 1 |
| | 10087-CC-UPGRADE2_AT_HARB | 53 | 0 | 0 | 0 | 0 | 53 |
| | 10417-INT COMPACTORS2_AT_H | 5 | 0 | 0 | 0 | 0 | 5 |
| | 11301-ROOFS2_AT_HARBORVIE | 0 | 0 | 113 | 5,286 | 0 | 5,398 |
| | HARBORVIEW TERRACE Total: | 59 | 0 | 113 | 5,286 | 0 | 5,457 |
| HARLEM RIVER II | 10199-LOCAL LAW 11 2_AT_HAR | 79 | 0 | 0 | 0 | 0 | 79 |
| | HARLEM RIVER II Total: | 79 | 0 | 0 | 0 | 0 | 79 |
| HERNANDEZ | 9139-GROUNDS_AT_HERNANDE | 353 | 0 | 0 | 0 | 0 | 353 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------------|--------------|----------|----------|--------------|---------------|---------------|
| 10442-SECTION 504_AT_HERNA | 4 | 0 | 0 | 0 | 0 | 4 |
| 10658-ELEVATORS_AT_HERNAN | 1,078 | 0 | 0 | 0 | 0 | 1,078 |
| HERNANDEZ Total: | 1,435 | 0 | 0 | 0 | 0 | 1,435 |
| HOLMES TOWERS | | | | | | |
| 12136-VENTILATION_AT_HOLME | 12 | 0 | 0 | 0 | 0 | 12 |
| 8185-ENTR/EXIT-DWEL_AT_HOL | 97 | 0 | 0 | 0 | 0 | 97 |
| 8347-LIGHTING_AT_HOLMES | 250 | 0 | 0 | 0 | 0 | 250 |
| 9998-ROOFS4_AT_HOLMES TWR | 987 | 0 | 0 | 0 | 0 | 987 |
| HOLMES TOWERS Total: | 1,346 | 0 | 0 | 0 | 0 | 1,346 |
| ISAACS | | | | | | |
| 12137-VENTILATION_AT_ISAACS | 11 | 0 | 0 | 0 | 0 | 11 |
| 7545-CC-UPGRADE2_AT_ISAACS | 225 | 0 | 0 | 0 | 0 | 225 |
| 8367-SANDY RENO_AT_ISAACS | 1,821 | 0 | 0 | 0 | 0 | 1,821 |
| 9076-SECURITY SYSTEMS_AT_ISA | 21 | 0 | 0 | 0 | 0 | 21 |
| 10251-CC-UPGRADE2_AT_ISAAC | 300 | 0 | 0 | 0 | 0 | 300 |
| 12164-CC-UPGRADE3_AT_ISAAC | 250 | 0 | 0 | 0 | 0 | 250 |
| ISAACS Total: | 2,628 | 0 | 0 | 0 | 0 | 2,628 |
| JACKIE ROBINSON | | | | | | |
| 11003-APARTMENT PREP_AT_RO | 23 | 0 | 0 | 0 | 0 | 23 |
| 9851-BOILER_AT_ROBINSON | 154 | 0 | 0 | 0 | 0 | 154 |
| 10400-INT COMPACTORS_AT_RO | 12 | 0 | 0 | 0 | 0 | 12 |
| JACKIE ROBINSON Total: | 188 | 0 | 0 | 0 | 0 | 188 |
| JEFFERSON | | | | | | |
| 8755-CC-UPGRADE_AT_JEFFERS | 209 | 0 | 0 | 0 | 0 | 209 |
| 9256-BATHROOMS2_AT_JEFFERS | 0 | 0 | 0 | 6,000 | 18,771 | 24,771 |
| 9368-CCTV_AT_JEFFERSON | 12 | 0 | 0 | 0 | 0 | 12 |
| 9382-GROUNDS3_AT_JEFFERSON | 5 | 0 | 0 | 0 | 0 | 5 |
| 10302-LOCAL LAW11_AT_JEFFER | 22 | 0 | 0 | 0 | 0 | 22 |
| 10374-GROUNDS5_AT_JEFFERSO | 0 | 0 | 0 | 0 | 2,190 | 2,190 |
| 11492-LIGHTING_AT_JEFFERSON | 5,441 | 0 | 0 | 0 | 0 | 5,441 |
| 12244-GROUNDS8_AT_JEFFERSO | 425 | 0 | 0 | 0 | 0 | 425 |
| JEFFERSON Total: | 6,115 | 0 | 0 | 6,000 | 20,961 | 33,075 |
| JOHNSON | | | | | | |
| 11692-LEAD ABATEMENT_AT_JO | 159 | 0 | 0 | 0 | 0 | 159 |
| 10674-ELECTRICAL2_AT_JOHNSO | 1,836 | 0 | 0 | 0 | 0 | 1,836 |
| 7258-ENTR/EXIT-DWEL2_AT_JOH | 71 | 0 | 0 | 0 | 0 | 71 |
| 9396-CC-UPGRADE5_AT_JOHNS | 935 | 0 | 0 | 0 | 0 | 935 |
| 10332-BOILER_AT_JOHNSON | 30,557 | 0 | 0 | 0 | 0 | 30,557 |
| 10627-INT COMPACTORS_AT_JO | 242 | 0 | 0 | 0 | 0 | 242 |
| 11241-GROUNDS3_AT_JOHNSON | 350 | 0 | 0 | 0 | 0 | 350 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------|-----------------------------------|---------------|----------|--------------|----------|----------|---------------|
| | 12231-A&E FEES2_AT_LEXINGTO | 4 | 0 | 0 | 0 | 0 | 4 |
| | JOHNSON Total: | 34,155 | 0 | 0 | 0 | 0 | 34,155 |
| KING TOWERS | 10774-HEATING/VACUMTANKS | 55 | 0 | 0 | 0 | 0 | 55 |
| | 10254-LIGHTING2_AT_KING TO | 250 | 0 | 0 | 0 | 0 | 250 |
| | 10255-LOCAL LAW 11_AT_KING T | 194 | 0 | 0 | 0 | 0 | 194 |
| | 10403-INT COMPACTORS2_AT_KI | 117 | 0 | 0 | 0 | 0 | 117 |
| | 11762-LOCAL LAW 11 INSP3_AT | 110 | 0 | 0 | 0 | 0 | 110 |
| | KING TOWERS Total: | 726 | 0 | 0 | 0 | 0 | 726 |
| LA GUARDIA | 11005-VENTILATION_AT_LAGUA | 79 | 0 | 0 | 0 | 0 | 79 |
| | 10718-ELEVATOR LOCK_AT_LAG | 32 | 0 | 0 | 0 | 0 | 32 |
| | 12378-PAINT/FLOOR TILE_AT_LA | 492 | 0 | 0 | 0 | 0 | 492 |
| | 7826-SANDY GC_AT_LAGUARDIA | 127 | 0 | 0 | 0 | 0 | 127 |
| | 8303-SANDY RENO_AT_LA GUAR | 2,050 | 0 | 0 | 0 | 0 | 2,050 |
| | 11948-CONCRETE REPAIRS_AT_L | 16 | 0 | 0 | 0 | 0 | 16 |
| | 12078-LOCAL LAW 152 2_AT_LA | 286 | 0 | 0 | 0 | 0 | 286 |
| | LA GUARDIA Total: | 3,083 | 0 | 0 | 0 | 0 | 3,083 |
| LA GUARDIA ADDITION | 11006-VENTILATION_AT_LAGUA | 7 | 0 | 0 | 0 | 0 | 7 |
| | 12379-PAINT/FLOOR TILE_AT_LA | 116 | 0 | 0 | 0 | 0 | 116 |
| | 8916-CCTV_AT_LAGUARDIA A | 170 | 0 | 0 | 0 | 0 | 170 |
| | LA GUARDIA ADDITION Total: | 293 | 0 | 0 | 0 | 0 | 293 |
| LAVANBURG HOMES | 7831-SANDY GC_AT_LAVANBUR | 4 | 0 | 0 | 0 | 0 | 4 |
| | 8315-SANDY RENO_AT_LAVANB | 911 | 0 | 0 | 0 | 0 | 911 |
| | LAVANBURG HOMES Total: | 915 | 0 | 0 | 0 | 0 | 915 |
| LEHMAN | 10775-HEATING/VACUUM TANK | 55 | 0 | 0 | 0 | 0 | 55 |
| | 9526-PLUMBING3_AT_LEHMAN | 0 | 0 | 2,450 | 0 | 0 | 2,450 |
| | 9929-BOILERS_AT_LEHMAN | 916 | 0 | 0 | 0 | 0 | 916 |
| | LEHMAN Total: | 971 | 0 | 2,450 | 0 | 0 | 3,421 |
| LEXINGTON | 11693-LEAD ABATEMENT_AT_LE | 29 | 0 | 0 | 0 | 0 | 29 |
| | 8923-GROUNDS_AT_LEXINGTON | 50 | 0 | 0 | 0 | 0 | 50 |
| | LEXINGTON Total: | 79 | 0 | 0 | 0 | 0 | 79 |
| LINCOLN | 11694-LEAD ABATEMENT_AT_LI | 113 | 0 | 0 | 0 | 0 | 113 |
| | 10131-ROOFS5_AT_LINCOLN | 47 | 0 | 0 | 0 | 0 | 47 |
| | 10194-LOCAL LAW 11_AT_LINCO | 58 | 0 | 0 | 0 | 0 | 58 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------|-------------------------------------|---------------|----------|----------|----------|------------|---------------|
| | 10327-BOILER_AT_LINCOLN | 60,680 | 0 | 0 | 0 | 0 | 60,680 |
| | 12245-GROUNDS3_AT_LINCOLN | 50 | 0 | 0 | 0 | 0 | 50 |
| | 12307-LOCAL LAW 11_AT_LINCO | 2,568 | 0 | 0 | 0 | 0 | 2,568 |
| | 12322-LOCAL LAW 11 INS4_AT_LI | 440 | 0 | 0 | 0 | 0 | 440 |
| | LINCOLN Total: | 63,955 | 0 | 0 | 0 | 0 | 63,955 |
| LOWER EAST SIDE I INFIL | 9386-GROUNDS_AT_LES I | 57 | 0 | 0 | 0 | 0 | 57 |
| | 10219-SEC ENHANCEMETS_AT_LE | 570 | 0 | 0 | 0 | 0 | 570 |
| | 11180-GROUNDS2_AT_LES I | 156 | 0 | 0 | 0 | 0 | 156 |
| | 11907-ROOFS_AT_LES I | 513 | 0 | 0 | 0 | 0 | 513 |
| | 12160-SEC ENHANCEMETS2_AT_L | 700 | 0 | 0 | 0 | 0 | 700 |
| | LOWER EAST SIDE I INFILL Tot | 1,996 | 0 | 0 | 0 | 0 | 1,996 |
| LOWER EAST SIDE REHA | 7857-SANDY GC_AT_LES V | 81 | 0 | 0 | 0 | 0 | 81 |
| | 8325-SANDY RENO_AT_LES V | 95 | 0 | 0 | 0 | 0 | 95 |
| | 10025-LOCAL LAW 11_AT_LES V | 157 | 0 | 0 | 0 | 0 | 157 |
| | 10425-INT COMPACTORS_AT_LE | 111 | 0 | 0 | 0 | 0 | 111 |
| | 12111-LOCAL LAW 152 2_AT_LES | 176 | 0 | 0 | 0 | 0 | 176 |
| | LOWER EAST SIDE REHAB (GR | 620 | 0 | 0 | 0 | 0 | 620 |
| MANHATTANVILLE | 9018-ELEVATORS4_AT_MHTNVIL | 20 | 0 | 0 | 0 | 267 | 287 |
| | 10961-GROUNDS6_AT_MHTNVIL | 17 | 0 | 0 | 0 | 0 | 17 |
| | MANHATTANVILLE Total: | 37 | 0 | 0 | 0 | 267 | 304 |
| MANHATTANVILLE REHA | 11324-RAD TRANSFER_AT_MHT | 12 | 0 | 0 | 0 | 0 | 12 |
| | MANHATTANVILLE REHAB (G | 12 | 0 | 0 | 0 | 0 | 12 |
| MANHATTANVILLE REHA | 11325-RAD TRANSFER_AT_MHT | 10 | 0 | 0 | 0 | 0 | 10 |
| | MANHATTANVILLE REHAB (G | 10 | 0 | 0 | 0 | 0 | 10 |
| MELTZER TOWER | 10021-LOCAL LAW 11_AT_MELTZ | 7 | 0 | 0 | 0 | 0 | 7 |
| | 10657-ELEVATORS_AT_MELTZER | 1,289 | 0 | 0 | 0 | 0 | 1,289 |
| | MELTZER TOWER Total: | 1,296 | 0 | 0 | 0 | 0 | 1,296 |
| METRO NORTH PLAZA | 7859-SANDY GC_AT_METRO N P | 4 | 0 | 0 | 0 | 0 | 4 |
| | 8326-SANDY RENO_AT_METRO | 156 | 0 | 0 | 0 | 0 | 156 |
| | 8357-SEC ENHANCEMETS_AT_ME | 250 | 0 | 0 | 0 | 0 | 250 |
| | 8709-GROUNDS2_AT_METRO N | 200 | 0 | 0 | 0 | 0 | 200 |
| | 9216-GROUNDS3_AT_METRO N | 300 | 0 | 0 | 0 | 0 | 300 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------|-----------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | METRO NORTH PLAZA Total: | 909 | 0 | 0 | 0 | 0 | 909 |
| MORRIS PARK SENIOR CI | 12236-VENTILATION_AT_MORRI | 8 | 0 | 0 | 0 | 0 | 8 |
| | MORRIS PARK SENIOR CITIZE | 8 | 0 | 0 | 0 | 0 | 8 |
| PARK AVE - EAST 122ND, | 11327-RAD TRANSFER_AT_PARK- | 18 | 0 | 0 | 0 | 0 | 18 |
| | PARK AVE - EAST 122ND, EAS | 18 | 0 | 0 | 0 | 0 | 18 |
| POLO GROUNDS TOWER | 12128-VENTILATION_AT_POLO G | 17 | 0 | 0 | 0 | 0 | 17 |
| | 9028-SEC ENHANCENTS_AT_POL | 17 | 0 | 0 | 0 | 0 | 17 |
| | 9248-PLUMBING4_AT_POLO GR | 350 | 0 | 0 | 0 | 0 | 350 |
| | 10085-BRICKWORK6_AT_POLO G | 37,557 | 31,012 | 46,007 | 33,780 | 60,000 | 208,356 |
| | 11304-ROOFS2_AT_POLO GROU | 0 | 0 | 481 | 16,103 | 10,000 | 26,584 |
| | 12274-GROUNDS3_AT_POLO GR | 500 | 0 | 0 | 0 | 0 | 500 |
| | POLO GROUNDS TOWER Tota | 38,441 | 31,012 | 46,487 | 49,884 | 70,000 | 235,824 |
| RANGEL | 11695-LEAD ABATEMENT_AT_RA | 181 | 0 | 0 | 0 | 0 | 181 |
| | 12135-VENTILATION_AT_RANGE | 9 | 0 | 0 | 0 | 0 | 9 |
| | 6727-ELEVATORS2_AT_RANGEL | 1,124 | 0 | 0 | 0 | 0 | 1,124 |
| | 8322-SANDY RENO_AT_RANGEL | 1,796 | 0 | 0 | 0 | 0 | 1,796 |
| | 9801-BOILER_AT_RANGEL | 4 | 0 | 0 | 0 | 0 | 4 |
| | 9865-CCTV_AT_RANGEL | 360 | 0 | 0 | 0 | 0 | 360 |
| | RANGEL Total: | 3,474 | 0 | 0 | 0 | 0 | 3,474 |
| REHAB PROGRAM (DOU | 10751-CARBON MONOXIDE_AT_ | 4 | 0 | 0 | 0 | 0 | 4 |
| | 10090-LOCAL LAW II_AT_DOUGL | 84 | 0 | 0 | 0 | 0 | 84 |
| | 11900-ROOFS_AT_DOUGLASS RE | 157 | 0 | 0 | 0 | 0 | 157 |
| | 11905-ROOFS2_AT_DOUGLASS R | 319 | 0 | 0 | 0 | 0 | 319 |
| | REHAB PROGRAM (DOUGLAS | 564 | 0 | 0 | 0 | 0 | 564 |
| REHAB PROGRAM (WISE | 8915-CCTV_AT_WISE REHAB | 125 | 0 | 0 | 0 | 0 | 125 |
| | 9080-SECURITY SYSTEMS_AT_WI | 55 | 0 | 0 | 0 | 0 | 55 |
| | 10686-LOCAL LAW 11_AT_WISE | 4 | 0 | 0 | 0 | 0 | 4 |
| | REHAB PROGRAM (WISE REH | 184 | 0 | 0 | 0 | 0 | 184 |
| RIIS I | 11696-LEAD ABATEMENT_AT_RII | 62 | 0 | 0 | 0 | 0 | 62 |
| | 7849-SANDY GC_AT_RIIS I | 112 | 0 | 0 | 0 | 0 | 112 |
| | 8312-SANDY RENO_AT_RIIS I | 387 | 0 | 0 | 0 | 0 | 387 |
| | 10394-INT COMPACTORS_AT_RII | 111 | 0 | 0 | 0 | 0 | 111 |
| | 11290-HEATING4_AT_RIIS I | 0 | 0 | 1,900 | 0 | 0 | 1,900 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-----------------------------------|---------------|----------|--------------|----------|------------|---------------|
| | 11950-CONCRETE REPAIRS_AT_R | 42 | 0 | 0 | 0 | 0 | 42 |
| | RIIS I Total: | 713 | 0 | 1,900 | 0 | 0 | 2,613 |
| RIIS II | 11697-LEAD ABATEMENT_AT_RII | 39 | 0 | 0 | 0 | 0 | 39 |
| | 7829-SANDY GC_AT_RIIS II | 27 | 0 | 0 | 0 | 0 | 27 |
| | 8314-SANDY RENO_AT_RIIS II | 1,521 | 0 | 0 | 0 | 0 | 1,521 |
| | 10395-INT COMPACTORS_AT_RII | 108 | 0 | 0 | 0 | 0 | 108 |
| | 12030-LOCAL LAW 152 2_AT_RIIS | 242 | 0 | 0 | 0 | 0 | 242 |
| | RIIS II Total: | 1,938 | 0 | 0 | 0 | 0 | 1,938 |
| ROBBINS PLAZA | 8956-EQUIP UPGRADE_AT_ROBB | 7 | 0 | 0 | 0 | 0 | 7 |
| | 12373-ROOFS_AT_ROBBINS PLZ | 0 | 0 | 1,400 | 0 | 0 | 1,400 |
| | ROBBINS PLAZA Total: | 7 | 0 | 1,400 | 0 | 0 | 1,407 |
| RUTGERS | 12377-PAINT/FLOOR TILE_AT_RU | 290 | 0 | 0 | 0 | 0 | 290 |
| | 6224-ENERGY INIT_AT_RUTGERS | 0 | 0 | 0 | 0 | 275 | 275 |
| | 9900-CC-UPGRADE2_AT_RUTGER | 468 | 0 | 0 | 0 | 0 | 468 |
| | 10083-EXT COMPACTORS_AT_R | 31 | 0 | 0 | 0 | 0 | 31 |
| | 10956-GROUNDS3_AT_RUTGERS | 11 | 0 | 0 | 0 | 0 | 11 |
| | 12221-A&E FEES_AT_RUTGERS | 4 | 0 | 0 | 0 | 0 | 4 |
| | 12255-LOCAL LAW 11 INSP2_AT_ | 387 | 0 | 0 | 0 | 0 | 387 |
| | 12273-LOCAL LAW 11_AT_RUTG | 574 | 0 | 0 | 0 | 0 | 574 |
| | RUTGERS Total: | 1,766 | 0 | 0 | 0 | 275 | 2,041 |
| SAINT NICHOLAS | 11698-LEAD ABATEMENT_AT_ST | 155 | 0 | 0 | 0 | 0 | 155 |
| | 7658-PLUMBING3_AT_ST NICH | 77 | 0 | 0 | 0 | 0 | 77 |
| | 8763-BRICK/ROOFS_AT_ST NICH | 638 | 0 | 0 | 0 | 0 | 638 |
| | 9290-ELEVATORS_AT_ST NICH | 9,105 | 0 | 0 | 0 | 0 | 9,105 |
| | 10156-LOCAL LAW 11_AT_ST NIC | 31 | 0 | 0 | 0 | 0 | 31 |
| | 10412-BOILER_AT_ST NICH | 14,415 | 0 | 0 | 0 | 0 | 14,415 |
| | SAINT NICHOLAS Total: | 24,421 | 0 | 0 | 0 | 0 | 24,421 |
| SAMUEL, FREDERICK (CI | 9110-CCTV_AT_SAMUEL(CITY) | 25 | 0 | 0 | 0 | 0 | 25 |
| | 10651-LOCAL LAW 11 INSP_AT_S | 58 | 0 | 0 | 0 | 0 | 58 |
| | 10791-LOCAL LAW 11 INS2_AT_S | 5 | 0 | 0 | 0 | 0 | 5 |
| | SAMUEL, FREDERICK (CITY) T | 87 | 0 | 0 | 0 | 0 | 87 |
| SAMUEL, FREDERICK (M | 10752-CARBON MONOXIDE_AT_ | 3 | 0 | 0 | 0 | 0 | 3 |
| | SAMUEL, FREDERICK (MHOP) | 3 | 0 | 0 | 0 | 0 | 3 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------|-------------------------------|---------------|----------|--------------|---------------|--------------|---------------|
| SEWARD PARK EXT | 11699-LEAD ABATEMENT_AT_SE | 2 | 0 | 0 | 0 | 0 | 2 |
| | 10224-OFF FAC UPGR_AT_SEWA | 700 | 0 | 0 | 0 | 0 | 700 |
| | 10444-SECTION 5042_AT_SEWA | 75 | 0 | 0 | 0 | 0 | 75 |
| | 11913-ROOFS_AT_SEWARD PK | 283 | 0 | 0 | 0 | 0 | 283 |
| | 12161-GC_AT_SEWARD PK E | 540 | 0 | 0 | 0 | 0 | 540 |
| | 12196-SEC ENHANCEMETS_AT_SE | 297 | 0 | 0 | 0 | 0 | 297 |
| | SEWARD PARK EXT Total: | 1,896 | 0 | 0 | 0 | 0 | 1,896 |
| SMITH | 11700-LEAD ABATEMENT_AT_S | 99 | 0 | 0 | 0 | 0 | 99 |
| | 12376-PAINT/FLOOR TILE_AT_S | 1,090 | 0 | 0 | 0 | 0 | 1,090 |
| | 7853-SANDY GC_AT_SMITH | 148 | 0 | 0 | 0 | 0 | 148 |
| | 8323-SANDY RENO_AT_SMITH | 219 | 0 | 0 | 0 | 0 | 219 |
| | 8372-ROOFS_AT_SMITH | 658 | 0 | 0 | 0 | 0 | 658 |
| | 9432-PLUMBING6_AT_SMITH | 0 | 0 | 0 | 8,250 | 0 | 8,250 |
| | 9445-GARBAGE DISPOS2_AT_SM | 116 | 0 | 0 | 0 | 0 | 116 |
| | 10218-GROUNDS4_AT_SMITH | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10321-BOILER2_AT_SMITH | 21,726 | 0 | 0 | 0 | 0 | 21,726 |
| | 11000-SIDEWALK SHEDS_AT_SMI | 32 | 0 | 0 | 0 | 0 | 32 |
| | 11305-ELEVATORS2_AT_SMITH | 0 | 0 | 1,920 | 17,280 | 6,827 | 26,027 |
| | 11944-CONCRETE REPAIRS_AT_S | 77 | 0 | 0 | 0 | 0 | 77 |
| | 12157-CC-UPGRADE2_AT_SMITH | 150 | 0 | 0 | 0 | 0 | 150 |
| | 12159-SECTION 5042_AT_SMITH | 146 | 0 | 0 | 0 | 0 | 146 |
| | SMITH Total: | 24,962 | 0 | 1,920 | 25,530 | 6,827 | 59,238 |
| STRAUS | 11701-LEAD ABATEMENT_AT_ST | 40 | 0 | 0 | 0 | 0 | 40 |
| | 12138-VENTILATION_AT_STRAUS | 9 | 0 | 0 | 0 | 0 | 9 |
| | 10220-GARBAGE DISPOS2_AT_ST | 100 | 0 | 0 | 0 | 0 | 100 |
| | 11182-DOORS2_AT_STRAUS | 300 | 0 | 0 | 0 | 0 | 300 |
| | 12162-DOORS3_AT_STRAUS | 432 | 0 | 0 | 0 | 0 | 432 |
| | STRAUS Total: | 880 | 0 | 0 | 0 | 0 | 880 |
| TAFT | 11702-LEAD ABATEMENT_AT_TA | 254 | 0 | 0 | 0 | 0 | 254 |
| | 7468-BRICK/ROOF_AT_TAFT | 30 | 0 | 0 | 0 | 0 | 30 |
| | 9252-HEATING3_AT_TAFT | 3 | 0 | 0 | 0 | 0 | 3 |
| | 9309-ELEVATORS3_AT_TAFT | 0 | 0 | 8,000 | 250 | 0 | 8,250 |
| | 9732-BASEMENT CRAWL SPACES | 0 | 0 | 0 | 0 | 1,000 | 1,000 |
| | 9808-BOILER_AT_TAFT | 871 | 0 | 0 | 0 | 0 | 871 |
| | 10337-HEATING4_AT_TAFT | 0 | 0 | 0 | 7,000 | 0 | 7,000 |
| | 10340-APARTMENT RENO_AT_T | 24 | 0 | 0 | 0 | 0 | 24 |
| | 10380-BRICKWORK3_AT_TAFT | 500 | 0 | 2,013 | 0 | 0 | 2,514 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-----------------------------------|--------------|----------|---------------|--------------|--------------|---------------|
| | 10762-SIDEWALK SHEDS_AT_TAF | 16 | 0 | 0 | 0 | 0 | 16 |
| | 11243-GARBAGE DISPOS4_AT_T | 310 | 0 | 0 | 0 | 0 | 310 |
| | 11399-SIDEWALK SHEDS_AT_TAF | 90 | 0 | 0 | 0 | 0 | 90 |
| | 12096-GROUNDS4_AT_TAFT | 900 | 0 | 0 | 0 | 0 | 900 |
| | TAF Total: | 2,998 | 0 | 10,013 | 7,250 | 1,000 | 21,262 |
| THOMAS APTS | 12077-VENTILATION2_AT_THOM | 14 | 0 | 0 | 0 | 0 | 14 |
| | THOMAS APTS Total: | 14 | 0 | 0 | 0 | 0 | 14 |
| THURGOOD MARSHALL | 7278-ROOFS2_AT_TMARSHALL | 0 | 0 | 0 | 0 | 2,200 | 2,200 |
| | 10119-LOCAL LAW 11_AT_TMAR | 56 | 0 | 0 | 0 | 0 | 56 |
| | THURGOOD MARSHALL PLAZ | 56 | 0 | 0 | 0 | 2,200 | 2,256 |
| TWO BRIDGES URA (SITE | 11007-VENTILATION_AT_TWO B | 14 | 0 | 0 | 0 | 0 | 14 |
| | 12380-PAINT/FLOOR TILE_AT_T | 157 | 0 | 0 | 0 | 0 | 157 |
| | 7854-SANDY GC_AT_TWO BRDGS | 141 | 0 | 0 | 0 | 0 | 141 |
| | 8324-SANDY RENO_AT_TWO BR | 3,241 | 0 | 0 | 0 | 0 | 3,241 |
| | 9138-GROUNDS_AT_TWO BRIDG | 350 | 0 | 0 | 0 | 0 | 350 |
| | 10643-SANDY UST_AT_TWO BRD | 22 | 0 | 0 | 0 | 0 | 22 |
| | TWO BRIDGES URA (SITE 7) T | 3,924 | 0 | 0 | 0 | 0 | 3,924 |
| UPACA URBAN RENEWA | 12260-VENTILATION_AT_UPACA(| 8 | 0 | 0 | 0 | 0 | 8 |
| | 10320-BOILER_AT_UPACA(5) | 7,140 | 0 | 0 | 0 | 0 | 7,140 |
| | UPACA URBAN RENEWAL (SIT | 7,147 | 0 | 0 | 0 | 0 | 7,147 |
| UPACA URBAN RENEWA | 12261-VENTILATION_AT_UPACA(| 4 | 0 | 0 | 0 | 0 | 4 |
| | 10437-SECTION 504_AT_LOW | 120 | 0 | 0 | 0 | 0 | 120 |
| | UPACA URBAN RENEWAL (SIT | 124 | 0 | 0 | 0 | 0 | 124 |
| VLADECK I | 6163-CC-UPGRADE_AT_VLADECK | 51 | 0 | 0 | 0 | 0 | 51 |
| | 7739-CC-UPGRADE3_AT_VLADEC | 215 | 0 | 0 | 0 | 0 | 215 |
| | 9336-GROUNDS_AT_VLADECK | 202 | 0 | 0 | 0 | 0 | 202 |
| | 9731-BASEMENT CRAWL SPACES | 0 | 0 | 0 | 1,000 | 0 | 1,000 |
| | 9866-GROUNDS2_AT_VLADECK | 43 | 0 | 0 | 0 | 0 | 43 |
| | 10009-EXT COMPACTORS_AT_VL | 56 | 0 | 0 | 0 | 0 | 56 |
| | 10125-ROOFS_AT_VLADECK | 82 | 0 | 0 | 0 | 0 | 82 |
| | 10339-APARTMENT RENO_AT_VL | 41 | 0 | 0 | 0 | 0 | 41 |
| | 11945-CONCRETE REPAIRS_AT_V | 58 | 0 | 0 | 0 | 0 | 58 |
| | 12029-LOCAL LAW 152_AT_VLAD | 159 | 0 | 0 | 0 | 0 | 159 |
| | VLADECK I Total: | 907 | 0 | 0 | 1,000 | 0 | 1,907 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--------------------------|---------------------------------|---------------|----------|--------------|----------|---------------|-----------|
| VLADECK II | 10126-ROOFS_AT_VLADECK II | 22 | 0 | 0 | 0 | 0 | 22 |
| | VLADECK II Total: | 22 | 0 | 0 | 0 | 0 | 22 |
| WAGNER | 9238-GROUNDS3_AT_WAGNER | 42 | 0 | 0 | 0 | 0 | 42 |
| | 9433-PLUMBING6_AT_WAGNER | 10 | 5,300 | 0 | 4,000 | 0 | 9,310 |
| | 10136-CC-UPGRADE_AT_WAGNE | 1,260 | 0 | 0 | 0 | 0 | 1,260 |
| | 10368-EPC MANAGEMENT SEV_ | 5,004 | 1,207 | 0 | 0 | 0 | 6,212 |
| | 11247-CC-UPGRADE2_AT_WAGN | 0 | 15,000 | 0 | 0 | 0 | 15,000 |
| | 11256-GROUNDS7_AT_WAGNER | 600 | 0 | 0 | 0 | 0 | 600 |
| | 12222-A&E FEES_AT_WAGNER | 59 | 0 | 0 | 0 | 0 | 59 |
| WAGNER Total: | 6,975 | 21,507 | 0 | 4,000 | 0 | 32,482 | |
| WALD | 11703-LEAD ABATEMENT_AT_W | 44 | 0 | 0 | 0 | 0 | 44 |
| | 12317-VENTILATION_AT_WALD | 8 | 0 | 0 | 0 | 0 | 8 |
| | 8327-SANDY RENO_AT_WALD | 329 | 0 | 0 | 0 | 0 | 329 |
| | 10006-EXT COMPACTORS2_AT_ | 118 | 0 | 0 | 0 | 0 | 118 |
| | 10300-LOCAL LAW 11_AT_WALD | 231 | 0 | 0 | 0 | 0 | 231 |
| | 11181-GARBAGE DISPOS2_AT_W | 70 | 0 | 0 | 0 | 0 | 70 |
| | 11943-CONCRETE REPAIRS_AT_ | 75 | 0 | 0 | 0 | 0 | 75 |
| | 12163-GROUNDS3_AT_WALD | 550 | 0 | 0 | 0 | 0 | 550 |
| WALD Total: | 1,426 | 0 | 0 | 0 | 0 | 1,426 | |
| WASHINGTON | 8711-GROUNDS3_AT_WASHING | 60 | 0 | 0 | 0 | 0 | 60 |
| | 9414-GROUNDS4_AT_WASHING | 135 | 0 | 0 | 0 | 0 | 135 |
| | 9771-PLUMBING2_AT_WASHING | 4,996 | 0 | 0 | 0 | 0 | 4,996 |
| | 9923-ROOFS_AT_WASHINGTON | 2,765 | 0 | 0 | 0 | 0 | 2,765 |
| | 10342-LOCAL LAW 11_AT_WASH | 573 | 0 | 0 | 0 | 0 | 573 |
| | 12165-CC-UPGRADE2_AT_JEFFER | 700 | 0 | 0 | 0 | 0 | 700 |
| WASHINGTON Total: | 9,229 | 0 | 0 | 0 | 0 | 9,229 | |
| WASHINGTON HTS REHA | 10746-CARBON MONOXIDE_AT_ | 3 | 0 | 0 | 0 | 0 | 3 |
| | WASHINGTON HTS REHAB (G) | 3 | 0 | 0 | 0 | 0 | 3 |
| WASHINGTON HTS REHA | 10747-CARBON MONOXIDE_AT_ | 1 | 0 | 0 | 0 | 0 | 1 |
| | WASHINGTON HTS REHAB PH | 1 | 0 | 0 | 0 | 0 | 1 |
| WASHINGTON HTS REHA | 10748-CARBON MONOXIDE_AT_ | 1 | 0 | 0 | 0 | 0 | 1 |
| | WASHINGTON HTS REHAB PH | 1 | 0 | 0 | 0 | 0 | 1 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------|-------------------------------------|----------------|---------------|---------------|----------------|----------------|----------------|
| WHITE | 7798-CC-UPGRADE2_AT_WHITE | 764 | 0 | 0 | 0 | 0 | 764 |
| | 9136-GROUNDS_AT_WHITE | 48 | 0 | 0 | 0 | 0 | 48 |
| | 9356-SEC ENHANCEMENTS_AT_WH | 28 | 0 | 0 | 0 | 0 | 28 |
| | 10391-INT COMPACTORS2_AT_ | 2 | 0 | 0 | 0 | 0 | 2 |
| | 12246-GROUNDS2_AT_WHITE | 275 | 0 | 0 | 0 | 0 | 275 |
| | WHITE Total: | 1,117 | 0 | 0 | 0 | 0 | 1,117 |
| WILSON | 11704-LEAD ABATEMENT_AT_WI | 168 | 0 | 0 | 0 | 0 | 168 |
| | 8937-GROUNDS2_AT_WILSON | 15 | 0 | 0 | 0 | 0 | 15 |
| | 9941-GARBAGE DISPOS2_AT_WI | 7 | 0 | 0 | 0 | 0 | 7 |
| | 10297-LOCAL LAW 11_AT_WILSO | 83 | 0 | 0 | 0 | 0 | 83 |
| | 10439-SECTION 504_AT_WILSON | 100 | 0 | 0 | 0 | 0 | 100 |
| | 10618-BOILERS_AT_WILSON | 722 | 0 | 0 | 0 | 0 | 722 |
| | WILSON Total: | 1,095 | 0 | 0 | 0 | 0 | 1,095 |
| WISE TOWERS | 9053-ROOFS_AT_WISE TOWERS/ | 34 | 0 | 0 | 0 | 0 | 34 |
| | 9872-GROUNDS4_AT_WISE TOW | 401 | 0 | 0 | 0 | 0 | 401 |
| | 9906-CCTV_AT_WISE | 275 | 0 | 0 | 0 | 0 | 275 |
| | 11238-DOORS2_AT_WSUR-589A | 600 | 0 | 0 | 0 | 0 | 600 |
| | 11937-FIRE ALARM SYSTEM_AT_ | 10 | 0 | 0 | 0 | 0 | 10 |
| | WISE TOWERS Total: | 1,320 | 0 | 0 | 0 | 0 | 1,320 |
| W S U R (BROWNSTONE) | 11483-HEATING4_AT_WSUR(BW | 12 | 0 | 0 | 0 | 0 | 12 |
| | 11909-ROOFS2_AT_WSUR(BWN) | 396 | 0 | 0 | 0 | 0 | 396 |
| | W S U R (BROWNSTONES) Tot | 408 | 0 | 0 | 0 | 0 | 408 |
| W S U R (SITE A) 120 WE | 11705-LEAD ABATEMENT_AT_W | 8 | 0 | 0 | 0 | 0 | 8 |
| | 9131-CC-UPGRADE_AT_WSUR (SI | 140 | 0 | 0 | 0 | 0 | 140 |
| | 10385-BRICKWORK_AT_WSUR-5 | 1 | 0 | 0 | 0 | 0 | 1 |
| | W S U R (SITE A) 120 WEST 94 | 149 | 0 | 0 | 0 | 0 | 149 |
| W S U R (SITE B) 74 WES | 12008-VENTILATION_AT_WSUR- | 2 | 0 | 0 | 0 | 0 | 2 |
| | W S U R (SITE B) 74 WEST 92N | 2 | 0 | 0 | 0 | 0 | 2 |
| W S U R (SITE C) 589 AM | 11914-ROOFS2_AT_WSUR-589A | 155 | 0 | 0 | 0 | 0 | 155 |
| | W S U R (SITE C) 589 AMSTER | 155 | 0 | 0 | 0 | 0 | 155 |
| | Manhattan Total | 480,862 | 64,861 | 82,188 | 104,796 | 103,999 | 836,707 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|-------------------------------------|---------------|--------------|---------------|----------|----------|---------------|
| CONLON LIHFE TOWERS | 10784-ELEVATORS2_AT_CONLO | 76 | 0 | 0 | 0 | 0 | 76 |
| | 9361-SEC ENHANCEMETS_AT_CO | 452 | 0 | 0 | 0 | 0 | 452 |
| | 9913-CC-UPGRADE_AT_CONLON | 600 | 0 | 0 | 0 | 0 | 600 |
| | 10424-PLUMBING2_AT_CONLON | 1,486 | 0 | 0 | 0 | 0 | 1,486 |
| | 12232-A&E FEES_AT_CONLON LI | 4 | 0 | 0 | 0 | 0 | 4 |
| | CONLON LIHFE TOWERS Total | 2,619 | 0 | 0 | 0 | 0 | 2,619 |
| FHA HOMES GROUP IX | 11724-LEAD ABATEMENT_AT_FH | 29 | 0 | 0 | 0 | 0 | 29 |
| | 10318-LOCAL LAW11_AT_FHA IX | 3 | 0 | 0 | 0 | 0 | 3 |
| | FHA HOMES GROUP IX Total: | 32 | 0 | 0 | 0 | 0 | 32 |
| FHA HOMES GROUP V | 11725-LEAD ABATEMENT_AT_FH | 14 | 0 | 0 | 0 | 0 | 14 |
| | FHA HOMES GROUP V Total: | 14 | 0 | 0 | 0 | 0 | 14 |
| FHA HOMES GROUP X | 11726-LEAD ABATEMENT_AT_FH | 28 | 0 | 0 | 0 | 0 | 28 |
| | FHA HOMES GROUP X Total: | 28 | 0 | 0 | 0 | 0 | 28 |
| HAMMEL | 11727-LEAD ABATEMENT_AT_HA | 74 | 0 | 0 | 0 | 0 | 74 |
| | 7834-SANDY GC_AT_HAMMEL | 46 | 0 | 0 | 0 | 0 | 46 |
| | 8316-SANDY RENO_AT_HAMMEL | 1,037 | 0 | 0 | 0 | 0 | 1,037 |
| | 8318-SANDY RENO_AT_CARLETO | 16,691 | 0 | 0 | 0 | 0 | 16,691 |
| | 10135-CC-UPGRADE3_AT_HAM | 3,000 | 0 | 0 | 0 | 0 | 3,000 |
| | HAMMEL Total: | 20,848 | 0 | 0 | 0 | 0 | 20,848 |
| INTERNATIONAL TOWER | 9142-CCTV_AT_INTL TWRS | 48 | 0 | 0 | 0 | 0 | 48 |
| | 11298-FIRE PRO-ALARM_AT_INT | 0 | 0 | 1,003 | 0 | 0 | 1,003 |
| | 11307-ENTR/EXIT_AT_INTL TWRS | 0 | 0 | 1,241 | 0 | 0 | 1,241 |
| | INTERNATIONAL TOWER Total | 48 | 0 | 2,244 | 0 | 0 | 2,292 |
| LATIMER GARDENS | 9097-GROUNDS3_AT_LATIMER | 37 | 0 | 0 | 0 | 0 | 37 |
| | 10179-CC-UPGRADE_AT_LATIME | 169 | 0 | 0 | 0 | 0 | 169 |
| | 11306-BOILER_AT_LATIMER | 0 | 1,365 | 12,287 | 0 | 0 | 13,652 |
| | 12169-CC-UPGRADE2_AT_LATIM | 150 | 0 | 0 | 0 | 0 | 150 |
| | LATIMER GARDENS Total: | 356 | 1,365 | 12,287 | 0 | 0 | 14,008 |
| LEAVITT ST - 34TH AVE | 10783-ELEVATORS_AT_LEAVITT- | 76 | 0 | 0 | 0 | 0 | 76 |
| | 8940-CCTV_AT_LEAVITT-34 | 88 | 0 | 0 | 0 | 0 | 88 |
| | LEAVITT ST - 34TH AVE Total: | 164 | 0 | 0 | 0 | 0 | 164 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------------|-----------------------------------|--------------|--------------|--------------|----------|----------|---------------|
| Queens | | | | | | | |
| ASTORIA | 11722-LEAD ABATEMENT_AT_AS | 90 | 0 | 0 | 0 | 0 | 90 |
| | 1676-CC-UPGRADE_AT_ASTORIA | 167 | 0 | 0 | 0 | 0 | 167 |
| | 7689-ROOFS3_AT_ASTORIA | 172 | 0 | 0 | 0 | 0 | 172 |
| | 8306-SANDY RENO_AT_ASTORIA | 2,193 | 0 | 0 | 0 | 0 | 2,193 |
| | 8917-GROUNDS2_AT_ASTORIA | 28 | 0 | 0 | 0 | 0 | 28 |
| | 9364-LIGHTING3_AT_ASTORIA | 46 | 0 | 0 | 0 | 0 | 46 |
| | 9376-CCTV3_AT_ASTORIA | 80 | 0 | 0 | 0 | 0 | 80 |
| | 9390-GROUNDS4_AT_ASTORIA | 84 | 0 | 0 | 0 | 0 | 84 |
| | 9904-CCTV4_AT_ASTORIA | 88 | 0 | 0 | 0 | 0 | 88 |
| | 10180-GROUNDS5_AT_ASTORIA | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10193-LOCAL LAW 11_AT_ASTOR | 139 | 0 | 7,627 | 0 | 0 | 7,766 |
| | 10795-SANDY CCTV_AT_ASTORIA | 21 | 0 | 0 | 0 | 0 | 21 |
| | 11292-HEATING6_AT_ASTORIA | 1,600 | 0 | 0 | 0 | 0 | 1,600 |
| | 12170-CC-UPGRADE5_AT_ASTOR | 650 | 0 | 0 | 0 | 0 | 650 |
| | ASTORIA Total: | 5,858 | 0 | 7,627 | 0 | 0 | 13,485 |
| BAISLEY PARK | 12118-VENTILATION_AT_BAISLEY | 280 | 0 | 0 | 0 | 0 | 280 |
| | 9095-CCTV_AT_BAISLEY PK | 66 | 0 | 0 | 0 | 0 | 66 |
| | 10211-CCTV2_AT_BAISLEY PK | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| | BAISLEY PARK Total: | 1,846 | 0 | 0 | 0 | 0 | 1,846 |
| BEACH 41ST ST - BEACH | 10789-ELEVATORS3_AT_BEACH 4 | 459 | 0 | 0 | 0 | 0 | 459 |
| | 8311-SANDY RENO_AT_BEACH 4 | 2,028 | 0 | 0 | 0 | 0 | 2,028 |
| | 10274-SANDYPLAYGROUNDS_AT | 62 | 0 | 0 | 0 | 0 | 62 |
| | 11253-EXT LIGHTING_AT_BEACH | 400 | 0 | 0 | 0 | 0 | 400 |
| | BEACH 41ST ST - BEACH CHAN | 2,949 | 0 | 0 | 0 | 0 | 2,949 |
| BLAND | 11723-LEAD ABATEMENT_AT_BL | 62 | 0 | 0 | 0 | 0 | 62 |
| | 12053-VENTILATION_AT_BLAND | 3 | 0 | 0 | 0 | 0 | 3 |
| | 9870-GROUNDS4_AT_BLAND | 500 | 0 | 0 | 0 | 0 | 500 |
| | 10178-LIGHTING2_AT_BLAND | 300 | 0 | 0 | 0 | 0 | 300 |
| | 10203-LOCAL LAW 11_AT_BLAN | 0 | 1,279 | 4,762 | 0 | 0 | 6,040 |
| | BLAND Total: | 865 | 1,279 | 4,762 | 0 | 0 | 6,906 |
| CARLETON MANOR | 7811-SANDY GC_AT_CARLETON | 292 | 0 | 0 | 0 | 0 | 292 |
| | 8318-SANDY RENO_AT_CARLETO | 857 | 0 | 0 | 0 | 0 | 857 |
| | 8910-GROUNDS_AT_CARLETON | 250 | 0 | 0 | 0 | 0 | 250 |
| | CARLETON MANOR Total: | 1,399 | 0 | 0 | 0 | 0 | 1,399 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-----------------------|----------------------------------|---------------|---------------|---------------|---------------|----------|---------------|
| OCEAN BAY (BAYSIDE) F | 7847-SANDY GC_AT_BAYSIDE | 74 | 0 | 0 | 0 | 0 | 74 |
| | OCEAN BAY (BAYSIDE) FORM | 74 | 0 | 0 | 0 | 0 | 74 |
| OCEAN BAY (OCEANSIDE) | 11343-VENTILATION2_AT_OCEA | 1 | 0 | 0 | 0 | 0 | 1 |
| | 8321-SANDY RENO_AT_OCEANSI | 191 | 0 | 0 | 0 | 0 | 191 |
| | 10278-SANDY CCTV_AT_OCEANS | 8 | 0 | 0 | 0 | 0 | 8 |
| | OCEAN BAY (OCEANSIDE) FOR | 201 | 0 | 0 | 0 | 0 | 201 |
| POMONOK | 11729-LEAD ABATEMENT_AT_PO | 83 | 0 | 0 | 0 | 0 | 83 |
| | 10744-CARBON MONOXIDE_AT_ | 74 | 0 | 0 | 0 | 0 | 74 |
| | 7633-BOILER_AT_POMONOK | 1,600 | 14,292 | 70,868 | 10,000 | 0 | 96,760 |
| | 9313-CCTV2_AT_POMONOK | 3 | 0 | 0 | 0 | 0 | 3 |
| | 12195-GROUNDS3_AT_POMONO | 250 | 0 | 0 | 0 | 0 | 250 |
| | POMONOK Total: | 2,010 | 14,292 | 70,868 | 10,000 | 0 | 97,170 |
| QUEENSBRIDGE NORTH | 11730-LEAD ABATEMENT_AT_Q | 58 | 0 | 0 | 0 | 0 | 58 |
| | 8862-SEC LIGHTING_AT_QUEENS | 579 | 0 | 0 | 0 | 0 | 579 |
| | 9190-AGF ELEVATORS2_AT_QUE | 10,314 | 0 | 0 | 0 | 0 | 10,314 |
| | 10217-GROUNDS4_AT_QUEENSB | 150 | 0 | 0 | 0 | 0 | 150 |
| | QUEENSBRIDGE NORTH Total: | 11,101 | 0 | 0 | 0 | 0 | 11,101 |
| QUEENSBRIDGE SOUTH | 8843-CCTV/SECURITY_AT_QUEE | 7,013 | 0 | 0 | 0 | 0 | 7,013 |
| | 9098-GROUNDS2_AT_QUEENSB | 107 | 0 | 0 | 0 | 0 | 107 |
| | 9191-ELEVATORS2_AT_QUEENSB | 3,670 | 0 | 0 | 0 | 0 | 3,670 |
| | 11351-GROUNDS4_AT_QUEENSB | 150 | 0 | 0 | 0 | 0 | 150 |
| | QUEENSBRIDGE SOUTH Total: | 10,940 | 0 | 0 | 0 | 0 | 10,940 |
| RAVENSWOOD | 11731-LEAD ABATEMENT_AT_RA | 53 | 0 | 0 | 0 | 0 | 53 |
| | 10187-CC-UPGRADE3_AT_RAVEN | 600 | 0 | 0 | 0 | 0 | 600 |
| | 9140-GROUNDS2_AT_RAVENSW | 62 | 0 | 0 | 0 | 0 | 62 |
| | 10333-BOILER_AT_RAVENSWOO | 18,328 | 54,941 | 0 | 0 | 0 | 73,269 |
| | 10541-ENERGY RetrofitNY2_AT_ | 5,355 | 4,000 | 2,000 | 0 | 0 | 11,355 |
| | RAVENSWOOD Total: | 24,398 | 58,941 | 2,000 | 0 | 0 | 85,339 |
| REDFERN | 7845-SANDY GC_AT_REDFERN | 407 | 0 | 0 | 0 | 0 | 407 |
| | 8310-SANDY RENO_AT_REDFERN | 1,513 | 0 | 0 | 0 | 0 | 1,513 |
| | 8715-GROUNDS_AT_REDFERN | 150 | 0 | 0 | 0 | 0 | 150 |
| | REDFERN Total: | 2,069 | 0 | 0 | 0 | 0 | 2,069 |
| REHAB PROGRAM (COLL | 12082-VENTILATION_AT_COLLEG | 1 | 0 | 0 | 0 | 0 | 1 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------|---------------------------------|----------------|---------------|----------------|---------------|---------------|----------------|
| | REHAB PROGRAM (COLLEGE P | 1 | 0 | 0 | 0 | 0 | 1 |
| SHELTON HOUSE | 10782-ELEVATORS2_AT_SHELTO | 76 | 0 | 0 | 0 | 0 | 76 |
| | 9100-CCTV_AT_SHELTON | 38 | 0 | 0 | 0 | 0 | 38 |
| | 10416-PLUMBING3_AT_SHELTO | 1,569 | 0 | 0 | 0 | 0 | 1,569 |
| | 12258-LOCAL LAW 11 INSP_AT_S | 74 | 0 | 0 | 0 | 0 | 74 |
| | SHELTON HOUSE Total: | 1,757 | 0 | 0 | 0 | 0 | 1,757 |
| SOUTH JAMAICA I | 11734-LEAD ABATEMENT_AT_SO | 87 | 0 | 0 | 0 | 0 | 87 |
| | 10213-CC-UPGRADE_AT_SJAMAI | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| | 8716-GROUNDS2_AT_SJAMAICA | 50 | 0 | 0 | 0 | 0 | 50 |
| | 9924-ROOFS2_AT_SJAMAICA I | 2,693 | 0 | 0 | 0 | 0 | 2,693 |
| | 11205-GROUNDS_AT_SOUTH JA | 160 | 0 | 0 | 0 | 0 | 160 |
| | 11297-GC_AT_SJAMAICA I | 1,771 | 1,841 | 0 | 0 | 0 | 3,612 |
| | 12158-SEC ENHANCEMTS_AT_SJ | 1,550 | 0 | 0 | 0 | 0 | 1,550 |
| | 12171-GROUNDS2_AT_SOUTH JA | 305 | 0 | 0 | 0 | 0 | 305 |
| | SOUTH JAMAICA I Total: | 7,616 | 1,841 | 0 | 0 | 0 | 9,457 |
| SOUTH JAMAICA II | 9925-ROOFS3_AT_SJAMAICA II | 2,194 | 0 | 0 | 0 | 0 | 2,194 |
| | 11296-GC_AT_SJAMAICA II | 2,486 | 2,659 | 0 | 0 | 0 | 5,145 |
| | SOUTH JAMAICA II Total: | 4,680 | 2,659 | 0 | 0 | 0 | 7,339 |
| WOODSIDE | 11736-LEAD ABATEMENT_AT_W | 43 | 0 | 0 | 0 | 0 | 43 |
| | 12064-VENTILATION2_AT_WOO | 28 | 0 | 0 | 0 | 0 | 28 |
| | 12242-PLUMBING2_AT_WOODSI | 3,146 | 0 | 0 | 0 | 0 | 3,146 |
| | 9101-GROUNDS2_AT_WOODSID | 5 | 0 | 0 | 0 | 0 | 5 |
| | 9912-CC-UPGRADE3_AT_WOODS | 600 | 0 | 0 | 0 | 0 | 600 |
| | 10037-LOCAL LAW 11_AT_WOO | 102 | 0 | 16,108 | 0 | 0 | 16,209 |
| | 10133-ROOFS2_AT_WOODSIDE | 61 | 0 | 0 | 0 | 0 | 61 |
| | 10681-GROUNDS3_AT_WOODSI | 300 | 0 | 0 | 0 | 0 | 300 |
| | 11203-CC-UPGRADE4_AT_WOOD | 600 | 0 | 0 | 0 | 0 | 600 |
| | 11295-BOILER_AT_WOODSIDE | 0 | 0 | 5,314 | 47,822 | 38,136 | 91,272 |
| | WOODSIDE Total: | 4,885 | 0 | 21,421 | 47,822 | 38,136 | 112,264 |
| | Queens Total | 106,758 | 80,377 | 121,209 | 57,822 | 38,136 | 404,302 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|----------------------|-----------------------------------|---------------|--------------|----------|---------------|---------------|---------------|
| Staten Island | | | | | | | |
| BERRY | 9425-LIGHTING2_AT_BERRY | 100 | 0 | 0 | 0 | 0 | 100 |
| | 9741-FIRE PRO-ALARM2_AT_BER | 175 | 0 | 0 | 0 | 0 | 175 |
| | 10184-CCTV_AT_BERRY | 169 | 0 | 0 | 0 | 0 | 169 |
| | 10326-AGF BOILER2_AT_BERRY | 9,636 | 0 | 0 | 0 | 0 | 9,636 |
| | 12214-A&E FEES3_AT_BERRY | 7 | 0 | 0 | 0 | 0 | 7 |
| | BERRY Total: | 10,087 | 0 | 0 | 0 | 0 | 10,087 |
| CASSIDY - LAFAYETTE | 12369-HEATING5_AT_CASSIDY-L | 0 | 0 | 0 | 21,494 | 17,241 | 38,735 |
| | 9350-SEC ENHANCEMETS2_AT_CA | 531 | 0 | 0 | 0 | 0 | 531 |
| | 11371-A&E_AT_CASSIDY-LAF | 5 | 0 | 0 | 0 | 0 | 5 |
| | CASSIDY - LAFAYETTE Total: | 537 | 0 | 0 | 21,494 | 17,241 | 39,272 |
| MARINER'S HARBOR | 11728-LEAD ABATEMENT_AT_M | 108 | 0 | 0 | 0 | 0 | 108 |
| | 9324-CC-UPGRADE2_AT_MARIN | 58 | 4,782 | 0 | 0 | 0 | 4,840 |
| | 9903-GROUNDS2_AT_MARINER' | 3 | 0 | 0 | 0 | 0 | 3 |
| | 11242-CCTV2_AT_MARINER'S HB | 650 | 0 | 0 | 0 | 0 | 650 |
| | 12202-PLUMBING2_AT_MARINE | 3,000 | 0 | 0 | 0 | 0 | 3,000 |
| | MARINER'S HARBOR Total: | 3,819 | 4,782 | 0 | 0 | 0 | 8,601 |
| NEW LANE AREA | 12054-VENTILATION2_AT_NEW L | 11 | 0 | 0 | 0 | 0 | 11 |
| | 8364-SANDY RENO_AT_NEW LA | 1,198 | 0 | 0 | 0 | 0 | 1,198 |
| | 8889-SEC ENHANCEMETS_AT_NE | 500 | 0 | 0 | 0 | 0 | 500 |
| | 9072-SECURITY SYSTEM_AT_NE | 136 | 0 | 0 | 0 | 0 | 136 |
| | 11244-GROUNDS3_AT_NEW LAN | 205 | 0 | 0 | 0 | 0 | 205 |
| | 12279-CC-UPGRADE3_AT_NEW L | 322 | 0 | 0 | 0 | 0 | 322 |
| | NEW LANE AREA Total: | 2,372 | 0 | 0 | 0 | 0 | 2,372 |
| RICHMOND TERRACE | 11732-LEAD ABATEMENT_AT_RI | 2 | 0 | 0 | 0 | 0 | 2 |
| | 12056-VENTILATION2_AT_RICH | 13 | 0 | 0 | 0 | 0 | 13 |
| | 9354-GROUNDS3_AT_RICHMON | 4 | 0 | 0 | 0 | 0 | 4 |
| | 10293-ELEVATORS3_AT_RICHMO | 9,540 | 0 | 0 | 0 | 0 | 9,540 |
| | 11407-CM FEES_AT_RICHMOND | 9 | 0 | 0 | 0 | 0 | 9 |
| | RICHMOND TERRACE Total: | 9,567 | 0 | 0 | 0 | 0 | 9,567 |
| SOUTH BEACH | 11733-LEAD ABATEMENT_AT_SO | 6 | 0 | 0 | 0 | 0 | 6 |
| | 12060-VENTILATION_AT_SOUTH | 6 | 0 | 0 | 0 | 0 | 6 |
| | 9397-CCTV_AT_SOUTH BEACH | 22 | 0 | 0 | 0 | 0 | 22 |
| | 9452-BOILER_AT_SOUTH BEACH | 8,096 | 0 | 0 | 0 | 0 | 8,096 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|-------------------------------|---------------|--------------|----------|---------------|---------------|---------------|
| 10185-LIGHTING3_AT_SOUTH BE | 200 | 0 | 0 | 0 | 0 | 200 |
| 10310-LOCAL LAW 11_AT_SOUT | 238 | 0 | 0 | 0 | 0 | 238 |
| 12324-A&E FEES 2_AT_SOUTH B | 906 | 0 | 0 | 0 | 0 | 906 |
| SOUTH BEACH Total: | 9,474 | 0 | 0 | 0 | 0 | 9,474 |
| STAPLETON | | | | | | |
| 8852-SEC LIGHTING_AT_STAPLET | 832 | 0 | 0 | 0 | 0 | 832 |
| 10957-GROUNDS3_AT_STAPLET | 11 | 0 | 0 | 0 | 0 | 11 |
| 12105-LOCAL LAW 11 152_AT_ST | 40 | 0 | 0 | 0 | 0 | 40 |
| 12108-LOCAL LAW 11 152_R_AT | 630 | 0 | 0 | 0 | 0 | 630 |
| 12248-LOCAL LAW 11_AT_STAPL | 911 | 0 | 0 | 0 | 0 | 911 |
| 12259-PLUMBING_AT_STAPLETO | 216 | 0 | 0 | 0 | 0 | 216 |
| 12272-LOCAL LAW 11 2_AT_STA | 2,628 | 0 | 0 | 0 | 0 | 2,628 |
| STAPLETON Total: | 5,268 | 0 | 0 | 0 | 0 | 5,268 |
| TODT HILL | | | | | | |
| 11735-LEAD ABATEMENT_AT_TO | 107 | 0 | 0 | 0 | 0 | 107 |
| 8888-SEC ENHANCEMENTS_AT_TO | 1,500 | 0 | 0 | 0 | 0 | 1,500 |
| 9123-CCTV_AT_TODT HILL | 436 | 0 | 0 | 0 | 0 | 436 |
| 9379-GROUNDS2_AT_TODT HILL | 2 | 0 | 0 | 0 | 0 | 2 |
| 9902-GROUNDS3_AT_TODT HILL | 50 | 0 | 0 | 0 | 0 | 50 |
| 10142-LOCAL LAW 11_AT_TODT | 39 | 0 | 0 | 0 | 0 | 39 |
| TODT HILL Total: | 2,133 | 0 | 0 | 0 | 0 | 2,133 |
| WEST BRIGHTON I | | | | | | |
| 12062-VENTILATION_AT_W BRIG | 11 | 0 | 0 | 0 | 0 | 11 |
| 8947-CCTV2_AT_W BRIGHTON I | 83 | 0 | 0 | 0 | 0 | 83 |
| 9077-SECURITY SYSTEM_AT_W B | 256 | 0 | 0 | 0 | 0 | 256 |
| 10301-LOCAL LAW 11_AT_W BRI | 9 | 0 | 0 | 0 | 0 | 9 |
| 11406-CM FEES_AT_W BRIGHTO | 9 | 0 | 0 | 0 | 0 | 9 |
| WEST BRIGHTON I Total: | 367 | 0 | 0 | 0 | 0 | 367 |
| Staten Island Total | 43,623 | 4,782 | 0 | 21,494 | 17,241 | 87,141 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|------------------------|------------------------------------|--------------|----------|----------|----------|----------|--------------|
| Central Office | | | | | | | |
| Mgt Dept-Staten Island | B8037-BRICK/ROOF2_AT_S.I. | 17 | 0 | 0 | 0 | 0 | 17 |
| | Mgt Dept-Staten Island Boro | 17 | 0 | 0 | 0 | 0 | 17 |
| EVP - Administration | 9288-HR/PERFORMANCE Mgt_A | 1,724 | 0 | 0 | 0 | 0 | 1,724 |
| | EVP - Administration Total: | 1,724 | 0 | 0 | 0 | 0 | 1,724 |
| EVP - Capital Projects | 10252-LIGHTING2_AT_VARIOUS | 0 | 0 | 0 | 0 | 7,760 | 7,760 |
| | 1896-ENERGY-INST HOT WATER | 0 | 0 | 0 | 7,642 | 0 | 7,642 |
| | 4178-NEEDS ASSESS_AT_PHA WI | 279 | 0 | 0 | 0 | 0 | 279 |
| | 5060-CHANGE ORDER/UNPLANN | 9,158 | 0 | 0 | 0 | 0 | 9,158 |
| | 7405-ENERGY CONSERV_AT_KIN | 160 | 0 | 0 | 0 | 0 | 160 |
| | 7733-INSPECTION SERV2_AT_VA | 18 | 0 | 0 | 0 | 0 | 18 |
| | 7781-SEC ENHANCEMNTS_AT_VAR | 258 | 0 | 0 | 0 | 0 | 258 |
| | 7989-BRICKWORK7_AT_VARIOUS | 123 | 0 | 0 | 0 | 0 | 123 |
| | 8113-CM FEES_AT_VARIOUS | 43,521 | 0 | 0 | 0 | 0 | 43,521 |
| | 8143-A&E_AT_VARIOUS | 19 | 0 | 0 | 0 | 0 | 19 |
| | 8400-INST HOT WATER HEATERS | 2,883 | 0 | 0 | 0 | 0 | 2,883 |
| | 8721-SEC LIGHTING_AT_VARIOU | 0 | 0 | 0 | 4,917 | 0 | 4,917 |
| | 8869-FIRE PRO-ESCAPE_AT_VARI | 95 | 0 | 0 | 0 | 0 | 95 |
| | 8897-ROOFS4_AT_VARIOUS | 175,368 | 87,608 | 93,395 | 136,373 | 81,949 | 574,693 |
| | 8966-BRICKWORK13_AT_VARIO | 0 | 0 | 0 | 0 | 77 | 77 |
| | 8996-SANDY MONITOR_AT_VARI | 86 | 0 | 0 | 0 | 0 | 86 |
| | 9001-APARTMENT RENO3_AT_V | 4,077 | 0 | 0 | 0 | 0 | 4,077 |
| | 9036-SEC ENHANCEMNTS7_AT_VA | 1,496 | 0 | 0 | 0 | 0 | 1,496 |
| | 9056-ADMIN COSTS_AT_SANDY | 10 | 0 | 0 | 0 | 0 | 10 |
| | 9086-SANDY AE_AT_VARIOUS | 16 | 0 | 0 | 0 | 0 | 16 |
| | 9087-SANDY CM_AT_VARIOUS | 1,336 | 0 | 0 | 0 | 0 | 1,336 |
| | 9236-WORKFORCE DEVELOPMEN | 154 | 0 | 0 | 0 | 0 | 154 |
| | 9257-CONCRETE REPAIRS2_AT_V | 0 | 0 | 0 | 0 | 3,458 | 3,458 |
| | 9272-ROOFS_AT_BRONXRIVER A | 4,120 | 0 | 0 | 0 | 0 | 4,120 |
| | 9404-URBANFARMS_AT_VARIOU | 120 | 0 | 0 | 0 | 0 | 120 |
| | 9416-GARBAGE DISPOS15_AT_V | 449 | 0 | 0 | 0 | 0 | 449 |
| | 9774-SANDY RENO_AT_MANH(V | 6,738 | 0 | 0 | 0 | 0 | 6,738 |
| | 9830-HEATING23_AT_VARIOUS | 0 | 0 | 0 | 0 | 77,080 | 77,080 |
| | 9869-PLUMBING29_AT_VARIOUS | 0 | 5,063 | 0 | 29,936 | 0 | 34,999 |
| | 9919-AGF GC6_AT_VARIOUS | 201,885 | 390,299 | 445,631 | 357,594 | 200,000 | 1,595,409 |
| | 9922-GC7_AT_VARIOUS | 10,000 | 19,700 | 10,000 | 41,598 | 10,000 | 91,298 |
| | 10073-LOCAL LAW 11 INSPECT28 | 188 | 0 | 0 | 0 | 0 | 188 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--|----------------|----------------|----------------|----------------|----------------|-----------------|
| 10074-LOCAL LAW 11 INSPECT29 | 723 | 0 | 0 | 0 | 0 | 723 |
| 10075-LOCAL LAW 11 INSPECT30 | 536 | 0 | 0 | 0 | 0 | 536 |
| 10076-LOCAL LAW 11 INSPECT31 | 1,525 | 0 | 0 | 0 | 0 | 1,525 |
| 10226-CCTV9_AT_VARIOUS | 250 | 0 | 0 | 0 | 0 | 250 |
| 10229-SEC LIGHTING7_AT_VARI | 600 | 0 | 0 | 0 | 0 | 600 |
| 10237-EXT COMPACTORS4_AT_V | 150 | 0 | 0 | 1,153 | 0 | 1,303 |
| 10269-SANDYTEMPBOILERSCM_ | 449 | 0 | 0 | 0 | 0 | 449 |
| 10350-SANDY UST CM_AT_VARI | 40 | 0 | 0 | 0 | 0 | 40 |
| 10364-SANDYCISITESCM_AT_VA | 4,457 | 0 | 0 | 0 | 0 | 4,457 |
| 10612-PROGRAM MGT SERVICES | 9,379 | 0 | 0 | 0 | 0 | 9,379 |
| 10667-SANDYSI_AT_VARIOUS | (1) | 0 | 0 | 0 | 0 | (1) |
| 10669-A&E FEES10_AT_VARIOUS | 10 | 0 | 0 | 0 | 0 | 10 |
| 10671-SANDYDEMAND_AT_VARI | 147 | 0 | 0 | 0 | 0 | 147 |
| 10672-EBUILDER_AT_VARIOUS | 5,509 | 2,600 | 4,000 | 3,000 | 3,000 | 18,109 |
| 10800-SANDYBOILERS_AT_VARI | 52 | 0 | 0 | 0 | 0 | 52 |
| 11170-LIGHTING3_AT_VARIOUS | 300 | 0 | 0 | 0 | 0 | 300 |
| 11197-SEC ENHANCEMTS8_AT_V | 800 | 0 | 0 | 0 | 0 | 800 |
| 11236-EXT COMPACTORS_AT_VA | 362 | 0 | 0 | 0 | 0 | 362 |
| 11237-GARBAGE DISPOS_AT_WS | 70 | 0 | 0 | 0 | 0 | 70 |
| 11240-GARBAGE DISPOS17_AT_ | 52 | 0 | 0 | 0 | 0 | 52 |
| 11245-CC-UPGRADE2_AT_VARIO | 0 | 0 | 940 | 0 | 0 | 940 |
| 11254-CCTV10_AT_VARIOUS | 50 | 0 | 0 | 0 | 0 | 50 |
| 11309-PNA SYSTEM_AT_VARIOU | 7,000 | 3,000 | 3,000 | 1,000 | 0 | 14,000 |
| 11583-ROOF TOP GENERATOR_A | 1,000 | 0 | 0 | 0 | 0 | 1,000 |
| 12220-CC-UPGRADE3_AT_VARIO | 70 | 0 | 0 | 0 | 0 | 70 |
| 12247-GROUNDS5_AT_VARIOUS | 320 | 0 | 0 | 0 | 0 | 320 |
| 12278-GREEN INFRASTR-STORM | 14,090 | 14,090 | 14,090 | 14,090 | 14,090 | 70,450 |
| 12296-TRAINING2_AT_CPD | 250 | 0 | 0 | 0 | 0 | 250 |
| 12375-LOCAL LAW 11 2_AT_VARI | 111,000 | 0 | 0 | 0 | 0 | 111,000 |
| EVP - Capital Projects Total: | 621,747 | 522,360 | 571,056 | 597,303 | 397,414 | 2,709,88 |
| Capital Projects Administ | | | | | | |
| 7162-LAYERED ACCESS_AT_KING | 254 | 0 | 0 | 0 | 0 | 254 |
| 7738-LOCAL LAW 11 INSPECT_AT | 41 | 0 | 0 | 0 | 0 | 41 |
| 8618-LOCAL LAW 11 INSPECT4_A | 1,536 | 0 | 0 | 0 | 0 | 1,536 |
| Capital Projects Administratio | 1,830 | 0 | 0 | 0 | 0 | 1,830 |
| Building Interiors-Off of | | | | | | |
| 6480-CARBON MONOXIDE_AT_V | 1 | 0 | 0 | 0 | 0 | 1 |
| Building Interiors-Off of Progr | 1 | 0 | 0 | 0 | 0 | 1 |
| CP MN - Office of the Pro | | | | | | |
| 7743-HEATING_AT_MANH | 8 | 0 | 0 | 0 | 0 | 8 |

| | | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------------|-------------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|
| | CP MN - Office of the Progra | 8 | 0 | 0 | 0 | 0 | 8 |
| Off of the Chair | 12408-MANAGEMENT IMP_AT_V | 64,174 | 64,174 | 64,174 | 64,174 | 64,174 | 320,871 |
| | Off of the Chair Total: | 64,174 | 64,174 | 64,174 | 64,174 | 64,174 | 320,871 |
| EVP - IT/CIO | 5567-IT-KRONOS ENH | 130 | 0 | 0 | 0 | 0 | 130 |
| | 7106-IT-COLLABORATION SPACE | 1 | 0 | 0 | 0 | 0 | 1 |
| | 7126-IT-BUSINESS PROCESS IMP | 4 | 0 | 0 | 0 | 0 | 4 |
| | 8183-IT-CLOUD SOLUTION | 20 | 0 | 0 | 0 | 0 | 20 |
| | 8882-IT-APP DEV/ENH-NYCHA E | 16 | 0 | 0 | 0 | 0 | 16 |
| | 8883-IT-APP DEV/ENH-NYCHA DE | 93 | 0 | 0 | 0 | 0 | 93 |
| | 8884-IT-INFRAST UPG/ENH-FIELD | 415 | 0 | 0 | 0 | 0 | 415 |
| | 8886-IT-INFRAST UPG/ENH-NYCH | 2,053 | 1,092 | 1,247 | 1,247 | 1,121 | 6,761 |
| | 10166-IT-CENTRALIZED CALL CEN | 4 | 0 | 0 | 0 | 0 | 4 |
| | 10169-IT-TRAINING(2) | 61 | 0 | 0 | 0 | 0 | 61 |
| | 10233-IT-PRINTERS(2) | 886 | 555 | 555 | 555 | 592 | 3,143 |
| | 10234-IT-IMAGING(2) | 682 | 11 | 0 | 0 | 0 | 693 |
| | 10235-IT-LAW INVOICE SYSTEM(| 529 | 0 | 0 | 0 | 0 | 529 |
| | 10236-IT ORACLE | 303 | 0 | 0 | 0 | 0 | 303 |
| | 10238-IT ROUTERS & SWITCHES | 123 | 600 | 0 | 0 | 0 | 722 |
| | 10239-IT - DESKTOP REFRESH(2) | 1,720 | 0 | 0 | 0 | 0 | 1,720 |
| | 10240-IT STORAGE | 1,184 | 0 | 0 | 0 | 0 | 1,184 |
| | 10242-IT-NETWORK SECURITY(2) | 1,622 | 185 | 185 | 185 | 185 | 2,362 |
| | 10243-IT-COMMUNICATION UPG | 29 | 0 | 0 | 0 | 0 | 29 |
| | 10245-IT-BUSINESS SYS TECH IM | 6,896 | 0 | 0 | 0 | 0 | 6,896 |
| | 10246-IT-HR MANAGEMENT(2) | 3,613 | 1,368 | 260 | 260 | 260 | 5,762 |
| | 10247-IT SIEBEL ENHANCEMENTS | 2,082 | 0 | 555 | 555 | 370 | 3,562 |
| | 10248-IT-MAXIMO ENHANCEME | 2,359 | 0 | 1,601 | 1,601 | 2,000 | 7,561 |
| | 10250-IT EXE DATAWAREHOUSE | 75 | 0 | 0 | 0 | 0 | 75 |
| | 10603-IT-VOIP(2) | 4,906 | 740 | 0 | 0 | 0 | 5,646 |
| | 12398-IT - DATA CENTER | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 50,000 |
| | 9392-VEHICLES2_AT_VARIOUS | 150 | 0 | 0 | 0 | 0 | 150 |
| | EVP - IT/CIO Total: | 39,954 | 14,551 | 14,404 | 14,404 | 14,528 | 97,841 |
| Enterprise Portfolio Man | 6740-IT-DESKTOP REFRESH | 124 | 0 | 0 | 0 | 0 | 124 |
| | 7727-IT-ATAD ENHANCEMENTS | 157 | 0 | 0 | 0 | 0 | 157 |
| | 8148-IT-REES eService | 34 | 0 | 0 | 0 | 0 | 34 |
| | Enterprise Portfolio Manage | 315 | 0 | 0 | 0 | 0 | 315 |
| IT Infrastructure Dept-Of | 6162-IT-ROUTERS | 37 | 0 | 0 | 0 | 0 | 37 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|--|----------------|----------------|----------------|----------------|----------------|-----------------|
| 6785-IT-VOIP | 28 | 0 | 0 | 0 | 0 | 28 |
| 7104-IT-COMMUNICATION UPGR | 15 | 0 | 0 | 0 | 0 | 15 |
| 7224-IT- MOBILE ACCESS | 6 | 0 | 0 | 0 | 0 | 6 |
| 7430-IT-ORACLE EXADATA | 23 | 0 | 0 | 0 | 0 | 23 |
| 8180-IT-PROCUREMENT | 3 | 0 | 0 | 0 | 0 | 3 |
| 8183-IT-CLOUD SOLUTION | 57 | 0 | 0 | 0 | 0 | 57 |
| IT Infrastructure Dept-Off of t | 170 | 0 | 0 | 0 | 0 | 170 |
| Business Solution Tech-05567-IT-KRONOS ENH | 46 | 814 | 0 | 0 | 0 | 860 |
| 5568-IT-ORACLE UGR2 | 99 | 0 | 0 | 0 | 0 | 99 |
| 7128-IT-BUSINESS SYS TECH IMP | 37 | 0 | 0 | 0 | 0 | 37 |
| 8881-IT-APP DEV/ENH-FIELD DEP | 34 | 0 | 0 | 0 | 0 | 34 |
| 8883-IT-APP DEV/ENH-NYCHA DE | 1,036 | 333 | 0 | 0 | 0 | 1,369 |
| Business Solution Tech-Off of | 1,251 | 1,147 | 0 | 0 | 0 | 2,398 |
| EVP - Community Operat12399-RELOCATION_AT_VARIOU | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| EVP - Community Operations | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 5,000 |
| Budget Dept-Capital Unit3921-CONTINGENCY (NON-CPD) | 1,818 | 203 | 1,829 | 0 | 0 | 3,851 |
| 6460-CFFP DEBT SERVICE | 59,773 | 0 | 0 | 0 | 0 | 59,773 |
| Budget Dept-Capital Unit Tot | 61,592 | 203 | 1,829 | 0 | 0 | 63,624 |
| EVP - Finance | | | | | | |
| 3482-MANAGEMENT FEES PROJE | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 350,000 |
| 3921-CONTINGENCY (NON-CPD) | 727 | 747 | 2,040 | 2,040 | 1,915 | 7,469 |
| 6460-CFFP DEBT SERVICE | 59,772 | 59,769 | 59,773 | 38,818 | 38,819 | 256,951 |
| 6859-TRANSFER TO OP FY2010 I | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 875,000 |
| EVP - Finance Total: | 305,498 | 305,516 | 306,814 | 285,858 | 285,734 | 1,489,42 |
| Audit Dept | | | | | | |
| 8258-SANDY CONSULTING_AT_V | 424 | 0 | 0 | 0 | 0 | 424 |
| Audit Dept Total: | 424 | 0 | 0 | 0 | 0 | 424 |
| Healthy Homes Unit | | | | | | |
| 10232-AGF LEAD INSPECTION-QA | 58,163 | 0 | 0 | 0 | 0 | 58,163 |
| 10604-MOLD/VENTILATION_AT_ | 29,042 | 0 | 0 | 0 | 0 | 29,042 |
| 12400-MOLD HAZARDS_AT_VARI | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| 12410-ASBESTOS_AT_VARIOUS | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| Healthy Homes Unit Total: | 91,205 | 4,000 | 4,000 | 4,000 | 4,000 | 107,205 |
| EVP - Operations | | | | | | |
| 10230-AGF LEAD ABATEMENT_A | 5,000 | 0 | 0 | 0 | 0 | 5,000 |
| 10232-AGF LEAD INSPECTION-QA | 51,000 | 0 | 0 | 0 | 0 | 51,000 |
| 6730-OFF FAC UPGR_AT_OPERAT | 1 | 0 | 0 | 0 | 0 | 1 |

| | FY22 | FY23 | FY24 | FY25 | FY26 | Total |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 6759-INTERCOMS_AT_OPERATIO | 26 | 0 | 0 | 0 | 0 | 26 |
| 7118-ELEVATOR ZONE LOCK INST | 241 | 0 | 0 | 0 | 0 | 241 |
| 7204-FIRE PRO-ALARM-08_AT_P | 11 | 0 | 0 | 0 | 0 | 11 |
| 8376-HEATING8_AT_VARIOUS | 32 | 0 | 0 | 0 | 0 | 32 |
| 8585-PLUMBING7_AT_VARIOUS | 157 | 0 | 0 | 0 | 0 | 157 |
| 8964-APARTMENT RENO4_AT_V | 8 | 0 | 0 | 0 | 0 | 8 |
| 10147-EQUIP2_AT_OPERATIONS | 88 | 0 | 0 | 0 | 0 | 88 |
| 10231-AGF COMMON SPACE PAI | 20,000 | 0 | 0 | 0 | 0 | 20,000 |
| 10605-HOIST MOTOR/GENERAT | 3,480 | 3,480 | 3,480 | 3,480 | 3,480 | 17,400 |
| 10608-REMOTE ELEVATOR MONI | 13,037 | 0 | 0 | 0 | 0 | 13,037 |
| 10609-APARTMENT PREP_AT_VA | 41,928 | 47,403 | 47,403 | 47,403 | 47,403 | 231,540 |
| 10611-APARTMENT REHAB_AT_ | 33,000 | 0 | 0 | 0 | 0 | 33,000 |
| 12411-LOCAL LAW 152-2_AT_VA | 15,000 | 0 | 0 | 0 | 0 | 15,000 |
| 8721-SEC LIGHTING_AT_VARIOU | 0 | 0 | 0 | 0 | 5,244 | 5,244 |
| 9920-VEHICLES3_AT_VARIOUS | 160 | 0 | 0 | 0 | 0 | 160 |
| 12099-LOCAL LAW 152_AT_VARI | 550 | 0 | 0 | 0 | 0 | 550 |
| EVP - Operations Total: | 183,718 | 50,883 | 50,883 | 50,883 | 56,127 | 392,494 |
| VP - Operations for Mgt | | | | | | |
| 7089-EQUIP_AT_OPERATIONS | 4 | 0 | 0 | 0 | 0 | 4 |
| VP - Operations for Mgt Total: | 4 | 0 | 0 | 0 | 0 | 4 |
| Technical Services Dept- | | | | | | |
| 10608-REMOTE ELEVATOR MONI | 16,174 | 0 | 0 | 0 | 0 | 16,174 |
| Technical Services Dept-Eleva | 16,174 | 0 | 0 | 0 | 0 | 16,174 |
| Technical Services Dept- | | | | | | |
| 3885-LEAD INSPECTIONS | 44 | 0 | 0 | 0 | 0 | 44 |
| 3981-ENVIRO CONSULTING & SU | 15 | 0 | 0 | 0 | 0 | 15 |
| Technical Services Dept-Envir | 58 | 0 | 0 | 0 | 0 | 58 |
| Technical Services Dept- | | | | | | |
| 10605-HOIST MOTOR/GENERAT | 6,960 | 0 | 0 | 0 | 0 | 6,960 |
| 10607-HEATING/PIPE REPLACEM | 72 | 0 | 0 | 0 | 0 | 72 |
| 10610-HEATING/VACUUM TANK | 3,500 | 0 | 0 | 0 | 0 | 3,500 |
| Technical Services Dept-Contr | 10,532 | 0 | 0 | 0 | 0 | 10,532 |
| Central Office Total | 1,401,398 | 963,833 | 1,014,160 | 1,017,622 | 822,977 | 5,219,991 |
| All Projects Total | 2,990,136 | 1,287,479 | 1,296,661 | 1,357,035 | 1,124,341 | 8,055,652 |

Budget Process

Overview of the Budget Process

Responsibilities

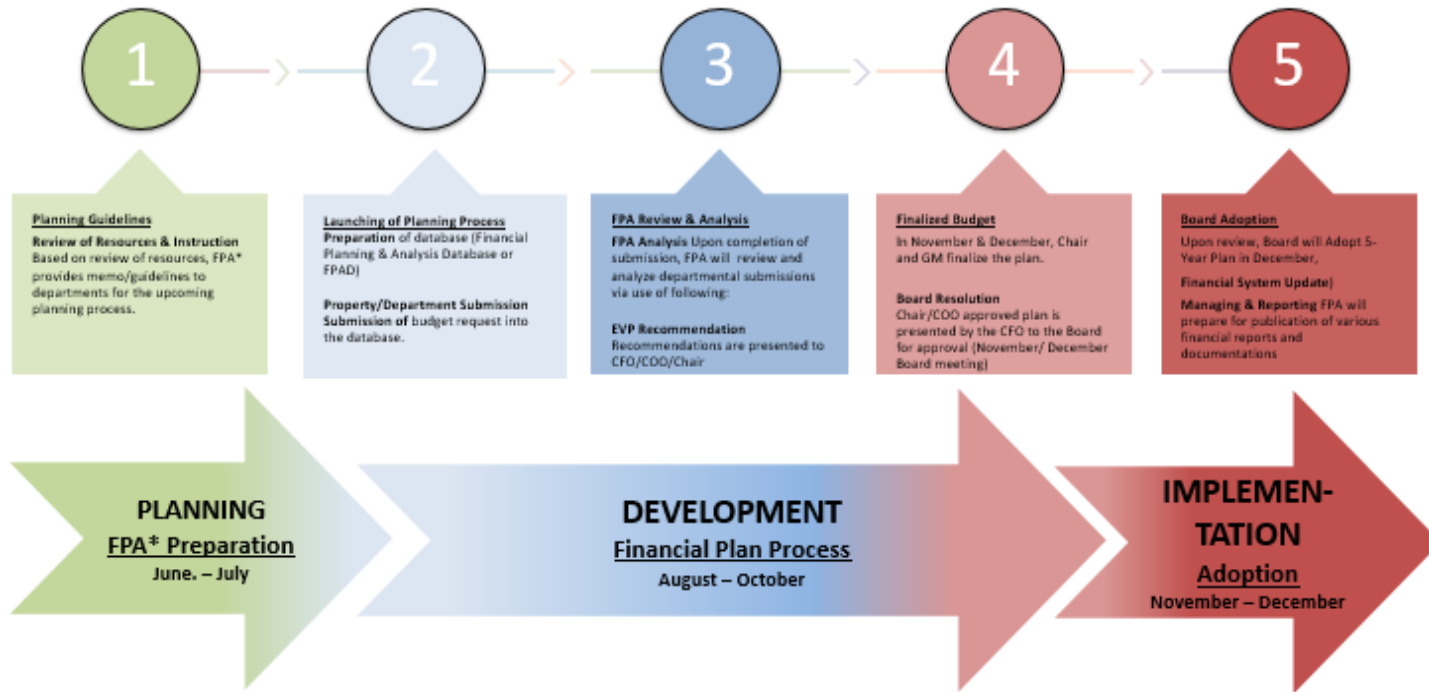
Each year the Chief Financial Officer, through the Department of Financial Planning and Analysis (DFPA), prepares and submits to the Chief Operating Officer an annual budget for the forthcoming fiscal year and a four-year financial plan to be presented to NYCHA's Board. The Chief Operating Officer will work with the Chair, Chief Operating Officer (COO), and Board in setting strategic objectives to prepare both an operating and capital budget. The operating and capital budgets include proposed expenditures for the current fiscal year and four-year financial plan as well as the method of financing such expenditures.

Budget Process

Each year the financial plan seeks to respond to the demands and needs of NYCHA within the context of a changing financial environment in a way that reflects NYCHA's overall policy and HUD requirements. NYCHA's budget process builds on previous financial plans incorporating feedback from stakeholders in each department. This facilitates long-term planning and allows for adjustments to the baseline to demonstrate the effect of spending decisions. At the conclusion of the budget process, DFPA produces a budget and four-year financial plan that:

- Reflects the priorities and policy of the Board;
- Evaluates Department's budget line-item requests which can be modifications to the budget base, new needs, or proposals to eliminate the gap;
- Incorporates the balancing of revenues and expenditures. The Revenue Budget sets forth the estimated revenues and receipts of the Authority for the current and four succeeding fiscal years. The Expense Budget sets forth the proposed appropriations for the operating expenses of the Authority for the current and four succeeding fiscal years.
- The process also includes estimating the federal capital allocation for the next year, collecting, and reviewing plan submissions from departments, prioritizing projects based on NYCHA needs, and briefing the Executive Department, Chief Operating Officer, Chair, and other City stakeholders.

Table 1: Preliminary Budget Calendar



Planning

DFPA, working with all Property Managers and heads of Departments, is responsible for providing funding estimates for both the Capital and Operating plan for the Authority.

The planning process involves determining available resources and providing vital/critical financial information to the executive team who will then direct DFPA with planning guidance.

The Planning phase consists of following processes:

- Determination of Available Resources; and
- Review of the Authority's Financial Condition & Executive Guidelines

Development

This phase of the process provides guidance on steps necessary in the development & approval of the financial plan. The development phase consists of the following three processes:

- Development and distribution of instructions;
- Training of Property Managers for the plan;
- Assist Property Managers/Departments with preparation and submission of budgets; and
- Review of Department submissions and coordination of budget approval process.

As part of the capital planning process, the Executive Department prioritized funding requests, along with the physical needs of the properties, to determine whether to fund the capital projects. Currently, the Capital Plan focuses on maintaining the building envelope, improving heating and plumbing systems, providing security to residents, and mitigating damages caused by Hurricane Sandy. The funding of structural improvements (brickwork and roofs) and building systems (elevators, boilers, and plumbing systems) will reduce ongoing operating expenses.

Implementation, Management, and Reporting

Once the Board approves the proposed plan, The Five Year Operating and Capital Plans will be “Adopted” and establishes a financial guideline for all departments to follow. It is the responsibility of DFPA, in collaboration with departments, to manage and monitor NYCHA’s budget. Below is series of processes in which the Adopted Plan is implemented and managed ensuring effective execution of the Board authorized “Adopted” financial plan.

Implementation

Upon approval from the Board, DFPA shall perform the following in coordination with the Department of Communication

1. The plan becomes “Adopted” after the Board approved the plan.
2. Financial Plan Narrative, a summary document, is prepared by DFPA and is to be posted on NYCHA’s web site for public review.
3. “Budget Book”, a comprehensive document which provides financial and programmatic details, is published in the 1st Quarter of the following fiscal year.
4. Updating systems such as Oracle and Hyperion and disseminating reports to BRGs.

Management

The process consists of day-to-day activities that occur throughout the year with a focus on monitoring the budget, headcount, programmatic reviews as well as the reporting of financials to relevant internal and external stakeholders.

As part of ongoing budget management activities, Property Managers/Directors are required to review their performance against the budget. This process allows managers to understand current programming needs as well as future operating requirements of the department. In the event that a modification or revision to the current budget is needed, the Property/Department Manager may submit a request for a modification/revision. DFPA will make a careful evaluation of the request and determine if revision can be processed based on some of the following requirements:

- Identify eligibility, operating or capital
- The requested need meets programming guidelines; as well as
- Availability of Current and future resources.

Reporting

To aid the property managers and heads of departments regarding the administration of financial resources, DFPA provides a variety of reports and metrics to help with the utilization of the budget.

The budget Web Portal allows for free accessibility to financial information while adhering to all IT security protocols. Access to these reports can be obtained by submitting a Movaris request.

Reports are updated regularly (Daily, Biweekly, and Monthly reports) to help provide property managers, Neighborhood Administrators, and department heads with key metrics to help measure performance and ultimately achieve the financial goals of each respective area. Furthermore, DFPA provides results of financials for each quarter which identify any significant variances from the Board-approved Plan.

Table 2: Operating Budget Process



Table 3: Capital Planning Process



Financial Management

NYCHA's financial management policies provide a basic framework for overall fiscal management. The policies represent a foundation to address changing circumstances and conditions, assist in the decision-making process and provide the guidelines for evaluating financial activities for future initiatives.

The financial management policies reflect long-standing principles and practices, which have enabled NYCHA to maintain its financial stability. It is intended that the policies be reviewed annually so that the guidelines represent a realistic, framework for public policy decisions.

The information that follows provides a summary of financial management policies for the following areas:

- Budget;
- Audit;
- Debt;
- Cash Management;
- Risk Management; and
- Contract Registration.

Responsibilities

Budget

The Authority has instituted an Agency-wide departmental budgeting structure. Departmental budgeting provides NYCHA departments with increased responsibilities in the development and monitoring of the Operating and Capital Budgets. Departments are primarily responsible for determining their current and anticipated needs and will work with the Financial Planning & Analysis Department to review and incorporate those needs into an annual Board-approved budget. In addition, departments are empowered to display fiscal responsibility and accountability in the periodical monitoring of actual departmental revenues and expenditures against the annual budget.

In conjunction with Agency-wide departmental budgeting structure, NYCHA's budget process reflects the Board's vision and NYCHA's policy direction as well as its response to changes in needs, demands, and opportunities. The budget process occurs once a year with a pre-defined budget calendar. It incorporates departmental input in the planning, development, and management of NYCHA's budget.

Audit

Internal Audit

The Authority has established an internal Audit Department to provide an independent and objective analysis of NYCHA operations. In carrying out its responsibilities, internal audit reviews:

- The adequacy of Authority controls;
- The degree of compliance to regulatory requirements and internal procedures; and
- The efficiency and economy of its operations.

Audits are performed in accordance with an annual audit plan that is approved by the Authority's Audit and Finance Committee. The Audit Department has unrestricted access to Authority documents, records, and staff to maintain an independent perspective, the Director of Audit reports directly to the Audit and Finance Committee and to NYCHA's Chair for administrative day-to-day activities.

Audit Committee

The Authority's Audit and Finance Committee ("AFC") established in April 2021, supersedes the Authority's Audit Committee. Per the amended and restated Charter, approved by the Board on January 26, 2022, the AFC consists of at least two (2) and not more than seven (7) members. The Chair of NYCHA is responsible for appointing two members of the Board annually, with the approval of a majority of the Board to the Committee. The Chair may select up to five other (5) non-Board members, with the approval of a majority of the Board, who are not NYCHA employees. The Chair of the Committee is selected by the Chair of NYCHA. The Audit Committee currently consists of four members, two of whom are Board members and the other two of whom are independent members, neither NYCHA employees nor Board members. As a result, the Audit and Finance Committee now consists of four highly accomplished individuals from outside NYCHA with a diverse range of expertise including regulatory and compliance, resident advocacy, finance, and policymaking. Per its Board-approved Charter, the AFC is charged with assisting the Board in connection with fulfilling its oversight responsibilities for the (a) qualifications, independence, and performance of NYCHA's independent audit, (b) performance of NYCHA's Internal Audit and Assessment Department including oversight of internal audits performed, annual risk assessments and internal audit plans, (c) the conformance of NYCHA's annual financial statements and financial reporting with US Generally Accepted Accounting Principles and (d) reviewing NYCHA's audited annual financial statements and accompanying auditor reports, and voting on whether to recommend their approval to the Board.

External Audit

NYCHA is required by statute to have an independent Auditor annually conduct a Single Audit of its operations including opining on its compliance to Federal award programs and disclosing deficiencies or material weaknesses over financial reporting identified as part of audit procedures. In addition, the Authority requires that an Independent Auditor annually audit its financial statements and express an opinion as to whether the financial statements are presented fairly, in all material respects. The Independent Auditor shall have broad experience in auditing large local government agencies in compliance with relevant federal rules and regulations such as the Single Audit Act.

In addition to the above audits, the Authority's operations are monitored and audited by the United States Department of Housing and Urban Development (HUD).

Debt

NYCHA has no legal debt limit. HUD is the primary source for operating and capital improvement revenues and secures the Authority's debt.

HDC Loans

On September 10, 2013, the Authority entered into a Loan Agreement with New York City Housing Development Corporation ("HDC"), borrowing approximately \$701 million of bond proceeds issued under the Capital Fund Grant Revenue Bond Program at a weighted average interest rate of 4.8%. The face amount of the bonds consisted of \$185,785,000 of Series 2013 A bonds ("Series A bonds") and \$470,300,000 of Series 2013 B ("Series B bonds"). The Series B bonds had two sub-series: Series 2013 B-1 \$348,130,000 and Series 2013 B-2 \$122,170,000. The bond premiums were \$15,020,118 and \$29,695,129 on the Series A bonds and Series B bonds, respectively. The proceeds of the face amount of these bonds were loaned to the Authority by HDC. HDC Capital Fund Program Revenue Bonds, Series 2013 A, B-1 and B-2 Loan Agreement with an interest rate from 3.0% to 5.25% per annum.

The Series 2013 A bonds proceeds were issued at a weighted average rate of 4.4% and were used together with other available funds from the prior Series 2005 A bond issuance as an advance refund of the remaining balance of the pre-existing Series 2005 A bonds and to defease the existing debt. The bond proceeds of the new Series 2013 A bonds were deposited in an irrevocable trust with an escrow agent to provide for all remaining debt service payments on the Series 2005 A bonds. The 2005 A bonds were fully paid in July 2005. The advance refunding resulted in a difference between the reacquisition price and the net carrying amount of the old debt of \$10,388,000. This difference, a deferred amount on refunding, is being amortized through the year 2025 using the effective-interest method. The Authority completed

the advance refunding to reduce total debt service payments over 11 years by \$7.0 million and to obtain an economic gain of \$2.9 million.

The Series 2013 B bond proceeds were issued with a weighted average rate of 5.0% to fund acquisition, construction or rehabilitation, and to make capital improvement at 34 Authority developments. Capital improvements primarily include “building envelope” work on roofs, brickwork, and windows, etc. The proceeds of these bonds that have been loaned to the Authority by

HDC were placed in escrow accounts with the Trustee banks. The capital improvements for this program were completed and on June 7, 2017, the Authority made its final draw of the loan proceeds.

Certificates of Indebtedness

The State of New York has loaned the Authority funds to finance the construction of State-aided developments from proceeds of State Housing Bonds. The Authority has acknowledged its indebtedness for such loans by the issuance of Certificates of Indebtedness. Debt service payments are made from funds provided by the State of New York.

Mortgage Loans

As part of the Authority’s March 16, 2010, mixed-finance transaction (see Note 16), HDC issued bonds totaling \$477,455,000. The bonds issued by HDC were comprised of seven different series as follows: \$23,590,000 2009 Series L-1, \$68,000,000 2009 Series L-2, \$150,000,000 2010 Series B (Bridge Bonds), \$140,000,000 2011 Series A (Bridge Bonds), \$25,325,000 2010 Series A-1, \$3,000,000 2010 Series A-2 (Fixed-Rate Taxable Bonds), and \$67,540,000 2012 Series A (Index Floating Rate).

The bond proceeds were used to provide financing in the form of mortgage loans to LLC I and LLC II. Of the seven different series of bonds issued as part of the mixed-finance transaction, four series were paid in full in 2013, and three series were outstanding as of December 31, 2020. Specifically, 2009 Series L-2, 2010 Series B, 2011 Series A, and 2012 Series A were paid in full, while the three outstanding are 2009 Series L-1, 2010 Series A-1, and 2010 Series A-2. In September 2013, the three remaining loans were converted from construction to permanent loans, with principal and interest payable monthly.

For LLC I, the proceeds from the mortgage issued in connection with the \$23,590,000 2009 Series L-1 Bonds, bearing interest of 6.30% per annum, were used to finance the acquisition of the developments. These mortgage loans are secured by the net operating income of the respective development’s Section 8 rental revenue.

The LLC II financing structure for rehabilitation provided private activity bond proceeds from a long-term bond issue of \$25,325,000 2010 Series A-1 Bonds, bearing interest of 5.10% per annum. Similarly, acquisition funds were provided from the proceeds of the \$3,000,000 2010 Series A-2 Bonds, bearing interest of 5.10% per annum. These mortgage loans are secured by the net operating income of the respective development's Section 8 rental revenue.

Equipment Purchase/Lease Agreement

2013 Equipment Purchase/Lease Agreement

In January 2013, the Authority entered into a 13-year Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp ("BAPCC") in the amount of \$18,046,000 to finance an Energy Performance Contract ("EPC") bearing interest of 1.98% per annum. This financing agreement and EPC have enabled the Authority to upgrade boilers, instantaneous water heaters, apartment temperature sensors, and upgrade computerized heating automated systems at (6) developments, and upgrade apartment convectors at one of these six developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in 2026. This EPC plan provides HUD-sponsored EPC funding for projects at these 6 developments, which were previously earmarked to be funded with Federal Capital subsidies, thereby enabling the Authority to use its Federal Capital funds for other critical capital improvements pursuant to the Authority's Five-Year Capital Plan.

2016 Equipment Purchase/Lease Agreement

In December 2016, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$51,548,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.27% per annum. This financing agreement and EPC will enable the Authority to upgrade common area and apartment lighting at sixteen (16) developments and to replace a boiler plant and upgrade a comprehensive heating system at one development. The Equipment Lease/Purchase Agreement with BAPCC will mature in June 2036. This EPC plan provides HUD-sponsored EPC funding at these 16 developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2017 Equipment Lease/Purchase Agreement for Sandy-A

In December 2017, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$43,000,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.6178% per annum. This financing agreement and EPC will enable the Authority to upgrade common area and apartment lighting at eighteen (18) developments and heating controls at 17 developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in December 2037. This EPC plan provides HUD-sponsored EPC funding at these 18

developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2017 Equipment Lease/Purchase Agreement for Brooklyn Queens Demand Management ("BQDM")

In December 2017, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$60,133,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.6178% per annum. This financing agreement and EPC will enable the Authority to upgrade common area and apartment lighting, and apartment heating controls at twenty-three (23) developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in December 2037. This EPC plan provides HUD-sponsored EPC funding at these 23 developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2018 Equipment Lease/Purchase Agreement for Ameresco B (EPC007)

In August 2018, the Authority entered into a 20-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$79,462,000 to finance an Energy Performance Contract ("EPC") bearing interest of 4.75% per annum. This financing agreement and EPC have enabled the Authority to fund energy conservation work to upgrade common area and apartment lighting, and apartment heating controls at fifteen (15) developments. The Equipment Lease/Purchase Agreement with BAPCC will mature in July 2038. This EPC plan provides HUD-sponsored EPC funding at these 15 developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

2020 Equipment Lease/Purchase Agreement for Ameresco A-2 (EPC008)

In November 2020, the Authority entered into an 18-year Equipment Lease/Purchase Agreement with BAPCC in the amount of \$23,299,000 to finance an Energy Performance Contract ("EPC") bearing interest of 3.404% per annum, which was the extension of the Ameresco A entered in 2016. This financing agreement and EPC will include the installation of apartment temperature sensors at seven (7) developments and upgrade common area and apartment lighting at one (1) development. The Equipment Lease/Purchase Agreement with BAPCC will mature in June 2038. This EPC plan provides HUD-sponsored EPC funding at these seven (7) developments, thereby enabling the Authority to use its Federal Capital funds for other capital improvements pursuant to the Authority's Five-Year Capital Plan.

The table that follows provides information about the change in long term debt over the past year for the Authority and its blended component units (\$ in thousands):

| Description of Long Term Debt | Jan. 1, 2020 | Proceeds | Payments & Amortization | Dec. 31, 2020 | Due Within One Year |
|---|-------------------|------------------|-------------------------|-------------------|---------------------|
| <u>Bonds:</u> | | | | | |
| State Guaranteed Certificates of Indebtedness Outstanding (State Program) three issues remaining bearing interest of 3.5% to 3.75% per annum maturing annually through July 2024. | \$ 5,640 | - | \$ (1,462) | \$ 4,178 | \$ 1,462 |
| State Guaranteed Certificates of Indebtedness Outstanding (incorporated into the Federal Housing Program), three issues remaining bearing interest of 3.5% to 4.75% per annum, maturing annually through July 2024. | 911 | - | (243) | 668 | 244 |
| <u>Loans Funded by:</u> | | | | | |
| HDC Capital Fund Program Revenue Bonds, Series 2013 A (\$185,785,000); Loan Agreement with an interest rate of 3.0% to 5.0% per annum, maturing annually through July 2025. | 107,305 | - | (15,840) | 91,465 | 16,620 |
| HDC Capital Fund Program Revenue Bonds, Series 2013 B-1 (\$348,130,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2033. | 257,725 | - | (19,265) | 238,460 | 20,240 |
| HDC Capital Fund Program Revenue Bonds, Series 2013 B-2 (\$122,170,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2032. | 122,170 | - | - | 122,170 | - |
| Loan Payable - 2013 Equipment Lease/Purchase Agreement; with BAPCC for Energy Performance Contract (\$18,045,580) at an interest rate of 1.98% per annum, maturing January 19, 2026. | 9,542 | - | (1,327) | 8,215 | 1,388 |
| Loan Payable - 2016 Equipment Lease/Purchase Agreement; (Ameresco A) with BAPCC for Energy Performance Contract (\$51,548,356) at an interest rate of 3.27% per annum, maturing June 28, 2036. | 51,779 | - | (1,817) | 49,962 | 1,953 |
| Loan Payable - 2017 Equipment Lease/Purchase Agreement; (BQDM); with BAPCC for Energy Performance Contract (\$60,132,977.75) at an interest rate of 3.6178% per annum, maturing December 15, 2037. | 64,603 | - | (1,856) | 62,747 | 2,014 |
| Loan Payable - 2017 Equipment Lease/Purchase Agreement; (SANDY A); with BAPCC for Energy Performance Contract (\$43,000,000) at an interest rate of 3.6178% per annum, maturing December 22, 2037. | 46,197 | - | (1,194) | 45,003 | 1,437 |
| Loan Payable - 2018 Equipment Lease/Purchase Agreement; (Ameresco B); with BAPCC for Energy Performance Contract (\$79,461,775.81) at an interest rate of 4.75% per annum, maturing July 1, 2038. | 82,647 | 3,973 | (869) | 85,751 | 1,039 |
| Loan Payable - 2020 Equipment Lease/Purchase Agreement; (Amoresco A-2); with BAPCC for Energy Performance Contract (\$23,298,752.13) at an interest rate of 3.404% per annum, maturing June 28, 2038. | | 23,407 | | 23,407 | 32 |
| HDC 2009 Series L-1 Bonds (\$23,590,000); Permanent Mortgage Loan at an interest rate of 6.3% per annum, maturing November 2043; secured by mortgage. | 21,559 | - | (405) | 21,154 | 432 |
| HDC 2010 Series A-1 Bonds (\$25,325,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing November 2041; secured by mortgage. | 19,606 | - | (9,061) | 10,545 | 294 |
| HDC 2010 Series A-2 Bonds (\$3,000,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing May 2041; secured by mortgage. | 2,308 | - | (942) | 1,366 | 38 |
| Long Term Debt (before Premium) | 791,992 | 27,380 | (54,281) | 765,091 | 47,193 |
| Add Premium on HDC Revenue Bond Loan Agreements | 11,611 | - | (2,738) | 8,873 | - |
| TOTAL LONG TERM DEBT | \$ 803,603 | \$ 27,380 | \$ (57,019) | \$ 773,964 | \$ 47,193 |

In July 2019, a prepayment of \$1,449,290 for the Hope Gardens development was made for the 2013 Equipment Lease/Purchase Agreement including principal, interest and a \$28,417 prepayment penalty.

In February 2020, prepayments for the William Plaza and Independence Towers developments were made totaling \$2,542,000 for the 2010 Series A-1 Bonds and \$615,000 for the 2010 Series A-2 Bonds.

In November 2020, prepayments for the Wise Towers and 344 East 28th Street developments were made totaling \$6,129,000 for the 2010 Series A-1 Bonds and \$285,000 for the 2010 Series A-2 Bonds.

| Description of Long Term Debt | Jan. 1, 2019 | Proceeds | Payments & Amortization | Dec. 31, 2019 | Due Within One Year |
|---|-------------------|-----------------|-------------------------|-------------------|---------------------|
| Bonds: | | | | | |
| State Guaranteed Certificates of Indebtedness Outstanding (State Program) three issues remaining bearing interest of 3.5% to 3.75% per annum maturing annually through July 2024. | \$ 7,102 | - | \$ (1,462) | \$ 5,640 | \$ 1,462 |
| State Guaranteed Certificates of Indebtedness Outstanding (incorporated into the Federal Housing Program), three issues remaining bearing interest of 3.5% to 4.75% per annum, maturing annually through July 2024. | 1,155 | - | (244) | 911 | 244 |
| Loans Funded by: | | | | | |
| HDC Capital Fund Program Revenue Bonds, Series 2013 A (\$185,785,000); Loan Agreement with an interest rate of 3.0% to 5.0% per annum, maturing annually through July 2025. | 122,400 | - | (15,095) | 107,305 | 15,840 |
| HDC Capital Fund Program Revenue Bonds, Series 2013 B-1 (\$348,130,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2033. | 276,070 | - | (18,345) | 257,725 | 19,265 |
| HDC Capital Fund Program Revenue Bonds, Series 2013 B-2 (\$122,170,000); Loan Agreement with an interest rate of 5.0% to 5.25% per annum, maturing annually through July 2032. | 122,170 | - | - | 122,170 | - |
| Loan Payable - 2013 Equipment Lease/Purchase Agreement; with BAPCC for Energy Performance Contract (\$18,045,580) at an interest rate of 1.98% per annum, maturing January 19, 2026. | 12,420 | - | (2,878) | 9,542 | 1,327 |
| Loan Payable - 2016 Equipment Lease/Purchase Agreement; (Ameresco A) with BAPCC for Energy Performance Contract (\$51,548,356) at an interest rate of 3.27% per annum, maturing June 28, 2036. | 53,389 | - | (1,610) | 51,779 | 1,817 |
| Loan Payable - 2017 Equipment Lease/Purchase Agreement; (BQDM); with BAPCC for Energy Performance Contract (\$60,132,977.75) at an interest rate of 3.6178% per annum, maturing December 15, 2037. | 62,328 | 2,275 | - | 64,603 | 1,856 |
| Loan Payable - 2017 Equipment Lease/Purchase Agreement; (SANDY A); with BAPCC for Energy Performance Contract (\$43,000,000) at an interest rate of 3.6178% per annum, maturing December 22, 2037. | 44,570 | 1,627 | - | 46,197 | 1,194 |
| Loan Payable - 2018 Equipment Lease/Purchase Agreement; (Ameresco B); with BAPCC for Energy Performance Contract (\$79,461,775.81) at an interest rate of 4.75% per annum, maturing July 1, 2038. | 79,462 | 3,185 | - | 82,647 | - |
| HDC 2009 Series L-1 Bonds (\$23,590,000); Permanent Mortgage Loan at an interest rate of 6.3% per annum, maturing November 2043; secured by mortgage. | 21,940 | - | (381) | 21,559 | 405 |
| HDC 2010 Series A-1 Bonds (\$25,325,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing November 2041; secured by mortgage. | 20,086 | - | (480) | 19,606 | 505 |
| HDC 2010 Series A-2 Bonds (\$3,000,000); Permanent Mortgage Loan at an interest rate of 5.1% per annum, maturing May 2041; secured by mortgage. | 2,365 | - | (57) | 2,308 | 60 |
| Long Term Debt (before Premium) | 825,457 | 7,087 | (40,552) | 791,992 | 43,975 |
| Add Premium on HDC Revenue Bond Loan Agreements | 14,972 | - | (3,361) | 11,611 | - |
| TOTAL LONG TERM DEBT | \$ 840,429 | \$ 7,087 | \$ (43,913) | \$ 803,603 | \$ 43,975 |

Pledged Revenue

CFFP Series 2013A & B Bonds

As security for the Series 2013 A, B-1, and B-2 CFFP Bonds which were issued by HDC, the Authority pledged future HUD Capital Fund Program grant revenue to service the bond debt (thereby satisfying the Authority's loans payable to HDC). With HUD's approval, the Authority pledged as sole security for the bonds, a portion of its annual appropriation from HUD. The bonds are payable with pledged revenue through 2033. The Authority has committed to appropriate capital contributions of the Capital Fund Program in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 and 2019, by the Authority was \$59,565,000 and \$59,559,000, respectively. As of December 31, 2020, total principal and interest remaining on the combined debt for Series 2013 A, B-1, and B-2 are \$452,095,000 and \$155,990,000, respectively, with annual debt service ranging from \$59,585,000 in the coming year 2021 to \$38,792,000 in the final year 2033.2013 Equipment Lease/Purchase Agreement

2013 Equipment Lease/Purchase Agreement

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2026. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 and 2019, by the Authority was \$1,510,000 and \$3,117,000 respectively. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$8,215,000 and \$496,000, with annual debt service ranging from \$1,544,000 in the coming year 2021 to \$743,000 in the final year 2026.

2016 Equipment Lease/Purchase Agreement for Ameresco A

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2036. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 and 2019, by the Authority was \$3,495,000 and \$3,343,000 respectively. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$49,963,000 and \$15,025,000, with annual debt

service payments ranging from \$3,571,000 in the coming year 2021 to \$2,439,000 in the final year 2036.

2017 Equipment Lease/Purchase Agreement for Sandy A

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2037. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 by the Authority was \$2,854,000. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$45,003,000 and \$16,745,000, with annual debt service payments ranging from \$3,052,000 in the coming year 2021 to \$4,271,000 in the final year 2037. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2019 the Authority added \$1,627,000, in interest to this loan

2017 Equipment Lease/Purchase Agreement for Sandy A As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2037. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 by the Authority was \$2,854,000. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$45,003,000 and \$16,745,000, with annual debt service payments ranging from \$3,052,000 in the coming year 2021 to \$4,271,000 in the final year 2037. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2019 the Authority added \$1,627,000, in interest to this loan.

2017 Equipment Lease/Purchase Agreement for BQDM

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2037. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. Total principal and interest paid for 2020 by the Authority was \$4,177,000. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase

Agreement are \$62,747,000 and \$23,272,000, with annual debt service payments ranging from \$4,266,000 in the coming year 2021 to \$5,640,000 in the final year 2037. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2019 the Authority added \$2,275,000 in interest to this loan.

2018 Equipment Lease/Purchase Agreement for Ameresco B (EPC007)

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2038. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$85,751,000 and \$44,754,000, with annual debt service payments ranging from \$6,218,000 in the coming year 2021 to \$4,420,000 in the final year 2038. Debt service payments begin in December 2020 for January 1, 2021 payment. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2020, the Authority added \$3,880,000 in interest to this loan.

2020 Equipment Lease/Purchase Agreement for Ameresco A-2 (EPC008)

As security for the Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp, the Authority pledged HUD Operating Subsidy revenue to service the loan debt. With HUD's approval, the Authority pledged as security, a portion of its annual appropriation from HUD that consists of HUD Financial Incentive Payments. The loan is payable with pledged revenue through 2038. The Authority has committed to appropriate HUD Operating Subsidy revenue in amounts sufficient to cover the scheduled principal and interest requirements of the debt. As of December 31, 2020, total principal and interest remaining on the Equipment Lease/Purchase Agreement are \$23,407,000 and \$10,988,000, with annual debt service payments ranging from \$437,000 in the coming year 2021 to \$3,380,000 in the final year 2038. During the construction period and prior to beginning debt service payments, the interest will be added to the principal of the loan. In 2020, the Authority added \$108,000 in interest to this loan.

Pledged Assets

The Authority has six Equipment Lease/Purchase Agreements supporting energy performance contracts are with Banc of America Public Capital Corp. As of December 31, 2020, the restricted bank balances that were held in escrow and pledged as collateral for five leases totaled \$108,767,000 and the related equipment serving as collateral for these EPCs totaled \$ 207,233,000. In addition, the Authority has four loan agreements outstanding with HDC. As of December 31, 2020, the restricted cash balances that were held in debt service reserve accounts and serving as collateral for two loans totaled \$29,824,000.

Combined Debt of the Authority

During 2020 and 2019, the Authority made principal payments on its outstanding long-term debt totaling \$54,281,000 and \$40,552,000, respectively. Interest rates on outstanding debt range from 1.98 percent to 6.30 percent.

During 2020 and 2019, the Authority made principal payments on its outstanding long-term debt totaling \$54,281,000 and \$40,552,000, respectively. Interest rates on outstanding debt range from 1.98 percent to 6.30 percent. During 2020 and 2019, the Authority made principal payments on its outstanding long-term debt totaling \$54,281,000 and \$40,552,000, respectively. Interest rates on outstanding debt range from 1.98 percent to 6.30 percent.

| | <u>Years</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> |
|-------------------------|--------------|-------------------|-------------------|---------------------|
| Current portion | 2021 | \$ 47,193 | \$ 35,269 | \$ 82,462 |
| Long-term portion: | | | | |
| | 2022 | 51,881 | 33,067 | 84,948 |
| | 2023 | 53,499 | 30,686 | 84,185 |
| | 2024 | 55,642 | 28,182 | 83,824 |
| | 2025 | 58,151 | 25,709 | 83,860 |
| | 2026-2030 | 218,702 | 95,488 | 314,190 |
| | 2031-2035 | 209,509 | 38,509 | 248,018 |
| | 2036-2040 | 65,416 | 6,326 | 71,742 |
| | 2041-2043 | 5,098 | 420 | 5,518 |
| Total long-term portion | | <u>717,898</u> | <u>258,387</u> | <u>976,285</u> |
| Total payments | | <u>\$ 765,091</u> | <u>\$ 293,656</u> | <u>\$ 1,058,747</u> |

Deposits

At December 31, 2020, the Authority's deposits had a carrying amount of \$1,168,093,000 and a bank balance of \$1,176,252,000. These deposits were insured up to \$250,000 per bank by the Federal Deposit Insurance Corporation ("FDIC"). Deposits in excess of FDIC coverage were fully collateralized, with the collateral being held in segregated custodial accounts in the Authority's name. Collateral coverage is monitored and maintained daily. Collateral is comprised of U.S. Treasury notes and bonds in addition to other U.S. governmental agency securities approved under the HUD guidelines.

Deposits were comprised of the following at December 31, 2020 and 2019 (\$ in thousands):

| | <u>2020</u> | <u>2019</u> |
|----------------------------|---------------------|-------------------|
| <u>Unrestricted</u> | | |
| FDIC insured | \$ 1,247 | \$ 1,256 |
| Collateralized | <u>431,621</u> | <u>114,379</u> |
| Subtotal | <u>432,868</u> | <u>115,635</u> |
| <u>Restricted</u> | | |
| FDIC insured | <u>44,576</u> | <u>43,409</u> |
| Collateralized | <u>698,808</u> | <u>582,410</u> |
| Subtotal | <u>743,384</u> | <u>625,819</u> |
| Total Deposits | <u>\$ 1,176,252</u> | <u>\$ 741,454</u> |

Unrestricted deposits totaling \$432,868,000 included operating balances for both LLC I and LLC II and replacement reserves for LLC I, totaling \$93,866,000. The remaining balances totaling \$339,002,000 are eligible for working capital and future liabilities of the Authority and its component units, including self-insurance programs. The Authority's unrestricted deposits are held at various banks in interest-bearing accounts and demand deposit accounts (DDA) without interest. The maximum exposure of deposits, represented by the highest daily cash balance held in all deposit accounts maintained by the Authority during the year, was \$941,633,000.

At December 31, 2020, restricted deposits totaling \$743,384,000 included funds held in depository accounts on behalf of Sandy Recovery, escrow funds for real estate transactions, escrow funds for several Energy Performance Contracts, escrow funds for vendor retention, reserves supporting the 2010 mixed-finance transaction, Certificates of Deposit for tenant security, and tenant participation activity HUD subsidies for use by resident councils for residents. The Certificates of Deposits for tenant security will be maturing on March 31, 2021 and will be reinvested for one year through March 31, 2022. The liability related to these deposits is included in unearned revenues and other current liabilities.

Investments

In accordance with GASB Statement No. 72 (“GASB 72), Fair Value Measurement and Application, NYCHA discloses its investments at fair value. The Authority invests only in securities that fall under GASB’s Level 2 fair value grouping (there are 3 levels in total), as there are comparable and observable traded securities that can be used to accurately value the Authority’s portfolio of securities. As of December 31, 2020, and 2019, all of the Authority’s long-term investment holdings were in U.S. Governmental agency securities and GASB 72 requires their fair value be based on similar bonds that are being traded.

Unrestricted Investments

The Authority’s investment policies comply with HUD’s guidelines. These policies restrict the Authority’s investments to obligations of the U.S. Treasury, U.S. Government agencies, and their instrumentalities. All investments are held in a secured custody account in the name of the Authority. All investments are publicly traded, and the fair value was based on published quoted values. Accrued interest receivable on unrestricted investments was \$390,000 and \$1,970,000 at December 31, 2020 and 2019.

Unrestricted investments stated at fair value, consist of the following at December 31, 2020 and 2019 (\$ in thousands):

The maturities of the Authority’s unrestricted investments at December 31, 2020 and 2019 are as follows (\$ in thousands):

| Security Type | As of December 31, 2020 | | | | As of December 31, 2019 | | | |
|-----------------------------|-------------------------|------------------|-------------------|-------------------|-------------------------|------------------|-------------------|------------------|
| | Total | <1 year | 1 - 5 years | >5 years | Total | <1 year | 1 - 5 years | >5 years |
| U.S. Govt Agency Securities | <u>\$ 526,521</u> | <u>\$ 40,611</u> | <u>\$ 369,909</u> | <u>\$ 116,001</u> | <u>\$ 525,417</u> | <u>\$ 62,029</u> | <u>\$ 373,165</u> | <u>\$ 90,223</u> |

At December 31, 2020 and 2019, the Authority’s weighted average term to maturity for unrestricted investments is 4.41 years and 3.54 years, respectively. The Authority determines maturity levels based upon current available interest rates, expectations for future rates and the appropriate amount of liquidity needed for operations. While HUD’s policy limits the maturities of investments held by housing authorities to three years, the Authority has received a HUD waiver to invest long-term reserves up to seven years.

The U.S. Government Agency security balance is comprised of obligations issued by the Federal Home Loan Mortgage Corporation, the Federal Home Loan Bank, Federal Farm Credit Bank and the Federal National Mortgage Association. At December 31, 2020 and 2019, the fair value of the Authority’s long-term investments was \$526,521,000 and \$525,417,000, respectively, and these amounts are designated to fund the Authority’s self-insurance programs.

Restricted Investments

At December 31, 2020 and 2019, NYCHA’s total restricted investments had a fair value of \$51,388,000 and \$40,745,000, respectively. These funds were held in trust supporting loans from NYCHDC for the 2013 Capital Fund Financing Program Bonds. The restricted total was comprised of \$29,824,000 in restricted investments and \$21,564,000 in restricted cash equivalents at December 31, 2020 and \$31,384,000 in restricted investments and \$9,361,000 in restricted cash equivalents at December 31, 2019.

The \$29,824,000 in restricted investments held at December 31, 2020, represent debt service reserves for the 2013 Capital Fund Financing Program Bonds. Accrued interest receivable on restricted investments, including the tenant certificate of deposits was \$859,000 and \$1,339,000 at December 31, 2020 and 2019.

Restricted investments stated at fair value, consisted of the following at December 31, 2020 and 2019 (\$ in thousands):

| Restricted | 2020 | 2019 |
|---|-------------|-------------|
| Forward Delivery Agreement (debt service reserves) | \$ 29,824 | \$ 29,824 |
| Repurchase Agreements | 21,564 | 9,361 |
| Municipal Bonds | - | 1,560 |
| Total Restricted investments, including cash equivalents | 51,388 | 40,745 |
| Less amount reported as restricted cash equivalents | 21,564 | 9,361 |
| Total Restricted investments (not including cash equivalents) | \$ 29,824 | \$ 31,384 |

The maturities of the Authority restricted investments at December 31, 2019 and 2018 were as follows (\$ in thousands):

| Security Type | As of December 31, 2020 | | | | As of December 31, 2019 | | | |
|----------------------------|-------------------------|---------|-------------|-----------|-------------------------|---------|-------------|-----------|
| | Total | <1 year | 1 - 5 years | >5 years | Total | <1 year | 1 - 5 years | >5 years |
| Forward Delivery Agreement | \$ 29,824 | \$ - | \$ - | \$ 29,824 | \$ 29,824 | \$ - | \$ - | \$ 29,824 |
| Municipal Bonds | \$ - | \$ - | \$ - | \$ - | \$ 1,560 | \$ - | \$ 1,560 | \$ - |
| Total | \$ 29,824 | \$ - | \$ - | \$ 29,824 | \$ 31,384 | \$ - | \$ 1,560 | \$ 29,824 |

At December 31, 2020 and 2019, the Authority’s weighted average term to maturity for restricted investments was 12.51 years and 12.94 years, respectively. The Fiscal Agents determine maturity levels based upon current available interest rates, expectations for future rates and the appropriate amount of liquidity needed for NYCHA’s operations.

Policies governing investments

The Authority has adopted the HUD investment policy outlined in HUD Notice PIH-2002-13 (HA), as its formal investment policy. In accordance with its Annual Contributions Contract (the

“ACC”) with HUD, the Authority is required to comply with this HUD Notice. These guidelines require the Authority to deposit funds in accordance with the terms of a General Depository Agreement, which must be in a form approved by HUD and executed between the Authority and its depository institutions, and restricts the Authority’s investments to HUD–authorized securities, such as those issued by the U.S. Treasury, U.S. Government agencies and their instrumentalities, and requires that all investments be held in a segregated custodial account in the name of the Authority. Similarly, the bond proceeds that remain in Trust supporting loans from NYC HDC are invested in accordance with the investment policy of NYC HDC, which are very similar.

The Authority’s investment strategy involves consideration of the basic risks of fixed-income investing, including interest rate risk, market risk, credit risk, and concentration risk. In managing these risks, the primary factors considered are safety of principal, yield, liquidity, maturity, and administrative costs.

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of the Authority’s investment portfolio. In accordance with the Authority’s investment policy, interest rate risk is mitigated by holding the securities in the Authority’s portfolio until maturity, except when a reinvestment strategy may be appropriate. As an additional manner of minimizing interest rate risk, the securities of the Authority’s fixed income portfolio have historically only had fixed coupon rates, and therefore the cash flows will not fluctuate with changes in interest rates.

Credit Risk

It is the Authority’s policy to limit its investments to HUD-authorized investments issued by the U.S. Government, by a U.S. Government agency, or by a Government-sponsored agency. The Authority’s policy is to invest primarily in Governmental agency and U.S. Treasury securities which are AA+ and Aaa rated by Standard and Poor’s (“S&P”) or Moody’s, or to place balances in fully collateralized money market deposit accounts and interest-bearing bank accounts at banks rated A or better by Moody’s or S&P. As of December 31, 2020, each of the agency securities that were in the NYCHA investment portfolio had bond ratings as follows: Moody’s Aaa and S&P AA+. Depository bank accounts maintaining federal funds are fully collateralized, in excess of FDIC insurance, with Treasury and/or Governmental agency securities.

Concentration of Credit Risk

The Authority strives to invest in only AA+ and Aaa rated Governmental Agency and/or U.S. Treasury securities. Therefore, the Authority's policy does not place a limit on investments with any one issuer. The Authority's cash deposits are maintained in fully collateralized money market deposit accounts and fully collateralized interest-bearing and non-interest bearing (if required) bank accounts. Consequently, the Authority does not limit deposits to any one bank. Nonetheless, the Authority strives to diversify holdings in investments, cash and cash equivalents, whenever possible, to further minimize any potential concentration risk.

Custodial credit risk

The Authority maintains a perfected security interest in the collateral held on its behalf by its custodial agents. Custodial credit risk is the risk that the Authority will not be able to recover its collateral held by a third-party custodian, in the event that the custodian defaults. The Authority has no custodial credit risk due to the Authority's perfected security interest in its collateral in a segregated custodian account, which is registered in the Authority's name. The Authority's policy requires that all securities shall be maintained in a third-party custodian account and the manner of collateralization shall provide the Authority with a continuing perfected security interest in the collateral for the full term of the deposit, in accordance with applicable laws and Federal regulations. Such collateral shall, at all times, have a market value at least equal to the amount of deposits so secured. The collateral includes US Treasury notes and bonds and other US governmental agency securities approved under HUD guidelines.

Risk Management

The Authority maintains a risk management program to protect its assets and minimize its exposure to potential losses. The Authority utilizes a combination of self-insurance (workers' compensation and general liability) and commercial insurance to cover potential liabilities. A third-party administrator provides investigation, processing and loss control services for workers' compensation.

The core mission of the Risk Management Department (RMD) is to protect NYCHA from the risk of financial loss. To fulfill this mission, RMD focuses on three major areas of risk transfer responsibilities:

- Insurance Procurement
- Claim Management and Risk Control
- Insurance Compliance

The Risk Management Department's risk control efforts were developed to support the Authority's insurance program and to guard the health and safety of the Authority's staff. These efforts produce positive results as injury rates continue to decline.

- Contract Registration

All contracting activity and associated accounting are performed in the financial systems as part of the Authority's new contract registration process, and in conjunction with NYCHA's departmental budgets implemented in September 2003. This process requires that contracts must be registered in the financial system before final execution and must have budgetary approval. This means that work to be performed under the contract cannot commence until registration is completed. It ensures that sufficient funding exists to support the obligation associated with the contract, provides a central repository for contract documentation necessary to maintain an audit trail supporting the general ledger, and ensures the accuracy of accounting and funds available information posted in the Oracle financial system.

Fund Structure

Fund Structure Summary

The Authority's basic financial statements consist of a single enterprise fund, which includes the following programs:

- Federal Low Rent Housing Program (Conventional Public Housing);
- City/State Housing Program (Conventional Public Housing);
- Housing Choice Voucher Program (Section 8);
- Section 8 Rental Program (Project-Based);
- Capital Fund Program;
- Other Grant Programs.

Excluding the capital fund program, these funds collectively comprise NYCHA's Operating Budget. The Authority maintains its accounting records by program.

Budgets by Fund

Budgets and headcounts are maintained by funding source. Funding sources are monies which support specific programs. NYCHA's operating budget is categorized into four major funding sources:

- General Fund which includes conventional Public Housing (Federal, State and City units) and NYCHA's Section 8 project-based developments.
- Section 8 which includes revenues and expenses incurred by the administration of this federal program.
- Grants, which includes competitive grants received by NYCHA.
- Elimination used offset inter-fund revenues.

Fund Balance

For budgetary purposes, "fund balance" refers to a balanced budget (i.e., existing resources that are used to supplement current revenues and similar items to cover current expenditures). NYCHA budgets on a cash basis. The following tables show beginning and ending cash through 2020. Going into 2022, NYCHA anticipate a deficit of \$35 million.

Table 1 lists headcounts associated by funding sources from 2022- 2026.

Table 2 shows the beginning and ending cash flows through 2020.

Table 3 -7 list 2022 through 2026 by line item for each major funding source.

Table 1: 2022 – 2026 Head Count

By Funding

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---------------|---------------|---------------|---------------|---------------|---------------|
| | - | | - | - | |
| General Funds | 11,285 | 11,180 | 10,705 | 9,913 | 9,475 |
| Section 8 | 517 | 517 | 517 | 517 | 517 |
| Grants | 386 | 386 | 383 | 383 | 383 |
| Total | 12,188 | 12,083 | 11,606 | 10,814 | 10,376 |

Table 2: 2020 –2022 Comparison
(\$000)

| | FY 2020 | FY 2021 | FY 2022 | Variance |
|---|--------------------|--------------------|--------------------|--------------------|
| | YTD Actual | Adopted Budget | Adopted Budget | FY 21 vs. FY 22 |
| Expenditures | | | | |
| Personnel Services: | | | | |
| Salary F/T | \$663,196 | \$741,378 | \$774,035 | \$32,657 |
| Salary P/T | 733 | 92 | 92 | 0 |
| Seasonal | 40,311 | 24,561 | 20,456 | (4,105) |
| Overtime | 148,411 | 89,787 | 99,125 | 9,338 |
| Retro | 14,158 | 286 | 286 | |
| Shift Differential | 5,222 | 4,953 | 5,040 | 87 |
| Fringe | 600,096 | 570,589 | 624,349 | 53,760 |
| Other Salary | 12,510 | 12,180 | 12,103 | (76) |
| Subtotal Personnel Services | \$1,484,637 | \$1,443,825 | \$1,535,487 | \$91,662 |
| Other Than Personnel Services: | | | | |
| Leases | \$71,711 | \$69,265 | \$60,202 | \$(9,063) |
| Supplies | 88,580 | 105,243 | 107,721 | 2,478 |
| Utilities | 532,436 | 512,541 | 523,506 | 10,965 |
| Equipment | 15,540 | 31,479 | 32,012 | 533 |
| Contracts | 412,154 | 612,499 | 488,844 | (123,655) |
| Insurance | 22,338 | 88,522 | 92,955 | 4,433 |
| Housing Assistance Payments | 1,139,469 | 1,184,960 | 1,292,532 | 107,572 |
| Debt Services | 12,046 | 9,806 | 10,293 | 487 |
| OTPS Other | 24,311 | 25,538 | 35,897 | 10,359 |
| Subtotal Other Than Personnel Services | \$2,318,585 | \$2,639,854 | \$2,643,962 | \$4,108 |
| Total Expenses | \$3,803,222 | \$4,083,679 | \$4,179,449 | \$95,770 |
| Revenues | | | | |
| Revenues from Operations: | | | | |
| Tenant Rental Revenue | \$939,679 | \$1,007,586 | \$867,085 | \$(140,501) |
| Other Revenue from Operations | 62,598 | 36,358 | 35,553 | (805) |
| Subtotal Revenues from Operations | \$1,002,277 | \$1,043,944 | \$902,638 | \$(141,306) |
| Other Revenues: | | | | |
| Federal Subsidies | \$1,101,129 | \$1,014,848 | \$1,023,384 | \$8,536 |
| Debt Services Subsidy | 148 | 131 | 81 | (50) |
| Section 8 Phased Conversion | 41,389 | 42,080 | 34,242 | (7,838) |
| Section 8 Management Fees | - | - | - | - |
| Capital Fund Reimbursements | 58,501 | 290,157 | 245,000 | (45,157) |
| Interest on Investments | 4,997 | 705 | 341 | (364) |
| Other | 47,274 | 14,546 | 10,599 | (3,947) |
| Categorical Grants | 15,489 | 132,447 | 5,341 | (127,106) |
| Section 8 Subsidy | 1,132,367 | 1,188,337 | 1,305,818 | 117,481 |
| Section 8 Admin | 98,396 | 121,465 | 98,602 | (22,864) |
| City Funds | 144,116 | 120,160 | 276,088 | 155,928 |
| Subtotal Other Revenues | \$2,643,806 | \$2,924,876 | \$2,999,495 | \$74,619 |
| Total Revenues | \$3,646,083 | \$3,968,820 | \$3,902,133 | \$(66,687) |
| Surplus /(Deficit) before Reserves | \$(157,139) | \$(114,859) | \$(277,317) | \$(162,457) |
| HAP Reserve (HUD-HELD) | | | \$9,518 | \$9,518 |
| Reserve | | \$89,503 | \$232,490 | \$142,987 |
| Surplus/(Deficit) net of Reserves | \$(157,139) | \$(25,356) | \$(35,309) | \$(9,953) |

Table 3: All Funds - 2022 – 2026
(\$000)

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|------------------|------------------|------------------|------------------|------------------|
| Expenditures | | | | | |
| <u>Personnel Services:</u> | | | | | |
| Salary F/T | 774,035 | 778,318 | 758,490 | 710,120 | 687,989 |
| Salary P/T | 92 | 92 | 92 | 92 | 92 |
| Seasonal | 20,456 | 20,456 | 20,456 | 20,456 | 20,456 |
| Overtime | 99,125 | 97,160 | 93,069 | 91,254 | 90,789 |
| Salary Retro | 286 | 286 | 286 | 286 | 286 |
| Shift Differential | 5,040 | 4,899 | 4,554 | 4,333 | 4,224 |
| Fringe | 624,349 | 635,263 | 677,671 | 685,572 | 699,944 |
| Other Salaries | 12,103 | 11,891 | 11,404 | 11,140 | 11,008 |
| Subtotal Personnel Services | 1,535,487 | 1,548,365 | 1,566,023 | 1,523,253 | 1,514,788 |
| <u>Other Than Personnel Services:</u> | | | | | |
| Leases | 60,202 | 61,435 | 63,360 | 63,346 | 63,299 |
| Supplies | 107,721 | 97,983 | 88,108 | 81,775 | 78,923 |
| Utilities | 523,506 | 517,991 | 496,944 | 496,442 | 474,121 |
| Equipment | 32,012 | 28,034 | 24,578 | 23,463 | 23,005 |
| Contracts | 488,844 | 451,155 | 427,068 | 413,634 | 407,388 |
| Insurance | 92,955 | 96,821 | 98,927 | 101,974 | 104,085 |
| Section 8 Payments | 1,292,532 | 1,314,596 | 1,363,264 | 1,410,246 | 1,461,519 |
| Debt Services | 10,293 | 9,933 | 9,539 | 9,113 | 8,657 |
| OTPS Other | 35,897 | 23,603 | 22,575 | 20,404 | 20,125 |
| Subtotal Other Than Personnel Services | 2,643,962 | 2,601,552 | 2,594,363 | 2,620,397 | 2,641,123 |
| Total Expenses | 4,179,449 | 4,149,917 | 4,160,385 | 4,143,649 | 4,155,911 |
| Revenues | | | | | |
| <u>Revenues from Operations:</u> | | | | | |
| Tenant Rental Revenue | 867,085 | 881,434 | 807,312 | 744,187 | 717,762 |
| Other Revenue from Operations | 35,553 | 33,722 | 28,507 | 26,744 | 25,546 |
| Subtotal Revenues from Operations | 902,638 | 915,156 | 835,819 | 770,931 | 743,308 |
| <u>Other Revenues:</u> | | | | | |
| Federal Subsidies | 1,023,384 | 1,089,592 | 1,094,576 | 1,054,649 | 1,001,884 |
| Contract Based Section 8 Properties Subsidy | - | - | - | - | - |
| Debt Services Subsidy | 81 | 40 | 8 | - | - |
| Section 8 Phased Conversion | 34,242 | 31,682 | 28,523 | 26,430 | 21,947 |
| Section 8 Management Fees | - | - | - | - | - |
| Capital Funds Reimbursements | 245,000 | 245,000 | 245,000 | 245,000 | 245,000 |
| Interest on Investments | 341 | 2,176 | 3,396 | 4,368 | 5,372 |
| Other | 10,599 | 11,680 | 10,899 | 9,752 | 9,712 |
| Categorical Grants | 5,341 | 5,010 | 5,010 | 4,649 | 4,649 |
| Section 8 Subsidy | 1,305,818 | 1,327,164 | 1,400,704 | 1,439,006 | 1,476,656 |
| Section 8 Admin | 98,602 | 99,615 | 101,898 | 104,294 | 106,770 |
| Section 8 Admin Reserve | - | - | - | - | - |
| City Funds (CDBG) | 51,086 | 31,486 | 31,486 | 31,486 | 31,486 |
| City Funds (Homeless) | 88,805 | 50,677 | 50,677 | 50,677 | 50,677 |
| City Fund (Labor & Others) | 136,197 | 138,678 | 138,678 | 138,678 | 138,678 |
| City Funds | 276,088 | 220,842 | 220,842 | 220,842 | 220,842 |
| Subtotal Other Revenues | 2,999,495 | 3,032,802 | 3,110,855 | 3,108,990 | 3,092,830 |
| Total Revenues | 3,902,133 | 3,947,958 | 3,946,674 | 3,879,921 | 3,836,138 |
| HAP Reserve (HUD-HELD) Reserve | 9,518 | - | - | - | - |
| Total Revenue w/ Reserve | 4,144,140 | 4,014,099 | 3,992,827 | 3,921,351 | 3,876,951 |
| Surplus/ (Deficit) w/ Reserve | (35,309) | (135,818) | (167,558) | (222,299) | (278,960) |

Table 4: General Funds - FY 2022–FY 2026
(\$000)

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|------------------|------------------|------------------|------------------|------------------|
| Expenditures | | | | | |
| <u>Personnel Services:</u> | | | | | |
| Salary F/T | 708,294 | 732,889 | 714,424 | 668,119 | 647,717 |
| Salary P/T | 92 | 92 | 92 | 92 | 92 |
| Seasonal | 20,181 | 20,181 | 20,181 | 20,181 | 20,181 |
| Overtime | 98,357 | 96,392 | 92,301 | 90,486 | 90,021 |
| Salary Retro | 196 | 196 | 196 | 196 | 196 |
| Shift Differential | 5,038 | 4,897 | 4,552 | 4,330 | 4,221 |
| Fringe | 576,011 | 585,443 | 625,452 | 629,255 | 640,195 |
| Other | 10,167 | 9,955 | 9,468 | 9,204 | 9,072 |
| Subtotal Personnel Services | 1,418,336 | 1,450,045 | 1,466,666 | 1,421,864 | 1,411,695 |
| <u>Other Than Personnel Services:</u> | | | | | |
| Leases | 52,573 | 53,537 | 55,164 | 54,914 | 54,914 |
| Supplies | 107,259 | 97,521 | 87,654 | 81,682 | 78,830 |
| Utilities | 523,250 | 517,728 | 496,672 | 496,162 | 473,833 |
| Equipment | 29,294 | 25,620 | 22,331 | 21,236 | 20,778 |
| Contracts | 470,712 | 435,380 | 411,429 | 397,985 | 391,779 |
| Insurance | 92,698 | 96,557 | 98,655 | 101,693 | 103,796 |
| Debt Services | 67 | 67 | 67 | 67 | 67 |
| OTPS Other | 19,142 | 18,532 | 18,123 | 16,188 | 16,105 |
| Subtotal Other Than Personnel Services | 1,294,996 | 1,244,941 | 1,190,095 | 1,169,927 | 1,140,100 |
| Total Expenses | 2,713,332 | 2,694,986 | 2,656,761 | 2,591,791 | 2,551,796 |
| Revenues | | | | | |
| <u>Revenues from Operations:</u> | | | | | |
| Tenant Rental Revenue | \$867,085 | \$881,434 | \$807,312 | \$744,187 | \$717,762 |
| Other Revenue from Operations | \$35,553 | \$33,722 | \$28,507 | \$26,744 | \$25,546 |
| Subtotal Revenues from Operations | 902,638 | 915,156 | 835,819 | 770,931 | 743,308 |
| <u>Other Revenues:</u> | | | | | |
| Federal Subsidies | 1,009,326 | 1,075,963 | 1,081,683 | 1,042,587 | 990,614 |
| Contract Based Section 8 Properties Subsidy | | | | | |
| Debt Services Subsidy | 81 | 40 | 8 | | |
| Section 8 Phased Conversion | 34,242 | 31,682 | 28,523 | 26,430 | 21,947 |
| Section 8 Management Fees | 27,038 | 27,680 | 28,305 | 28,782 | 29,277 |
| Capital Funds Reimbursements | 245,000 | 245,000 | 245,000 | 245,000 | 245,000 |
| Interest on Investments | 329 | 2,163 | 3,396 | 4,368 | 5,372 |
| Other | 9,940 | 11,021 | 10,240 | 9,093 | 9,053 |
| Categorical Grants | | | | | |
| Section 8 Subsidy | | | | | |
| Section 8 Admin | | | | | |
| Section 8 Admin Reserve | | | | | |
| <i>City Funds (CDBG)</i> | | | | | |
| <i>City Funds (Homeless)</i> | | | | | |
| <i>City Fund (Labor & Others)</i> | 129,760 | 132,634 | 132,634 | 132,634 | 132,634 |
| City Funds | 129,760 | 132,634 | 132,634 | 132,634 | 132,634 |
| Subtotal Other Revenues | 1,455,716 | 1,526,183 | 1,529,789 | 1,488,894 | 1,433,897 |
| Total Revenues | 2,358,354 | 2,441,339 | 2,365,608 | 2,259,825 | 2,177,204 |
| Surplus/ (Deficit) | (354,978) | (253,647) | (291,153) | (331,966) | (374,591) |
| HAP Reserve (HUD-HELD) | | | | | |
| Reserve | 232,490 | 66,141 | 46,154 | 41,430 | 40,813 |
| Total Revenue w/ Reserve | 2,590,843 | 2,507,480 | 2,411,761 | 2,301,254 | 2,218,017 |
| Surplus/ (Deficit) w/ Reserve | (122,488) | (187,506) | (245,000) | (290,536) | (333,779) |

Table 5: Section 8 - FY 2022–FY 2026

(\$000)

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|------------------|------------------|------------------|------------------|------------------|
| Expenditures | | | | | |
| <u>Personnel Services:</u> | | | | | |
| Salary F/T | 35,314 | 35,314 | 35,314 | 35,314 | 35,314 |
| Salary P/T | | | | | |
| Seasonal | 49 | 49 | 49 | 49 | 49 |
| Overtime | 598 | 598 | 598 | 598 | 598 |
| Salary Retro | | | | | |
| Shift Differential | | | | | |
| Fringe | 25,605 | 26,423 | 27,791 | 29,932 | 31,725 |
| Other | 604 | 604 | 604 | 604 | 604 |
| Subtotal Personnel Services | 62,170 | 62,988 | 64,356 | 66,497 | 68,290 |
| <u>Other Than Personnel Services:</u> | | | | | |
| Leases | 7,628 | 7,898 | 8,196 | 8,432 | 8,386 |
| Supplies | 101 | 101 | 93 | 93 | 93 |
| Utilities | 256 | 264 | 272 | 280 | 288 |
| Equipment | 2,718 | 2,414 | 2,246 | 2,227 | 2,227 |
| Contracts | 34,578 | 33,257 | 33,745 | 34,231 | 34,687 |
| Insurance | 257 | 265 | 272 | 281 | 289 |
| Section 8 Payments | 1,326,774 | 1,346,278 | 1,391,787 | 1,436,676 | 1,483,466 |
| Debt Services | | | | | |
| OTPS Other | 14,366 | 2,750 | 2,400 | 2,407 | 2,413 |
| Subtotal Other Than Personnel Services | 1,386,678 | 1,393,227 | 1,439,011 | 1,484,626 | 1,531,849 |
| Total Expenses | 1,448,849 | 1,456,215 | 1,503,367 | 1,551,122 | 1,600,139 |
| Revenues | | | | | |
| <u>Revenues from Operations:</u> | | | | | |
| Tenant Rental Revenue | | | | | |
| Other Revenue from Operations | | | | | |
| Subtotal Revenues from Operations | - | - | - | - | - |
| <u>Other Revenues:</u> | | | | | |
| Federal Subsidies | | | | | |
| Contract Based Section 8 Properties Subsidy | | | | | |
| Debt Services Subsidy | | | | | |
| Section 8 Phased Conversion | | | | | |
| Section 8 Management Fees | | | | | |
| Capital Funds Reimbursements | | | | | |
| Interest on Investments | | | | | |
| Other | 659 | 659 | 659 | 659 | 659 |
| Categorical Grants | 10 | | | | |
| Section 8 Subsidy | 1,340,060 | 1,358,846 | 1,429,227 | 1,465,436 | 1,498,602 |
| Section 8 Admin | 98,602 | 99,615 | 101,898 | 104,294 | 106,770 |
| Section 8 Admin Reserve | | | | | |
| City Funds (CDBG) | | | | | |
| City Funds (Homeless) | | | | | |
| City Fund (Labor & Others) | | | | | |
| City Funds | - | - | - | - | - |
| Subtotal Other Revenues | 1,439,331 | 1,459,121 | 1,531,784 | 1,570,389 | 1,606,031 |
| Total Revenues | 1,439,331 | 1,459,121 | 1,531,784 | 1,570,389 | 1,606,031 |
| Surplus/ (Deficit) | (9,518) | 2,906 | 28,417 | 19,266 | 5,892 |
| HAP Reserve (HUD-HELD) | 9,518 | | | | |
| Admin Reserve | | | | | |
| Total Revenue w/ Reserve | 1,448,849 | 1,459,121 | 1,531,784 | 1,570,389 | 1,606,031 |
| Surplus/ (Deficit) w/ Reserve | - | 2,906 | 28,417 | 19,266 | 5,892 |

Table 6: Grants - FY 2022–FY 2026
(\$000)

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|----------------|----------------|----------------|----------------|----------------|
| Expenditures | | | | | |
| Personnel Services: | | | | | |
| Salary F/T | 30,427 | 10,115 | 8,752 | 6,686 | 4,958 |
| Salary P/T | 0 | | | | |
| Seasonal | 226 | 226 | 226 | 226 | 226 |
| Overtime | 170 | 170 | 170 | 170 | 170 |
| Salary Retro | 90 | 90 | 90 | 90 | 90 |
| Shift Differential | 2 | 2 | 2 | 2 | 2 |
| Fringe | 22,733 | 23,396 | 24,428 | 26,386 | 28,024 |
| Other | 1,332 | 1,332 | 1,332 | 1,332 | 1,332 |
| Subtotal Personnel Services | 54,981 | 35,332 | 35,001 | 34,892 | 34,802 |
| Other Than Personnel Services: | | | | | |
| Leases | | | | | |
| Supplies | 361 | 361 | 361 | | |
| Utilities | | | | | |
| Equipment | | | | | |
| Contracts | 10,592 | 10,200 | 10,200 | 10,200 | 10,200 |
| Insurance | | | | | |
| Section 8 Payments | | | | | |
| Payment in Lieu of Taxes | | | | | |
| Debt Services | 10,226 | 9,866 | 9,472 | 9,047 | 8,591 |
| OTPS Other | 2,389 | 2,321 | 2,052 | 1,809 | 1,608 |
| Subtotal Other Than Personnel Services | 23,568 | 22,747 | 22,085 | 21,056 | 20,398 |
| Total Expenses | 78,549 | 58,079 | 57,085 | 55,948 | 55,200 |
| Revenues | | | | | |
| Revenues from Operations: | | | | | |
| Tenant Rental Revenue | | | | | |
| Other Revenue from Operations | | | | | |
| Subtotal Revenues from Operations | - | - | - | - | - |
| Other Revenues: | | | | | |
| Federal Subsidies | 14,058 | 13,629 | 12,892 | 12,062 | 11,270 |
| Contract Based Section 8 Properties Subsidy | | | | | |
| Debt Services Subsidy | | | | | |
| Section 8 Phased Conversion | | | | | |
| Section 8 Management Fees | | | | | |
| Capital Funds Reimbursements | | | | | |
| Interest on Investments | 12 | 14 | - | - | - |
| Other | | | | | |
| Categorical Grants | 5,330 | 5,010 | 5,010 | 4,649 | 4,649 |
| Section 8 Subsidy | | | | | |
| Section 8 Admin | | | | | |
| Section 8 Admin Reserve | | | | | |
| City Funds (CDBG) | 51,086 | 31,486 | 31,486 | 31,486 | 31,486 |
| City Funds (Homeless) | 88,805 | 50,677 | 50,677 | 50,677 | 50,677 |
| City Fund (Labor & Others) | 6,437 | 6,045 | 6,045 | 6,045 | 6,045 |
| City Funds | 146,328 | 88,208 | 88,208 | 88,208 | 88,208 |
| Subtotal Other Revenues | 165,728 | 106,861 | 106,110 | 104,919 | 104,127 |
| Total Revenues | 165,728 | 106,861 | 106,110 | 104,919 | 104,127 |
| Surplus/ (Deficit) | 87,179 | 48,782 | 49,025 | 48,971 | 48,927 |

Table 7: Eliminations - FY 2022–FY 2026
(\$000)

| | FY22 | FY23 | FY24 | FY25 | FY26 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------|
| Expenditures | | | | | |
| <u>Personnel Services:</u> | | | | | |
| Salary F/T | | | | | |
| Salary P/T | | | | | |
| Seasonal | | | | | |
| Overtime | | | | | |
| Salary Retro | | | | | |
| Shift Differential | | | | | |
| Fringe | | | | | |
| Other | | | | | |
| Subtotal Personnel Services | - | - | - | - | - |
| <u>Other Than Personnel Services:</u> | | | | | |
| Leases | | | | | |
| Supplies | | | | | |
| Utilities | | | | | |
| Equipment | | | | | |
| Contracts | (27,038) | (27,680) | (28,305) | (28,782) | (29,277) |
| Insurance | | | | | |
| Section 8 Payments | (34,242) | (31,682) | (28,523) | (26,430) | (21,947) |
| Debt Services | | | | | |
| OTPS Other | | | | | |
| Subtotal Other Than Personnel Services | (61,280) | (59,363) | (56,828) | (55,212) | (51,224) |
| Total Expenses | (61,280) | (59,363) | (56,828) | (55,212) | (51,224) |
| Revenues | | | | | |
| <u>Revenues from Operations:</u> | | | | | |
| Tenant Rental Revenue | | | | | |
| Other Revenue from Operations | | | | | |
| Subtotal Revenues from Operations | - | - | - | - | - |
| <u>Other Revenues:</u> | | | | | |
| Federal Subsidies | | | | | |
| Contract Based Section 8 Properties Subsidy | | | | | |
| Debt Services Subsidy | | | | | |
| Section 8 Phased Conversion | (34,242) | (31,682) | (28,523) | (26,430) | (21,947) |
| Section 8 Management Fees | (27,038) | (27,680) | (28,305) | (28,782) | (29,277) |
| Capital Funds Reimbursements | | | | | |
| Interest on Investments | | | | | |
| Other | | | | | |
| Categorical Grants | | | | | |
| Section 8 Subsidy | | | | | |
| Section 8 Admin | | | | | |
| Section 8 Admin Reserve | | | | | |
| City Funds (CDBG) | | | | | |
| City Funds (Homeless) | | | | | |
| City Fund (Labor & Others) | | | | | |
| City Funds | - | - | - | - | - |
| Subtotal Other Revenues | (61,280) | (59,363) | (56,828) | (55,212) | (51,224) |
| Total Revenues | (61,280) | (59,363) | (56,828) | (55,212) | (51,224) |
| Surplus/ (Deficit) | - | - | - | - | - |

NYCHA Fact Sheet

What Is NYCHA?

The New York City Housing Authority (NYCHA), the largest public housing authority in North America, was created in 1935 to provide decent, affordable housing for low- and moderate-income New Yorkers.

NYCHA is home to 1 in 16 New Yorkers. Residents are employed as teachers, police officers, nurses – people who provide services that are essential to the city. NYCHA “alumni” include Howard Schultz, the former CEO of Starbucks; the former Goldman Sachs Chair and CEO Lloyd Blankfein; Whoopi Goldberg; NASA aerospace engineer Aprille Ericsson; journalist Errol Louis; and Dr. Mary Bassett, former New York City Health Commissioner.

Since 1998, we’ve experienced a steady decline in federal and State funding for both operations and capital projects. As NYCHA approaches its ninth decade, this disinvestment has resulted in the deterioration of our buildings, which now need more than \$40 billion in major repairs. And so we are pursuing innovative ways to fund the building and apartment upgrades that residents deserve. And through our Transformation Plan and compliance with the 2019 agreement with the federal government, we are improving our organization as well as residents’ quality of life.

We aim to operate as an efficient and effective landlord; repair public housing and build affordable housing stock; address critical health and safety issues in our buildings; and connect residents to best-in-class social services and programming that enhance their quality of life.

**NYCHA SERVES
1 IN EVERY 16
NEW YORKERS**



13.9% OF NEW YORK CITY'S POPULATION

NYCHA 2022

- The New York City Housing Authority (“NYCHA” or the “Authority”) provides affordable housing to 535,686 authorized residents in over 177,569 apartments within 335 developments through public housing, Section 8, and PACT/RAD programs
- If NYCHA (public housing and Section 8) were a city, it would rank 35th in population size in the United States, and is larger than Sacramento, Atlanta and Miami; New York City is ranked first (April 2020 U.S. Census Estimate)
- Together, NYCHA public housing residents and Section 8 voucher holders occupy 11.6 percent of the city’s rental apartments and comprise 6.1 percent of New York City’s population
- NYCHA serves 339,900 authorized residents in 162,143 apartments within 277 housing developments through the conventional public housing program (Section 9). NYCHA also serves 29,789 authorized residents in 15,426 units within 58 developments that have been converted under the Permanent Affordability Commitment Together (PACT)/Rental Assistance Demonstration (RAD) programs
- Through federal rent subsidies (Section 8 Leased Housing Program), NYCHA also assists approximately 201,938 authorized residents (92,595 families) in locating and renting units
- 339,900 authorized residents (157,334 families) live in NYCHA public housing, including Section 8 residents living in former State- and City-funded developments
- NYCHA’s public housing serves 154,907 families and 333,748 authorized residents
- NYCHA public housing represents 7.4 percent of the city’s rental apartments (2017 NYC Housing and Vacancy Survey) and houses 3.9 percent of the city’s population (April 2020 U.S. Census Estimate)
- NYCHA has 162,143 public housing apartments in 2,106 residential buildings in 277 individual developments (135 consolidations) throughout the 5 boroughs
- As of February 2022, there are 6,135 retrofitted apartments for families with persons who are mobility impaired (Section 504) in NYCHA’s public housing program
- As of February 2022, there are 3,096 elevators in NYCHA public housing developments
- The turnover rate for public housing apartments was 2.3 percent during calendar year 2021
- As of February 2022, the vacancy rate of apartments available for occupancy is 1.9%



2022 FACT SHEET

Release Date: April 2022

Public Housing Borough Breakdown

- Bronx: 75 developments with 41,931 apartments and 90,067 residents
- Brooklyn: 79 developments with 49,427 apartments and 105,993 residents
- Manhattan: 82 developments with 50,778 apartments and 103,271 residents
- Queens: 21 developments with 15,348 apartments and 31,247 residents
- Staten Island: 10 developments with 4,510 apartments and 9,322 residents
- FHA Homes: 10 developments with 149 apartments
- Largest public housing developments per borough:
 - Queens: Queensbridge (North and South) Houses (3,147 apartments)
 - Brooklyn: Red Hook Houses East and West (2,891 apartments)
 - Manhattan: Baruch Houses (2,391 apartments)
 - Bronx: Edenwald Houses (2,039 apartments)
 - Staten Island: Stapleton Houses (693 apartments)
- NYCHA's smallest public housing developments are Stanton Street and Rehab Program (College Point), with 13 apartments each
- NYCHA's largest public housing development is Queensbridge (North and South) Houses, with 3,147 apartments

Public Housing Age of Developments

- 70+ years old: 49 developments
- 60-69 years old: 52 developments
- 50-59 years old: 79 developments
- 40-49 years old: 40 developments
- 30-39 years old: 39 developments
- 180 out of 277 developments are 50 years or older
- Oldest development: First Houses in Manhattan, dedicated in 1935

Public Housing Senior Demographics

- As of March 2022, 23 percent of the NYCHA population is age 62 or older (78,215 authorized residents)
- 42 percent of households are headed by persons age 62 and older
- As of February 2022, there are 38 seniors-only developments (56 buildings) and 11 seniors-only buildings, and 2 stairhalls/addresses in family developments

Public Housing Demographics and Affordability

- The average public housing family's income is \$24,454
- The average public housing family's monthly rent is \$542
- 43.5 percent of NYCHA public housing families are working
- 13.1 percent of NYCHA public housing families receive public assistance
- 42.4 percent of families receive fixed income other than public assistance and employment (Social Security, SSI, pensions, veterans benefits, Survivor's Insurance, and other government programs)
- 25.2 percent of NYCHA's public housing population is under age 18 (85,517 authorized residents)
- 30.5 percent of NYCHA's public housing population is under age 21 (103,697 authorized residents)
- 24.7 years is the average tenure of a NYCHA public housing resident

NYCHA Employees

- As of February 2022, NYCHA has 12,538 employees, of whom 20 percent are public housing residents





Section 8 Overview

- As of March 2022, there are 92,595 Section 8 households (201,938 authorized residents) in NYCHA's Section 8 program. This total includes the 2,427 households (6,152 authorized residents) who live in former State- and City-funded developments
- Average Section 8 household income: \$18,505
- Average Section 8 household rent: \$371
- Average Section 8 total tenant payment (includes rent share and utilities): \$443
- 24,681 participating private landlords
- 1,466 apartments located outside of NYC are utilizing portability vouchers as of year-end 2022
- NYCHA's Section 8 program is expanding through the Section 8 Project-Based Voucher (PBV) program: as of March 2022, there are 17,915 PBV units

Public Housing and Section 8 Waiting Lists

- 254,827 families are on the waiting list for public housing as of February 28, 2022
- 17,200 families are on the waiting list for Section 8 housing as of February 28, 2022
- 6,646 families are on both waiting lists (public housing and Section 8)

PACT Overview

- 13,587 Section 8 families (29,789 authorized residents) live in 15,426 units in the 58 PACT/RAD developments formerly managed by NYCHA

Resident Programming

The Department of Community Engagement & Partnerships (CEP) engages and connects NYCHA residents to critical programs and services. CEP supports NYCHA's extensive network of Resident Associations and also manages partnerships, programs and initiatives in the areas of economic opportunity, services for seniors and youth, and social services. NYCHA residents have access to a network of over 400 community centers, senior centers, health care centers, and day care and Head Start educational centers.

- 210,944 residents engaged in Authority initiatives, including PACT
- 24,619 seniors engaged
- 7,418 residents connected to services
- 1,278 job placements
- 513 training completions

| |
|--|
| A translation of this document is available on NYCHA's website: www.nyc.gov/nycha . |
| La traducción de este documento está disponible en el sitio web de NYCHA: www.nyc.gov/nycha . |
| NYCHA 網站提供本文件的譯本: www.nyc.gov/nycha . |
| NYCHA 网站提供本文件的译本: www.nyc.gov/nycha . |
| Перевод этого документа находится на вебсайте NYCHA: www.nyc.gov/nycha . |



2022 FACT SHEET

Release Date: April 2022

NYCHA Metrics

NYCHA is committed to a new level of transparency, public participation, and collaboration with our stakeholders. You can use our data to look at the Authority's performance. This information will be updated monthly on our website using the following link,

<https://eapps.nycha.info/NychaMetrics/>

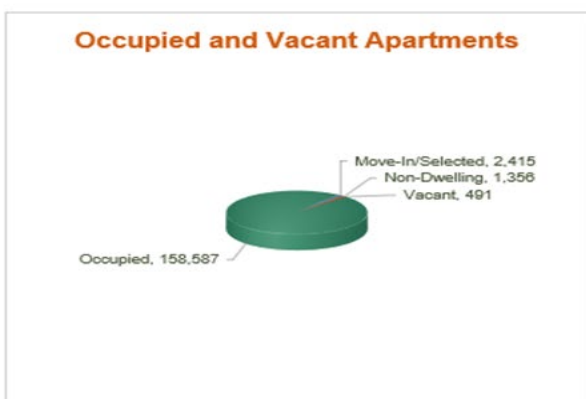
Here you will find information on many facets of NYCHA, such as work orders listed by public housing development, Section 8 occupancy, rent collection levels and more.

NYCHA Metrics

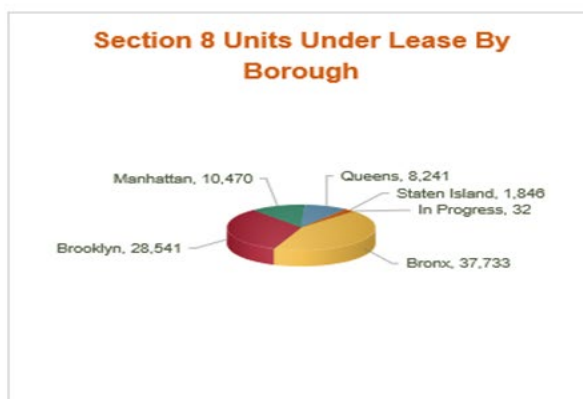


NYCHA is committed to a new level of transparency, public participation, and collaboration with our stakeholders. You can use our data to take a look at the Authority's performance. This information will be updated monthly. Simply mouse over each chart to see a more detailed dataset. Here you will find information on many facets of NYCHA, such as work orders listed by public housing development, Section 8 occupancy, rent collection levels and more.

We welcome your comments. Please [click here](#) to send us your feedback.



This chart shows how many NYCHA apartments are occupied or available to move into. It also indicates "non-dwelling" units that may be under renovation or not for residential use.



This chart shows how many apartments are rented by people with Section 8 vouchers.

| Service Level Performance (Days) by Trade | | | |
|---|------------|---------|--------------------|
| Trade | Prior Year | Current | Above/Below Target |
| Bricklayer | 107 | 119 | ■ |
| Carpenter | 368 | 424 | ■ |
| Electrician | 170 | 237 | ■ |
| Exterminator | 73 | 48 | ■ |
| Glazier | 167 | 134 | ■ |
| Maintenance | 37 | 20 | ■ |
| Painter | 350 | 411 | ■ |
| Plaster | 311 | 363 | ■ |
| Plumber | 179 | 244 | ■ |
| Roofer | 36 | 80 | ■ |
| Vendor | 404 | 504 | ■ |
| Welder | 121 | 178 | ■ |

This chart shows the average number of days it takes different types of NYCHA workers to complete a repair. You can compare current wait times to last year's and see if NYCHA is meeting its service response goal.

| Service Level Performance (Days) by Repair Category | | | |
|---|------------|---------|-------|
| Category | Prior Year | Current | Trend |
| Compactor | 21 | 13 | ■ |
| Door (All Public Space) | 106 | 110 | ■ |
| Interroom | 132 | 203 | ■ |
| Light (All Public Space) | 37 | 68 | ■ |
| Roof Fan | 51 | 122 | ■ |

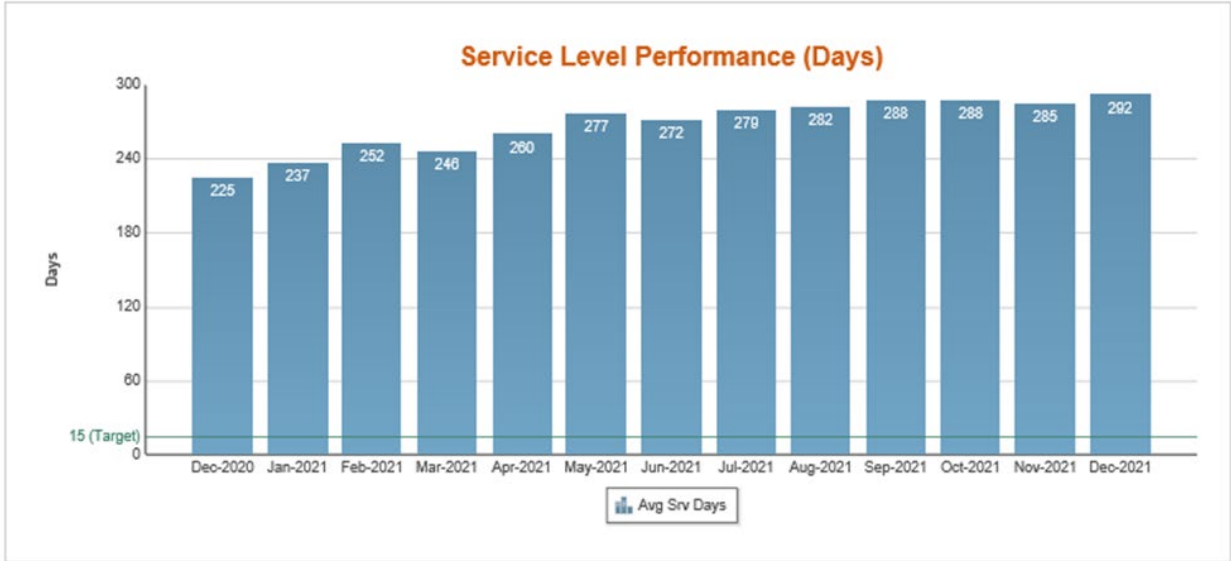
This chart shows the average number of days it takes to address different types of repairs. You can compare current wait times to last year's and gauge NYCHA's performance.

Public Housing Charts

Repairs Emergency Work Orders Vacancies Transfers Rent Collection

Trade

All



This chart shows how many days, on average, it takes NYCHA to complete repairs. You can compare how NYCHA is doing for each month of the past year.

Borough

All

Development

All



This graph represents the number of work orders for repairs that are open at the end of each month. NYCHA's manageable workload is about 90,000 work orders.

Public Housing Charts

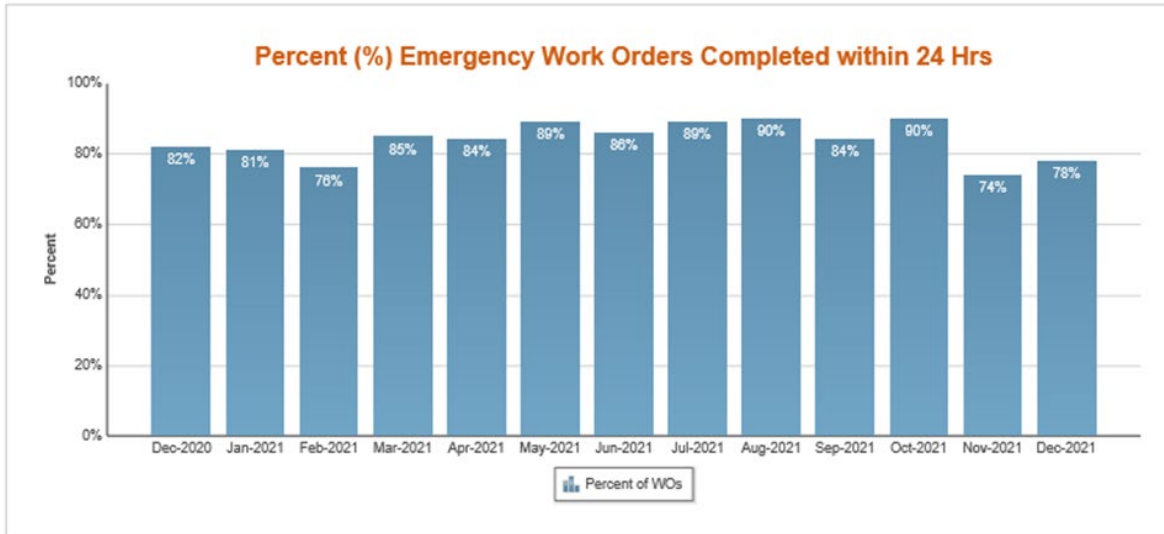
Repairs **Emergency Work Orders** Vacancies Transfers Rent Collection

Borough

All

Development

All



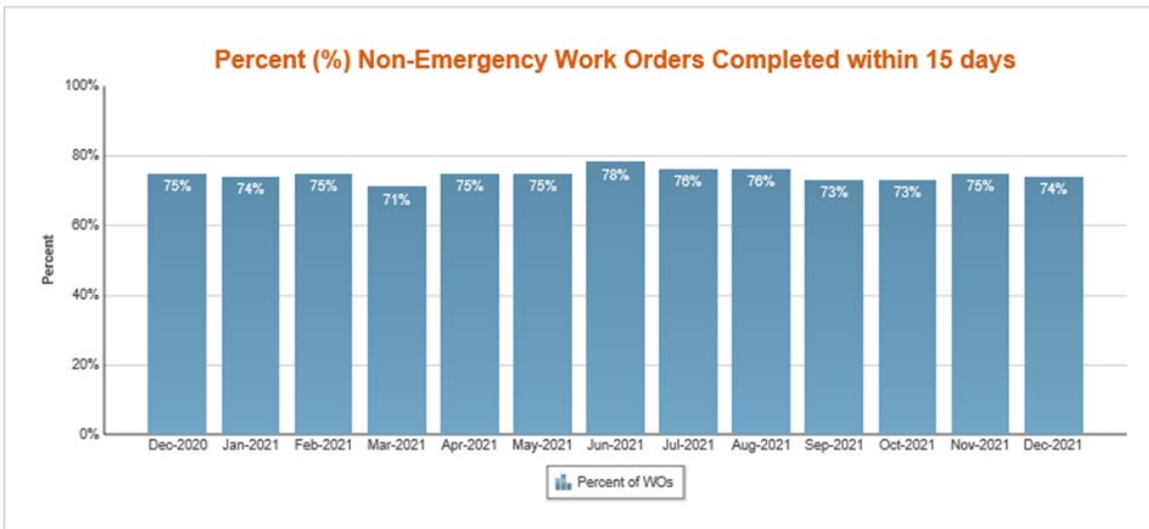
This chart shows the percentage of emergency repair requests (work orders) that are completed by NYCHA within 24 hours, which is the Housing Authority's service response goal.

Borough

All

Development

All



This chart shows the percentage of non-emergency repair requests (work orders) that are completed by NYCHA within 15 days, which is the Housing Authority's service response goal.

Public Housing Charts

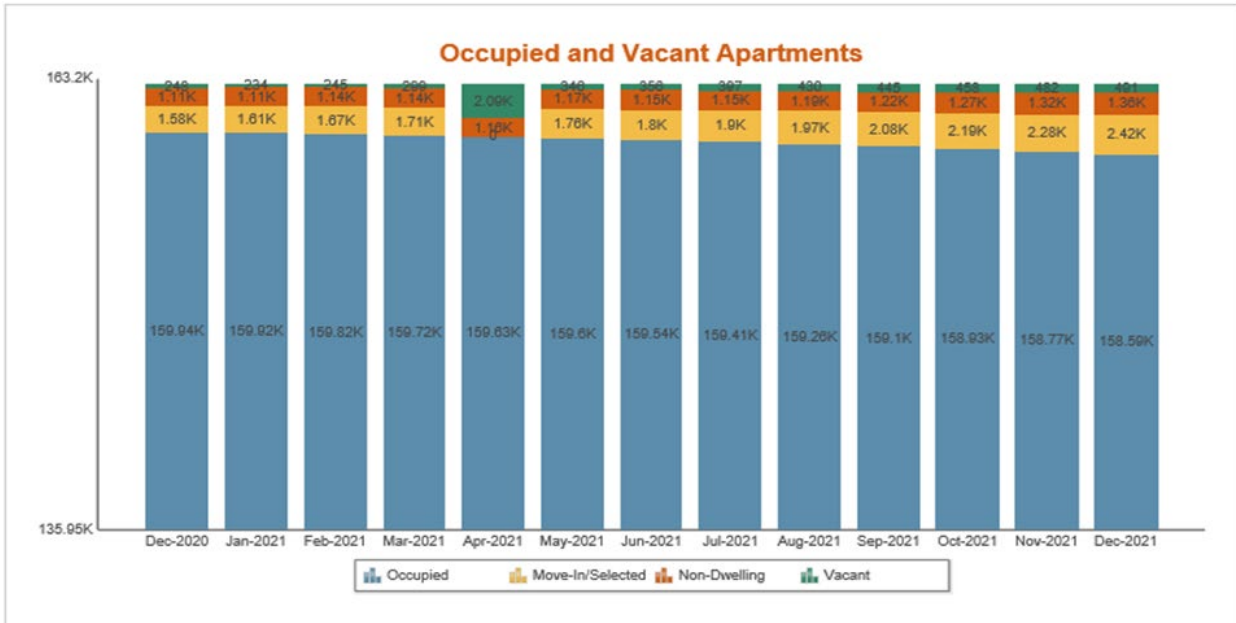
- Repairs
- Emergency Work Orders
- Vacancies
- Transfers
- Rent Collection

Borough

All ▼

Development

All ▼



This chart shows how many NYCHA apartments are occupied and how many are vacant, including how many have been chosen for a family to move into (move-in/selected) and how many are being renovated or are not for residential use (non-dwelling).



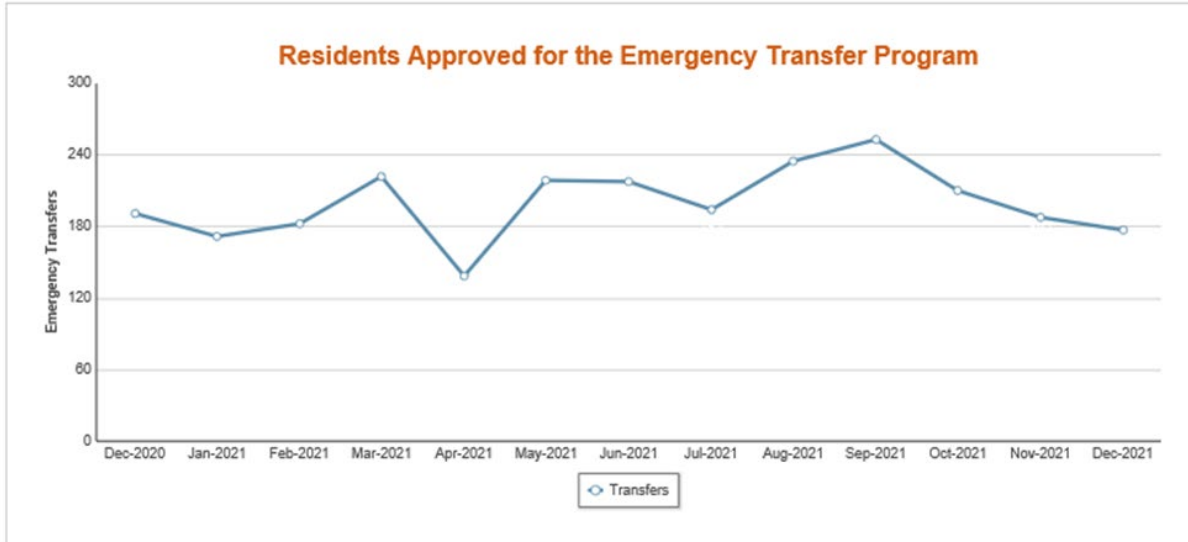
This chart shows how many people are on the waiting list for a NYCHA public housing apartment. You can compare how many were on the list each month of the past year.

Public Housing Charts

Repairs Emergency Work Orders Vacancies **Transfers** Rent Collection

Borough

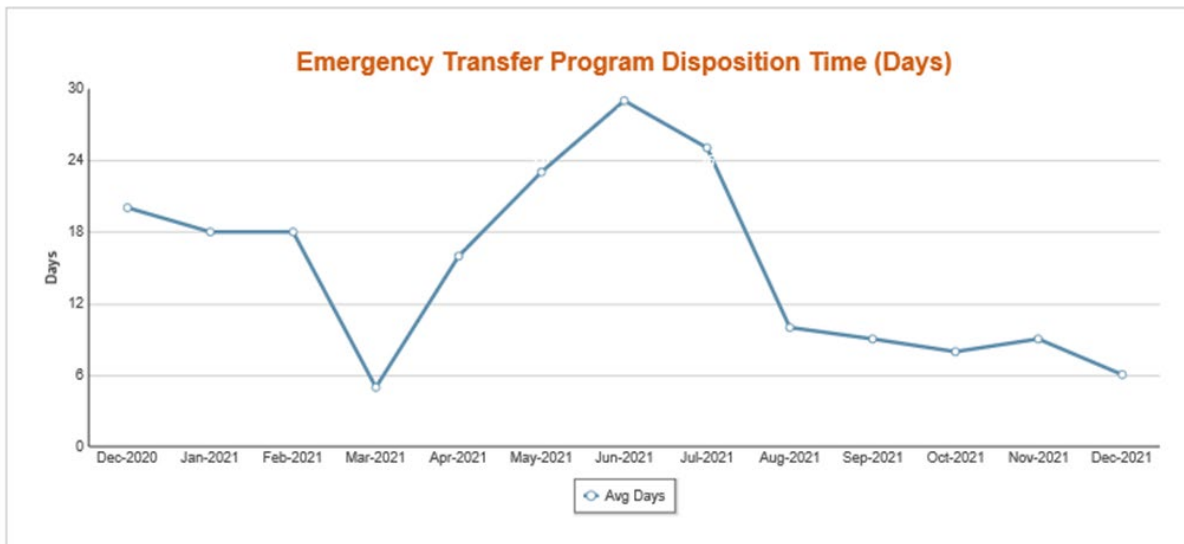
All



This chart shows how many residents are approved to move into a NYCHA apartment through its emergency transfer program. You can compare how many were approved for each month of the past year.

Borough

All



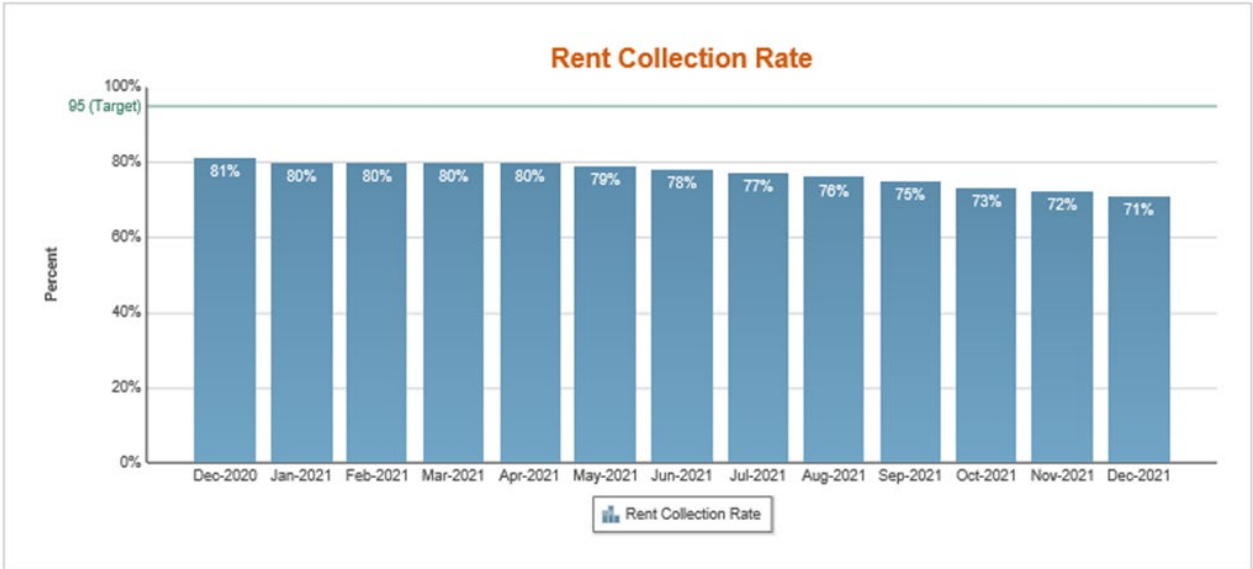
This chart shows how many days, on average, it takes to process the emergency transfer application from the date it is received by NYCHA to the date of the determination of eligibility for the program. You can compare how NYCHA is doing for each month of the past year.

Public Housing Charts

- Repairs
- Emergency Work Orders
- Vacancies
- Transfers
- Rent Collection**

Borough

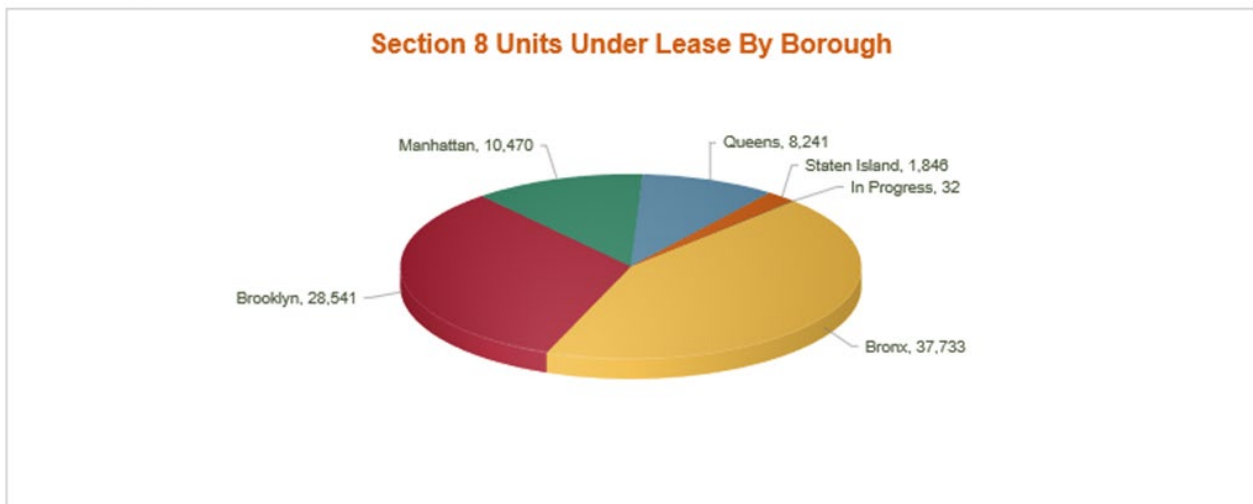
All ▼



This chart shows the percentage of rent collected from NYCHA residents for each month of the past year. You can see how NYCHA is doing compared to its goal of a 95 percent collection rate.

Section 8 Charts

- Units Metrics**
- Owners Metrics
- VASH Metrics



This chart shows how many apartments are rented by families with Section 8 vouchers, by borough.

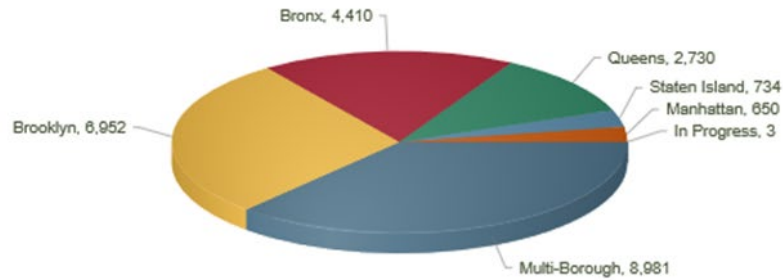
Section 8 Charts

Units Metrics

Owners Metrics

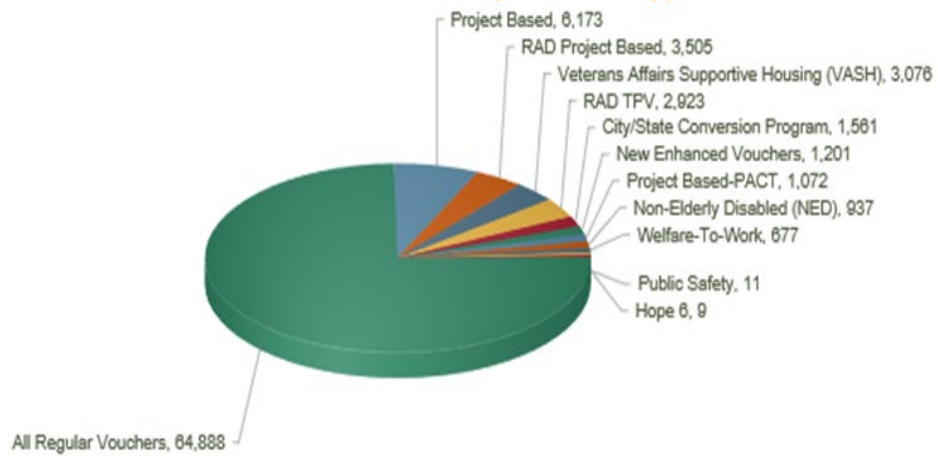
VASH Metrics

Number of Section 8 Owners By Borough



This chart shows how many landlords in each borough have at least one tenant using a Section 8 voucher, including how many operate in more than one borough.

Section 8 Units Under Lease By Voucher Type



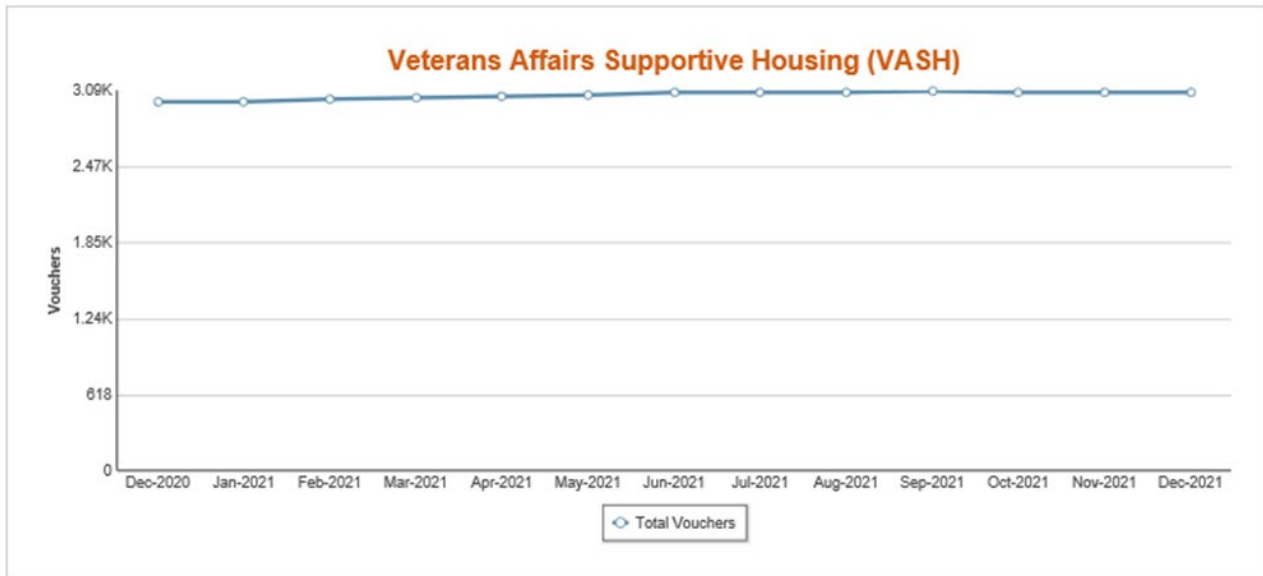
This chart shows how many apartments are rented by families with Section 8 vouchers, by the type of voucher they have.

Section 8 Charts

Units Metrics

Owners Metrics

VASH Metrics



This chart shows how many apartments are rented by families with Section 8 VASH vouchers, which are available to veterans. You can compare how many there were for each month of the past year.

Glossary

Accounts - The lowest level within the Authority's chart of accounts that identifies the expenditure type. Examples of Accounts are supplies, equipment, contracts, travel, and utilities.

Accrual - An accounting expense recognized in the books before it is paid for. A Negative Un-Liquidated Actual represents an accrual set up for the goods or services received in the prior Fiscal Year but not yet paid.

Action Plan - A plan of actions to be funded by the Authority over a period for five years to make the necessary physical and management improvements identified in the PHA's Comprehensive Plan. The Five-Year Action Plan is based upon HUD's and the PHA's best estimates of the funding reasonably expected to become available. It is updated annually to reflect a rolling five-year base.

Annual Contributions Contract (ACC) - A contract under the United States Housing Act of 1937, as amended, between HUD and the Authority containing the terms and conditions under which the Department assists the Authority in providing decent, safe, and sanitary housing for low-income families.

Annual Statement - A work statement submitted to HUD covering the first year of the Five-Year Action Plan. It sets forth the major work categories and costs by development for the Federal Fiscal Year (FFY) grant and provides a summary of costs by development account as well as implementation schedules for obligation and expenditure of the funds.

Amortized - Payment of a debt or credit by regular intervals over a specific period.

Board - NYCHA's governing body that are responsible for voting on contracts, resolutions, policies, motions, rules, and regulations at regularly scheduled meetings of the Members of the Authority.

Budget - Proposed plan of revenue and expenditures over a given period.

Budget Calendar - The schedule of key dates or milestones that the Authority follows in the preparation and adoption of the budget.

Budget Development - The process for preparing, modifying, and adopting a budget.

Budget Hierarchy - Communicates the roles and responsibilities of the Budget Responsibility Groups (BRGs), as well as the workflow for review and approval.

Budget Instructions - Technical instructions and policy guidelines to follow when completing the financial planning exercises.

Budget Management - The monitoring and modification of an existing or planned budget.

Budget Planning - Involves the estimating of the agency's available resources, matching the available resources to the agency's operating and capital needs, and determining if appropriate financial measures are being taken.

Budget Responsibility Group (BRG) - A department or office that is managed by a director or an equivalent managerial title that is responsible for budgeting for the activities of a responsibility center or a group of responsibility centers.

Capital Fund Program (CFP) - Formerly the Comprehensive Grant Program (CGP) is a HUD program which provides fungible modernization and reconstruction funds on a formula basis to the Housing Authorities with 250 or more Public Housing units.

Capital Projects - The purchase of land, renovations or construction of a building or facility.

Chair - Appointed by the Mayor, the Chair presides at all Board meetings, directs the business and affairs of the Authority, is responsible for the execution of all policies, resolutions, motions, and rules and regulations adopted by the Board.

Chart of Accounts - The complete listing of all accounts listed in the General Ledger that Accounting tracks. Each account is accompanied by a reference number which indicates the account type. Such categories include revenues and expenses.

Commitment (Encumbrance) - The total value of encumbered funds associated with requisitions, or standard or planned purchase orders submitted but not yet approved.

Comprehensive Plan - A plan prepared by the Authority and approved by HUD setting forth all the physical and management needs of the Authority and its housing developments. It indicates the relative urgency of needs, with cost estimates and includes the PHA's Action Plan. The Plan may be revised, as necessary, but must be revised at least every sixth year. It is the focal point of the PHA's modernization strategy.

Consolidation - A group of developments that is managed by one office.

Conveyed Unit - A unit where modernization work has been approved before the transfer of the title to the homeowner. The Authority may complete the work even if the title to the unit is subsequently conveyed before the work is completed. The costs of work are eligible under the Capital Fund Program regulations.

Department - A basic organizational unit that is functionally unique in its delivery of services.

Department of Financial Planning and Analysis (DFPA) - The Department of Financial Planning & Analysis serves as an Authority-wide resource in providing functional and technical guidance

on wide-ranges of matters relating to budget planning, development, and management. DFPA advises BRGs in the monitoring of expenses, the progress of service delivery, and the implementation of budget adjustments. This department also provides ongoing training on budget-related Oracle applications, and workshops seminars on advanced analytical techniques. There are three major divisions: Operating Budget Division, Capital Budget Division, and Budget Control and Coordination Division.

Executive Vice President (EVP) - The EVPs functions are to act for the Chief Operating Officer, when required, and to work with the Chief Operating Officer in the day-to-day operation and administration of the business of the Authority.

Development - A low-income housing project that consists of a building or group of buildings housing NYCHA residents. Each has a unique name and responsibility center number.

Director - Supervises the activities and daily operations of the department. The director implements NYCHA policy and procedures in his/her department.

Division - Organizational component of a department.

Expenses - Represents the total cost of operations during a period, regardless of the timing of related expenses.

Federal Fiscal Year (FFY) - October 1 - September 30.

Field Office (FO) - The local HUD office with which the Authority transacts its low-income housing business. In addition, the Field Office reviews the Comprehensive Plan, including the Five-Year Action Plan, in accordance with statutory/regulatory criteria and notifies the Authority in writing of approval or disapproval.

Fiscal Year - for NYCHA, it is the same as the calendar year. This 12-month period begins with January 1 and ends on December 31.

Fund - A fiscal and accounting tool with a self-balancing set of accounts to record revenue and expenditures.

Fund Balance - The excess of an entity's assets over its liabilities.

Funding Source - Identifies a specific pool of funds or revenue source.

Funds Available - Represents the difference between the Budget and the Total Actual and Total Encumbrances.

Fundability - A concept which permits the Authority to substitute any work item from the latest approved Five-Year Action Plan to any previously approved CFP Annual Statement, and to move to work items among approved modernization budgets without prior HUD approval.

Gap Sheet - A tool used by DFPA during the financial plan exercise. It lists all deficits that exist upon entering the budget process and includes any projected changes to those deficits.

General Ledger (G/L) - The General Ledger is the official accounting record for all Authority transactions.

Chief Operating Officer (COO) - The Chief Operating Officer is the principal executive administrator of the Authority. The COO assists the Chair in the supervision of the business affairs of the Authority and is responsible for the proper execution of all orders, rules and regulations made or approved by the Authority.

Grant - A contribution by a government or other organization to support a function. Grants may be classified as categorical or block, depending upon the amount of discretion allowed by the grantee.

Grants - The Oracle module used by Capital that allows the Authority to maintain a five-year capital plan. It is intended as the means for collection and storage of capital project financial information.

Hard Costs - The physical improvement costs in the development accounts 1450-1475, which include Account 1450 Site Improvements, Account 1460 Dwelling Structures, Account 1465 Dwelling Equipment, Account 1470 Non-Dwelling Structure, and Account 1475 Non-Dwelling Equipment. These are costs directly associated with the construction of a development, including labor, materials, overhead, profit, and contingencies.

Headcount (HC) - The Authority's full-time headcount plan accounts for all authorized employees that can be sustained by the amount of projected revenue, as approved by the Board, and broken down by department for current year as well as for out years.

Housing Choice Voucher (HCVP/ Section 8) - Is a rent subsidy allowing families to pay a reasonable share of income for rent with the government making up the difference up to a specified limit.

Housing Development Corporation (HDC) - A corporate government agency constituted as a public benefit corporation and established in 1971. HDC encourages the investment of private capital through low-interest mortgage loans and provides safe and sanitary dwellings for families and persons whose housing needs cannot be met by unassisted private enterprise.

Through the issuance of bonds and notes, provides construction and/or permanent financing for multifamily residential housing.

Housing and Urban Development (HUD) - United States Department of Housing and Urban Development provides funds to promote homeownership, support community development, and increase access to affordable housing free from discrimination.

Human Resource Administration (HRA) - An agency with New York City government that delivers social services that enable individuals and families to achieve their highest level of self-reliance.

Liquidated Actual (Actuals) - The total funds paid to vendors for received and invoiced goods or services.

Modernization Program - The Authority's program for carrying out capital modernization and reconstruction projects to keep the developments in a state of good repair, as set forth in the Annual Statement.

New Needs - Are all costs associated with a purchase of goods or services, or additional costs of existing goods or services.

New York City Housing Authority (NYCHA) - Provides decent and affordable housing in a safe and secure living environment for low and moderate-income residents throughout the five boroughs.

New York City Office of Management and Budget (OMB) - In assisting the Mayor with developing and implementing the City's budget, OMB monitors and forecasts the revenues and expenditures of the City. It analyzes the economy, evaluates agencies' management improvement initiatives, including information technology purchases, and conducts value engineering reviews of capital projects and, in cooperation with the Office of the Comptroller for the City of New York, issues bonds and notes in the public credit markets.

Obligation (Encumbrance) - The total unexpended balance of encumbered funds associated with approved requisitions and standard or planned purchase orders.

Operating Budget - Authorized expenditures for on-going day-to-day services; e.g. maintenance, materials, supplies, etc.

Other Than Personnel Services (OTPS) - The OTPS budget pays for the non-personnel costs of running the Authority, including payments for utilities such as water, electricity, heating fuels, and cooking gas for NYCHA residents, payments to outside contractors who provide painting, elevator maintenance, fire safety, plumbing and heating services, all insurance costs, consulting

services, the purchase of machines and equipment used by development staff to maintain the buildings and grounds, and payments to private landlords participating in the Section 8/Housing Choice Voucher Program.

Parent Fixed Asset Accounts (Equipment Accounts) - A reporting tool which allows a BRG to view the Budget, Encumbrances, and Actual for equipment accounts. For example:

| | | | |
|------|---------|------------|-----------------------|
| GF01 | 3240000 | 164000300 | Budget |
| GF01 | 3240000 | 990400300 | Encumbrances & Actual |
| PG01 | P324000 | PFA4000300 | PFA |

Parent/Child Relationship - Describes the relationship between the Management Office and the developments within a consolidation. For example:

| | | | |
|------|---------|------------|---------------|
| GF01 | B100300 | 4301200000 | Consolidation |
| GF01 | B000300 | 4301200000 | Child |
| PG01 | BP00300 | P301200000 | Parent |

Permanent Affordability Commitment Together (PACT) - It is the Authority's 10-year strategic plan to repair public housing to improve residents' quality of life. Under PACT, NYCHA seeks to identify resources and opportunities to make major improvements to developments, while preserving long-term affordability and maintaining strong resident rights. PACT includes portfolios under the federal Rental Assistance demonstration (RAD) and NYCHA's Unfunded Units (also known as LLC II and PACT City/State Developments). PACT creates public-private partnerships to repair and manage the developments.

Personnel Action Request (PAR) - A form submitted by BRGs to change salaries and add staff. This form is required for filling a vacancy.

Personnel Services (PS) - The PS budget includes salaries and fringe benefits for all NYCHA's staff. Approximately 14,000 NYCHA employees are responsible for all service delivery within NYCHA's developments, including building maintenance, rent collection, administration of the Section 8 program, annual inspections and certifications, grounds maintenance, community center staffing, social services, and administrative services.

Program/Phase - Unique identifier used primarily to specify Grant Year for Funding Source.

Program to Eliminate the Gap (PEG) - Is a financial package of ideas to close a given financial deficit. They can be classified as expense reductions, revenue increases, legislative/regulatory changes, or management initiatives to improve productivity.

Project - A budget line item identifier used for external reporting and billing purposes.

Project Organization Expenditure Type Task Awards (POETA) - Tool used by the Oracle Grants Module. It includes detailed award information which incorporates information from the Chart of Accounts.

Public Sector Budgeting (PSB) - The Oracle application that is used to create and maintain the operating budget and financial plan processes.

Rental Assistance demonstration (RAD) - An innovative HUD tool to preserve public housing and address capital needs (also called deferred maintenance). Under RAD, public housing authorities convert the funding source that supports a development from the public housing subsidy (Section 9) to the Section 8 voucher program.

Responsibility Center (RC) - A Development or Department where expenses will be budgeted and recorded.

Revenues - Funds received from various sources and treated as income that the Authority uses to finance expenditures.

Revision - The journal processes used between financial planning exercises which allows the modification of the current year budget.

Risk Management – to help manage and protect government’s assets against accidental loss via utilization of financial measures.

Service Package - A worksheet tool used to identify portions of a budget. It is used to modify the approved baseline budget during the semi-annual financial planning exercises.

The United States District Court for the Southern District of New York (S.D.N.Y./SDNY) - a federal district court whose geographic jurisdiction encompasses eight counties of New York State.

Soft Costs - The non-physical improvement or non-brick and mortar costs which exclude any costs in the development accounts 1450-1475. These are the non-construction costs incurred in the development of a project (e.g. third-party expenses such as design and legal fees, taxes, insurance, construction, loan debt service, developer overhead and profit.)

Tenant Participation Activities (TPA) - According to HUD, \$25 per unit per year is allocated to fund resident participation activities such as training and outreach programs.

Un-Liquidated Actual (Actuals) - Represents the total funds expensed for received and invoiced goods or services.

Vice Chair (of NYCHA) - One member of the Authority's Board is designated to be the Vice-Chair, and in the event of a vacancy in the office of the Chair or when the Chair is absent or unable to act, the Vice-Chair assumes his/her duties and powers.