

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

-----X

2018 NYC CHARTER REVISION COMMISSION  
PUBLIC HEARING

PRATT INSTITUTE  
144 West 14th Street  
New York, New York 10011

May 31, 2018  
1:07 P.M.

-----X

A P P E A R A N C E S:

|                           |                    |
|---------------------------|--------------------|
| CESAR PERALES, CHAIR      | ANNETTA SEECHARRAN |
| RACHEL GODSIL, Vice Chair | ANGELA FERNANDEZ   |
| CARLO SCISSURA, Secretary | WENDY WEISER       |
| MATT GEWOLB               | DEBORAH ARCHER     |
| UNA CLARKE                | SHARON GREENBERGER |
| KYLE BRAGG                | LARIAN ANGELO      |
| JOHN SIEGAL               | DALE HO            |

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 MR. PERALES: Good afternoon. I am pleased  
2 to call to order a meeting of the New York City  
3 Charter Revision Commission today on May 31st.

4 Let me introduce myself and then I'll tell  
5 you the importance of this meeting and try to set  
6 the tone for our discussions.

7 My name is Cesar Perales. I have the  
8 privilege of serving as Chair. Before I forget,  
9 I'm going to ask all of the members of the  
10 Commission to introduce themselves and to say one  
11 or two words about their background and interests  
12 on the Commission.

13 Can we start on my left with Deborah.

14 MS. ARCHER: Hi everyone. My name is  
15 Deborah Archer. I'm a law professor and -- Hi,  
16 everyone. My name is Deborah Archer. I am a law  
17 professor. I teach civil rights clinic and other  
18 classes related TO information laws. In previous  
19 life, I worked as an attorney with the ACLU and  
20 NAACP Legal Defense Fund.

21 MS. WEISER: Good afternoon. I'm Wendy  
22 Weiser. I direct the Democracy Program at the  
23 Brennan Center for Justice at NYU Law School and  
24 I am deeply committed to foster a more inclusive  
25 democracy both locally and nationally.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 MS. FERNANDEZ: Good afternoon. My name is  
2 Angela Fernandez. I am the executive director  
3 and supervising attorney of the Northern  
4 Manhattan Coalition for Immigrant Rights. I'm  
5 also the mayor's designee on the Civilian  
6 Complaint Review Board and very committed to  
7 inclusion and expanding inclusion and voting.

8 MS. SEECHARRAN: Good afternoon. My name is  
9 Annetta Seecharran. I am the executive director  
10 of Chhaya Community Development Corporation based  
11 out in Queens. I am a long time activist and  
12 advocate on issues related to City engagement and  
13 immigrant rights.

14 MS. GODSIL: Good afternoon. My name is  
15 Rachel Godsil. I'm vice chair of this  
16 Commission. I am a law professor and also the  
17 cofounder and director of research at the  
18 Perception Institute which is a consortium of  
19 social psychologists, law professors and others  
20 focussed on racial biases and increasing  
21 inclusion and belonging of us all in -- well, in  
22 every life domain. In the previous life, I was  
23 the chair of the Rent Guidelines Board and also  
24 worked with the NAACP Legal Defense Fund.

25 MR. PERALES: My own background, I am an

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 attorney by profession. I am, was formally the  
2 Secretary of State of New York. More relevant to  
3 what we do here, I was a former deputy mayor of  
4 the City of New York and about half of my career  
5 has been spent in the not for profit world,  
6 primarily as a civil rights lawyer. I was  
7 involved in the Puerto Rican Legal Defense Fund,  
8 which is know known as LatinoJustice.

9 MR. SCISSURA: Good afternoon. My name is  
10 Carlo Scissura. I am currently the secretary of  
11 this Commission. I currently serve as the  
12 president and CEO of the New York Building  
13 Congress. Before this, I was the president of  
14 the Brooklyn Chamber of Commerce and prior to  
15 that I served as Chief of Staff to Brooklyn  
16 Borough President, Marty Markowitz, for many  
17 years. I am excited to be on this commission.  
18 It's actually my second one. I served on the  
19 one, I guess it was in 2010 or, yeah, 2009 or  
20 '10. I forgot what year. And I'm interested in  
21 a lot of things that we heard about, but  
22 particularly, talking more about the built  
23 environment of the five Boroughs and how land use  
24 and connectivity and community involvement and  
25 engagement really play a part in building New

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 York. So I think that's an important issue.

2 MR. GEWOLB: Matt Gewolb, executive director  
3 of the Commission.

4 MS. CLARKE: I'm Una Clark. I am a former  
5 member of the New York City Council. I am a  
6 product of Charter Revision '89. Charter  
7 Revision brought me in as the first ever  
8 immigrant from anywhere as a woman to be elected  
9 to the New York City Council, so I am pleased to  
10 be able to serve on this Commission, to take a  
11 deep dive and look at how immigrants, in  
12 particular in this City of New York, how we are  
13 welcomed and embraced and how inclusive things  
14 can be to make life better as New Yorkers.

15 MR. BRAGG: Kyle Bragg, secretary/treasurer  
16 of SEIU 32BJ and I'm very interested in serving  
17 (inaudible) for all of those who live in this  
18 City.

19 MR. SIEGAL: Good afternoon. I'm John  
20 Siegal. I'm a lawyer in private practice in  
21 Manhattan as I have been for 30 years and during  
22 that same period, occasionally been a government  
23 -- City government appointee. Currently serving  
24 on the CCRB and have also served as Counsel to  
25 perhaps a few too many Citywide political

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 campaigns.

2 MS. GREENBERGER: Good afternoon. I am  
3 Sharon Greenberger. I'm the president and CEO of  
4 YMCA of Greater New York. We focus on youth  
5 development, healthy living and social  
6 responsibility with a particular emphasis on  
7 access for all.

8 MS. ANGELO: Hi, I am Larian Angelo. I'm an  
9 economist by trade. Currently I am a researcher  
10 at CUNY and in prior life, I worked on City  
11 budget, both from the Council side and mayor side  
12 and I'm interested in City government functions.

13 MR. PERALES: Thank you all. This is -- I'm  
14 always impressed when I hear my folks introduce  
15 themselves. I am reminded that the mayor did an  
16 awfully good job selecting people to serve on  
17 this Commission. We have a new Commission member  
18 who has just arrived. You can introduce yourself  
19 as soon as we can put a microphone in front of  
20 you.

21 MR. CARRION: Sorry I am late. I'm Marco  
22 Carrion. Currently in service as the mayor's  
23 commissioner of community affairs.

24 MR. PERALES: Now, for the record, I will  
25 ask the secretary whether we have a quorum.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 MR. SCISSURA: Yes. We have a quorum.

2 MR. PERALES: Great. Let me make a few  
3 opening remarks. While I compliment the mayor on  
4 the selection of this Commission, truth is that  
5 mayors, every several years, appoint a Commission  
6 to look at the City Charter because we are an  
7 evolving City and an evolving society, but also  
8 because mayors also have a particular interest  
9 about changing the way our City is governed and  
10 our City is run. This particular mayor made it  
11 very clear in his conversation with me before I  
12 accepted the role of chair, that he is very  
13 interested in democracy and how democracy  
14 operates. He has run for office on a number of  
15 occasions in the City and he just believes very  
16 firmly that things could be better. Among the  
17 issues that he's concerned about, is the fact  
18 that politicians have to raise an awful lot of  
19 money in preparation for running for office. He  
20 doesn't think that is good. He's looking for  
21 ways to improve campaign financing, but he's  
22 interested in lots of other things that would  
23 govern our City and democracy, how our committee  
24 boards work, all the issues that we think belong  
25 in the City Charter, not every issue that we can

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 think of, but those that are appropriate  
2 inclusion in the City Charter and our job is to  
3 the listen to the public. Listen to experts  
4 discuss amongst ourselves what we think is  
5 appropriate to consider for inclusion on the  
6 ballot next November. That's our job, pure and  
7 simple. We go out of business next election, so  
8 our role is clear, concise and time limited.

9 Let me just comment on a few things that I  
10 think are important for the record.

11 One has to do is that the -- this meeting is  
12 open to the public. Although this is the not a  
13 meeting in which we will receive or entertain  
14 public comment, but everything that we do, we do  
15 transparently, even this discussion which I could  
16 assure you is the first discussion we're having  
17 as a group about what we should be doing next is  
18 public. You're going to hear it and it's being  
19 live streamed and we have an obligation to make  
20 our discussions clear to everyone.

21 I don't want to spend too much time on this,  
22 but we've had five meetings, one in each borough.  
23 We've had comments made, not just at those  
24 hearings, but sent in through social media,  
25 e-mails, a variety of ways we're going to hear



## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           about the analysis of all the comments from our  
2           staff and we're looking forward to hearing the  
3           report that Matt Gewolb will make to our  
4           Commission.

5           At the conclusion of our discussion today,  
6           we're going to try to get a sense, more than a  
7           sense, try to get some direction about what  
8           issues we need to focus on. What issues we want  
9           experts who can identify to come and discuss  
10          before us and answer our questions so that we  
11          will be better prepared to continue the process  
12          and in a sense, begin to focus our discussions on  
13          particular issues that we think are appropriate  
14          for the Commission to consider for the November  
15          ballot. The report -- well, the staff will  
16          prepare a preliminary report as a result of this.  
17          We will make that public and we will then have  
18          another round of public discussions and meetings  
19          in which the public will be invited to comment on  
20          our preliminary report. We think that's the best  
21          way to prepare ourselves for ultimate discussions  
22          that will result in a final report which will be  
23          the basis of our choosing and deciding, with the  
24          help of Council, as to what should go on the  
25          ballot in November.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           With that and before I entertain discussion,  
2           by the Commission members, I'm going to ask Matt  
3           to recap for us what the staff has been doing for  
4           the last couple of weeks. After we finished our  
5           initial round of hearings, let me add, that some  
6           of the Commission members felt that we wanted to  
7           continue to get more public input and we will be  
8           holding some additional hearings. Perhaps not as  
9           formal as the ones that we did in every borough,  
10          but we will have a few more over the next couple  
11          of weeks. With that, Matt?

12           MR. GEWOLB: Thank you very much, Mr. Chair.  
13          And as I mentioned, the staff has been hard at  
14          work and we appreciate the opportunity to do that  
15          work on behalf of the Commission.

16           My name is Matt Gewolb. I'm the executive  
17          director of the Commission. I would also like to  
18          quickly acknowledge some of those people that are  
19          working with us on the Commission Kwame Akosah,  
20          Christine Billy, Aaron Bloom, Candice Cho, Torrey  
21          Fishman, Sabrina Fong, Essence Franklin, Ingrid  
22          Gustafson, Steven Newmark, Josh Sids, Michael  
23          Smilowitz, Bruce Thomas, Mary Van Noy, Jorge  
24          Montelro. They have been doing the bulk of this  
25          work and doing a terrific job on their behalf.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 This is -- is a quick overview of the process.  
2 So far, much of it we mentioned, of course, we  
3 have gone to five hearings in each of the five  
4 Boroughs. We have compiled and systematically  
5 tracked the public comments received by the  
6 Commission. Each public comment is -- is  
7 considered and input into a sophisticated system  
8 that we use to do the analysis and of course  
9 multiple channels have been made available for  
10 public comment. These channels include the  
11 public hearings, of course, social media, Twitter  
12 and Facebook, our online portal NYC.Gov/Charter  
13 where the public can include testimony and we  
14 encourage people to do so. There have been  
15 actual letters sent to our office. We get  
16 excited when we receive hard copy mail. We have  
17 received a few of those and, of course, phone  
18 calls to our headquarters. So to date, we have  
19 well over 100 commenters made nearly 400  
20 recommendations, that is multiple recommendations  
21 per commenter. We enjoy the factor in the office  
22 that New Yorkers currently have very many  
23 opinions and we often receive multiple proposals  
24 per Commission. We also receive comments from  
25 City agencies and elected officials, which we're

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           in the process of analyzing and I wanted to talk  
2           briefly about a few of the themes that have  
3           seemed to generate widespread interest across  
4           those channels. The first is meaningful  
5           participation in elections. This includes  
6           instant runoff voting and other election reforms,  
7           the second is campaign financing reforms. The  
8           third is fair representation, this includes  
9           independent redistricting and broadening and  
10          strengthening civic engagement including  
11          examination of the roles of Community Boards.

12                 So the staff has been researching these  
13          issues and we have identified subject matter  
14          experts available to provide a range of  
15          perspectives. This is in anticipation of our  
16          next stage, which will be a subject matter issue  
17          forum, where, you, as a chair and members of the  
18          Commission, will have opportunity to hear from  
19          and question experts in all of those particular  
20          areas.

21                 Additionally, while these themes have  
22          emerged as more central than others, we continue  
23          to systematically review and consider each and  
24          every comment received by the Commission and  
25          certainly we don't mean to imply that the

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 Commission's work will be limited to the these  
2 things that I mentioned. For example, land use  
3 is an emerging issue that we have been following  
4 closely and received significant increase in the  
5 volume of testimony submitted, particularly  
6 written testimony, within our portal. And so we  
7 continue to explore this issue and will certainly  
8 be looking for any further recommendations in the  
9 coming weeks. We know it is an area of  
10 particular interest to several commissioners.

11 So, finally we have very regularly consulted  
12 with, you, the Chair, of course, and other  
13 commissioners in developing this list of issues  
14 and we will continue to do that as we work to  
15 plan an issue forum and as we work to prepare the  
16 preliminary staff report. So that is the brief  
17 update of what has been going on.

18 MR. PERALES: He does that for me because I  
19 was deputy mayor for David Dinkins and I am very  
20 close to the mayor. When I say "the mayor," it  
21 will always be David Dinkins.

22 But anyway, the staff has also prepared a  
23 resolution. I thought the report to come from  
24 this Union is a form resolution that we will  
25 pass, but I'm going to ask the vice chair to read

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 the resolution, but if that's just to begin  
2 discussion of the resolution in a minute, we're  
3 going to pass the resolution as written, but I do  
4 want to thank the staff for having taken the time  
5 to draft the resolution. Madam vice chair?

6 MS. GODSIL: "Proposed resolution of the  
7 2018 New York Charter Revision Commission:  
8 Whereas, the 2018 New York City Charter  
9 Commission has completed an initial round of  
10 public hearings, one in each Borough of the City;  
11 and

12 Whereas, the Commission has heard and  
13 accepted written testimony from elected officials  
14 and members of the public at these meetings,  
15 including the representatives of public interest  
16 and advocacy groups, political parties and  
17 private citizens; and

18 Whereas, in addition, the Commission has  
19 encouraged public comment through a variety of  
20 methods, including through its website and  
21 through various forms of social media; and

22 Whereas, Commission staff has also solicited  
23 comments and ideas from heads of City departments  
24 and their personnel; and

25 Whereas, review of the preliminary testimony

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 and comments received by the Commission reflects  
2 a wide range of issues of interest to New  
3 Yorkers; and

4 Whereas, review of such testimony and  
5 comments indicates particular and widespread  
6 interest in the following issues: Various  
7 measures to promote meaningful participation  
8 including instant runoff voting and other  
9 election reforms; campaign financing reforms;  
10 fair representation, including independent  
11 redistricting; and broadening and strengthening  
12 civic engagement, including examination of the  
13 roles of Community Boards;

14 Now, therefore, be it resolved, that the  
15 Commission invite further discussion and  
16 testimony, research and analysis from experts and  
17 practitioners on these issues;

18 And may it be further resolved, that the  
19 Commission direct staff to further research and  
20 analyze these issues;

21 And may it be further resolved, that the  
22 Commission arrange for experts and practitioners  
23 in these areas to participate in public panel  
24 discussions to be held during the month of June;

25 And may it be further resolved, that at the

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 conclusion of these discussions, staff shall  
2 prepare a report summarizing and analyzing the  
3 results of said discussions and other research  
4 and containing its preliminary recommendation;

5 And be it further resolved, that after the  
6 release of such preliminary staff report, the  
7 Commission shall hold a second round of public  
8 hearings, one in each Borough the City, to  
9 solicit public input on such preliminary  
10 recommendations."

11 Now, that was a lot of legalese and a number  
12 of "whereas" and "resolves" made your head spin a  
13 little bit. But in plain English, the goal of  
14 the proposed resolution is to note the work that  
15 has been done so far. The executive director  
16 described about the degree of accepting written  
17 testimony and hearing from elected officials and  
18 members of the public across the five Boroughs  
19 and soliciting comments in a number of different  
20 means, web sites, various forms of social media  
21 and reviewing the testimony and comments and  
22 indicating and suggesting that there are core  
23 issues of particular interest, so meaningful  
24 participation in elections, including instant  
25 runoff voting and other election reforms,



## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 campaign financing reforms, fair representation,  
2 including independent redistricting and  
3 broadening and strengthening civic engagement  
4 including examination of the roles of Community  
5 Boards. So these would be the four areas upon  
6 which we have common issues at hearings where  
7 experts can give provide information and  
8 resolving a further quorum on those issues. So  
9 that's helpful to have and now we can open it up  
10 to discussion.

11 MR. PERALES: Yes. Let me just make a  
12 preliminary comment before I ask the others to  
13 comment. We're squeezing in a lot of discussions  
14 for three meetings, so I asked the staff to  
15 consider a fourth session, not that I want any  
16 more meetings, but it may be too much and maybe  
17 on further analysis that there's another issue  
18 that we ought to be focusing on because the  
19 comments keep coming, so I just wanted to let  
20 folks know that.

21 Any reaction to that? Any disagreement on  
22 what we were hearing at the hearings?

23 MS. ARCHER: I have a question. Can you  
24 explain a little bit about the issues that are  
25 merging that you grouped into land use issues.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 MR. GEWOLB: Yeah. Sure. I think we need a  
2 little bit of additional analysis because some of  
3 the land use issues continue to surface relative  
4 recently through --

5 SIGN LANGUAGE INTERPRETER: Can you repeat  
6 that? Sorry.

7 MR. GEWOLB: Absolutely. Generally, there  
8 have been a couple of areas -- there have been  
9 comments related to the role of Community Boards  
10 and in the land use decision making process and I  
11 think some other comments relating to the land  
12 use process, more generally so, I think what  
13 we'll plan to do is prepare some summaries of  
14 what's come in from the Commissioners and circle  
15 that in short order.

16 MS. ARCHER: Thank you.

17 MS. CLARKE: I just wanted to follow-up the  
18 question. As neighbors are fighting back against  
19 gentrification, this is part of the -- for  
20 wanting to review land use and --

21 MR. PERALES: I take that as a  
22 recommendation that when we -- and I think we  
23 should, but we haven't made that decision yet,  
24 but when we make land use part of our expert  
25 analysis and discussion, that we include not just

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           facilitating development or building, but that we  
2           also look at the issue of gentrification and was  
3           there something more specific?

4           MS. CLARKE: I know that in the community  
5           from which I come, most people bought their homes  
6           because there were more than two families, not  
7           because there was no set rule for the size of  
8           buildings, so if somebody lives near Kings  
9           County, they want to build a building as big as  
10          Kings County Hospital on any land that may be  
11          available and neighbors are complaining that I  
12          moved to the neighborhood, I brought my home, my  
13          family and now I have to withstand a building  
14          20 stories high.

15          MR. PERALES: That's exactly what I was  
16          referring to that the discussion on land use will  
17          include issues of that kind.

18          MS. WEISER: One recommendation might be to  
19          have that discussion adjacent to the discussion  
20          of the Community Boards and ways to foster  
21          specific engagement because that would be one of  
22          the issues that people would want to get involved  
23          in and it might bring them to participate.

24          MR. PERALES: That makes sense.

25          MR. SCISSURA: I agree with you, Wendy.

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           Maybe have a separate panel as part of that day  
2           might be good because these issues and what  
3           Ms. Clarke said are important. So I would stress  
4           that land use, we should do something on it,  
5           whether it's a separate day or as part of one of  
6           the two or three that we do, that would be great  
7           and I'm hearing that from a lot of people, but I  
8           had a question on election reform. So I notice  
9           we have instant runoff and some other things. I  
10          could recall and I may be wrong that there were  
11          several people talking about nonpartisan  
12          elections. Are we going to have somebody testify  
13          on that or was there just not enough questioning  
14          on that?

15                 MR. GEWOLB: I think to some degree that's  
16                 to be determined -- well, somewhat to be  
17                 determined to put this together. There was some  
18                 discussion, not an enormous amount of discussion.  
19                 So we need to do some review of both the written  
20                 testimony and the other means of -- of -- by  
21                 which people submit testimony to sort of get a  
22                 sense. There, you know, one of the challenges of  
23                 putting these together is that there's a lot to  
24                 cover in each of the categories, meaning we want  
25                 to limit to some degree, so we don't have too

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           many panels with too many people so we want to  
2           make sure we have as much coverage as possible  
3           within reason. So that is -- so -- so I guess  
4           it's to be determined is the short answer to your  
5           question.

6           MR. PERALES: Go ahead.

7           MR. BRAGG: So I recall in some of the  
8           testimonies that issue of Community Boards maybe  
9           several times, but beyond functionality and power  
10          and authority of the Community Board, the issue  
11          was also raised that whether or not the way  
12          Community Board members are selected continue to  
13          represent the diversity of the communities in  
14          which they serve. So I think it's important that  
15          we look at that process and make sure that we --  
16          we dig deep enough to figure out how we make sure  
17          beyond functionality that the people who are  
18          serving on those boards are representing the  
19          community that they service.

20          MR. PERALES: And I appreciate these  
21          comments because you're all so eloquent that I  
22          have visions of having 40 expert meetings taking  
23          place and in fairness to the staff, this --  
24          they're going to have to figure out how to narrow  
25          to some extent, which is not to suggest that

1           yours is not an issue, but saying overall, we  
2           have to keep in mind that we can bring in all the  
3           experts we want, but at some point we're going to  
4           have to make some decisions and I think that we  
5           have time deadlines. I want to get back out to  
6           the public with a preliminary report and begin to  
7           narrow the issues.

8           MS. GREENBERGER: Can I ask about fair  
9           representation and if you could delineate -- I  
10          want to make sure I understand that it belongs in  
11          campaign financing, not in the meaningful  
12          participation.

13          MR. GEWOLB: So I think, oh, I see, so -- so  
14          in other words, the category including  
15          redistricting, the question is whether that  
16          belongs more with campaign financing.

17          MS. GREENBERGER: Yes. How you define fair  
18          representation.

19          MR. GEWOLB: Yeah. I think the -- the large  
20          -- the large issue in that category is proper  
21          redistricting. And so, I mean campaign finance  
22          reform, because we have heard some robust  
23          testimony on that area, that I think there will  
24          be a large amount of material to go through and  
25          such a large amount of experts that we were

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 thinking about the other reforms outside of that  
2 bucket, so because every finance reform will  
3 probably occupy its own forum, that's why we're  
4 grouping some of the other reforms together.

5 I'm not sure yet what -- what representation  
6 proposals outside of independent redistricting  
7 would include in that bucket, we'll further  
8 develop that and -- and -- and circulate some  
9 additional material.

10 MR. SIEGAL: I have a question that I think  
11 I know that answer to. I know the transcripts of  
12 our prior hearings are available publically on  
13 the web site. You mentioned that there have been  
14 over 100 commenters. Is there a list available  
15 of who has submitted comments outside of public  
16 hearings that we can reference to make sure we  
17 can see the ones that we --

18 MR. PERALES: I have asked that very same  
19 question and I asked for analysis about who has  
20 been commenting and have most of the comments  
21 come from our hearings or are most of them coming  
22 in through some other form, whether it's  
23 telephones or written comments, but that analysis  
24 is being conducted. I want to be careful because  
25 I don't want to say something that is not

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 accurate. It may take a little bit of time, but  
2 yes, we will make available an analysis of -- of  
3 comments and I suspect they're still commenting  
4 and the 100 comments -- commentators -- how many  
5 people were, more or less, came to our hearings?  
6 Were there about 100?

7 MR. GEWOLB: We'll look at the --

8 MR. PERALES: I'm jumping ahead of myself.  
9 I retract my question. We're trying to do that  
10 right now. We will -- as the analysis goes on,  
11 we will figure out how many have come and who has  
12 sent in testimony and we'll have an analysis.

13 MS. SEECHARRAN: I actually wanted to build  
14 on the same point Sharon was making about fair  
15 representation. I feel like even though there  
16 aren't many other topics that have come up that  
17 fit neatly under fair representation, I want to  
18 make sure that independent redistricting has its  
19 own space and I see it lumped in here, but I  
20 don't know if you're thinking about it as its own  
21 separate forum because I -- I just recall the  
22 really compelling arguments that were made at the  
23 Flushing hearing and I know that in Queens, you  
24 know, in many parts of the City, it continues to  
25 be an issue.



## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           MR. GEWOLB: Let me talk about a little bit  
2           about -- how this works, I think it would be  
3           useful. I think that the way it's -- the way  
4           that we have been thinking about, and it's  
5           obviously our perspective to get a resolution and  
6           passing and other action from the Commission is  
7           to do multiple panels per meeting to give each  
8           issue at least that much time and space so on  
9           redistricting, we'll have a panel with a variety  
10          of experts and others testifying on just that  
11          area. So it's not -- I agree with you and what  
12          we're -- what is important is to avoid lumping a  
13          lot of distinct issues together and I think that  
14          those individual panels will be helpful in that  
15          regard. It will mean that even for like, within  
16          one of these categories, there will be multiple  
17          panels and I hope you will forgive us in advance  
18          for the lengthy meetings, but we think those  
19          issues deserve that amount of time and  
20          organizational structure.

21                 MR. PERALES: Does that answer your  
22                 question?

23                 MS. SEECHARRAN: Yes.

24                 MS. CLARKE: I wanted to follow-up.

25                 Following the Brooklyn and Bronx hearings, I got

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 concerns about the Community Boards and the  
2 recommendation of what people feel is that of our  
3 president who appoints or is limiting -- the  
4 Council member is limited, yet the members of the  
5 Community Board are never term limited and they  
6 remain there and they feel that a lot of the hard  
7 work --

8 MR. PERALES: There is no question. I have  
9 had a conversation with the executive director  
10 and we will be looking at the term limits of  
11 Commission board members.

12 MS. WEISER: On the Community Board issue, I  
13 concur in the recommendations of looking at the  
14 selection and at terms. One of the  
15 recommendations that came up in -- which panel?  
16 I don't remember which hearing it was, was to  
17 expand the number of Council seats. One to be  
18 the same number as community --

19 MR. PERALES: That was in Brooklyn.

20 MS. WEISER: I wonder if that's one of the  
21 things being considered. In addition, I'm  
22 wondering whether we can consider making the --  
23 or here, consideration of whether it makes sense  
24 to make those districts coextensive, if there's  
25 going to be changes to the Community Board

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 selection process, it might be an opportunity to  
2 change the lines.

3 MR. GEWOLB: So I think without getting into  
4 the substance of that, in advance, that there  
5 will be people relating to Community Boards that  
6 will be able to speak with some expertise.

7 MS. WEISER: So those are still on the  
8 considerations list?

9 MR. GEWOLB: You know, I think that we're  
10 designing these fairly for people with areas of  
11 expertise, but others with areas of expertise to  
12 arrange with different kinds of experts so that  
13 you'll have, for instance, some people, some who  
14 are advocates in the area, others who are  
15 academic researchers, so it is -- it is a range  
16 of types of people to talk with and to hear from.

17 MS. WEISER: Thank you.

18 MR. GEWOLB: Of course.

19 MR. PERALES: Let me make a comment because  
20 during these hearings, we heard from a lot of  
21 different people advocating their position and  
22 quite often, we don't get to hear the contract  
23 position. So I have asked staff to be very  
24 careful to try to provide us with balanced  
25 information because I would hate to be reliant on

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           -- on just a particular advocates position  
2           because that is all we heard and staff has been  
3           very sensitive to my request and I appreciate  
4           that. Kyle? Before you say anything, Kyle, let  
5           the member of the Commission who just arrived  
6           introduce themselves.

7           MR. HO: Hello, I'm Dale Ho and apologize  
8           for being late today. I was at a law department.

9           MR. PERALES: What do you do for a living?

10          MR. HO: I am a lawyer. I work at ACLU and  
11          voting rights there.

12          MR. BRAGG: There have been many issues that  
13          were raised, I think we most frequently, during  
14          our five Borough hearing tour, but there are some  
15          that have not particularly made the list because  
16          they have not been raised. One in particular,  
17          one or the other, I'm just mentioning that the  
18          Civil Complaint Review Board had been mentioned  
19          and I don't know much about its process or  
20          functionality to understand that its an issue we  
21          should be addressing, but I am interested to see  
22          if we are going to be having some research done  
23          on the functionality and function of the Civilian  
24          Complaint Review Board so that we can have a  
25          discussion about it so we know if there is an

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 issue that needs to be resolved.

2 MR. GEWOLB: Thank you and to -- I just want  
3 to reiterate that we don't consider this list to  
4 be exhaustive and that we are certainly  
5 considering some other things to be reflected and  
6 additionally we are working with -- with -- with  
7 agencies, boards and commissions to have them  
8 make recommendations to the Commission that you  
9 will be able to consider. So we -- we -- we  
10 expect that to be part of the conversation during  
11 the process.

12 MR. BRAGG: Thank you.

13 MS. GODSIL: It seems like it's valuable to  
14 keep in mind that the process that will follow  
15 the forum will be to then a consolidation of the  
16 different perspectives of the -- sort of fair  
17 balanced experts who will hear and present that  
18 to the community at the subsequent time that are  
19 for the public and will be ultimately selected  
20 the issues are reflective of the citizens of New  
21 York about this meeting.

22 MR. PERALES: Let me reiterate, but  
23 hopefully what will come of all this is a  
24 preliminary report and that we will publicize  
25 that preliminary report which will then enable us

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 to go out and seek responses to it. This is  
2 going to be an open and transparent -- let me  
3 again say something and I don't want it to be  
4 misinterpreted. I'm scared to death of having 42  
5 expert hearings. I'm going to force staff to see  
6 if they can do this in a manageable way and so  
7 that we can get expert counsel and advice on as  
8 many issues as possible and if they have to  
9 eliminate some issues, it will have to be those  
10 that were not raised very often. We have to be  
11 guided by what the community said they were  
12 interested in. So Matt understands which way we  
13 have to go. I assume the smiles mean neither of  
14 you, no one wants 40 meetings. Are there other  
15 comments? John, you want 40 meetings?

16 MR. SIEGAL: I think we're on the right  
17 track.

18 MR. PERALES: No one else? We have the  
19 dates for the issue forum -- who has those dates?  
20 So the staff has until at least June 12th for the  
21 first one to put together an issue forum and let  
22 us know who the experts are going to be and  
23 prepare us for that. We'll have one on the 14th.  
24 They'll be a -- there is a third one that people  
25 were trying to figure out what date to set and

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           there will probably be a fourth one. I -- I  
2           certainly hope we will not have more than four,  
3           but we have an obligation to listen to all of the  
4           experts on the issues that were raised and expect  
5           that some will be very long meetings.

6           MS. FERNANDEZ: I just realized actually  
7           that in Staten Island and I think in Brooklyn,  
8           there were two testimonies around lowering the  
9           voting age. I think in Staten Island, I think it  
10          was 16 and I think in Brooklyn it was 17, so I  
11          don't know if there's going to be any room for  
12          that on any of the panels?

13          MR. PERALES: Let me say that we can discuss  
14          it, but we've also got to understand and I hope  
15          we get expert advice on this, that when elections  
16          are held, they often include federal and other  
17          statewide issues that are not limited to New  
18          York. It would be difficult, to say the least,  
19          to say we're going to register, you're 16 years  
20          old, but you can only vote on this or that, so I  
21          think we need to get more advice about that. As  
22          interesting, and it did peak my interest, to have  
23          younger people voting, I am somewhat concerned  
24          and I don't know all the ramifications around  
25          that, but the secretary just reminded me that

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1           maybe this is an appropriate time for me to  
2           entertain this particular motion if someone wants  
3           to move it.

4           MR. BRAGG: Motion to accept.

5           MR. SCISSURA: Yes.

6           MR. PERALES: Yes. You have made it and  
7           it's been seconded. All those in favor say  
8           "Aye".

9           (A chorus of yes.)

10          MR. PERALES: Those opposed? The motion is  
11          passed. Let me just, now that we have our main  
12          business accomplished, remind everybody that we  
13          should continue to visit [www.nyc.gov/charter](http://www.nyc.gov/charter) for  
14          the latest updates of what we're doing.

15          Again, our next step after staff continues  
16          to analyze the comments that have been made by  
17          the public, is to find the best experts for us,  
18          line up these panels and break them up in such a  
19          way that we can accomplish all of them on four  
20          dates, right? I don't see anyone disagreeing  
21          with me that we are limited to four dates? Is  
22          that -- four would be good. All right? So,  
23          staff has got that challenge. Is there anything  
24          else that we ought to consider at this meeting?  
25          Then, if not, then I want to entertain another



## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

1 motion, motion to adjourn. Is there a second?

2 All those in favor.

3 (A chorus of yes.)

4 MR. PERALES: Opposed? Hearing that motion  
5 is carried and we are adjourned.

6 (Whereupon, at 1:55 P.M., the above matter  
7 concluded.)

8

9 ° ° ° °

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

## 2018 CHARTER REVISION - 5/31/18 - MANHATTAN

## C E R T I F I C A T E

1  
2  
3  
4  
5  
6  
7  
8  
9  
10  
11  
12  
13  
14  
15  
16  
17  
18  
19  
20  
21  
22  
23  
24  
25

STATE OF NEW YORK                    )  
  :  SS.:  
COUNTY OF RICHMOND                 )

I, AMANDA TARTAGLIA, a Notary Public for and  
within the State of New York, do hereby certify:

That the above is a correct transcription of my  
stenographic notes.

I further certify that I am not related to any  
of the parties to this action by blood or by marriage and  
that I am in no way interested in the outcome of this  
matter.

IN WITNESS WHEREOF, I have hereunto set my hand  
this 1st day of June 2018.

Handwritten signature of Amanda Tartaglia in cursive script.

---

AMANDA TARTAGLIA

|  |   |   |   |
|--|---|---|---|
|  | <p><b>access</b> [1] - 6:7<br/> <b>accomplish</b> [1] - 32:19<br/> <b>accomplished</b> [1] - 32:12<br/> <b>accurate</b> [1] - 24:1<br/> <b>acknowledge</b> [1] - 10:18<br/> <b>ACLU</b> [2] - 2:19, 28:10<br/> <b>across</b> [2] - 12:3, 16:18<br/> <b>action</b> [2] - 25:6, 34:11<br/> <b>activist</b> [1] - 3:11<br/> <b>actual</b> [1] - 11:15<br/> <b>actually</b> [3] - 4:18, 24:13, 31:6<br/> <b>add</b> [1] - 10:5<br/> <b>addition</b> [2] - 14:18, 26:21<br/> <b>additional</b> [3] - 10:8, 18:2, 23:9<br/> <b>additionally</b> [2] - 12:21, 29:6<br/> <b>addressing</b> [1] - 28:21<br/> <b>adjacent</b> [1] - 19:19<br/> <b>adjourn</b> [1] - 33:1<br/> <b>adjourned</b> [1] - 33:5<br/> <b>advance</b> [2] - 25:17, 27:4<br/> <b>advice</b> [3] - 30:7, 31:15, 31:21<br/> <b>advocacy</b> [1] - 14:16<br/> <b>advocate</b> [1] - 3:12<br/> <b>advocates</b> [2] - 27:14, 28:1<br/> <b>advocating</b> [1] - 27:21<br/> <b>affairs</b> [1] - 6:23<br/> <b>after</b> [3] - 10:4, 16:5, 32:15<br/> <b>afternoon</b> [8] - 2:1, 2:21, 3:1, 3:8, 3:14, 4:9, 5:19, 6:2<br/> <b>again</b> [2] - 30:3, 32:15<br/> <b>against</b> [1] - 18:18<br/> <b>age</b> [1] - 31:9<br/> <b>agencies</b> [2] - 11:25, 29:7<br/> <b>agree</b> [2] - 19:25, 25:11<br/> <b>ahead</b> [2] - 21:6, 24:8<br/> <b>Akosah</b> [1] - 10:19<br/> <b>all</b> [18] - 2:9, 3:21, 5:17, 6:7, 6:13, 7:24, 9:1, 12:19, 21:21, 22:2, 28:2, 29:23, 31:3, 31:24, 32:7, 32:19, 32:22, 33:2<br/> <b>also</b> [13] - 3:5, 3:16, 3:23, 5:24, 7:7, 7:8, 10:17, 11:24, 13:22, 14:22, 19:2, 21:11, 31:14<br/> <b>although</b> [1] - 8:12<br/> <b>always</b> [2] - 6:14, 13:21<br/> <b>am</b> [25] - 2:1, 2:16, 2:24, 3:2, 3:9, 3:11, 3:16, 3:25, 4:1, 4:10, 4:17, 5:4, 5:5,</p> | <p>5:9, 6:2, 6:8, 6:9, 6:15, 6:21, 13:19, 28:10, 28:21, 31:23, 34:10, 34:12<br/> <b>AMANDA</b> [2] - 34:6, 34:18<br/> <b>among</b> [1] - 7:16<br/> <b>amongst</b> [1] - 8:4<br/> <b>amount</b> [4] - 20:18, 22:24, 22:25, 25:19<br/> <b>analysis</b> [11] - 9:1, 11:8, 15:16, 17:17, 18:2, 18:25, 23:19, 23:23, 24:2, 24:10, 24:12<br/> <b>analyze</b> [2] - 15:20, 32:16<br/> <b>analyzing</b> [2] - 12:1, 16:2<br/> <b>Angela</b> [1] - 3:2<br/> <b>ANGELA</b> [1] - 1:11<br/> <b>Angelo</b> [1] - 6:8<br/> <b>ANGELO</b> [2] - 1:15, 6:8<br/> <b>Annetta</b> [1] - 3:9<br/> <b>ANNETTA</b> [1] - 1:10<br/> <b>another</b> [3] - 9:18, 17:17, 32:25<br/> <b>answer</b> [4] - 9:10, 21:4, 23:11, 25:21<br/> <b>anticipation</b> [1] - 12:15<br/> <b>any</b> [8] - 13:8, 17:15, 17:21, 19:10, 31:11, 31:12, 34:10<br/> <b>anyone</b> [1] - 32:20<br/> <b>anything</b> [2] - 28:4, 32:23<br/> <b>anyway</b> [1] - 13:22<br/> <b>anywhere</b> [1] - 5:8<br/> <b>apologize</b> [1] - 28:7<br/> <b>appoint</b> [1] - 7:5<br/> <b>appointee</b> [1] - 5:23<br/> <b>appoints</b> [1] - 26:3<br/> <b>appreciate</b> [3] - 10:14, 21:20, 28:3<br/> <b>appropriate</b> [4] - 8:1, 8:5, 9:13, 32:1<br/> <b>ARCHER</b> [4] - 1:13, 2:14, 17:23, 18:16<br/> <b>Archer</b> [2] - 2:15, 2:16<br/> <b>are</b> [29] - 5:12, 7:6, 8:1, 8:10, 9:13, 10:18, 16:22, 17:24, 18:18, 19:11, 20:3, 20:12, 21:12, 21:18, 23:12, 23:21, 26:5, 27:7, 28:14, 28:22, 29:4, 29:6, 29:18, 29:20, 30:22, 31:16, 31:17, 32:21, 33:5<br/> <b>are there</b> [1] - 30:14<br/> <b>area</b> [4] - 13:9, 22:23, 25:11, 27:14<br/> <b>areas</b> [6] - 12:20, 15:23, 17:5, 18:8, 27:10, 27:11<br/> <b>aren't</b> [1] - 24:16</p> | <p><b>arguments</b> [1] - 24:22<br/> <b>around</b> [2] - 31:8, 31:24<br/> <b>arrange</b> [2] - 15:22, 27:12<br/> <b>arrived</b> [2] - 6:18, 28:5<br/> <b>as</b> [39] - 2:8, 2:19, 4:6, 4:8, 4:11, 4:15, 5:7, 5:8, 5:14, 5:21, 5:24, 6:19, 6:22, 8:17, 9:16, 9:24, 10:8, 10:9, 10:13, 12:17, 12:22, 13:14, 13:15, 14:3, 18:18, 18:21, 19:9, 20:1, 20:5, 21:2, 24:10, 24:20, 26:18, 30:7, 30:8, 31:21<br/> <b>ask</b> [6] - 2:9, 6:25, 10:2, 13:25, 17:12, 22:8<br/> <b>asked</b> [4] - 17:14, 23:18, 23:19, 27:23<br/> <b>assume</b> [1] - 30:13<br/> <b>assure</b> [1] - 8:16<br/> <b>at</b> [28] - 2:22, 2:23, 3:17, 5:11, 6:10, 7:6, 8:23, 9:5, 10:13, 14:14, 15:25, 17:6, 17:22, 19:2, 21:15, 22:3, 24:7, 24:22, 25:8, 26:10, 26:13, 26:14, 28:8, 28:10, 29:18, 30:20, 32:24, 33:6<br/> <b>attorney</b> [3] - 2:19, 3:3, 4:1<br/> <b>authority</b> [1] - 21:10<br/> <b>available</b> [6] - 11:9, 12:14, 19:11, 23:12, 23:14, 24:2<br/> <b>avoid</b> [1] - 25:12<br/> <b>awful</b> [1] - 7:18<br/> <b>awfully</b> [1] - 6:16<br/> <b>Aye</b> [1] - 32:8</p> |
|  |   |   | <b>B</b>  |
|  |   |   | <p><b>back</b> [2] - 18:18, 22:5<br/> <b>background</b> [2] - 2:11, 3:25<br/> <b>balanced</b> [2] - 27:24, 29:17<br/> <b>ballot</b> [3] - 8:6, 9:15, 9:25<br/> <b>based</b> [1] - 3:10<br/> <b>basis</b> [1] - 9:23<br/> <b>be</b> [66] - 4:17, 5:8, 5:10, 5:14, 7:16, 8:17, 9:11, 9:19, 9:22, 10:7, 12:16, 13:1, 13:8, 13:21, 15:14, 15:18, 15:21, 15:24, 15:25, 16:5, 17:5, 17:16, 17:18, 19:10, 19:18, 19:21, 20:2, 20:6, 20:10, 20:16, 21:4, 22:24, 23:24, 24:25, 25:2, 25:14, 25:16, 26:10, 26:17, 26:25, 27:1, 27:5, 27:6, 27:23, 27:25,</p>  |
| <b>'</b>   |   |   |   |
| <b>'10</b> [1] - 4:20<br><b>'89</b> [1] - 5:6  |   |   |   |
| <b>1</b>   |   |   |   |
| <p><b>100</b> [4] - 11:19, 23:14, 24:4, 24:6<br/> <b>10011</b> [1] - 1:4<br/> <b>12th</b> [1] - 30:20<br/> <b>144</b> [1] - 1:4<br/> <b>14th</b> [2] - 1:4, 30:23<br/> <b>16</b> [2] - 31:10, 31:19<br/> <b>17</b> [1] - 31:10<br/> <b>1:07</b> [1] - 1:6<br/> <b>1:55</b> [1] - 33:6<br/> <b>1st</b> [1] - 34:15</p>  |   |   |   |
| <b>2</b>   |   |   |   |
| <p><b>20</b> [1] - 19:14<br/> <b>2009</b> [1] - 4:19<br/> <b>2010</b> [1] - 4:19<br/> <b>2018</b> [5] - 1:1, 1:5, 14:7, 14:8, 34:15</p>  |   |   |   |
| <b>3</b>   |   |   |   |
| <p><b>30</b> [1] - 5:21<br/> <b>31</b> [1] - 1:5<br/> <b>31st</b> [1] - 2:3<br/> <b>32BJ</b> [1] - 5:16</p>  |   |   |   |
| <b>4</b>   |   |   |   |
| <p><b>40</b> [3] - 21:22, 30:14, 30:15<br/> <b>400</b> [1] - 11:19<br/> <b>42</b> [1] - 30:4</p>   |   |   |   |
| <b>A</b>   |   |   |   |
| <p><b>Aaron</b> [1] - 10:20<br/> <b>able</b> [3] - 5:10, 27:6, 29:9<br/> <b>about</b> [27] - 2:11, 4:4, 4:21, 4:22, 7:9, 7:17, 8:17, 9:1, 9:7, 12:2, 16:16, 17:24, 20:11, 22:8, 23:1, 23:19, 24:6, 24:14, 24:20, 25:1, 25:2, 25:4, 26:1, 28:19, 28:25, 29:21, 31:21<br/> <b>above</b> [2] - 33:6, 34:8<br/> <b>absolutely</b> [1] - 18:7<br/> <b>academic</b> [1] - 27:15<br/> <b>accept</b> [1] - 32:4<br/> <b>accepted</b> [2] - 7:12, 14:13<br/> <b>accepting</b> [1] - 16:16</p> |   |   |   |

|  |   |  |  |
|--|---|--|--|
| <p>28:21, 28:22, 29:1, 29:4, 29:5, 29:9, 29:10, 29:15, 29:19, 30:2, 30:3, 30:9, 30:10, 30:22, 30:24, 31:1, 31:5, 31:11, 31:18, 32:22<br/> <b>because</b> [18] - 7:6, 7:8, 13:18, 17:18, 18:2, 19:6, 19:7, 19:21, 20:2, 21:21, 22:22, 23:2, 23:24, 24:21, 27:19, 27:25, 28:2, 28:15<br/> <b>been</b> [23] - 4:5, 5:21, 5:22, 10:3, 10:13, 10:24, 11:9, 11:14, 12:12, 13:3, 13:17, 16:15, 18:8, 23:13, 23:20, 25:4, 28:2, 28:12, 28:16, 28:18, 32:7, 32:16<br/> <b>before</b> [7] - 2:8, 4:13, 7:11, 9:10, 10:1, 17:12, 28:4<br/> <b>begin</b> [3] - 9:12, 14:1, 22:6<br/> <b>behalf</b> [2] - 10:15, 10:25<br/> <b>being</b> [4] - 8:18, 23:24, 26:21, 28:8<br/> <b>believes</b> [1] - 7:15<br/> <b>belong</b> [1] - 7:24<br/> <b>belonging</b> [1] - 3:21<br/> <b>belongs</b> [2] - 22:10, 22:16<br/> <b>best</b> [2] - 9:20, 32:17<br/> <b>better</b> [3] - 5:14, 7:16, 9:11<br/> <b>beyond</b> [2] - 21:9, 21:17<br/> <b>biases</b> [1] - 3:20<br/> <b>big</b> [1] - 19:9<br/> <b>Billy</b> [1] - 10:20<br/> <b>bit</b> [5] - 16:13, 17:24, 18:2, 24:1, 25:1<br/> <b>blood</b> [1] - 34:11<br/> <b>Bloom</b> [1] - 10:20<br/> <b>board</b> [1] - 26:11<br/> <b>Board</b> [9] - 3:6, 3:23, 21:10, 21:12, 26:5, 26:12, 26:25, 28:18, 28:24<br/> <b>boards</b> [3] - 7:24, 21:18, 29:7<br/> <b>Boards</b> [8] - 12:11, 15:13, 17:5, 18:9, 19:20, 21:8, 26:1, 27:5<br/> <b>borough</b> [2] - 8:22, 10:9<br/> <b>Borough</b> [4] - 4:16, 14:10, 16:8, 28:14<br/> <b>Boroughs</b> [3] - 4:23, 11:4, 16:18<br/> <b>both</b> [3] - 2:25, 6:11, 20:19<br/> <b>bought</b> [1] - 19:5<br/> <b>BRAGG</b> [6] - 1:15, 5:15, 21:7, 28:12, 29:12, 32:4<br/> <b>Bragg</b> [1] - 5:15</p> | <p><b>break</b> [1] - 32:18<br/> <b>Brennan</b> [1] - 2:23<br/> <b>brief</b> [1] - 13:16<br/> <b>briefly</b> [1] - 12:2<br/> <b>bring</b> [2] - 19:23, 22:2<br/> <b>broadening</b> [3] - 12:9, 15:11, 17:3<br/> <b>Bronx</b> [1] - 25:25<br/> <b>Brooklyn</b> [6] - 4:14, 4:15, 25:25, 26:19, 31:7, 31:10<br/> <b>brought</b> [2] - 5:7, 19:12<br/> <b>Bruce</b> [1] - 10:23<br/> <b>bucket</b> [2] - 23:2, 23:7<br/> <b>budget</b> [1] - 6:11<br/> <b>build</b> [2] - 19:9, 24:13<br/> <b>Building</b> [1] - 4:12<br/> <b>building</b> [4] - 4:25, 19:1, 19:9, 19:13<br/> <b>buildings</b> [1] - 19:8<br/> <b>built</b> [1] - 4:22<br/> <b>bulk</b> [1] - 10:24<br/> <b>business</b> [2] - 8:7, 32:12<br/> <b>but</b> [33] - 4:21, 7:7, 7:21, 8:1, 8:14, 8:22, 8:24, 10:10, 13:22, 13:25, 14:1, 14:3, 16:13, 17:16, 18:23, 18:24, 19:1, 20:7, 21:9, 22:1, 22:3, 23:23, 24:1, 24:19, 25:18, 27:11, 28:14, 28:21, 29:22, 31:3, 31:14, 31:20, 31:25<br/> <b>by</b> [11] - 4:1, 6:9, 10:2, 11:5, 12:24, 15:1, 20:20, 30:11, 32:16, 34:11</p> | <p><b>categories</b> [2] - 20:24, 25:16<br/> <b>category</b> [2] - 22:14, 22:20<br/> <b>CCRB</b> [1] - 5:24<br/> <b>Center</b> [1] - 2:23<br/> <b>central</b> [1] - 12:22<br/> <b>CEO</b> [2] - 4:12, 6:3<br/> <b>certainly</b> [4] - 12:25, 13:7, 29:4, 31:2<br/> <b>certify</b> [2] - 34:7, 34:10<br/> <b>Cesar</b> [1] - 2:7<br/> <b>CESAR</b> [1] - 1:10<br/> <b>chair</b> [7] - 3:15, 3:23, 7:12, 10:12, 12:17, 13:25, 14:5<br/> <b>CHAIR</b> [1] - 1:10<br/> <b>Chair</b> [3] - 1:11, 2:8, 13:12<br/> <b>challenge</b> [1] - 32:23<br/> <b>challenges</b> [1] - 20:22<br/> <b>Chamber</b> [1] - 4:14<br/> <b>change</b> [1] - 27:2<br/> <b>changes</b> [1] - 26:25<br/> <b>changing</b> [1] - 7:9<br/> <b>channels</b> [3] - 11:9, 11:10, 12:4<br/> <b>CHARTER</b> [1] - 1:1<br/> <b>Charter</b> [8] - 2:3, 5:6, 7:6, 7:25, 8:2, 14:7, 14:8<br/> <b>Chhaya</b> [1] - 3:10<br/> <b>Chief</b> [1] - 4:15<br/> <b>Cho</b> [1] - 10:20<br/> <b>choosing</b> [1] - 9:23<br/> <b>chorus</b> [2] - 32:9, 33:3<br/> <b>Christine</b> [1] - 10:20<br/> <b>circle</b> [1] - 18:14<br/> <b>circulate</b> [1] - 23:8<br/> <b>citizens</b> [2] - 14:17, 29:20<br/> <b>City</b> [24] - 2:2, 3:12, 4:4, 5:5, 5:9, 5:12, 5:18, 5:23, 6:10, 6:12, 7:6, 7:7, 7:9, 7:10, 7:15, 7:23, 7:25, 8:2, 11:25, 14:8, 14:10, 14:23, 16:8, 24:24<br/> <b>Citywide</b> [1] - 5:25<br/> <b>civic</b> [3] - 12:10, 15:12, 17:3<br/> <b>civil</b> [2] - 2:17, 4:6<br/> <b>Civil</b> [1] - 28:18<br/> <b>Civilian</b> [2] - 3:5, 28:23<br/> <b>Clark</b> [1] - 5:4<br/> <b>Clarke</b> [1] - 20:3<br/> <b>CLARKE</b> [5] - 1:14, 5:4, 18:17, 19:4, 25:24<br/> <b>classes</b> [1] - 2:18<br/> <b>clear</b> [3] - 7:11, 8:8, 8:20<br/> <b>clinic</b> [1] - 2:17</p> | <p><b>close</b> [1] - 13:20<br/> <b>closely</b> [1] - 13:4<br/> <b>Coalition</b> [1] - 3:4<br/> <b>coextensive</b> [1] - 26:24<br/> <b>cofounder</b> [1] - 3:17<br/> <b>come</b> [8] - 9:9, 13:23, 18:14, 19:5, 23:21, 24:11, 24:16, 29:23<br/> <b>coming</b> [3] - 13:9, 17:19, 23:21<br/> <b>comment</b> [10] - 8:9, 8:14, 9:19, 11:6, 11:10, 12:24, 14:19, 17:12, 17:13, 27:19<br/> <b>commentators</b> [1] - 24:4<br/> <b>commenter</b> [1] - 11:21<br/> <b>commenters</b> [2] - 11:19, 23:14<br/> <b>commenting</b> [2] - 23:20, 24:3<br/> <b>comments</b> [20] - 8:23, 9:1, 11:5, 11:24, 14:23, 15:1, 15:5, 16:19, 16:21, 17:19, 18:9, 18:11, 21:21, 23:15, 23:20, 23:23, 24:3, 24:4, 30:15, 32:16<br/> <b>Commerce</b> [1] - 4:14<br/> <b>Commission</b> [36] - 2:3, 2:10, 2:12, 3:16, 4:11, 5:3, 5:10, 6:17, 7:4, 7:5, 9:4, 9:14, 10:2, 10:6, 10:15, 10:17, 10:19, 11:6, 11:24, 12:18, 12:24, 14:7, 14:9, 14:12, 14:18, 14:22, 15:1, 15:15, 15:19, 15:22, 16:7, 25:6, 26:11, 28:5, 29:8<br/> <b>commission</b> [1] - 4:17<br/> <b>COMMISSION</b> [1] - 1:1<br/> <b>Commission's</b> [1] - 13:1<br/> <b>commissioner</b> [1] - 6:23<br/> <b>Commissioners</b> [1] - 18:14<br/> <b>commissioners</b> [2] - 13:10, 13:13<br/> <b>commissions</b> [1] - 29:7<br/> <b>committed</b> [2] - 2:24, 3:6<br/> <b>committee</b> [1] - 7:23<br/> <b>common</b> [1] - 17:6<br/> <b>communities</b> [1] - 21:13<br/> <b>Community</b> [14] - 3:10, 12:11, 15:13, 17:4, 18:9, 19:20, 21:8, 21:10, 21:12, 26:1, 26:5, 26:12, 26:25, 27:5<br/> <b>community</b> [7] - 4:24, 6:23, 19:4, 21:19, 26:18, 29:18, 30:11<br/> <b>compelling</b> [1] - 24:22<br/> <b>compiled</b> [1] - 11:4<br/> <b>complaining</b> [1] - 19:11</p> |
| <p><b>C</b></p>  |   |  |  |
|  | <p><b>C</b> [3] - 1:9, 34:1<br/> <b>call</b> [1] - 2:2<br/> <b>calls</b> [1] - 11:18<br/> <b>came</b> [2] - 24:5, 26:15<br/> <b>campaign</b> [7] - 7:21, 12:7, 15:9, 17:1, 22:11, 22:16, 22:21<br/> <b>campaigns</b> [1] - 6:1<br/> <b>can</b> [20] - 2:13, 5:14, 6:18, 6:19, 7:25, 9:9, 11:13, 17:7, 17:9, 22:2, 22:8, 23:16, 23:17, 26:22, 28:24, 30:6, 30:7, 31:13, 31:20, 32:19<br/> <b>can you</b> [2] - 17:23, 18:5<br/> <b>Candice</b> [1] - 10:20<br/> <b>career</b> [1] - 4:4<br/> <b>careful</b> [2] - 23:24, 27:24<br/> <b>CARLO</b> [1] - 1:12<br/> <b>Carlo</b> [1] - 4:10<br/> <b>carried</b> [1] - 33:5<br/> <b>CARRION</b> [1] - 6:21<br/> <b>Carrion</b> [1] - 6:22</p>  |  |  |

|   |   |   |   |
|---|---|---|---|
| <p><b>Complaint</b> [3] - 3:6, 28:18, 28:24<br/> <b>completed</b> [1] - 14:9<br/> <b>compliment</b> [1] - 7:3<br/> <b>concerned</b> [2] - 7:17, 31:23<br/> <b>concerns</b> [1] - 26:1<br/> <b>concise</b> [1] - 8:8<br/> <b>concluded</b> [1] - 33:7<br/> <b>conclusion</b> [2] - 9:5, 16:1<br/> <b>concur</b> [1] - 26:13<br/> <b>conducted</b> [1] - 23:24<br/> <b>Congress</b> [1] - 4:13<br/> <b>connectivity</b> [1] - 4:24<br/> <b>consider</b> [8] - 8:5, 9:14, 12:23, 17:15, 26:22, 29:3, 29:9, 32:24<br/> <b>consideration</b> [1] - 26:23<br/> <b>considerations</b> [1] - 27:8<br/> <b>considered</b> [2] - 11:7, 26:21<br/> <b>considering</b> [1] - 29:5<br/> <b>consolidation</b> [1] - 29:15<br/> <b>consortium</b> [1] - 3:18<br/> <b>consulted</b> [1] - 13:11<br/> <b>containing</b> [1] - 16:4<br/> <b>continue</b> [8] - 9:11, 10:7, 12:22, 13:7, 13:14, 18:3, 21:12, 32:13<br/> <b>continues</b> [2] - 24:24, 32:15<br/> <b>contract</b> [1] - 27:22<br/> <b>conversation</b> [3] - 7:11, 26:9, 29:10<br/> <b>copy</b> [1] - 11:16<br/> <b>core</b> [1] - 16:22<br/> <b>Corporation</b> [1] - 3:10<br/> <b>correct</b> [1] - 34:8<br/> <b>could</b> [4] - 7:16, 8:15, 20:10, 22:9<br/> <b>Council</b> [6] - 5:5, 5:9, 6:11, 9:24, 26:4, 26:17<br/> <b>counsel</b> [1] - 30:7<br/> <b>Counsel</b> [1] - 5:24<br/> <b>County</b> [2] - 19:9, 19:10<br/> <b>COUNTY</b> [1] - 34:4<br/> <b>couple</b> [3] - 10:4, 10:10, 18:8<br/> <b>course</b> [6] - 11:2, 11:8, 11:11, 11:17, 13:12, 27:18<br/> <b>cover</b> [1] - 20:24<br/> <b>coverage</b> [1] - 21:2<br/> <b>CUNY</b> [1] - 6:10<br/> <b>currently</b> [6] - 4:10, 4:11, 5:23, 6:9, 6:22, 11:22</p> | <p><b>Dale</b> [1] - 28:7<br/> <b>date</b> [2] - 11:18, 30:25<br/> <b>dates</b> [4] - 30:19, 32:20, 32:21<br/> <b>David</b> [2] - 13:19, 13:21<br/> <b>day</b> [3] - 20:1, 20:5, 34:15<br/> <b>deadlines</b> [1] - 22:5<br/> <b>death</b> [1] - 30:4<br/> <b>Deborah</b> [3] - 2:13, 2:15, 2:16<br/> <b>DEBORAH</b> [1] - 1:13<br/> <b>deciding</b> [1] - 9:23<br/> <b>decision</b> [2] - 18:10, 18:23<br/> <b>decisions</b> [1] - 22:4<br/> <b>deep</b> [2] - 5:11, 21:16<br/> <b>deeply</b> [1] - 2:24<br/> <b>Defense</b> [3] - 2:20, 3:24, 4:7<br/> <b>define</b> [1] - 22:17<br/> <b>degree</b> [3] - 16:16, 20:15, 20:25<br/> <b>delineate</b> [1] - 22:9<br/> <b>Democracy</b> [1] - 2:22<br/> <b>democracy</b> [4] - 2:25, 7:13, 7:23<br/> <b>department</b> [1] - 28:8<br/> <b>departments</b> [1] - 14:23<br/> <b>deputy</b> [2] - 4:3, 13:19<br/> <b>described</b> [1] - 16:16<br/> <b>deserve</b> [1] - 25:19<br/> <b>designee</b> [1] - 3:5<br/> <b>designing</b> [1] - 27:10<br/> <b>determined</b> [3] - 20:16, 20:17, 21:4<br/> <b>develop</b> [1] - 23:8<br/> <b>developing</b> [1] - 13:13<br/> <b>Development</b> [1] - 3:10<br/> <b>development</b> [2] - 6:5, 19:1<br/> <b>did</b> [3] - 6:15, 10:9, 31:22<br/> <b>different</b> [4] - 16:19, 27:12, 27:21, 29:16<br/> <b>difficult</b> [1] - 31:18<br/> <b>dig</b> [1] - 21:16<br/> <b>Dinkins</b> [2] - 13:19, 13:21<br/> <b>direct</b> [2] - 2:22, 15:19<br/> <b>direction</b> [1] - 9:7<br/> <b>director</b> [7] - 3:2, 3:9, 3:17, 5:2, 10:17, 16:15, 26:9<br/> <b>disagreeing</b> [1] - 32:20<br/> <b>disagreement</b> [1] - 17:21<br/> <b>discuss</b> [3] - 8:4, 9:9, 31:13<br/> <b>discussion</b> [14] - 8:15, 8:16, 9:5, 10:1, 14:2,</p> | <p>15:15, 17:10, 18:25, 19:16, 19:19, 20:18, 28:25<br/> <b>discussions</b> [9] - 2:6, 8:20, 9:12, 9:18, 9:21, 15:24, 16:1, 16:3, 17:13<br/> <b>distinct</b> [1] - 25:13<br/> <b>districts</b> [1] - 26:24<br/> <b>dive</b> [1] - 5:11<br/> <b>diversity</b> [1] - 21:13<br/> <b>do</b> [18] - 4:3, 8:11, 8:14, 10:14, 11:8, 11:14, 13:14, 14:3, 18:13, 20:4, 20:6, 20:19, 24:9, 25:7, 28:9, 30:6, 34:7<br/> <b>do you</b> [1] - 28:9<br/> <b>does that</b> [2] - 13:18, 25:21<br/> <b>doesn't</b> [1] - 7:20<br/> <b>doing</b> [5] - 8:17, 10:3, 10:24, 10:25, 32:14<br/> <b>domain</b> [1] - 3:22<br/> <b>don't</b> [13] - 8:21, 12:25, 20:25, 23:25, 24:20, 26:16, 27:22, 28:19, 29:3, 30:3, 31:11, 31:24, 32:20<br/> <b>done</b> [2] - 16:15, 28:22<br/> <b>draft</b> [1] - 14:5<br/> <b>during</b> [5] - 5:21, 15:24, 27:20, 28:13, 29:10</p> | <p><b>enormous</b> [1] - 20:18<br/> <b>enough</b> [2] - 20:13, 21:16<br/> <b>entertain</b> [4] - 8:13, 10:1, 32:2, 32:25<br/> <b>environment</b> [1] - 4:23<br/> <b>Essence</b> [1] - 10:21<br/> <b>even</b> [3] - 8:15, 24:15, 25:15<br/> <b>ever</b> [1] - 5:7<br/> <b>every</b> [6] - 3:22, 7:5, 7:25, 10:9, 12:24, 23:2<br/> <b>everybody</b> [1] - 32:12<br/> <b>everyone</b> [3] - 2:14, 2:16, 8:20<br/> <b>everything</b> [1] - 8:14<br/> <b>evolving</b> [2] - 7:7<br/> <b>exactly</b> [1] - 19:15<br/> <b>examination</b> [3] - 12:11, 15:12, 17:4<br/> <b>example</b> [1] - 13:2<br/> <b>excited</b> [2] - 4:17, 11:16<br/> <b>executive</b> [6] - 3:2, 3:9, 5:2, 10:16, 16:15, 26:9<br/> <b>exhaustive</b> [1] - 29:4<br/> <b>expand</b> [1] - 26:17<br/> <b>expanding</b> [1] - 3:7<br/> <b>expect</b> [2] - 29:10, 31:4<br/> <b>expert</b> [5] - 18:24, 21:22, 30:5, 30:7, 31:15<br/> <b>expertise</b> [3] - 27:6, 27:11<br/> <b>experts</b> [15] - 8:3, 9:9, 12:14, 12:19, 15:16, 15:22, 17:7, 22:3, 22:25, 25:10, 27:12, 29:17, 30:22, 31:4, 32:17<br/> <b>explain</b> [1] - 17:24<br/> <b>explore</b> [1] - 13:7<br/> <b>extent</b> [1] - 21:25</p> |
| <p><b>D</b></p>   |   | <p><b>E</b></p>   | <p><b>F</b></p>   |
| <p><b>DALE</b> [1] - 1:16</p>   |   | <p><b>E</b> [4] - 1:9, 34:1<br/> <b>e</b> [1] - 8:25<br/> <b>e-mails</b> [1] - 8:25<br/> <b>each</b> [8] - 8:22, 11:3, 11:6, 12:23, 14:10, 16:8, 20:24, 25:7<br/> <b>economist</b> [1] - 6:9<br/> <b>elected</b> [4] - 5:8, 11:25, 14:13, 16:17<br/> <b>election</b> [5] - 8:7, 12:6, 15:9, 16:25, 20:8<br/> <b>elections</b> [4] - 12:5, 16:24, 20:12, 31:15<br/> <b>eliminate</b> [1] - 30:9<br/> <b>eloquent</b> [1] - 21:21<br/> <b>else</b> [2] - 30:18, 32:24<br/> <b>embraced</b> [1] - 5:13<br/> <b>emerged</b> [1] - 12:22<br/> <b>emerging</b> [1] - 13:3<br/> <b>emphasis</b> [1] - 6:6<br/> <b>enable</b> [1] - 29:25<br/> <b>encourage</b> [1] - 11:14<br/> <b>encouraged</b> [1] - 14:19<br/> <b>engagement</b> [6] - 3:12, 4:25, 12:10, 15:12, 17:3, 19:21<br/> <b>English</b> [1] - 16:13<br/> <b>enjoy</b> [1] - 11:21</p>       | <p><b>F</b> [1] - 34:1<br/> <b>Facebook</b> [1] - 11:12<br/> <b>facilitating</b> [1] - 19:1<br/> <b>fact</b> [1] - 7:17<br/> <b>factor</b> [1] - 11:21<br/> <b>fair</b> [8] - 12:8, 15:10, 17:1, 22:8, 22:17, 24:14, 24:17, 29:16<br/> <b>fairly</b> [1] - 27:10<br/> <b>fairness</b> [1] - 21:23<br/> <b>families</b> [1] - 19:6<br/> <b>family</b> [1] - 19:13<br/> <b>far</b> [2] - 11:2, 16:15<br/> <b>favor</b> [2] - 32:7, 33:2<br/> <b>federal</b> [1] - 31:16<br/> <b>feel</b> [3] - 24:15, 26:2, 26:6</p>  |

|  |  |  |  |
|--|--|--|--|
| <p><b>felt</b> [1] - 10:6<br/> <b>Fernandez</b> [1] - 3:2<br/> <b>FERNANDEZ</b> [3] - 1:11, 3:1, 31:6<br/> <b>few</b> [6] - 5:25, 7:2, 8:9, 10:10, 11:17, 12:2<br/> <b>fighting</b> [1] - 18:18<br/> <b>figure</b> [4] - 21:16, 21:24, 24:11, 30:25<br/> <b>final</b> [1] - 9:22<br/> <b>finally</b> [1] - 13:11<br/> <b>finance</b> [2] - 22:21, 23:2<br/> <b>financing</b> [6] - 7:21, 12:7, 15:9, 17:1, 22:11, 22:16<br/> <b>find</b> [1] - 32:17<br/> <b>finished</b> [1] - 10:4<br/> <b>firmly</b> [1] - 7:16<br/> <b>first</b> [4] - 5:7, 8:16, 12:4, 30:21<br/> <b>Fishman</b> [1] - 10:21<br/> <b>fit</b> [1] - 24:17<br/> <b>five</b> [6] - 4:23, 8:22, 11:3, 16:18, 28:14<br/> <b>Flushing</b> [1] - 24:23<br/> <b>focus</b> [3] - 6:4, 9:8, 9:12<br/> <b>focusing</b> [1] - 17:18<br/> <b>focussed</b> [1] - 3:20<br/> <b>folks</b> [2] - 6:14, 17:20<br/> <b>follow</b> [3] - 18:17, 25:24, 29:14<br/> <b>follow-up</b> [2] - 18:17, 25:24<br/> <b>following</b> [3] - 13:3, 15:6, 25:25<br/> <b>Fong</b> [1] - 10:21<br/> <b>for</b> [46] - 2:6, 2:23, 3:4, 4:5, 4:16, 5:17, 5:21, 6:7, 6:24, 7:14, 7:19, 7:20, 8:5, 8:10, 9:14, 9:21, 10:3, 11:9, 13:2, 13:8, 13:18, 13:19, 14:4, 15:22, 17:14, 18:19, 19:7, 23:19, 25:15, 25:18, 27:10, 27:13, 28:8, 28:9, 29:19, 30:19, 30:20, 30:23, 31:11, 32:1, 32:13, 32:17, 34:6<br/> <b>force</b> [1] - 30:5<br/> <b>forget</b> [1] - 2:8<br/> <b>forgive</b> [1] - 25:17<br/> <b>forgot</b> [1] - 4:20<br/> <b>form</b> [2] - 13:24, 23:22<br/> <b>formal</b> [1] - 10:9<br/> <b>formally</b> [1] - 4:1<br/> <b>former</b> [2] - 4:3, 5:4<br/> <b>forms</b> [2] - 14:21, 16:20<br/> <b>forum</b> [7] - 12:17, 13:15, 23:3, 24:21, 29:15, 30:19, 30:21</p> | <p><b>forward</b> [1] - 9:2<br/> <b>foster</b> [2] - 2:24, 19:20<br/> <b>four</b> [5] - 17:5, 31:2, 32:19, 32:21, 32:22<br/> <b>fourth</b> [2] - 17:15, 31:1<br/> <b>Franklin</b> [1] - 10:21<br/> <b>frequently</b> [1] - 28:13<br/> <b>from</b> [17] - 5:8, 6:11, 9:1, 11:24, 12:18, 13:23, 14:13, 14:23, 15:16, 16:17, 18:14, 19:5, 20:7, 23:21, 25:6, 27:16, 27:20<br/> <b>front</b> [1] - 6:19<br/> <b>function</b> [1] - 28:23<br/> <b>functionality</b> [4] - 21:9, 21:17, 28:20, 28:23<br/> <b>functions</b> [1] - 6:12<br/> <b>Fund</b> [3] - 2:20, 3:24, 4:7<br/> <b>further</b> [11] - 13:8, 15:15, 15:18, 15:19, 15:21, 15:25, 16:5, 17:8, 17:17, 23:7, 34:10</p>  | <p><b>govern</b> [1] - 7:23<br/> <b>governed</b> [1] - 7:9<br/> <b>government</b> [3] - 5:22, 5:23, 6:12<br/> <b>great</b> [2] - 7:2, 20:6<br/> <b>Greater</b> [1] - 6:4<br/> <b>GREENBERGER</b> [4] - 1:14, 6:2, 22:8, 22:17<br/> <b>Greenberger</b> [1] - 6:3<br/> <b>group</b> [1] - 8:17<br/> <b>grouped</b> [1] - 17:25<br/> <b>grouping</b> [1] - 23:4<br/> <b>groups</b> [1] - 14:16<br/> <b>guess</b> [2] - 4:19, 21:3<br/> <b>guided</b> [1] - 30:11<br/> <b>Guidelines</b> [1] - 3:23<br/> <b>Gustafson</b> [1] - 10:22</p>  | <p><b>head</b> [1] - 16:12<br/> <b>headquarters</b> [1] - 11:18<br/> <b>heads</b> [1] - 14:23<br/> <b>healthy</b> [1] - 6:5<br/> <b>hear</b> [7] - 6:14, 8:18, 8:25, 12:18, 27:16, 27:22, 29:17<br/> <b>heard</b> [5] - 4:21, 14:12, 22:22, 27:20, 28:2<br/> <b>HEARING</b> [1] - 1:2<br/> <b>hearing</b> [8] - 9:2, 16:17, 17:22, 20:7, 24:23, 26:16, 28:14, 33:4<br/> <b>hearings</b> [16] - 8:24, 10:5, 10:8, 11:3, 11:11, 14:10, 16:8, 17:6, 17:22, 23:12, 23:16, 23:21, 24:5, 25:25, 27:20, 30:5<br/> <b>held</b> [2] - 15:24, 31:16<br/> <b>hello</b> [1] - 28:7<br/> <b>help</b> [1] - 9:24<br/> <b>helpful</b> [2] - 17:9, 25:14<br/> <b>here</b> [3] - 4:3, 24:19, 26:23<br/> <b>hereby</b> [1] - 34:7<br/> <b>hereunto</b> [1] - 34:14<br/> <b>hi</b> [1] - 2:14<br/> <b>Hi</b> [2] - 2:15, 6:8<br/> <b>high</b> [1] - 19:14<br/> <b>his</b> [1] - 7:11<br/> <b>HO</b> [3] - 1:16, 28:7, 28:10<br/> <b>Ho</b> [1] - 28:7<br/> <b>hold</b> [1] - 16:7<br/> <b>holding</b> [1] - 10:8<br/> <b>home</b> [1] - 19:12<br/> <b>homes</b> [1] - 19:5<br/> <b>hope</b> [3] - 25:17, 31:2, 31:14<br/> <b>hopefully</b> [1] - 29:23<br/> <b>Hospital</b> [1] - 19:10<br/> <b>how</b> [10] - 4:23, 5:11, 5:12, 5:13, 7:13, 7:23, 21:16, 21:24, 22:17, 25:2<br/> <b>how many</b> [2] - 24:4, 24:11</p> |
| <b>G</b>   |  | <b>H</b>   |  |
| <p><b>generally</b> [2] - 18:7, 18:12<br/> <b>generate</b> [1] - 12:3<br/> <b>gentrification</b> [2] - 18:19, 19:2<br/> <b>get</b> [12] - 9:6, 9:7, 10:7, 11:15, 19:22, 20:21, 22:5, 25:5, 27:22, 30:7, 31:15, 31:21<br/> <b>getting</b> [1] - 27:3<br/> <b>Gewolb</b> [3] - 5:2, 9:3, 10:16<br/> <b>GEWOLB</b> [14] - 1:13, 5:2, 10:12, 18:1, 18:7, 20:15, 22:13, 22:19, 24:7, 25:1, 27:3, 27:9, 27:18, 29:2<br/> <b>give</b> [2] - 17:7, 25:7<br/> <b>go</b> [6] - 8:7, 9:24, 21:6, 22:24, 30:1, 30:13<br/> <b>goal</b> [1] - 16:13<br/> <b>GODSIL</b> [4] - 1:11, 3:14, 14:6, 29:13<br/> <b>Godsil</b> [1] - 3:15<br/> <b>goes</b> [1] - 24:10<br/> <b>going</b> [18] - 2:9, 8:18, 8:25, 9:6, 10:2, 13:17, 13:25, 14:3, 20:12, 21:24, 22:3, 26:25, 28:22, 30:2, 30:5, 30:22, 31:11, 31:19<br/> <b>gone</b> [1] - 11:3<br/> <b>good</b> [12] - 2:1, 2:21, 3:1, 3:8, 3:14, 4:9, 5:19, 6:2, 6:16, 7:20, 20:2, 32:22<br/> <b>got</b> [3] - 25:25, 31:14, 32:23</p>  | <p><b>had</b> [5] - 8:22, 8:23, 20:8, 26:9, 28:18<br/> <b>half</b> [1] - 4:4<br/> <b>hand</b> [1] - 34:14<br/> <b>hard</b> [3] - 10:13, 11:16, 26:6<br/> <b>has</b> [22] - 4:5, 6:18, 7:14, 8:11, 10:3, 10:13, 12:12, 13:17, 13:22, 14:9, 14:12, 14:18, 14:22, 16:15, 23:15, 23:19, 24:11, 24:18, 28:2, 30:19, 30:20, 32:23<br/> <b>hate</b> [1] - 27:25<br/> <b>have</b> [73] - 2:7, 5:21, 5:24, 6:17, 6:25, 7:1, 7:8, 7:18, 8:19, 9:17, 10:10, 10:24, 11:3, 11:4, 11:9, 11:14, 11:16, 11:18, 11:22, 12:2, 12:13, 12:18, 12:21, 13:3, 13:11, 17:6, 17:9, 17:23, 18:8, 19:13, 19:19, 20:1, 20:9, 20:12, 20:25, 21:2, 21:22, 21:24, 22:2, 22:4, 22:5, 22:22, 23:10, 23:13, 23:18, 23:20, 24:11, 24:12, 24:16, 25:4, 25:9, 26:8, 27:13, 27:23, 28:12, 28:15, 28:16, 28:24, 29:7, 30:8, 30:9, 30:10, 30:13, 30:18, 30:23, 31:2, 31:3, 31:22, 32:6, 32:11, 32:16, 34:14<br/> <b>haven't</b> [1] - 18:23<br/> <b>having</b> [5] - 8:16, 14:4, 21:22, 28:22, 30:4<br/> <b>he</b> [5] - 7:12, 7:14, 7:15, 7:19, 13:18<br/> <b>he's</b> [3] - 7:17, 7:20, 7:21</p> | <p><b>had</b> [5] - 8:22, 8:23, 20:8, 26:9, 28:18<br/> <b>half</b> [1] - 4:4<br/> <b>hand</b> [1] - 34:14<br/> <b>hard</b> [3] - 10:13, 11:16, 26:6<br/> <b>has</b> [22] - 4:5, 6:18, 7:14, 8:11, 10:3, 10:13, 12:12, 13:17, 13:22, 14:9, 14:12, 14:18, 14:22, 16:15, 23:15, 23:19, 24:11, 24:18, 28:2, 30:19, 30:20, 32:23<br/> <b>hate</b> [1] - 27:25<br/> <b>have</b> [73] - 2:7, 5:21, 5:24, 6:17, 6:25, 7:1, 7:8, 7:18, 8:19, 9:17, 10:10, 10:24, 11:3, 11:4, 11:9, 11:14, 11:16, 11:18, 11:22, 12:2, 12:13, 12:18, 12:21, 13:3, 13:11, 17:6, 17:9, 17:23, 18:8, 19:13, 19:19, 20:1, 20:9, 20:12, 20:25, 21:2, 21:22, 21:24, 22:2, 22:4, 22:5, 22:22, 23:10, 23:13, 23:18, 23:20, 24:11, 24:12, 24:16, 25:4, 25:9, 26:8, 27:13, 27:23, 28:12, 28:15, 28:16, 28:24, 29:7, 30:8, 30:9, 30:10, 30:13, 30:18, 30:23, 31:2, 31:3, 31:22, 32:6, 32:11, 32:16, 34:14<br/> <b>haven't</b> [1] - 18:23<br/> <b>having</b> [5] - 8:16, 14:4, 21:22, 28:22, 30:4<br/> <b>he</b> [5] - 7:12, 7:14, 7:15, 7:19, 13:18<br/> <b>he's</b> [3] - 7:17, 7:20, 7:21</p> | <p><b>held</b> [2] - 15:24, 31:16<br/> <b>hello</b> [1] - 28:7<br/> <b>help</b> [1] - 9:24<br/> <b>helpful</b> [2] - 17:9, 25:14<br/> <b>here</b> [3] - 4:3, 24:19, 26:23<br/> <b>hereby</b> [1] - 34:7<br/> <b>hereunto</b> [1] - 34:14<br/> <b>hi</b> [1] - 2:14<br/> <b>Hi</b> [2] - 2:15, 6:8<br/> <b>high</b> [1] - 19:14<br/> <b>his</b> [1] - 7:11<br/> <b>HO</b> [3] - 1:16, 28:7, 28:10<br/> <b>Ho</b> [1] - 28:7<br/> <b>hold</b> [1] - 16:7<br/> <b>holding</b> [1] - 10:8<br/> <b>home</b> [1] - 19:12<br/> <b>homes</b> [1] - 19:5<br/> <b>hope</b> [3] - 25:17, 31:2, 31:14<br/> <b>hopefully</b> [1] - 29:23<br/> <b>Hospital</b> [1] - 19:10<br/> <b>how</b> [10] - 4:23, 5:11, 5:12, 5:13, 7:13, 7:23, 21:16, 21:24, 22:17, 25:2<br/> <b>how many</b> [2] - 24:4, 24:11</p>   |
| <b>G</b>   |  | <b>H</b>   |  |
| <p><b>generally</b> [2] - 18:7, 18:12<br/> <b>generate</b> [1] - 12:3<br/> <b>gentrification</b> [2] - 18:19, 19:2<br/> <b>get</b> [12] - 9:6, 9:7, 10:7, 11:15, 19:22, 20:21, 22:5, 25:5, 27:22, 30:7, 31:15, 31:21<br/> <b>getting</b> [1] - 27:3<br/> <b>Gewolb</b> [3] - 5:2, 9:3, 10:16<br/> <b>GEWOLB</b> [14] - 1:13, 5:2, 10:12, 18:1, 18:7, 20:15, 22:13, 22:19, 24:7, 25:1, 27:3, 27:9, 27:18, 29:2<br/> <b>give</b> [2] - 17:7, 25:7<br/> <b>go</b> [6] - 8:7, 9:24, 21:6, 22:24, 30:1, 30:13<br/> <b>goal</b> [1] - 16:13<br/> <b>GODSIL</b> [4] - 1:11, 3:14, 14:6, 29:13<br/> <b>Godsil</b> [1] - 3:15<br/> <b>goes</b> [1] - 24:10<br/> <b>going</b> [18] - 2:9, 8:18, 8:25, 9:6, 10:2, 13:17, 13:25, 14:3, 20:12, 21:24, 22:3, 26:25, 28:22, 30:2, 30:5, 30:22, 31:11, 31:19<br/> <b>gone</b> [1] - 11:3<br/> <b>good</b> [12] - 2:1, 2:21, 3:1, 3:8, 3:14, 4:9, 5:19, 6:2, 6:16, 7:20, 20:2, 32:22<br/> <b>got</b> [3] - 25:25, 31:14, 32:23</p>  | <p><b>had</b> [5] - 8:22, 8:23, 20:8, 26:9, 28:18<br/> <b>half</b> [1] - 4:4<br/> <b>hand</b> [1] - 34:14<br/> <b>hard</b> [3] - 10:13, 11:16, 26:6<br/> <b>has</b> [22] - 4:5, 6:18, 7:14, 8:11, 10:3, 10:13, 12:12, 13:17, 13:22, 14:9, 14:12, 14:18, 14:22, 16:15, 23:15, 23:19, 24:11, 24:18, 28:2, 30:19, 30:20, 32:23<br/> <b>hate</b> [1] - 27:25<br/> <b>have</b> [73] - 2:7, 5:21, 5:24, 6:17, 6:25, 7:1, 7:8, 7:18, 8:19, 9:17, 10:10, 10:24, 11:3, 11:4, 11:9, 11:14, 11:16, 11:18, 11:22, 12:2, 12:13, 12:18, 12:21, 13:3, 13:11, 17:6, 17:9, 17:23, 18:8, 19:13, 19:19, 20:1, 20:9, 20:12, 20:25, 21:2, 21:22, 21:24, 22:2, 22:4, 22:5, 22:22, 23:10, 23:13, 23:18, 23:20, 24:11, 24:12, 24:16, 25:4, 25:9, 26:8, 27:13, 27:23, 28:12, 28:15, 28:16, 28:24, 29:7, 30:8, 30:9, 30:10, 30:13, 30:18, 30:23, 31:2, 31:3, 31:22, 32:6, 32:11, 32:16, 34:14<br/> <b>haven't</b> [1] - 18:23<br/> <b>having</b> [5] - 8:16, 14:4, 21:22, 28:22, 30:4<br/> <b>he</b> [5] - 7:12, 7:14, 7:15, 7:19, 13:18<br/> <b>he's</b> [3] - 7:17, 7:20, 7:21</p> | <p><b>held</b> [2] - 15:24, 31:16<br/> <b>hello</b> [1] - 28:7<br/> <b>help</b> [1] - 9:24<br/> <b>helpful</b> [2] - 17:9, 25:14<br/> <b>here</b> [3] - 4:3, 24:19, 26:23<br/> <b>hereby</b> [1] - 34:7<br/> <b>hereunto</b> [1] - 34:14<br/> <b>hi</b> [1] - 2:14<br/> <b>Hi</b> [2] - 2:15, 6:8<br/> <b>high</b> [1] - 19:14<br/> <b>his</b> [1] - 7:11<br/> <b>HO</b> [3] - 1:16, 28:7, 28:10<br/> <b>Ho</b> [1] - 28:7<br/> <b>hold</b> [1] - 16:7<br/> <b>holding</b> [1] - 10:8<br/> <b>home</b> [1] - 19:12<br/> <b>homes</b> [1] - 19:5<br/> <b>hope</b> [3] - 25:17, 31:2, 31:14<br/> <b>hopefully</b> [1] - 29:23<br/> <b>Hospital</b> [1] - 19:10<br/> <b>how</b> [10] - 4:23, 5:11, 5:12, 5:13, 7:13, 7:23, 21:16, 21:24, 22:17, 25:2<br/> <b>how many</b> [2] - 24:4, 24:11</p>   | <p><b>I</b> [156] - 2:1, 2:7, 2:8, 2:16, 2:17, 2:19, 2:22, 2:24, 3:2, 3:9, 3:11, 3:16, 3:22, 3:25, 4:1, 4:3, 4:6, 4:11, 4:13, 4:15, 4:17, 4:18, 4:19, 4:20, 5:1, 5:4, 5:5, 5:9, 5:21, 6:2, 6:8, 6:9, 6:10, 6:14, 6:15, 6:21, 6:24, 7:3, 7:11, 8:9, 8:15, 8:21, 10:1, 10:13, 10:17, 12:1, 13:2, 13:18, 13:19, 13:20, 13:23, 14:3,</p>   |
| <b>G</b>   |  | <b>H</b>   |  |

|   |   |  |   |
|---|---|--|---|
| <p>17:12, 17:14, 17:15,<br/>17:19, 17:23, 18:1, 18:10,<br/>18:12, 18:17, 18:21,<br/>18:22, 19:4, 19:5, 19:11,<br/>19:12, 19:13, 19:15,<br/>19:25, 20:3, 20:7, 20:8,<br/>20:9, 20:10, 20:15, 21:3,<br/>21:7, 21:14, 21:20, 21:21,<br/>22:4, 22:5, 22:8, 22:9,<br/>22:10, 22:13, 22:19,<br/>22:21, 22:23, 23:10,<br/>23:11, 23:18, 23:19,<br/>23:24, 23:25, 24:3, 24:9,<br/>24:13, 24:15, 24:17,<br/>24:19, 24:21, 24:23, 25:2,<br/>25:3, 25:11, 25:13, 25:17,<br/>25:24, 25:25, 26:8, 26:12,<br/>26:16, 26:20, 27:3, 27:9,<br/>27:23, 27:25, 28:3, 28:8,<br/>28:10, 28:13, 28:19,<br/>28:21, 29:2, 30:3, 30:13,<br/>30:16, 31:1, 31:6, 31:7,<br/>31:9, 31:10, 31:14, 31:20,<br/>31:23, 31:24, 32:20,<br/>32:25, 34:1, 34:6, 34:10,<br/>34:12, 34:14<br/>i [1] - 4:10<br/>I'll [1] - 2:4<br/>I'm [26] - 2:9, 2:15, 2:21,<br/>3:4, 3:15, 4:20, 5:4, 5:16,<br/>5:19, 5:20, 6:3, 6:8, 6:12,<br/>6:13, 6:21, 10:2, 10:16,<br/>13:25, 20:7, 23:5, 24:8,<br/>26:21, 28:7, 28:17, 30:4,<br/>30:5<br/>ideas [1] - 14:23<br/>identified [1] - 12:13<br/>identify [1] - 9:9<br/>if [13] - 14:1, 19:8, 22:9,<br/>24:20, 26:20, 26:24,<br/>28:22, 28:25, 30:6, 30:8,<br/>31:11, 32:2, 32:25<br/>Immigrant [1] - 3:4<br/>immigrant [2] - 3:13, 5:8<br/>immigrants [1] - 5:11<br/>imply [1] - 12:25<br/>importance [1] - 2:5<br/>important [5] - 5:1, 8:10,<br/>20:3, 21:14, 25:12<br/>impressed [1] - 6:14<br/>improve [1] - 7:21<br/>IN [1] - 34:14<br/>in [98] - 2:18, 3:11, 3:21,<br/>3:22, 4:5, 4:7, 4:19, 4:20,<br/>4:25, 5:7, 5:11, 5:12,<br/>5:16, 5:17, 5:20, 6:10,<br/>6:12, 6:19, 6:22, 7:11,<br/>7:13, 7:15, 7:19, 7:22,<br/>7:25, 8:2, 8:13, 8:22,<br/>8:24, 9:12, 9:19, 9:22,</p> | <p>9:25, 10:9, 11:3, 11:21,<br/>12:1, 12:5, 12:15, 12:19,<br/>13:4, 13:8, 13:13, 14:2,<br/>14:10, 14:18, 15:6, 15:23,<br/>16:8, 16:13, 16:19, 16:24,<br/>17:13, 18:10, 18:14,<br/>18:15, 19:4, 19:23, 20:24,<br/>21:7, 21:13, 21:23, 22:2,<br/>22:10, 22:11, 22:14,<br/>22:20, 23:7, 23:22, 24:12,<br/>24:19, 24:23, 24:24,<br/>25:14, 25:17, 26:13,<br/>26:15, 26:19, 26:21, 27:4,<br/>27:14, 28:16, 29:14, 30:6,<br/>30:12, 31:7, 31:9, 31:10,<br/>32:7, 32:18, 33:2, 34:12<br/>inaudible [1] - 5:17<br/>include [6] - 11:10,<br/>11:13, 18:25, 19:17, 23:7,<br/>31:16<br/>includes [2] - 12:5, 12:8<br/>including [10] - 12:10,<br/>14:15, 14:20, 15:8, 15:10,<br/>15:12, 16:24, 17:2, 17:4,<br/>22:14<br/>inclusion [5] - 3:7, 3:21,<br/>8:2, 8:5<br/>inclusive [2] - 2:24, 5:13<br/>increase [1] - 13:4<br/>increasing [1] - 3:20<br/>independent [5] - 12:9,<br/>15:10, 17:2, 23:6, 24:18<br/>indicates [1] - 15:5<br/>indicating [1] - 16:22<br/>individual [1] - 25:14<br/>information [3] - 2:18,<br/>17:7, 27:25<br/>Ingrid [1] - 10:21<br/>initial [2] - 10:5, 14:9<br/>input [3] - 10:7, 11:7,<br/>16:9<br/>instance [1] - 27:13<br/>instant [4] - 12:6, 15:8,<br/>16:24, 20:9<br/>Institute [1] - 3:18<br/>INSTITUTE [1] - 1:3<br/>interest [8] - 7:8, 12:3,<br/>13:10, 14:15, 15:2, 15:6,<br/>16:23, 31:22<br/>interested [8] - 4:20,<br/>5:16, 6:12, 7:13, 7:22,<br/>28:21, 30:12, 34:12<br/>interesting [1] - 31:22<br/>interests [1] - 2:11<br/>INTERPRETER [1] - 18:5<br/>into [3] - 11:7, 17:25,<br/>27:3<br/>introduce [5] - 2:4, 2:10,<br/>6:14, 6:18, 28:6<br/>invite [1] - 15:15</p> | <p>invited [1] - 9:19<br/>involved [2] - 4:7, 19:22<br/>involvement [1] - 4:24<br/>is [64] - 2:7, 2:14, 2:16,<br/>3:1, 3:8, 3:14, 3:18, 4:8,<br/>4:9, 6:13, 7:9, 7:10, 7:12,<br/>7:17, 7:20, 8:2, 8:4, 8:8,<br/>8:11, 8:12, 8:16, 8:17,<br/>10:16, 11:1, 11:6, 11:20,<br/>12:4, 12:7, 12:8, 12:15,<br/>13:3, 13:9, 13:16, 13:24,<br/>16:14, 18:13, 18:19, 21:3,<br/>21:4, 21:25, 22:1, 22:15,<br/>22:20, 23:24, 23:25, 25:6,<br/>25:12, 26:3, 26:4, 26:8,<br/>27:15, 28:2, 28:25, 29:23,<br/>30:1, 30:24, 32:1, 32:10,<br/>32:17, 33:5, 34:8<br/>is that [5] - 7:4, 8:11,<br/>20:23, 26:2, 32:21<br/>is there [3] - 23:14,<br/>32:23, 33:1<br/>Island [2] - 31:7, 31:9<br/>issue [19] - 5:1, 7:25,<br/>12:16, 13:3, 13:7, 13:15,<br/>17:17, 19:2, 21:8, 21:10,<br/>22:1, 22:20, 24:25, 25:8,<br/>26:12, 28:20, 29:1, 30:19,<br/>30:21<br/>issues [30] - 3:12, 7:17,<br/>7:24, 9:8, 9:13, 12:13,<br/>13:13, 15:2, 15:6, 15:17,<br/>15:20, 16:23, 17:6, 17:8,<br/>17:24, 17:25, 18:3, 19:17,<br/>19:22, 20:2, 22:7, 25:13,<br/>25:19, 28:12, 29:20, 30:8,<br/>30:9, 31:4, 31:17<br/>it [39] - 4:19, 7:10, 8:18,<br/>11:2, 13:9, 13:20, 15:14,<br/>15:18, 15:21, 15:25, 16:5,<br/>17:9, 17:16, 19:23, 20:4,<br/>22:10, 24:1, 24:19, 24:20,<br/>24:24, 25:2, 25:15, 26:16,<br/>26:23, 27:1, 27:15, 28:25,<br/>29:13, 30:1, 30:3, 30:9,<br/>31:9, 31:10, 31:14, 31:18,<br/>31:22, 32:3, 32:6<br/>it's [11] - 4:18, 8:18, 20:5,<br/>21:4, 21:14, 23:22, 25:3,<br/>25:4, 25:11, 29:13, 32:7<br/>its [7] - 14:20, 16:4, 23:3,<br/>24:18, 24:20, 28:19, 28:20</p> | <p>Josh [1] - 10:22<br/>jumping [1] - 24:8<br/>June [3] - 15:24, 30:20,<br/>34:15<br/>just [19] - 6:18, 7:15, 8:9,<br/>8:23, 14:1, 17:11, 17:19,<br/>18:17, 18:25, 20:13,<br/>24:21, 25:10, 28:1, 28:5,<br/>28:17, 29:2, 31:6, 31:25,<br/>32:11<br/>Justice [1] - 2:23</p> <p style="text-align: center;"><b>K</b></p> <p>keep [3] - 17:19, 22:2,<br/>29:14<br/>kind [1] - 19:17<br/>kinds [1] - 27:12<br/>Kings [2] - 19:8, 19:10<br/>know [16] - 4:8, 13:9,<br/>17:20, 19:4, 20:22, 23:11,<br/>24:20, 24:23, 24:24, 27:9,<br/>28:19, 28:25, 30:22,<br/>31:11, 31:24<br/>known [1] - 4:8<br/>Kwame [1] - 10:19<br/>Kyle [2] - 5:15, 28:4<br/>kyle [1] - 28:4<br/>KYLE [1] - 1:15</p> <p style="text-align: center;"><b>L</b></p> <p>land [11] - 4:23, 13:2,<br/>17:25, 18:3, 18:10, 18:11,<br/>18:20, 18:24, 19:10,<br/>19:16, 20:4<br/>LANGUAGE [1] - 18:5<br/>large [4] - 22:19, 22:20,<br/>22:24, 22:25<br/>Larian [1] - 6:8<br/>LARIAN [1] - 1:15<br/>last [1] - 10:4<br/>late [2] - 6:21, 28:8<br/>latest [1] - 32:14<br/>LatinoJustice [1] - 4:8<br/>law [5] - 2:15, 2:16, 3:16,<br/>3:19, 28:8<br/>Law [1] - 2:23<br/>laws [1] - 2:18<br/>lawyer [3] - 4:6, 5:20,<br/>28:10<br/>least [3] - 25:8, 30:20,<br/>31:18<br/>left [1] - 2:13<br/>Legal [3] - 2:20, 3:24, 4:7<br/>legalese [1] - 16:11<br/>lengthy [1] - 25:18<br/>less [1] - 24:5<br/>let [14] - 2:4, 7:2, 8:9,<br/>10:5, 17:11, 17:19, 25:1,</p> |
|   |   |  | <p style="text-align: center;"><b>J</b></p> <p>job [4] - 6:16, 8:2, 8:6,<br/>10:25<br/>JOHN [1] - 1:16<br/>John [2] - 5:19, 30:15<br/>Jorge [1] - 10:23</p>   |

|   |  |   |   |
|---|--|---|---|
| <p>27:19, 28:4, 29:22, 30:2, 30:21, 31:13, 32:11<br/> <b>letters</b> [1] - 11:15<br/> <b>life</b> [5] - 2:19, 3:22, 5:14, 6:10<br/> <b>like</b> [4] - 10:17, 24:15, 25:15, 29:13<br/> <b>limit</b> [1] - 20:25<br/> <b>limited</b> [6] - 8:8, 13:1, 26:4, 26:5, 31:17, 32:21<br/> <b>limiting</b> [1] - 26:3<br/> <b>limits</b> [1] - 26:10<br/> <b>line</b> [1] - 32:18<br/> <b>lines</b> [1] - 27:2<br/> <b>list</b> [5] - 13:13, 23:14, 27:8, 28:15, 29:3<br/> <b>listen</b> [3] - 8:3, 31:3<br/> <b>little</b> [5] - 16:13, 17:24, 18:2, 24:1, 25:1<br/> <b>live</b> [2] - 5:17, 8:19<br/> <b>lives</b> [1] - 19:8<br/> <b>living</b> [2] - 6:5, 28:9<br/> <b>locally</b> [1] - 2:25<br/> <b>long</b> [2] - 3:11, 31:5<br/> <b>look</b> [5] - 5:11, 7:6, 19:2, 21:15, 24:7<br/> <b>looking</b> [5] - 7:20, 9:2, 13:8, 26:10, 26:13<br/> <b>lot</b> [9] - 4:21, 7:18, 16:11, 17:13, 20:7, 20:23, 25:13, 26:6, 27:20<br/> <b>lots</b> [1] - 7:22<br/> <b>lowering</b> [1] - 31:8<br/> <b>lumped</b> [1] - 24:19<br/> <b>lumping</b> [1] - 25:12</p> | <p><b>marriage</b> [1] - 34:11<br/> <b>Marty</b> [1] - 4:16<br/> <b>Mary</b> [1] - 10:23<br/> <b>material</b> [2] - 22:24, 23:9<br/> <b>Matt</b> [6] - 5:2, 9:3, 10:2, 10:11, 10:16, 30:12<br/> <b>MATT</b> [1] - 1:13<br/> <b>matter</b> [4] - 12:13, 12:16, 33:6, 34:13<br/> <b>may</b> [7] - 15:18, 15:21, 15:25, 17:16, 19:10, 20:10, 24:1<br/> <b>May</b> [2] - 1:5, 2:3<br/> <b>maybe</b> [4] - 17:16, 20:1, 21:8, 32:1<br/> <b>mayor</b> [8] - 4:3, 6:11, 6:15, 7:3, 7:10, 13:19, 13:20<br/> <b>mayor's</b> [2] - 3:5, 6:22<br/> <b>mayors</b> [2] - 7:5, 7:8<br/> <b>me</b> [17] - 2:4, 5:7, 7:2, 7:11, 8:9, 10:5, 13:18, 17:11, 25:1, 27:19, 29:22, 30:2, 31:13, 31:25, 32:1, 32:11, 32:21<br/> <b>mean</b> [4] - 12:25, 22:21, 25:15, 30:13<br/> <b>meaning</b> [1] - 20:24<br/> <b>meaningful</b> [4] - 12:4, 15:7, 16:23, 22:11<br/> <b>means</b> [2] - 16:20, 20:20<br/> <b>measures</b> [1] - 15:7<br/> <b>media</b> [4] - 8:24, 11:11, 14:21, 16:20<br/> <b>meeting</b> [7] - 2:2, 2:5, 8:11, 8:13, 25:7, 29:21, 32:24<br/> <b>meetings</b> [10] - 8:22, 9:18, 14:14, 17:14, 17:16, 21:22, 25:18, 30:14, 30:15, 31:5<br/> <b>member</b> [4] - 5:5, 6:17, 26:4, 28:5<br/> <b>members</b> [9] - 2:9, 10:2, 10:6, 12:17, 14:14, 16:18, 21:12, 26:4, 26:11<br/> <b>mentioned</b> [5] - 10:13, 11:2, 13:2, 23:13, 28:18<br/> <b>mentioning</b> [1] - 28:17<br/> <b>merging</b> [1] - 17:25<br/> <b>methods</b> [1] - 14:20<br/> <b>Michael</b> [1] - 10:22<br/> <b>microphone</b> [1] - 6:19<br/> <b>might</b> [4] - 19:18, 19:23, 20:2, 27:1<br/> <b>mind</b> [2] - 22:2, 29:14<br/> <b>minute</b> [1] - 14:2<br/> <b>misinterpreted</b> [1] - 30:4<br/> <b>money</b> [1] - 7:19<br/> <b>Montelro</b> [1] - 10:24</p> | <p><b>month</b> [1] - 15:24<br/> <b>more</b> [15] - 2:24, 4:2, 4:22, 9:6, 10:7, 10:10, 12:22, 17:16, 18:12, 19:3, 19:6, 22:16, 24:5, 31:2, 31:21<br/> <b>most</b> [4] - 19:5, 23:20, 23:21, 28:13<br/> <b>motion</b> [6] - 32:2, 32:4, 32:10, 33:1, 33:4<br/> <b>move</b> [1] - 32:3<br/> <b>moved</b> [1] - 19:12<br/> <b>Mr</b> [1] - 10:12<br/> <b>MR</b> [53] - 2:1, 3:25, 4:9, 5:2, 5:15, 5:19, 6:13, 6:21, 6:24, 7:1, 7:2, 10:12, 13:18, 17:11, 18:1, 18:7, 18:21, 19:15, 19:24, 19:25, 20:15, 21:6, 21:7, 21:20, 22:13, 22:19, 23:10, 23:18, 24:7, 24:8, 25:1, 25:21, 26:8, 26:19, 27:3, 27:9, 27:18, 27:19, 28:7, 28:9, 28:10, 28:12, 29:2, 29:12, 29:22, 30:16, 30:18, 31:13, 32:4, 32:5, 32:6, 32:10, 33:4<br/> <b>MS</b> [25] - 2:14, 2:21, 3:1, 3:8, 3:14, 5:4, 6:2, 6:8, 14:6, 17:23, 18:16, 18:17, 19:4, 19:18, 22:8, 22:17, 24:13, 25:23, 25:24, 26:12, 26:20, 27:7, 27:17, 29:13, 31:6<br/> <b>Ms</b> [1] - 20:3<br/> <b>much</b> [7] - 8:21, 10:12, 11:2, 17:16, 21:2, 25:8, 28:19<br/> <b>multiple</b> [5] - 11:9, 11:20, 11:23, 25:7, 25:16<br/> <b>My</b> [2] - 2:16, 3:14<br/> <b>my</b> [18] - 2:7, 2:13, 2:14, 3:1, 3:8, 3:25, 4:4, 4:9, 4:18, 6:14, 10:16, 19:12, 24:9, 28:3, 31:22, 34:8, 34:14<br/> <b>myself</b> [2] - 2:4, 24:8</p> | <p><b>need</b> [4] - 9:8, 18:1, 20:19, 31:21<br/> <b>needs</b> [1] - 29:1<br/> <b>neighborhood</b> [1] - 19:12<br/> <b>neighbors</b> [2] - 18:18, 19:11<br/> <b>neither</b> [1] - 30:13<br/> <b>never</b> [1] - 26:5<br/> <b>new</b> [1] - 6:17<br/> <b>NEW</b> [1] - 34:3<br/> <b>New</b> [19] - 1:4, 2:2, 4:2, 4:4, 4:12, 4:25, 5:5, 5:9, 5:12, 5:14, 6:4, 11:22, 14:7, 14:8, 15:2, 29:20, 31:17, 34:7<br/> <b>Newmark</b> [1] - 10:22<br/> <b>next</b> [6] - 8:6, 8:7, 8:17, 10:10, 12:16, 32:15<br/> <b>no</b> [5] - 19:7, 26:8, 30:14, 30:18, 34:12<br/> <b>nonpartisan</b> [1] - 20:11<br/> <b>Northern</b> [1] - 3:3<br/> <b>not</b> [24] - 4:5, 7:25, 8:12, 8:23, 10:8, 17:15, 18:25, 19:6, 20:13, 20:18, 21:11, 21:25, 22:1, 22:11, 23:5, 23:25, 25:11, 28:15, 28:16, 30:10, 31:2, 31:17, 32:25, 34:10<br/> <b>Notary</b> [1] - 34:6<br/> <b>note</b> [1] - 16:14<br/> <b>notes</b> [1] - 34:9<br/> <b>notice</b> [1] - 20:8<br/> <b>November</b> [3] - 8:6, 9:14, 9:25<br/> <b>now</b> [7] - 6:24, 15:14, 16:11, 17:9, 19:13, 24:10, 32:11<br/> <b>Noy</b> [1] - 10:23<br/> <b>number</b> [5] - 7:14, 16:11, 16:19, 26:17, 26:18<br/> <b>NYC</b> [1] - 1:1<br/> <b>NYC.Gov/Charter</b> [1] - 11:12<br/> <b>NYU</b> [1] - 2:23</p> |
| <p><b>M</b></p>   |  |   |   |
| <p><b>madam</b> [1] - 14:5<br/> <b>made</b> [10] - 7:10, 8:23, 11:9, 11:19, 16:12, 18:23, 24:22, 28:15, 32:6, 32:16<br/> <b>mail</b> [1] - 11:16<br/> <b>mails</b> [1] - 8:25<br/> <b>main</b> [1] - 32:11<br/> <b>make</b> [18] - 5:14, 7:2, 8:19, 9:3, 9:17, 17:11, 18:24, 21:2, 21:15, 21:16, 22:4, 22:10, 23:16, 24:2, 24:18, 26:24, 27:19, 29:8<br/> <b>makes</b> [2] - 19:24, 26:23<br/> <b>making</b> [3] - 18:10, 24:14, 26:22<br/> <b>manageable</b> [1] - 30:6<br/> <b>Manhattan</b> [2] - 3:4, 5:21<br/> <b>many</b> [9] - 4:16, 5:25, 11:22, 21:1, 24:16, 24:24, 28:12, 30:8<br/> <b>Marco</b> [1] - 6:21<br/> <b>Markowitz</b> [1] - 4:16</p>  |  | <p><b>N</b></p>   | <p><b>O</b></p>   |
|   |  | <p><b>N</b> [1] - 1:9<br/> <b>NAACP</b> [2] - 2:20, 3:24<br/> <b>name</b> [8] - 2:7, 2:14, 2:16, 3:1, 3:8, 3:14, 4:9, 10:16<br/> <b>narrow</b> [2] - 21:24, 22:7<br/> <b>nationally</b> [1] - 2:25<br/> <b>near</b> [1] - 19:8<br/> <b>nearly</b> [1] - 11:19<br/> <b>neatly</b> [1] - 24:17</p>  | <p><b>obligation</b> [2] - 8:19, 31:3<br/> <b>obviously</b> [1] - 25:5<br/> <b>occasionally</b> [1] - 5:22<br/> <b>occasions</b> [1] - 7:15<br/> <b>occupy</b> [1] - 23:3<br/> <b>OF</b> [2] - 34:3, 34:4<br/> <b>of</b> [196] - 2:2, 2:5, 2:8, 2:9, 3:3, 3:10, 3:15, 3:17, 3:18, 3:21, 3:23, 4:2, 4:3, 4:4, 4:10, 4:12, 4:13,</p>  |



|   |   |  |   |
|---|---|--|---|
| <p>4:14, 4:15, 4:21, 4:23, 5:3, 5:5, 5:6, 5:12, 5:16, 5:17, 6:3, 6:4, 6:19, 6:23, 7:4, 7:12, 7:14, 7:18, 7:22, 8:1, 8:7, 8:25, 9:1, 9:5, 9:16, 9:18, 9:23, 9:24, 10:4, 10:5, 10:6, 10:11, 10:15, 10:17, 10:18, 10:24, 11:1, 11:2, 11:3, 11:8, 11:11, 11:17, 12:1, 12:2, 12:11, 12:14, 12:15, 12:17, 12:19, 13:5, 13:9, 13:12, 13:13, 13:17, 14:2, 14:6, 14:9, 14:10, 14:14, 14:15, 14:19, 14:21, 14:23, 14:25, 15:2, 15:4, 15:12, 15:13, 15:24, 16:1, 16:3, 16:6, 16:7, 16:11, 16:12, 16:13, 16:16, 16:18, 16:19, 16:20, 16:23, 17:4, 17:13, 18:2, 18:8, 18:9, 18:13, 18:19, 18:24, 19:2, 19:7, 19:17, 19:20, 19:21, 20:1, 20:5, 20:7, 20:18, 20:19, 20:20, 20:21, 20:22, 20:24, 21:7, 21:8, 21:10, 21:13, 21:22, 22:24, 22:25, 23:1, 23:4, 23:6, 23:11, 23:15, 23:20, 23:21, 24:1, 24:2, 24:8, 24:24, 25:10, 25:13, 25:16, 25:19, 26:2, 26:4, 26:6, 26:10, 26:13, 26:14, 26:17, 26:20, 26:23, 27:4, 27:10, 27:11, 27:12, 27:16, 27:18, 27:20, 28:5, 28:23, 29:10, 29:15, 29:16, 29:20, 29:23, 30:4, 30:13, 31:3, 31:12, 32:9, 32:14, 32:19, 33:3, 34:7, 34:8, 34:11, 34:12, 34:15<br/> <b>office</b> [4] - 7:14, 7:19, 11:15, 11:21<br/> <b>officials</b> [3] - 11:25, 14:13, 16:17<br/> <b>often</b> [4] - 11:23, 27:22, 30:10, 31:16<br/> <b>oh</b> [1] - 22:13<br/> <b>old</b> [1] - 31:20<br/> <b>on</b> [59] - 2:3, 2:12, 2:13, 3:5, 3:12, 3:20, 4:17, 4:18, 5:10, 5:24, 6:4, 6:6, 6:10, 6:16, 7:3, 7:14, 8:5, 8:9, 8:21, 9:8, 9:12, 9:19, 9:24, 10:15, 10:19, 10:25, 13:17, 15:17, 16:9, 17:8, 17:17, 17:18, 17:21, 19:10, 19:16, 20:4, 20:8, 20:13, 20:14, 21:18,</p> | <p>22:23, 23:12, 24:10, 24:14, 25:8, 25:10, 26:12, 27:7, 27:25, 28:1, 28:23, 30:7, 30:16, 30:23, 31:4, 31:12, 31:15, 31:20, 32:19<br/> <b>one</b> [23] - 2:10, 4:18, 4:19, 8:11, 8:22, 14:10, 16:8, 19:18, 19:21, 20:5, 20:22, 25:16, 26:14, 26:17, 26:20, 28:16, 28:17, 30:14, 30:18, 30:21, 30:23, 30:24, 31:1<br/> <b>ones</b> [2] - 10:9, 23:17<br/> <b>online</b> [1] - 11:12<br/> <b>only</b> [1] - 31:20<br/> <b>open</b> [3] - 8:12, 17:9, 30:2<br/> <b>opening</b> [1] - 7:3<br/> <b>operates</b> [1] - 7:14<br/> <b>opinions</b> [1] - 11:23<br/> <b>opportunity</b> [3] - 10:14, 12:18, 27:1<br/> <b>opposed</b> [2] - 32:10, 33:4<br/> <b>or</b> [18] - 2:11, 4:19, 8:13, 19:1, 20:5, 20:6, 20:13, 21:11, 23:21, 23:23, 24:5, 26:3, 26:23, 28:17, 28:19, 31:20, 34:11<br/> <b>order</b> [2] - 2:2, 18:15<br/> <b>organizational</b> [1] - 25:20<br/> <b>other</b> [20] - 2:17, 7:22, 12:6, 13:12, 15:8, 16:3, 16:25, 18:11, 20:9, 20:20, 22:14, 23:1, 23:4, 23:22, 24:16, 25:6, 28:17, 29:5, 30:14, 31:16<br/> <b>others</b> [6] - 3:19, 12:22, 17:12, 25:10, 27:11, 27:14<br/> <b>ought</b> [2] - 17:18, 32:24<br/> <b>our</b> [31] - 2:6, 7:9, 7:10, 7:23, 8:2, 8:6, 8:8, 8:20, 9:1, 9:3, 9:5, 9:10, 9:12, 9:20, 9:23, 10:4, 11:12, 11:15, 11:18, 12:15, 13:6, 18:24, 23:12, 23:21, 24:5, 25:5, 26:2, 28:14, 32:11, 32:15<br/> <b>ourselves</b> [2] - 8:4, 9:21<br/> <b>out</b> [8] - 3:11, 8:7, 21:16, 21:24, 22:5, 24:11, 30:1, 30:25<br/> <b>outcome</b> [1] - 34:12<br/> <b>outside</b> [3] - 23:1, 23:6, 23:15<br/> <b>over</b> [3] - 10:10, 11:19, 23:14<br/> <b>overall</b> [1] - 22:1<br/> <b>overview</b> [1] - 11:1</p> | <p><b>own</b> [4] - 3:25, 23:3, 24:19, 24:20</p> <hr/> <p style="text-align: center;"><b>P</b></p> <hr/> <p><b>P</b> [2] - 1:9<br/> <b>P.M</b> [2] - 1:6, 33:6<br/> <b>panel</b> [4] - 15:23, 20:1, 25:9, 26:15<br/> <b>panels</b> [6] - 21:1, 25:7, 25:14, 25:17, 31:12, 32:18<br/> <b>part</b> [6] - 4:25, 18:19, 18:24, 20:1, 20:5, 29:10<br/> <b>participate</b> [2] - 15:23, 19:23<br/> <b>participation</b> [4] - 12:5, 15:7, 16:24, 22:12<br/> <b>particular</b> [12] - 5:12, 6:6, 7:8, 7:10, 9:13, 12:19, 13:10, 15:5, 16:23, 28:1, 28:16, 32:2<br/> <b>particularly</b> [3] - 4:22, 13:5, 28:15<br/> <b>parties</b> [2] - 14:16, 34:11<br/> <b>parts</b> [1] - 24:24<br/> <b>pass</b> [2] - 13:25, 14:3<br/> <b>passed</b> [1] - 32:11<br/> <b>passing</b> [1] - 25:6<br/> <b>peak</b> [1] - 31:22<br/> <b>people</b> [19] - 6:16, 10:18, 11:14, 19:5, 19:22, 20:7, 20:11, 20:21, 21:1, 21:17, 24:5, 26:2, 27:5, 27:10, 27:13, 27:16, 27:21, 30:24, 31:23<br/> <b>per</b> [3] - 11:21, 11:24, 25:7<br/> <b>PERALES</b> [26] - 1:10, 2:1, 3:25, 6:13, 6:24, 7:2, 13:18, 17:11, 18:21, 19:15, 19:24, 21:6, 21:20, 23:18, 24:8, 25:21, 26:8, 26:19, 27:19, 28:9, 29:22, 30:18, 31:13, 32:6, 32:10, 33:4<br/> <b>Perales</b> [1] - 2:7<br/> <b>Perception</b> [1] - 3:18<br/> <b>perhaps</b> [2] - 5:25, 10:8<br/> <b>period</b> [1] - 5:22<br/> <b>personnel</b> [1] - 14:24<br/> <b>perspective</b> [1] - 25:5<br/> <b>perspectives</b> [2] - 12:15, 29:16<br/> <b>phone</b> [1] - 11:17<br/> <b>place</b> [1] - 21:23<br/> <b>plain</b> [1] - 16:13<br/> <b>plan</b> [2] - 13:15, 18:13<br/> <b>play</b> [1] - 4:25<br/> <b>pleased</b> [2] - 2:1, 5:9<br/> <b>point</b> [2] - 22:3, 24:14</p> | <p><b>political</b> [2] - 5:25, 14:16<br/> <b>politicians</b> [1] - 7:18<br/> <b>portal</b> [2] - 11:12, 13:6<br/> <b>position</b> [3] - 27:21, 27:23, 28:1<br/> <b>possible</b> [2] - 21:2, 30:8<br/> <b>power</b> [1] - 21:9<br/> <b>practice</b> [1] - 5:20<br/> <b>practitioners</b> [2] - 15:17, 15:22<br/> <b>PRATT</b> [1] - 1:3<br/> <b>preliminary</b> [11] - 9:16, 9:20, 13:16, 14:25, 16:4, 16:6, 16:9, 17:12, 22:6, 29:24, 29:25<br/> <b>preparation</b> [1] - 7:19<br/> <b>prepare</b> [6] - 9:16, 9:21, 13:15, 16:2, 18:13, 30:23<br/> <b>prepared</b> [2] - 9:11, 13:22<br/> <b>present</b> [1] - 29:17<br/> <b>president</b> [4] - 4:12, 4:13, 6:3, 26:3<br/> <b>President</b> [1] - 4:16<br/> <b>previous</b> [2] - 2:18, 3:22<br/> <b>primarily</b> [1] - 4:6<br/> <b>prior</b> [3] - 4:14, 6:10, 23:12<br/> <b>private</b> [2] - 5:20, 14:17<br/> <b>privilege</b> [1] - 2:8<br/> <b>probably</b> [2] - 23:3, 31:1<br/> <b>process</b> [10] - 9:11, 11:1, 12:1, 18:10, 18:12, 21:15, 27:1, 28:19, 29:11, 29:14<br/> <b>product</b> [1] - 5:6<br/> <b>profession</b> [1] - 4:1<br/> <b>professor</b> [3] - 2:15, 2:17, 3:16<br/> <b>professors</b> [1] - 3:19<br/> <b>profit</b> [1] - 4:5<br/> <b>Program</b> [1] - 2:22<br/> <b>promote</b> [1] - 15:7<br/> <b>proper</b> [1] - 22:20<br/> <b>proposals</b> [2] - 11:23, 23:6<br/> <b>proposed</b> [2] - 14:6, 16:14<br/> <b>provide</b> [3] - 12:14, 17:7, 27:24<br/> <b>psychologists</b> [1] - 3:19<br/> <b>PUBLIC</b> [1] - 1:2<br/> <b>Public</b> [1] - 34:6<br/> <b>public</b> [25] - 8:3, 8:12, 8:14, 8:18, 9:17, 9:18, 9:19, 10:7, 11:5, 11:6, 11:10, 11:11, 11:13, 14:10, 14:14, 14:15, 14:19, 15:23, 16:7, 16:9, 16:18, 22:6, 23:15, 29:19, 32:17</p> |
|---|---|--|---|

|  |   |  |   |
|--|---|--|---|
| <p><b>publically</b> [1] - 23:12<br/> <b>publicize</b> [1] - 29:24<br/> <b>Puerto</b> [1] - 4:7<br/> <b>pure</b> [1] - 8:6<br/> <b>put</b> [3] - 6:19, 20:17, 30:21<br/> <b>putting</b> [1] - 20:23</p>  | <p><b>reflective</b> [1] - 29:20<br/> <b>reflects</b> [1] - 15:1<br/> <b>reform</b> [3] - 20:8, 22:22, 23:2<br/> <b>reforms</b> [8] - 12:6, 12:7, 15:9, 16:25, 17:1, 23:1, 23:4<br/> <b>regard</b> [1] - 25:15<br/> <b>register</b> [1] - 31:19<br/> <b>regularly</b> [1] - 13:11<br/> <b>reiterate</b> [2] - 29:3, 29:22<br/> <b>related</b> [4] - 2:18, 3:12, 18:9, 34:10<br/> <b>relating</b> [2] - 18:11, 27:5<br/> <b>relative</b> [1] - 18:3<br/> <b>release</b> [1] - 16:6<br/> <b>relevant</b> [1] - 4:2<br/> <b>reliant</b> [1] - 27:25<br/> <b>remain</b> [1] - 26:6<br/> <b>remarks</b> [1] - 7:3<br/> <b>remember</b> [1] - 26:16<br/> <b>remind</b> [1] - 32:12<br/> <b>reminded</b> [2] - 6:15, 31:25<br/> <b>Rent</b> [1] - 3:23<br/> <b>repeat</b> [1] - 18:5<br/> <b>report</b> [12] - 9:3, 9:15, 9:16, 9:20, 9:22, 13:16, 13:23, 16:2, 16:6, 22:6, 29:24, 29:25<br/> <b>represent</b> [1] - 21:13<br/> <b>representation</b> [8] - 12:8, 15:10, 17:1, 22:9, 22:18, 23:5, 24:15, 24:17<br/> <b>representatives</b> [1] - 14:15<br/> <b>representing</b> [1] - 21:18<br/> <b>request</b> [1] - 28:3<br/> <b>research</b> [5] - 3:17, 15:16, 15:19, 16:3, 28:22<br/> <b>researcher</b> [1] - 6:9<br/> <b>researchers</b> [1] - 27:15<br/> <b>researching</b> [1] - 12:12<br/> <b>resolution</b> [9] - 13:23, 13:24, 14:1, 14:2, 14:3, 14:5, 14:6, 16:14, 25:5<br/> <b>resolved</b> [6] - 15:14, 15:18, 15:21, 15:25, 16:5, 29:1<br/> <b>resolves</b> [1] - 16:12<br/> <b>resolving</b> [1] - 17:8<br/> <b>responses</b> [1] - 30:1<br/> <b>responsibility</b> [1] - 6:6<br/> <b>result</b> [2] - 9:16, 9:22<br/> <b>results</b> [1] - 16:3<br/> <b>retract</b> [1] - 24:9<br/> <b>review</b> [5] - 12:23, 14:25, 15:4, 18:20, 20:19<br/> <b>Review</b> [3] - 3:6, 28:18,</p> | <p>28:24<br/> <b>reviewing</b> [1] - 16:21<br/> <b>REVISION</b> [1] - 1:1<br/> <b>Revision</b> [4] - 2:3, 5:6, 5:7, 14:7<br/> <b>Rican</b> [1] - 4:7<br/> <b>RICHMOND</b> [1] - 34:4<br/> <b>right</b> [4] - 24:10, 30:16, 32:20, 32:22<br/> <b>rights</b> [4] - 2:17, 3:13, 4:6, 28:11<br/> <b>Rights</b> [1] - 3:4<br/> <b>robust</b> [1] - 22:22<br/> <b>role</b> [3] - 7:12, 8:8, 18:9<br/> <b>roles</b> [3] - 12:11, 15:13, 17:4<br/> <b>room</b> [1] - 31:11<br/> <b>round</b> [4] - 9:18, 10:5, 14:9, 16:7<br/> <b>rule</b> [1] - 19:7<br/> <b>run</b> [2] - 7:10, 7:14<br/> <b>running</b> [1] - 7:19<br/> <b>runoff</b> [4] - 12:6, 15:8, 16:25, 20:9</p> | <p><b>selected</b> [2] - 21:12, 29:19<br/> <b>selecting</b> [1] - 6:16<br/> <b>selection</b> [3] - 7:4, 26:14, 27:1<br/> <b>sense</b> [6] - 9:6, 9:7, 9:12, 19:24, 20:22, 26:23<br/> <b>sensitive</b> [1] - 28:3<br/> <b>sent</b> [3] - 8:24, 11:15, 24:12<br/> <b>separate</b> [3] - 20:1, 20:5, 24:21<br/> <b>serve</b> [4] - 4:11, 5:10, 6:16, 21:14<br/> <b>served</b> [3] - 4:15, 4:18, 5:24<br/> <b>service</b> [2] - 6:22, 21:19<br/> <b>servicing</b> [4] - 2:8, 5:16, 5:23, 21:18<br/> <b>session</b> [1] - 17:15<br/> <b>set</b> [4] - 2:5, 19:7, 30:25, 34:14<br/> <b>several</b> [4] - 7:5, 13:10, 20:11, 21:9<br/> <b>shall</b> [2] - 16:1, 16:7<br/> <b>SHARON</b> [1] - 1:14<br/> <b>Sharon</b> [2] - 6:3, 24:14<br/> <b>short</b> [2] - 18:15, 21:4<br/> <b>should</b> [6] - 8:17, 9:24, 18:23, 20:4, 28:21, 32:13<br/> <b>side</b> [2] - 6:11<br/> <b>Sids</b> [1] - 10:22<br/> <b>SIEGAL</b> [4] - 1:16, 5:19, 23:10, 30:16<br/> <b>Siegel</b> [1] - 5:20<br/> <b>SIGN</b> [1] - 18:5<br/> <b>significant</b> [1] - 13:4<br/> <b>simple</b> [1] - 8:7<br/> <b>site</b> [1] - 23:13<br/> <b>sites</b> [1] - 16:20<br/> <b>size</b> [1] - 19:7<br/> <b>smiles</b> [1] - 30:13<br/> <b>Smilowitz</b> [1] - 10:23<br/> <b>so</b> [51] - 5:1, 5:9, 8:7, 9:10, 11:2, 11:14, 11:18, 12:12, 13:6, 13:11, 13:16, 16:15, 16:23, 17:5, 17:8, 17:14, 17:19, 18:12, 19:8, 20:3, 20:8, 20:19, 20:25, 21:1, 21:3, 21:7, 21:14, 21:21, 22:13, 22:21, 23:2, 25:8, 25:11, 27:3, 27:7, 27:12, 27:15, 27:23, 28:24, 28:25, 29:9, 30:6, 30:12, 30:20, 31:10, 31:20, 32:22<br/> <b>social</b> [6] - 3:19, 6:5, 8:24, 11:11, 14:21, 16:20<br/> <b>society</b> [1] - 7:7<br/> <b>solicit</b> [1] - 16:9</p> |
| <p><b>Q</b></p>  |   |  |   |
| <p><b>Queens</b> [2] - 3:11, 24:23<br/> <b>question</b> [11] - 12:19, 17:23, 18:18, 20:8, 21:5, 22:15, 23:10, 23:19, 24:9, 25:22, 26:8<br/> <b>questioning</b> [1] - 20:13<br/> <b>questions</b> [1] - 9:10<br/> <b>quick</b> [1] - 11:1<br/> <b>quickly</b> [1] - 10:18<br/> <b>quite</b> [1] - 27:22<br/> <b>quorum</b> [3] - 6:25, 7:1, 17:8</p>  |   |  |   |
| <p><b>R</b></p>  |   |  |   |
| <p><b>R</b> [2] - 1:9, 34:1<br/> <b>Rachel</b> [1] - 3:15<br/> <b>RACHEL</b> [1] - 1:11<br/> <b>racial</b> [1] - 3:20<br/> <b>raise</b> [1] - 7:18<br/> <b>raised</b> [5] - 21:11, 28:13, 28:16, 30:10, 31:4<br/> <b>ramifications</b> [1] - 31:24<br/> <b>range</b> [3] - 12:14, 15:2, 27:15<br/> <b>reaction</b> [1] - 17:21<br/> <b>read</b> [1] - 13:25<br/> <b>realized</b> [1] - 31:6<br/> <b>really</b> [2] - 4:25, 24:22<br/> <b>reason</b> [1] - 21:3<br/> <b>recall</b> [3] - 20:10, 21:7, 24:21<br/> <b>recap</b> [1] - 10:3<br/> <b>receive</b> [4] - 8:13, 11:16, 11:23, 11:24<br/> <b>received</b> [5] - 11:5, 11:17, 12:24, 13:4, 15:1<br/> <b>recently</b> [1] - 18:4<br/> <b>recommendation</b> [4] - 16:4, 18:22, 19:18, 26:2<br/> <b>recommendations</b> [7] - 11:20, 13:8, 16:10, 26:13, 26:15, 29:8<br/> <b>record</b> [2] - 6:24, 8:10<br/> <b>redistricting</b> [8] - 12:9, 15:11, 17:2, 22:15, 22:21, 23:6, 24:18, 25:9<br/> <b>reference</b> [1] - 23:16<br/> <b>referring</b> [1] - 19:16<br/> <b>reflected</b> [1] - 29:5</p> | <p><b>representing</b> [1] - 21:18<br/> <b>request</b> [1] - 28:3<br/> <b>research</b> [5] - 3:17, 15:16, 15:19, 16:3, 28:22<br/> <b>researcher</b> [1] - 6:9<br/> <b>researchers</b> [1] - 27:15<br/> <b>researching</b> [1] - 12:12<br/> <b>resolution</b> [9] - 13:23, 13:24, 14:1, 14:2, 14:3, 14:5, 14:6, 16:14, 25:5<br/> <b>resolved</b> [6] - 15:14, 15:18, 15:21, 15:25, 16:5, 29:1<br/> <b>resolves</b> [1] - 16:12<br/> <b>resolving</b> [1] - 17:8<br/> <b>responses</b> [1] - 30:1<br/> <b>responsibility</b> [1] - 6:6<br/> <b>result</b> [2] - 9:16, 9:22<br/> <b>results</b> [1] - 16:3<br/> <b>retract</b> [1] - 24:9<br/> <b>review</b> [5] - 12:23, 14:25, 15:4, 18:20, 20:19<br/> <b>Review</b> [3] - 3:6, 28:18,</p>   | <p><b>S</b></p>  | <p><b>S</b> [1] - 1:9<br/> <b>Sabrina</b> [1] - 10:21<br/> <b>said</b> [3] - 16:3, 20:3, 30:11<br/> <b>same</b> [4] - 5:22, 23:18, 24:14, 26:18<br/> <b>say</b> [9] - 2:10, 13:20, 23:25, 28:4, 30:3, 31:13, 31:18, 31:19, 32:7<br/> <b>saying</b> [1] - 22:1<br/> <b>scared</b> [1] - 30:4<br/> <b>School</b> [1] - 2:23<br/> <b>Scissura</b> [1] - 4:10<br/> <b>SCISSURA</b> [5] - 1:12, 4:9, 7:1, 19:25, 32:5<br/> <b>seats</b> [1] - 26:17<br/> <b>second</b> [4] - 4:18, 12:7, 16:7, 33:1<br/> <b>seconded</b> [1] - 32:7<br/> <b>Secretary</b> [2] - 1:12, 4:2<br/> <b>secretary</b> [3] - 4:10, 6:25, 31:25<br/> <b>secretary/treasurer</b> [1] - 5:15<br/> <b>see</b> [6] - 22:13, 23:17, 24:19, 28:21, 30:5, 32:20<br/> <b>Seecharran</b> [1] - 3:9<br/> <b>SEECHARRAN</b> [4] - 1:10, 3:8, 24:13, 25:23<br/> <b>seek</b> [1] - 30:1<br/> <b>seemed</b> [1] - 12:3<br/> <b>seems</b> [1] - 29:13<br/> <b>SEIU</b> [1] - 5:16</p>   |

|  |   |  |  |
|--|---|--|--|
| <p><b>solicited</b> [1] - 14:22<br/> <b>soliciting</b> [1] - 16:19<br/> <b>some</b> [28] - 9:7, 10:5, 10:8, 10:18, 18:2, 18:11, 18:13, 20:9, 20:15, 20:17, 20:19, 20:25, 21:7, 21:25, 22:3, 22:4, 22:22, 23:4, 23:8, 23:22, 27:6, 27:13, 28:14, 28:22, 29:5, 30:9, 31:5<br/> <b>somebody</b> [2] - 19:8, 20:12<br/> <b>someone</b> [1] - 32:2<br/> <b>something</b> [4] - 19:3, 20:4, 23:25, 30:3<br/> <b>somewhat</b> [2] - 20:16, 31:23<br/> <b>soon</b> [1] - 6:19<br/> <b>sophisticated</b> [1] - 11:7<br/> <b>sorry</b> [2] - 6:21, 18:6<br/> <b>sort</b> [2] - 20:21, 29:16<br/> <b>space</b> [2] - 24:19, 25:8<br/> <b>speak</b> [1] - 27:6<br/> <b>specific</b> [2] - 19:3, 19:21<br/> <b>spend</b> [1] - 8:21<br/> <b>spent</b> [1] - 4:5<br/> <b>spin</b> [1] - 16:12<br/> <b>squeezing</b> [1] - 17:13<br/> <b>SS</b> [1] - 34:3<br/> <b>Staff</b> [1] - 4:15<br/> <b>staff</b> [20] - 9:2, 9:15, 10:3, 10:13, 12:12, 13:16, 13:22, 14:4, 14:22, 15:19, 16:1, 16:6, 17:14, 21:23, 27:23, 28:2, 30:5, 30:20, 32:15, 32:23<br/> <b>stage</b> [1] - 12:16<br/> <b>start</b> [1] - 2:13<br/> <b>STATE</b> [1] - 34:3<br/> <b>State</b> [2] - 4:2, 34:7<br/> <b>Staten</b> [2] - 31:7, 31:9<br/> <b>statewide</b> [1] - 31:17<br/> <b>stenographic</b> [1] - 34:9<br/> <b>step</b> [1] - 32:15<br/> <b>Steven</b> [1] - 10:22<br/> <b>still</b> [2] - 24:3, 27:7<br/> <b>stories</b> [1] - 19:14<br/> <b>streamed</b> [1] - 8:19<br/> <b>Street</b> [1] - 1:4<br/> <b>strengthening</b> [3] - 12:10, 15:11, 17:3<br/> <b>stress</b> [1] - 20:3<br/> <b>structure</b> [1] - 25:20<br/> <b>subject</b> [2] - 12:13, 12:16<br/> <b>submit</b> [1] - 20:21<br/> <b>submitted</b> [2] - 13:5, 23:15<br/> <b>subsequent</b> [1] - 29:18<br/> <b>substance</b> [1] - 27:4</p> | <p><b>such</b> [5] - 15:4, 16:6, 16:9, 22:25, 32:18<br/> <b>suggest</b> [1] - 21:25<br/> <b>suggesting</b> [1] - 16:22<br/> <b>summaries</b> [1] - 18:13<br/> <b>summarizing</b> [1] - 16:2<br/> <b>supervising</b> [1] - 3:3<br/> <b>sure</b> [8] - 18:1, 21:2, 21:15, 21:16, 22:10, 23:5, 23:16, 24:18<br/> <b>surface</b> [1] - 18:3<br/> <b>suspect</b> [1] - 24:3<br/> <b>system</b> [1] - 11:7<br/> <b>systematically</b> [2] - 11:4, 12:23</p>   | <p>17:20, 17:21, 17:24, 17:25, 18:6, 18:15, 18:21, 18:22, 18:23, 18:25, 19:1, 19:4, 19:10, 19:11, 19:16, 19:17, 19:19, 19:21, 19:22, 19:24, 20:1, 20:4, 20:6, 20:7, 20:10, 20:13, 20:14, 21:3, 21:8, 21:11, 21:14, 21:15, 21:17, 21:19, 21:21, 21:25, 22:2, 22:4, 22:10, 22:15, 22:20, 22:23, 22:25, 23:1, 23:7, 23:8, 23:10, 23:11, 23:13, 23:16, 23:17, 23:18, 23:23, 23:25, 24:9, 24:16, 24:18, 24:22, 24:23, 25:3, 25:4, 25:8, 25:10, 25:13, 25:14, 25:15, 25:19, 26:6, 26:15, 26:19, 27:4, 27:5, 27:9, 27:12, 28:2, 28:4, 28:12, 28:15, 28:17, 28:20, 28:24, 29:1, 29:3, 29:4, 29:8, 29:10, 29:14, 29:17, 29:18, 29:24, 29:25, 30:7, 30:10, 30:23, 30:24, 31:4, 31:5, 31:7, 31:12, 31:13, 31:15, 31:17, 31:20, 31:21, 31:25, 32:11, 32:12, 32:16, 32:19, 32:21, 32:23, 32:24, 33:4, 34:10, 34:12<br/> <b>That</b> [1] - 34:8<br/> <b>that's</b> [9] - 5:1, 8:6, 9:20, 14:1, 17:9, 19:15, 20:15, 23:3, 26:20<br/> <b>the</b> [285] - 2:2, 2:5, 2:6, 2:7, 2:9, 2:12, 2:19, 2:22, 3:2, 3:3, 3:5, 3:9, 3:16, 3:17, 3:22, 3:23, 3:24, 4:1, 4:4, 4:5, 4:7, 4:10, 4:11, 4:12, 4:13, 4:14, 4:18, 4:22, 4:23, 5:3, 5:5, 5:7, 5:9, 5:24, 6:3, 6:11, 6:15, 6:22, 6:24, 6:25, 7:3, 7:4, 7:6, 7:9, 7:12, 7:15, 7:16, 7:17, 7:24, 7:25, 8:2, 8:3, 8:5, 8:10, 8:11, 8:12, 8:16, 9:1, 9:2, 9:5, 9:11, 9:14, 9:15, 9:19, 9:20, 9:23, 9:24, 10:2, 10:3, 10:4, 10:6, 10:9, 10:10, 10:13, 10:14, 10:15, 10:16, 10:17, 10:19, 10:24, 11:1, 11:3, 11:5, 11:8, 11:10, 11:13, 11:21, 12:1, 12:2, 12:4, 12:7, 12:11, 12:12, 12:17, 12:24, 12:25, 13:1, 13:4, 13:8, 13:12, 13:15, 13:16, 13:20, 13:22, 13:23,</p> | <p>13:25, 14:1, 14:2, 14:3, 14:4, 14:5, 14:6, 14:8, 14:10, 14:12, 14:14, 14:15, 14:18, 14:25, 15:1, 15:6, 15:12, 15:14, 15:18, 15:21, 15:24, 15:25, 16:2, 16:5, 16:6, 16:8, 16:13, 16:14, 16:15, 16:16, 16:18, 16:21, 17:4, 17:5, 17:12, 17:14, 17:18, 17:22, 17:24, 18:3, 18:9, 18:10, 18:11, 18:14, 18:17, 18:19, 19:2, 19:4, 19:7, 19:12, 19:16, 19:19, 19:20, 19:22, 20:6, 20:19, 20:20, 20:22, 20:24, 21:4, 21:7, 21:10, 21:11, 21:13, 21:17, 21:18, 21:23, 22:2, 22:6, 22:7, 22:11, 22:14, 22:15, 22:19, 22:20, 23:1, 23:4, 23:11, 23:13, 23:17, 23:20, 24:4, 24:7, 24:10, 24:14, 24:21, 24:22, 24:24, 25:3, 25:6, 25:18, 25:25, 26:1, 26:3, 26:4, 26:6, 26:9, 26:10, 26:12, 26:13, 26:14, 26:17, 26:18, 26:20, 26:22, 26:25, 27:2, 27:4, 27:7, 27:14, 27:22, 28:5, 28:15, 28:17, 28:23, 29:8, 29:10, 29:11, 29:14, 29:15, 29:16, 29:18, 29:19, 29:20, 30:11, 30:13, 30:16, 30:18, 30:19, 30:20, 30:22, 30:23, 31:3, 31:4, 31:8, 31:12, 31:18, 31:24, 31:25, 32:10, 32:14, 32:16, 32:17, 33:6, 34:7, 34:8, 34:11, 34:12<br/> <b>their</b> [5] - 2:11, 10:25, 14:24, 19:5, 27:21<br/> <b>them</b> [5] - 19:23, 23:21, 29:7, 32:18, 32:19<br/> <b>themes</b> [2] - 12:2, 12:21<br/> <b>themselves</b> [3] - 2:10, 6:15, 28:6<br/> <b>then</b> [6] - 2:4, 9:17, 29:15, 29:25, 32:25<br/> <b>there</b> [24] - 11:14, 16:22, 18:7, 18:8, 19:6, 19:7, 20:10, 20:17, 20:22, 22:23, 23:13, 24:6, 24:15, 25:16, 26:6, 26:8, 27:4, 28:11, 28:12, 28:14, 28:25, 30:24, 31:1, 31:8<br/> <b>there's</b> [4] - 17:17, 20:23, 26:24, 31:11<br/> <b>therefore</b> [1] - 15:14<br/> <b>these</b> [17] - 11:10, 12:12,</p> |
| <b>T</b>   |   |  |  |
|  | <p><b>T</b> [2] - 34:1<br/> <b>take</b> [3] - 5:10, 18:21, 24:1<br/> <b>taken</b> [1] - 14:4<br/> <b>taking</b> [1] - 21:22<br/> <b>talk</b> [3] - 12:1, 25:1, 27:16<br/> <b>talking</b> [2] - 4:22, 20:11<br/> <b>TARTAGLIA</b> [2] - 34:6, 34:18<br/> <b>teach</b> [1] - 2:17<br/> <b>telephones</b> [1] - 23:23<br/> <b>tell</b> [1] - 2:4<br/> <b>term</b> [2] - 26:5, 26:10<br/> <b>terms</b> [1] - 26:14<br/> <b>terrific</b> [1] - 10:25<br/> <b>testify</b> [1] - 20:12<br/> <b>testifying</b> [1] - 25:10<br/> <b>testimonies</b> [2] - 21:8, 31:8<br/> <b>testimony</b> [13] - 11:13, 13:5, 13:6, 14:13, 14:25, 15:4, 15:16, 16:17, 16:21, 20:20, 20:21, 22:23, 24:12<br/> <b>than</b> [4] - 9:6, 12:22, 19:6, 31:2<br/> <b>thank</b> [7] - 6:13, 10:12, 14:4, 18:16, 27:17, 29:2, 29:12<br/> <b>that</b> [170] - 4:15, 4:21, 5:22, 6:15, 7:12, 7:16, 7:17, 7:18, 7:20, 7:22, 7:24, 7:25, 8:1, 8:9, 8:14, 9:3, 9:10, 9:13, 9:17, 9:22, 10:1, 10:5, 10:6, 10:9, 10:11, 10:14, 10:18, 11:8, 11:20, 11:22, 12:2, 12:25, 13:2, 13:3, 13:14, 13:16, 13:24, 15:14, 15:18, 15:21, 15:25, 16:5, 16:11, 16:14, 16:22, 17:15, 17:17, 17:18,</p> |  |  |

|   |   |  |  |
|---|---|--|--|
| <p>12:21, 13:1, 14:14, 15:17, 15:20, 15:23, 16:1, 17:5, 20:2, 20:23, 21:20, 25:16, 27:10, 27:20, 32:18<br/> <b>they</b> [11] - 10:24, 19:9, 21:14, 21:19, 26:5, 26:6, 28:16, 30:6, 30:8, 30:11, 31:16<br/> <b>they'll</b> [1] - 30:24<br/> <b>they're</b> [2] - 21:24, 24:3<br/> <b>things</b> [9] - 4:21, 5:13, 7:16, 7:22, 8:9, 13:2, 20:9, 26:21, 29:5<br/> <b>think</b> [32] - 5:1, 7:20, 7:24, 8:1, 8:4, 8:10, 9:13, 9:20, 18:1, 18:11, 18:12, 18:22, 20:15, 21:14, 22:4, 22:13, 22:19, 22:23, 23:10, 25:2, 25:3, 25:13, 25:18, 27:3, 27:9, 28:13, 30:16, 31:7, 31:9, 31:10, 31:21<br/> <b>thinking</b> [3] - 23:1, 24:20, 25:4<br/> <b>third</b> [2] - 12:8, 30:24<br/> <b>this</b> [42] - 2:5, 3:15, 4:11, 4:13, 4:17, 5:10, 5:12, 5:17, 6:13, 6:17, 7:4, 7:10, 8:11, 8:12, 8:15, 8:21, 9:16, 10:24, 11:1, 12:5, 12:8, 12:15, 13:7, 13:13, 13:24, 18:19, 20:17, 21:23, 25:2, 29:3, 29:21, 29:23, 30:1, 30:6, 31:15, 31:20, 32:1, 32:2, 32:24, 34:11, 34:12, 34:15<br/> <b>Thomas</b> [1] - 10:23<br/> <b>those</b> [18] - 5:17, 8:1, 8:23, 10:18, 11:17, 12:4, 12:19, 17:8, 21:18, 25:14, 25:18, 26:24, 27:7, 30:9, 30:19, 32:7, 32:10, 33:2<br/> <b>though</b> [1] - 24:15<br/> <b>thought</b> [1] - 13:23<br/> <b>three</b> [2] - 17:14, 20:6<br/> <b>through</b> [7] - 8:24, 14:19, 14:20, 14:21, 18:4, 22:24, 23:22<br/> <b>time</b> [10] - 3:11, 8:8, 8:21, 14:4, 22:5, 24:1, 25:8, 25:19, 29:18, 32:1<br/> <b>times</b> [1] - 21:9<br/> <b>TO</b> [1] - 2:18<br/> <b>to</b> [221] - 2:2, 2:5, 2:9, 2:10, 2:24, 3:6, 3:12, 4:2, 4:14, 4:15, 4:17, 5:8, 5:9, 5:10, 5:14, 5:24, 6:16, 7:6, 7:18, 7:21, 8:2, 8:3, 8:5, 8:11, 8:12, 8:18, 8:19, 8:20, 8:21, 8:25,</p> | <p>9:2, 9:3, 9:6, 9:7, 9:8, 9:9, 9:11, 9:12, 9:14, 9:19, 9:21, 9:24, 10:2, 10:3, 10:6, 10:7, 10:14, 10:17, 11:3, 11:8, 11:14, 11:15, 11:18, 12:1, 12:3, 12:14, 12:18, 12:23, 12:25, 13:1, 13:7, 13:10, 13:14, 13:15, 13:20, 13:23, 13:25, 14:1, 14:3, 14:4, 14:5, 15:2, 15:7, 15:19, 15:23, 15:24, 16:8, 16:14, 17:9, 17:10, 17:12, 17:14, 17:18, 17:19, 17:21, 18:3, 18:9, 18:11, 18:13, 18:17, 18:20, 19:9, 19:12, 19:13, 19:16, 19:18, 19:19, 19:20, 19:22, 19:23, 20:12, 20:15, 20:16, 20:17, 20:19, 20:21, 20:23, 20:25, 21:1, 21:4, 21:12, 21:16, 21:23, 21:24, 21:25, 22:2, 22:3, 22:4, 22:5, 22:6, 22:10, 22:24, 23:11, 23:16, 23:24, 23:25, 24:5, 24:9, 24:13, 24:17, 24:24, 25:5, 25:7, 25:12, 25:24, 26:16, 26:17, 26:24, 26:25, 27:1, 27:5, 27:6, 27:11, 27:16, 27:22, 27:23, 27:24, 27:25, 28:3, 28:20, 28:21, 28:22, 29:1, 29:2, 29:3, 29:5, 29:7, 29:8, 29:9, 29:10, 29:13, 29:15, 29:18, 30:1, 30:2, 30:3, 30:4, 30:5, 30:8, 30:9, 30:10, 30:13, 30:21, 30:22, 30:25, 31:3, 31:11, 31:14, 31:17, 31:18, 31:19, 31:21, 31:22, 32:1, 32:3, 32:4, 32:13, 32:16, 32:17, 32:21, 32:24, 32:25, 33:1, 34:10, 34:11<br/> <b>today</b> [3] - 2:3, 9:5, 28:8<br/> <b>together</b> [5] - 20:17, 20:23, 23:4, 25:13, 30:21<br/> <b>tone</b> [1] - 2:6<br/> <b>too</b> [5] - 5:25, 8:21, 17:16, 20:25, 21:1<br/> <b>topics</b> [1] - 24:16<br/> <b>Torrey</b> [1] - 10:20<br/> <b>tour</b> [1] - 28:14<br/> <b>track</b> [1] - 30:17<br/> <b>tracked</b> [1] - 11:5<br/> <b>trade</b> [1] - 6:9<br/> <b>transcription</b> [1] - 34:8<br/> <b>transcripts</b> [1] - 23:11<br/> <b>transparent</b> [1] - 30:2<br/> <b>transparently</b> [1] - 8:15</p> | <p><b>truth</b> [1] - 7:4<br/> <b>try</b> [4] - 2:5, 9:6, 9:7, 27:24<br/> <b>trying</b> [2] - 24:9, 30:25<br/> <b>Twitter</b> [1] - 11:11<br/> <b>two</b> [4] - 2:11, 19:6, 20:6, 31:8<br/> <b>types</b> [1] - 27:16</p> <p style="text-align: center;"><b>U</b></p> <p><b>ultimate</b> [1] - 9:21<br/> <b>ultimately</b> [1] - 29:19<br/> <b>UNA</b> [1] - 1:14<br/> <b>Una</b> [1] - 5:4<br/> <b>under</b> [1] - 24:17<br/> <b>understand</b> [3] - 22:10, 28:20, 31:14<br/> <b>understands</b> [1] - 30:12<br/> <b>Union</b> [1] - 13:24<br/> <b>until</b> [1] - 30:20<br/> <b>up</b> [7] - 17:9, 18:17, 24:16, 25:24, 26:15, 32:18<br/> <b>update</b> [1] - 13:17<br/> <b>updates</b> [1] - 32:14<br/> <b>upon</b> [1] - 17:5<br/> <b>us</b> [10] - 3:21, 9:10, 10:3, 10:19, 25:17, 27:24, 29:25, 30:22, 30:23, 32:17<br/> <b>use</b> [11] - 4:23, 11:8, 13:2, 17:25, 18:3, 18:10, 18:12, 18:20, 18:24, 19:16, 20:4<br/> <b>useful</b> [1] - 25:3</p> <p style="text-align: center;"><b>V</b></p> <p><b>valuable</b> [1] - 29:13<br/> <b>Van</b> [1] - 10:23<br/> <b>variety</b> [3] - 8:25, 14:19, 25:9<br/> <b>various</b> [3] - 14:21, 15:6, 16:20<br/> <b>very</b> [14] - 3:6, 5:16, 7:11, 7:12, 7:15, 10:12, 11:22, 13:11, 13:19, 23:18, 27:23, 28:3, 30:10, 31:5<br/> <b>Vice</b> [1] - 1:11<br/> <b>vice</b> [3] - 3:15, 13:25, 14:5<br/> <b>visions</b> [1] - 21:22<br/> <b>visit</b> [1] - 32:13<br/> <b>volume</b> [1] - 13:5<br/> <b>vote</b> [1] - 31:20<br/> <b>voting</b> [7] - 3:7, 12:6, 15:8, 16:25, 28:11, 31:9, 31:23</p> | <p style="text-align: center;"><b>W</b></p> <p><b>want</b> [18] - 8:21, 9:8, 14:4, 17:15, 19:9, 19:22, 20:24, 21:1, 22:3, 22:5, 22:10, 23:24, 23:25, 24:17, 29:2, 30:3, 30:15, 32:25<br/> <b>wanted</b> [6] - 10:6, 12:1, 17:19, 18:17, 24:13, 25:24<br/> <b>wanting</b> [1] - 18:20<br/> <b>wants</b> [2] - 30:14, 32:2<br/> <b>was</b> [19] - 3:22, 4:1, 4:3, 4:6, 4:13, 4:19, 13:19, 16:11, 19:7, 19:15, 20:17, 21:11, 24:14, 26:16, 26:19, 28:8, 31:10<br/> <b>was there</b> [2] - 19:2, 20:13<br/> <b>way</b> [9] - 7:9, 9:21, 21:11, 25:3, 30:6, 30:12, 32:19, 34:12<br/> <b>ways</b> [3] - 7:21, 8:25, 19:20<br/> <b>we</b> [125] - 2:13, 4:3, 4:21, 5:12, 6:4, 6:17, 6:19, 6:25, 7:1, 7:6, 7:24, 7:25, 8:4, 8:7, 8:13, 8:14, 8:17, 8:19, 9:8, 9:10, 9:13, 9:17, 9:20, 10:4, 10:6, 10:7, 10:9, 10:10, 10:14, 11:2, 11:4, 11:8, 11:13, 11:15, 11:16, 11:18, 11:21, 11:23, 11:24, 12:13, 12:22, 12:25, 13:3, 13:6, 13:9, 13:11, 13:14, 13:15, 13:24, 17:6, 17:9, 17:18, 17:22, 18:1, 18:22, 18:23, 18:24, 18:25, 19:1, 20:4, 20:6, 20:9, 20:12, 20:19, 20:24, 20:25, 21:1, 21:2, 21:15, 21:16, 22:1, 22:2, 22:3, 22:4, 22:22, 22:25, 23:16, 23:17, 24:2, 24:10, 24:11, 25:4, 25:18, 26:10, 26:22, 27:20, 27:22, 28:2, 28:13, 28:20, 28:22, 28:24, 28:25, 29:3, 29:4, 29:6, 29:9, 29:24, 30:7, 30:10, 30:12, 30:18, 31:2, 31:3, 31:13, 31:15, 31:21, 32:11, 32:12, 32:19, 32:21, 32:24, 33:5<br/> <b>we'll</b> [6] - 18:13, 23:7, 24:7, 24:12, 25:9, 30:23<br/> <b>we're</b> [15] - 8:16, 8:25, 9:2, 9:6, 11:25, 14:2, 17:13, 22:3, 23:3, 24:9, 25:12, 27:9, 30:16, 31:19, 32:14</p> |
|---|---|--|--|

|  |  |   |
|--|--|---|
| <p><b>we've</b> [3] - 8:22, 8:23, 31:14</p> <p><b>web</b> [2] - 16:20, 23:13</p> <p><b>website</b> [1] - 14:20</p> <p><b>weeks</b> [3] - 10:4, 10:11, 13:9</p> <p><b>WEISER</b> [7] - 1:12, 2:21, 19:18, 26:12, 26:20, 27:7, 27:17</p> <p><b>Weiser</b> [1] - 2:22</p> <p><b>welcomed</b> [1] - 5:13</p> <p><b>well</b> [4] - 3:21, 9:15, 11:19, 20:16</p> <p><b>WENDY</b> [1] - 1:12</p> <p><b>Wendy</b> [2] - 2:21, 19:25</p> <p><b>were</b> [13] - 17:22, 19:6, 20:10, 22:25, 24:5, 24:6, 24:22, 28:13, 30:10, 30:11, 30:25, 31:4, 31:8</p> <p><b>West</b> [1] - 1:4</p> <p><b>what</b> [22] - 4:3, 4:20, 8:4, 8:17, 9:7, 9:8, 9:24, 10:3, 13:17, 17:22, 18:12, 19:15, 20:2, 23:5, 25:11, 26:2, 28:9, 29:23, 30:11, 30:25, 32:14</p> <p><b>what is</b> [1] - 25:12</p> <p><b>what's</b> [1] - 18:14</p> <p><b>when</b> [6] - 6:14, 11:16, 13:20, 18:22, 18:24, 31:15</p> <p><b>where</b> [3] - 11:13, 12:17, 17:6</p> <p><b>Whereas</b> [4] - 14:8, 14:18, 14:22, 14:25</p> <p><b>whereas</b> [3] - 14:12, 15:4, 16:12</p> <p><b>WHEREOF</b> [1] - 34:14</p> <p><b>Whereupon</b> [1] - 33:6</p> <p><b>whether</b> [7] - 6:25, 20:5, 21:11, 22:15, 23:22, 26:22, 26:23</p> <p><b>which</b> [17] - 3:18, 4:8, 8:13, 8:15, 9:19, 9:22, 11:25, 12:16, 17:6, 19:5, 20:21, 21:14, 21:25, 26:15, 26:16, 29:25, 30:12</p> <p><b>while</b> [2] - 7:3, 12:21</p> <p><b>who</b> [11] - 5:17, 6:18, 9:9, 23:15, 23:19, 24:11, 26:3, 28:5, 29:17, 30:19, 30:22</p> <p><b>who are</b> [3] - 21:17, 27:13, 27:14</p> <p><b>why</b> [1] - 23:3</p> <p><b>wide</b> [1] - 15:2</p> <p><b>widespread</b> [2] - 12:3, 15:5</p> <p><b>will</b> [44] - 6:24, 8:13, 9:3, 9:11, 9:15, 9:17, 9:19, 9:22, 10:7, 10:10, 12:16,</p> | <p>12:18, 13:1, 13:7, 13:14, 13:21, 13:24, 19:16, 22:23, 23:2, 24:2, 24:10, 24:11, 25:14, 25:15, 25:16, 25:17, 26:10, 27:5, 27:6, 29:9, 29:14, 29:15, 29:17, 29:19, 29:23, 29:24, 29:25, 30:9, 31:1, 31:2, 31:5</p> <p><b>with</b> [27] - 2:13, 2:19, 3:24, 6:6, 7:11, 9:23, 10:1, 10:11, 10:19, 13:12, 19:25, 21:1, 22:6, 22:16, 25:9, 25:11, 26:9, 27:6, 27:10, 27:11, 27:12, 27:16, 27:24, 29:6, 32:21</p> <p><b>within</b> [4] - 13:6, 21:3, 25:15, 34:7</p> <p><b>without</b> [1] - 27:3</p> <p><b>withstand</b> [1] - 19:13</p> <p><b>WITNESS</b> [1] - 34:14</p> <p><b>woman</b> [1] - 5:8</p> <p><b>wonder</b> [1] - 26:20</p> <p><b>wondering</b> [1] - 26:22</p> <p><b>words</b> [2] - 2:11, 22:14</p> <p><b>work</b> [10] - 7:24, 10:14, 10:15, 10:25, 13:1, 13:14, 13:15, 16:14, 26:7, 28:10</p> <p><b>worked</b> [3] - 2:19, 3:24, 6:10</p> <p><b>working</b> [2] - 10:19, 29:6</p> <p><b>works</b> [1] - 25:2</p> <p><b>world</b> [1] - 4:5</p> <p><b>would</b> [12] - 7:22, 10:17, 17:5, 19:21, 19:22, 20:3, 20:6, 23:7, 25:2, 27:25, 31:18, 32:22</p> <p><b>written</b> [6] - 13:6, 14:3, 14:13, 16:16, 20:19, 23:23</p> <p><b>wrong</b> [1] - 20:10</p> <p><b>www.nyc.gov/charter</b> [1] - 32:13</p> | <p><b>York</b> [16] - 1:4, 2:2, 4:2, 4:4, 4:12, 5:1, 5:5, 5:9, 5:12, 6:4, 14:7, 14:8, 29:21, 31:18, 34:7</p> <p><b>YORK</b> [1] - 34:3</p> <p><b>Yorkers</b> [3] - 5:14, 11:22, 15:3</p> <p><b>you</b> [28] - 2:5, 6:13, 6:18, 6:20, 8:16, 10:12, 12:17, 13:12, 17:25, 18:16, 19:25, 20:22, 22:9, 22:17, 23:13, 24:23, 25:11, 25:17, 27:9, 27:17, 28:4, 29:2, 29:8, 29:12, 30:14, 30:15, 31:20, 32:6</p> <p><b>you'll</b> [1] - 27:13</p> <p><b>you're</b> [4] - 8:18, 21:21, 24:20, 31:19</p> <p><b>younger</b> [1] - 31:23</p> <p><b>your</b> [3] - 16:12, 21:4, 25:21</p> <p><b>yours</b> [1] - 22:1</p> <p><b>yourself</b> [1] - 6:18</p> <p><b>youth</b> [1] - 6:4</p> |
|  | <p><b>X</b></p>  |   |
|  | <p><b>X</b> [2] - 1:1, 1:7</p>   |   |
|  | <p><b>Y</b></p>  |   |
| <p><b>yeah</b> [3] - 4:19, 18:1, 22:19</p> <p><b>year</b> [1] - 4:20</p> <p><b>years</b> [4] - 4:17, 5:21, 7:5, 31:19</p> <p><b>yes</b> [8] - 7:1, 17:11, 24:2, 25:23, 32:5, 32:6, 32:9, 33:3</p> <p><b>Yes</b> [1] - 22:17</p> <p><b>yet</b> [3] - 18:23, 23:5, 26:4</p> <p><b>YMCA</b> [1] - 6:4</p>   |  | <p>° [4] - 33:9</p>   |