# **CITY OF NEW YORK**

# MINORITY AND WOMEN-OWNED BUSINESS ENTERPRISE (M/WBE) PROGRAM

**First Quarter Report of Fiscal Year 2025** 

Compliance Report covering July 1, 2024 – September 30, 2024

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# Introduction

Mayor Adams continues to highlight and build on his mission to move New York City forward stronger than ever before, ensuring that every small business can succeed when the work we do is centered on equity. In particular, the city continues to aggressively pursue increases in M/WBE utilization in public procurement – totaling over \$34 billion<sup>1</sup> annually – helping M/WBEs increase their capacity to win larger contracts and taking the challenge head-on of remedying the 'disparity within the disparity' in city contracting.<sup>2</sup>

This report summarizes program activity, prime contract, and subcontract utilization data for citycertified Minority and Women-Owned Business Enterprises (M/WBEs), Emerging Business Enterprises (EBEs), and Locally-based Enterprises (LBEs), as well as additional data specified in Section 6-129(I) of the New York City Administrative Code<sup>3</sup>. The reporting period covers activity during the first quarter of Fiscal Year 2025 (July 1, 2024 – September 30, 2024) and is jointly submitted by the Director of the Mayor's Office of Contract Services (MOCS), as City Chief Procurement Officer, and by the Commissioner of the Department of Small Business Services (SBS). The city's M/WBE program is led by Maria Torres-Springer, First Deputy Mayor and Citywide M/WBE Director, and is administered in partnership with the Chief Business Diversity Officer, Michael Garner, the Mayor's Office of M/WBEs (OM/WBE), SBS, and MOCS.

As will be further expanded in this report, during the first quarter of FY 2025 (July 1, 2024 – September 30, 2024), M/WBEs were awarded over \$287 million in prime contracts subject to the M/WBE program and over \$9.1 million in eligible subcontracts. This brings the total amount awarded to M/WBEs in FY25 to over \$292 million. This translated into the city achieving a combined prime and subcontract utilization of 32.7%.

<sup>&</sup>lt;sup>1</sup> "2024 Citywide Indicators Report". Released October 2024. Citywide Indicators Report | MOCS (nyc.gov)

<sup>&</sup>lt;sup>2</sup> "Rebuild, Renew, Reinvent: A Blueprint for New York City's Economic Recovery". Released March 10, 2022. https://www1.nyc.gov/assets/home/downloads/pdf/office-of-the-mayor/2022/Mayor-Adams-Economic-Recovery-Blueprint.pdf

<sup>&</sup>lt;sup>3</sup> Related appendices can be found at <u>M/WBE Reports | MOCS</u>.

# Expanding the Base of Certified Firms

SBS continues to increase the participation of M/WBE firms in city contracting by expanding the base of certified businesses. During the certification process, a company's ownership and management structure is thoroughly reviewed to ensure the applicant performs the key functions of the business. The NYC Online Certification Portal (<u>https://sbsconnect.nyc.gov/</u>) allows M/WBE firms to certify and recertify online, check the status of applications, and update their business profiles to better promote themselves to buyers. In the first quarter of FY 2025, SBS conducted 12 certification workshops attended by 207 businesses. Between July 2024 and September 2024, SBS certified 345 new M/WBEs and recertified 311 M/WBEs, bringing the total number of active city-certified companies in the reporting period, as of September 30, 2024, to 11,354.

Partners help extend the reach of SBS certification outreach efforts. In addition to SBS's own Certification Team, businesses can receive assistance in applying for certification from the communitybased groups that comprise the New York City Council-funded M/WBE Leadership Associations and the SBS network of Business Solutions Centers located throughout the five boroughs. This helps to ensure higher quality applications, making the submission and the certification review process easier and more streamlined.

Partners also help support the business growth of M/WBEs with marketing workshops, networking events, and business development services. During the reporting period, SBS collaborated with local development corporations, trade associations, industry membership organizations, and local chambers of commerce on 12 events to spread the word about the benefits of certification and the range of capacity-building services available citywide to help businesses grow.

# **Emerging Business Enterprise Program**

Local Law 12 of 2006 created the Emerging Business Enterprise (EBE) program, directed at expanding procurement opportunities to disadvantaged businesses. Although similar outreach approaches and capacity-building initiatives were, and continue to be, undertaken by SBS to successfully implement the M/WBE and EBE programs (SBS often targets potential M/WBE and EBE groups simultaneously), the outcomes of such measures are quite different. Like the federal Disadvantaged Business Enterprise (DBE) program, eligibility for EBE certification under the city's program requires that applicants satisfy a two-prong test to establish both individual and specific economic and social disadvantage.

As of September 30, 2024, there were 31 certified EBE companies. Unlike the M/WBE program, limited participation in the EBE program has made it difficult for city agencies to set goals on contracts. During the reporting period, 1 EBE was awarded a prime contract in the amount of \$330,980 and 1 EBE was awarded a subcontract in the amount \$589,862 for a total amount awarded to EBEs reaching \$920,842. SBS continues to strive towards increasing participation in the EBE program through a wide range of outreach efforts regularly conducted with businesses and community partners. Once increased participation in the EBE program is achieved, city agencies will have sufficient availability of certified EBE firms needed to set feasible contract goals.

## Locally-based Enterprise Program

Although the Locally-based Enterprises (LBE) program is not referenced in Administrative Code §6-129, LBE is a certification category administered by SBS, and the applicability of the LBE program in city procurement is impacted by the M/WBE program. As set forth in Administrative Code §6-108.1, the LBE program is designed to promote the growth of small construction firms through greater access to contracting opportunities with the city. Generally, the program requires agencies to utilize LBEs as a prime or subcontractor on specific construction contracts. However, the number of contracts subject to the LBE program has substantially decreased in recent years due to other goal-setting programs established by the city, state, and federal governments. Under the LBE program rules, contracts are excluded from the program if they are federally, or state-funded and subject to their requisite goal programs. Federally funded construction projects are generally subject to the DBE program, and statefunded contracts are subject to other goals and requirements as well, including Article 15-A of the New York State Executive Law. As many city construction contracts are federally and state-funded and subject to subcontracting goals under those programs, they are not covered by the LBE program. With the creation of the city's M/WBE program, M/WBE subcontracting goals are applied to city-funded construction contracts in lieu of LBE goals. Accordingly, this further limits the applicability of the LBE requirements.

As of September 30, 2024, there were a total of 13 LBE certified firms. Many of our LBEs are also certified as M/WBEs and can be considered for subcontracting opportunities on city construction projects with M/WBE goals. During the reporting period, 1 LBE was awarded a prime contract in the amount of \$ 230,000 and 1 subcontract in the amount of \$325,000 for a total amount of \$555,000.

# Selling to Government

SBS offers selling to government services that help M/WBEs navigate the city's procurement system. Services are provided through a combination of workshops and one-on-one assistance. To be an effective bidder on city contracts, M/WBEs must understand the city's procurement rules and how to respond to solicitations. M/WBEs must also maintain the most up-to-date information on their profile in the SBS Online Directory of Certified Businesses (<u>www.nyc.gov/buycertified</u>) and other city procurement systems.

In Q1 FY25, SBS held 29 workshops with a total of 1,035 registrants to help M/WBEs build knowledge and understanding of the city's procurement rules, procurement portals, how to effectively respond to solicitations, and inform best practices in contract management. Also, during the reporting period, 369 firms were supported through 576 instances of one-on-one technical assistance for submitting the most competitive bids and proposals, navigating government procurement, and successfully performing on contracts with the city.

During the reporting period, BE NYC hosted 4 events including 2 Lunch and Learn webinars with 98 M/WBE attendees. Two other events were also held in August 2024, as part of Black Business Month: The Shop Black NYC & LinkLocal Marketing Webinar with 277 participants, and The Melanin Summit: Standing on Business and Building Community event, on August 29, 2024, with 418 attendees.

The reporting period also saw SBS, in partnership with OM/WBE and the Manhattan Borough President's office, host the Northern Manhattan M/WBE Outreach Forum in Washington Heights at Alianza Dominicana on September 27, 2024. Nearly 120 minority and women entrepreneurs and business owners received information about current and upcoming contracting opportunities and various resources available for them from 20 city agencies and partners in attendance. In addition, SBS also held 16 events in partnership with local development corporations, trade associations, industry membership organizations and local chambers of commerce in the first quarter of the fiscal year. These events focused on the benefits of certification and the range of capacity-building and technical assistance services available citywide to help businesses win city contracts and grow.

SBS also works with the New York City Council through the M/WBE Leadership Associations to provide certified firms with more capacity-building services, such as help applying for loans and surety bonds, preparing bids and proposals, and marketing to both the public and private sectors. In the reporting period, member organizations sponsored 12 events, provided 685 one-on-one assistance sessions,

assisted with 21 loan applications, and awarded 6 loans to M/WBEs.

# **Capacity Building**

In addition to the requirement that the city finds vendors responsible, state law also requires that most contracts be awarded to the lowest responsive bidder or the best proposer. SBS has worked aggressively to expand opportunities for minority and women-owned firms by connecting them to a comprehensive range of programs that provide procurement technical assistance and capacity building support, as well as other resources to help them navigate and compete in the public procurement marketplace.

SBS administers a set of capacity-building programs and services for M/WBEs and small businesses that are designed to help firms better bid on, win, and perform on city contracts.

Bond Readiness provides certified construction and trade companies with financial and project management skills to help them secure or increase surety bonds necessary to compete on city contracts. The program offers a 12-session cohort conducted over 24 weeks that provides classroom instruction, agency participation, training, and one-on-one assistance, as well as introductions to a network of surety agents. Firms are encouraged to bid on city contract opportunities where appropriate, while applying for pre-approval for bonding during the program. Cohort 15 launches in the second quarter of the fiscal year.

Bonding Services provides certified construction and trade companies with access to six-hour QuickBooks for Construction clinics, webinars, and one-hour one-on-one bonding assistance sessions to assist firms with organizing their bookkeeping and accounting practices, preparing applications for bonding, and understanding surety bond application preparation concepts, respectively, to compete for larger city contract opportunities. During the reporting period, there were 3 QuickBooks for Construction clinics with 43 participants,1 bonding service webinar attended by 14 participants and 27 firms who participated in 51 bonding 1:1 counseling sessions.

M/WBE Contract Legal Services, launched in March 2022, is designed to provide certified firms with education and legal consultation clinics so that they become informed consumers of legal services; enter into commercial contracts with an understanding of terms, conditions, obligations, and rights; equip them with the tools and strategies to negotiate, or re-negotiate, commercial contracts that reflect

their best interests and minimize their risk; and understand their obligations, rights, and recourse under existing commercial contracts. During the reporting period, 36 participants attended 2 webinars, and 37 attendees participated in 2 legal consultation clinics.

M/WBE Mentors Program, launched in January 2021, is designed to create spaces for peer mentorship and networking amongst NYC-certified M/WBEs. Through curated, industry-focused events, owners representing a variety of industries and backgrounds serve as mentors to less experienced M/WBEs. By mining their own experiences for advice, these mentors provide the insight their peers need to chart their own path of growth through government contracting. During the reporting period, the Program hosted 3 events with 63 participants.

NYC Construction Ramp-Up Program launched its first cohort in June 2023 and since then has continued to provide intensive educational, training, and mentorship programming to help M/WBE construction firms understand the requirements of the city's pedestrian ramp rehabilitation projects and to successfully compete and qualify for the work and any related M/WBE Pre-Qualified List (PQL). In the first quarter of FY 2025, 43 participants representing 33 unique firms graduated in August from Cohort 3.

Contract Financing Loan Fund was launched in FY 2017 by the New York City Economic Development Corporation and SBS. The Loan Fund enhances the ability of business owners to access the capital they need to win, take on and perform successfully on NYC contracts, and reduce the cost of capital to a 3% annual interest rate. During the reporting period, 13 loans totaling \$3,882,500.00 were awarded through the Loan Fund to certified M/WBEs.

# **Program Compliance**

To ensure that all agency staff responsible for purchasing activities are knowledgeable about the M/WBE program and their agency's goals, SBS, MOCS, and OM/WBE conduct agency training sessions. During the reporting period, 189 procurement professionals from 33 agencies attended 5 training sessions. Among others, the topics included implementation of M/WBE policy of the New York City Administrative Code, strategies and best practices used to identify M/WBEs for contract opportunities, M/WBE goal setting, and enhancing M/WBE procedures in all contract areas.

Compliance meetings with agency commissioners and M/WBE officers are regularly held to discuss utilization and agency initiatives to increase M/WBE performance. Since April 2023, the city's Chief Business Diversity Officer continues to hold monthly all-agency accountability meetings accompanied with weekly agency focus groups, which have continued through the duration of this reporting period. In addition to these virtual meetings, during the reporting period, the First Deputy Mayor and Citywide M/WBE Director, in partnership with the Chief Business Diversity Officer, held one in-person Quarterly Compliance Meeting on July 15, 2024, with over 80 attendees representing nearly 40 agencies.

#### **Qualified Joint Venture Agreements**

There were no contracts subject to the M/WBE program awarded to a qualified joint venture during the reporting period.

#### Prime Contract M/WBE Utilization

Table 1 below summarizes prime contracts awarded by city agencies during FY 2025 Q1. M/WBEs were awarded over \$287 million in prime contracts amounting to 32% of all such awards during this reporting period. The prime contracts in this table include industries and awards made using methods subject to the M/WBE program.

Table 1 - FY 2025 Q1 - Prime Contracts Utilization by Industry					
Industry and	Total M/WBE			Total	
Size Group	Count	Value	%	Count	Value
<b>Construction Services</b>	3,988	\$156,711,258	36%	4,938	\$436,880,909
Micro Purchase	3,956	\$4,855,089	78%	4,866	\$6,206,946
Small Purchase	4	\$335,570	54%	7	\$622,570
>\$100K, <=\$1M	9	\$5,171,808	61%	14	\$8,439,121
>\$1M, <=\$5M	10	\$22,014,151	32%	25	\$69,660,869
>\$5M, <=\$25M	8	\$98,972,046	39%	22	\$251,861,620
>\$25M	1	\$25,362,594	25%	4	\$100,089,784
Goods	1,349	\$24,396,291	65%	2,694	\$37,535,869
Micro Purchase	1,251	\$10,846,181	53%	2,573	\$20,527,918
Small Purchase	67	\$3,603,578	75%	86	\$4,777,436
>\$100K, <=\$1M	31	\$9,946,532	81%	35	\$12,230,515
>\$1M, <=\$5M	-	\$0	0%	-	\$0
>\$5M, <=\$25M	-	\$0	0%	-	\$0
>\$25M	-	\$0	0%	-	\$0
Professional Services	324	\$72,355,382	26%	795	\$275,682,526
Micro Purchase	209	\$2,067,369	42%	617	\$4,896,263
Small Purchase	27	\$1,611,328	72%	36	\$2,252,063
>\$100K, <=\$1M	73	\$29,721,819	74%	95	\$40,050,287
>\$1M, <=\$5M	14	\$21,954,866	33%	34	\$65,853,129
>\$5M, <=\$25M	1	\$17,000,000	10%	13	\$162,630,784
>\$25M	-	\$0	0%	-	\$0
Standardized Services	187	\$33,863,046	23%	907	\$144,235,930
Micro Purchase	123	\$1,278,646	27%	805	\$4,773,476
Small Purchase	25	\$1,735,240	66%	38	\$2,634,517
>\$100K, <=\$1M	27	\$12,640,914	97%	28	\$12,976,770
>\$1M, <=\$5M	12	\$18,208,246	38%	25	\$47,372,187
>\$5M, <=\$25M	-	\$0	0%	11	\$76,478,980
>\$25M	-	\$0	0%	-	\$0
Total	5,848	\$287,325,976	32%	9,334	\$894,335,235

Agencies are not required to apply participation requirements to certain types of contracts. (See, NYC Administrative Code § 6-129(q) (1)-(7).) Table 1 above and the subsequent discussion of M/WBE performance include those contracts that have been counted towards the city's M/WBE program.

As required by §6-129 of the Administrative Code, M/WBE performance data (see Appendices – Tables A - F)4 is summarized separately for each of the following categories: MBE, WBE, minority women (certified as both MBE and WBE), and total M/WBE. MBEs include all minority-owned businesses, regardless of gender. WBEs include all women-owned businesses regardless of ethnicity.

In those areas of procurement where agencies have greater discretion to target procurements to M/WBEs (i.e., micro purchases and small purchases), M/WBE utilization remains strong. In FY 2025 Q1, M/WBEs were awarded over \$19 million worth of micro purchases, or 52% of the dollar value of all such awards. Additionally, for small purchases the M/WBE utilization rate was 71% of the dollar value of all such awards (over \$7 million awarded).

A total of 9,334 prime contracts were awarded during FY 2025 Q1. M/WBE utilization on prime contracts during the reporting period is detailed below. Highlights include M/WBEs being awarded:

- 78% of the value of contract awards valued between \$100,000 and at or below \$1 million (over \$57 million)
- 34% of the value of contract awards valued between \$1 million and at or below \$5 million (approximately \$62 million)
- 24% of the value of contract awards valued between \$5 million and at or below \$25 million (over \$115 million)

Agency-by-agency and certification category details corresponding to Table 1 above are included in the Appendices to this report (Tables A - B).

Most prime contracts reflected in the data (except the professional services contracts, for example) are required by New York State law to be procured via competitive sealed bid. Under General Municipal Law (GML) § 103, agencies must, for the majority of the contracts covered by the program, accept the lowest responsible bid and may not give a bidder preference because of its M/WBE status. City agencies' efforts to achieve their M/WBE participation goals through prime contract awards are thus limited to such means as increased outreach and training aimed at encouraging M/WBEs to bid successfully on various procurements. Even for procurements not covered by GML § 103, such as professional services contracts, GML § 104-b precludes agencies from pursuing social policy goals unrelated to the procurement of goods and services, including M/WBE status.

<sup>&</sup>lt;sup>4</sup> Appendices - Tables A – I can be found on the MOCS website at <u>https://www1.nyc.gov/site/mocs/partners/m-wbe-appendices.page</u>

#### Prime Contracts with M/WBE Participation Goals

Under the M/WBE program, larger prime contracts with anticipated subcontracting are subject to participation goals and must be reported on pursuant to §6-129(I)(b)(i). During the reporting period, agencies awarded 112 new prime contracts subject to M/WBE participation requirements with 2% of the value of those awards made to certified M/WBE firms.

# Subcontract M/WBE Utilization

M/WBE utilization with respect to approved subcontracts during the reporting period is demonstrated in Table 2 below. As shown, of the 66 approved subcontracts subject to the program, 31 were awarded to M/WBE firms. The approved subcontracts awarded to M/WBEs amounted to over \$9 million and represent 43% of the value of all qualifying subcontracts. For more details, see Appendices – Tables E - F.

Table 2 - FY 2025 Q1 - Subcontracts Utilization by Industry					
Industry/Size Group	M/WBE			Total	
	Count	Value	%	Count	Value
<b>Construction Services</b>	20	\$6,961,972	40%	47	\$17,579,028
Micro Purchase	1	\$2,000	1%	10	\$139,979
Small Purchase	4	\$217,625	43%	8	\$510,025
>\$100K, <=\$1M	14	\$3,997,347	52%	27	\$7,684,023
>\$1M, <=\$5M	1	\$2,745,000	100%	1	\$2,745,000
>\$5M, <=\$25M	0	\$0	0%	1	\$6,500,000
>\$25M	0	\$0	0%	-	\$0
Goods	-	\$0	0%	-	\$0
Micro Purchase	0	\$0	0%	-	\$0
Small Purchase	0	\$0	0%	-	\$0
>\$100K, <=\$1M	0	\$0	0%	-	\$0
>\$1M, <=\$5M	0	\$0	0%	-	\$0
>\$5M, <=\$25M	0	\$0	0%	-	\$0
>\$25M	0	\$0	0%	-	\$0
<b>Professional Services</b>	11	\$2,218,297	100%	12	\$2,220,297
Micro Purchase	2	\$8,080	80%	3	\$10,080
Small Purchase	5	\$246,700	100%	5	\$246,700
>\$100K, <=\$1M	3	\$457,500	100%	3	\$457,500
>\$1M, <=\$5M	1	\$1,506,017	100%	1	\$1,506,017
>\$5M, <=\$25M	0	\$0	0%	-	\$0

>\$25M	0	\$0	0%	-	\$0
Standardized Services	-	\$0	0%	7	\$1,368,000
Micro Purchase	0	\$0	0%	2	\$8,000
Small Purchase	0	\$0	0%	-	\$0
>\$100K, <=\$1M	0	\$0	0%	5	\$1,360,000
>\$1M, <=\$5M	0	\$0	0%	-	\$0
>\$5M, <=\$25M	0	\$0	0%	-	\$0
>\$25M	0	\$0	0%	-	\$0
Total	31	\$9,180,269	43%	66	\$21,167,325

#### Waivers

A vendor that plans to submit a bid or proposal in response to a solicitation for a contract that is subject to M/WBE participation goals may seek to request a reduction in the goals by filing a waiver request with the contracting agency during the pre-bid or pre-proposal stage. The agency and MOCS then evaluate the extent to which the vendor's business model and subcontracting history is consistent with this request. In order to qualify for a waiver, a vendor must show both the capacity to execute the contract with less subcontracting than projected and legitimate business reasons to do so. A vendor that receives a full waiver has demonstrated that they would be able to fully self-perform the contract without using subcontractors if awarded the contract. A vendor that obtains a partial waiver has demonstrated that they will subcontract at a lower amount than the participation goal established by the agency.

During the reporting period, vendors sought a total of 33 requests for waivers of the M/WBE participation requirements at the pre-bid or pre-proposal stage. Of those requests, 17 were denied, while 5 were approved as full waivers, 10 were approved as partial waivers, and 1 withdrawn waiver, see Appendices – Table G. Since waivers may be granted only to vendors that demonstrate both the capacity to perform the prime contract without subcontracting and a prior contracting history of doing similar work without subcontracting, some of the waivers that were granted involved repeated requests from the same firms, as they sought multiple bidding opportunities.

During the reporting period, 2 contracts were registered where a winning vendor obtained either a full or partial waiver of the total participation goal. For more details, see Appendices – Table G and H.

# Large-Scale Procurement Approvals

Prior to soliciting procurements with an anticipated value of over \$10 million, City agencies are required to seek MOCS approval to determine whether it is practicable to divide the proposed contract into smaller contracts and whether doing so would enhance competition among M/WBEs. During the reporting period, there were 7 registered contracts for which MOCS conducted large-scale procurement reviews. A full list is shown in Appendices Table I. The value of the 7 approved contracts shown in Appendices Table I is over \$208 million.

Approximately 29% of the value of the large-scale approvals during FY 2025 Q1 were for either single indivisible projects or projects with multiple sites. These approvals were for projects in which separate and smaller contracts would not enhance M/WBE opportunities. For more details, see Appendices – Table I.

## **Complaints, Modifications and Noncompliance**

There were no formal complaints, modifications, or findings of noncompliance during the reporting period.