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5	DEPARTMENT OF YOUTH & COMMUNITY DEVELOPMENT	
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7	BEACON COMMUNITY CENTERS RFP PRE-PREPOSAL CONFERENCE	
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9	EDIN 2001/1001/	
10	EPIN: 26016I0016	
11	2 Lafayette Street	
12	New York, New York	
13	May 11, 2017	
14	2:02 p.m.	
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18	B E F O R E: ZENAIDA MARIE WHITE,	
19	DYCD Assistant Deputy Agency	
20	Chief Contracting Officer,	
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22	The Moderator	
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3	APPEARANCES:	
4	PANELISTS:	
5		
6	Wanda Ascherl, Senior Director, Community	
7	Centers & Strategic Partnerships	
8	Verena Diem, HHS Accelerator	
9	Robert Frenzel-Berra, Director, Research	
10	and Program Development	
11		
12	Darryl Rattray, Associate Commissioner,	
13	Community Centers & Strategic	
14	Partnerships	
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16	Michelle Rosa, Senior Program Manager of	
17	City Wide Programs	
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THE MODERATOR: Good afternoon.

and thank you so much for joining us today.

On behalf of Commissioner Bill
Chan, I would like to welcome you to the
Department of Youth and Community Development's
Pre-proposal Conference for Beacon Community
Centers' Request for a Proposal. My name is
Zenaida Marie White. I'm the Assistant Deputy
Agency Chief Contracting Officer. And I have
the honor of presenting for you, moderating for
you. I will pretty much be overseeing this
session this afternoon.

Beginning with the New York City
Department of Youth and Community Development,
DYCD, invests in a network of the community
based organizations and programs to alleviate
the effects of poverty and to provide
opportunities for New Yorkers and communities
to flourish. Empowering individuals,
strengthening families, investing in
communities. So let's be happy and excited.
That's why we're here today, right?

And with me I have a dynamic

1	Proceedings - May 11, 2017
2	panel, beginning with Darryl Rattray, the
3	Associate Commissioner for Community Centers
4	and Strategic Partnerships.
5	Next to him is Wanda Ascherl,
6	Senior Director of Community Centers and
7	Strategic Partnerships.
8	And we have with us Robert
9	Frenzel-Berra, Director of Research and Program
10	Development, who will be on hand to help with
11	the question and answer segment.
12	And we have a special guest from
13	the Department of Education, Michelle Rosa,
14	Senior Program Manager of City Wide Programs.
15	And we also have with us Verena
16	Diem, from HHS Accelerator.
17	I know you want to hold your
18	applause to the end, so let's just thank the
19	panel we have that has come together to help
20	you with all your questions and clarifications.
21	All right, so before I turn this
22	conference over to the panel, I want to review
23	today's agenda. Welcome to the panel

introduction, RFP time line and requirements,

HHS Accelerator presentation. There is going

24

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to be a Beacon Community Center overview

presentation by our New York City Department of
Education. We are going to review some HHS

Accelerator requirements, then we are going to
turn to the questions and we'll hopefully have
all your answers. Okay.

The RFP timeline, the proposal due date and time of proposal due date for this RFP is May 24th, 2017 at two p.m. All proposals must be submitted in the HHS Accelerator system. In order to respond to this RFP, you must be pre-qualified in the HHS Accelerator system. DYCD will not be accepting any hard copies of proposals.

Also, please note that due to the tight time line we have in order to put these services in place for September 1st, there is no extension to this deadline at this time.

However, if something changes, we'll be sure to issue an addendum to extend the deadline. And to date three addenda have been issued to this RFP. We anticipate that we will be in a position to make the award announcement in the HHS Accelerator system sometime in the summer

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And anticipated contract terms for these contracts is September 1st, 2017 to June 30th, 2020, with an option to renew for up to three additional years. The first year of this contract term is ten months. The second and third year will be twelve months each. If you have any questions when the pre-proposal conference concludes, you may submit all your questions to rfp@dycd.nyc.gov. And because we love deadlines so much, we have put a deadline for those questions as well. The deadline is May 17, 2017. That will enable us to give you a response before this submission deadline.

Okay. And now, to go further with the HHS Accelerator system, we have Verena Diem. She's going to come and give you some information about pre-qualifying and proposal submission. Thank you.

MS. DIEM: I'll try to go without the microphone, but if you can't hear me --

MS. DIEM: Speak up more. All

AUDIENCE MEMBER: We can't.

right. All right.

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My name is Verena. I am here from the Mayor's Office of Contract Services. I'm part of the learning management team. We are the team that creates all the materials, learning materials for Accelerator. We are the team that holds the -- runs the help desk. So if you have any questions, if you want to write it down, our new mail address help@mocs.nyc.gov. That's our new mail for all systems related questions regarding HHS Accelerator.

about five years ago under Michael Bloomberg to speed up and simplify the City's procurement process. So just only five years ago. Before that everything was still paper based. It has now moved into an online system. And there's actually a policy procurement board rule that states that all of the City's requests for proposals have to be released via the system by Accelerator, and all of the proposals have to be submitted via Accelerator. So it's actually written into law, it's a requirement.

In order to -- too loud -- in

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order to review the RFP details and in order to submit proposals, providers have to be pre-qualified. I'll go into that in a minute. But that's the requirement, in order to see details of an RFP and to submit a proposal.

Once you're pre-qualified for at least one service, you can look up the RFP's, and if one of the services in the RFP mentions your pre-qualified service, you would be eligible to propose, you would see that in the system.

And it's really important, the deadline was mentioned before, May 24th at two p.m. It's really important to get pre-qualified in time if you are not pre-qualified yet. I would recommend you do it as soon as possible. It takes about three to four days to get approved in Accelerator. And to submit a proposal it also takes a couple of -- a couple of hours in case there's questions. So make sure you start early, not on the day of the 24th, try to do it as early as you can.

This slide here shows two

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Proceedings - May 11, 2017 screenshots of what the prequalification application is all about. So if you're not prequalified yet, you might want to take a look at that. It shows the two parts that consists -- that comprise that application. There's a business application that you have to fill in where you're basically sharing with us who you are, you will be sharing your foundational documents, you would be telling us how your organizational structure is, you would be sharing with us details of your filings, your board, all of that information would be provided as part of the business application. And there's a second part to it, the service application, where you're basically sharing with us what you do. You would be selecting all the services that apply to your organization. And you would have to upload one proof that you are able to deliver that service.

There's three options to demonstrate a service capability. You can either upload a contract or grant information, or you could upload a resume of a key staff

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member, or you could upload a capability

statement, which is basically just a short

essay on what your organization does, how

you're delivering the services. So one of

those three options are required in order to

submit sufficient proof that you can deliver

the services. You would then submit the

application. And, like I said before, it takes

an average of three to four days for our policy

team to approve you as a prequalified provider

in the system.

Once you are prequalified, you then can go to the procurements tab in the system. That's our procurement road map we call it, which is where you would be seeing all of the City's procurements, the RFPs are listed here. And you can see under provider status you would be able to see for which RFPs you're prequalified for an "eligible to propose." To submit a proposal, you would want to click on the hyperlinked procurement title. That would allow you to go to the procurement page. You would see all the details on there, you can download all of the RFP documents on that page.

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And to submit a proposal you would want to go to Proposal Summary, click on "add new proposal," there's a button. You would then fill in some contact details. You would be uploading your proposal and any other required documents that are required as part of this proposal submission process. You would be adding a location of where you're delivering the services.

And the last screenshot here on the left hand side shows you that a level two user in the system would be able to submit the proposals. So somebody who has been authorized to submit the proposal can then enter their user name and password and officially submit this proposal.

You should be -- once you have submitted the proposal, make sure to check that the status of your proposal is listed as submitted. So it would list your proposal title right there in the system. You can always go back to it, and it should say submitted and show the date on when you actually submitted the proposal. There should

1	Proceedings - May 11, 2017
2	also be a green confirmation bar showing up
3	confirming that you have successfully submitted
4	your proposal.
5	And, as I said, if you have any
6	questions, again, our help desk is more than
7	happy to help you. We try to be very
8	responsive. We try to respond within an hour
9	to any questions you have. So feel free to
10	email us at help@mocs.nyc.gov. And if you want
11	to talk to somebody, just indicate in the email
12	that you would prefer to be called back and
13	we'll be happy to call you back.
14	Do you take questions or
15	THE MODERATOR: That's it.
16	MS. DIEM: Okay.
17	THE MODERATOR: Thank you, Verena.
18	And now we are going to have our
19	Beacon Community Center overview. And I'd like
20	to welcome Wanda Ascherl, Senior Director,
21	Community Centers and Strategic Partnerships.
22	Let's welcome Wanda to the podium. You're
23	going to be working with her a lot if you get

MS. ASCHERL: Thank you.

an award, so let's welcome Wanda.

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1	Proceedings - May 11, 2017	
2	Good afternoon. Good afternoon.	
3	(Chorus of "good afternoon.")	
4	MS. ASCHERL: All right.	
5	Okay, so as Zenaida mentioned, I'm	
6	going to briefly go over program design,	
7	proposed staffing structure and targeted	
8	enrollment information.	
9	So a little bit about the you	
10	can hear me right. Okay.	
11	A little bit about the Beacon	
12	Community Center. We're not your typical	
13	afterschool program that's three to six Monday	
14	through Friday. It's primarily designed to	
15	meet the needs of the community, and strengthen	
16	local communities with a focus on youth, family	
17	and community development resources.	
18	The de Blasio administration has	
19	committed 6.2 million in fiscal year '18 to	
20	establish eleven new Beacon programs in	
21	underserved communities.	
22	Sites selected were based on two	
23	primary analyses: The first one was youth	
24	population by borough; and the second, in	

partnership with New York City Department of

1	Proceedings - May 11, 2017
2	Education, identifying schools with similar
3	with limited to no services.
4	This RFP is informed by DYCD's
5	mission and vision to alleviate the effects of
6	poverty by drawing on the strengths of
7	individuals and communities. There are six
8	overarching programming goals that drive the
9	operation of services.
10	We promote positive development by
11	providing safe environments, supportive
12	relationships, high expectations and family
13	engagements.
14	We function as a neighborhood hub
15	that helps community members access services
16	and strengthen community bonds.
17	We provide opportunities for all
18	participants to develop skills.
19	We strengthen community life by
20	expanding partnerships, tapping into City
21	resources, and connecting community resources
22	to the Beacon.
23	We support student engagement in
24	school, including among students with chronic

25

absenteeism.

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And, lastly, we ensure participants and community members are viewed as potential contributors to the Beacon and the community.

Now we're going to look a little bit at how this overall translates to program services.

So there are going to be three program activity designs.

One is drop-in. These are activities that are not structured in scope but can be used as a vehicle to recruit and engage youth/adults in regularly scheduled activities. Some activities may include, but it's not limited to, open gym, team lounge, and one-off informational sessions.

The second one are planned activities. And these activities have a clear purpose and objectives. They have clearly articulated goals, with learned -- with learning goals and skill gains, and typically follow a curriculum or a set of lesson plans and require regulator attendance.

And the last one is community

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2	events. And they're designed to reflect the	
3	interests and needs of the community. All	
4	Beacon programs will be expected to provide a	
5	minimum of three events per year, including one	
6	on health.	
7	Within the program activities	
8	there are five core elements that will be	
9	represented throughout these activities. One	
10	of the first ones is based on education,	
11	academic support, literacy classes, vocational	
12	training.	
13	The second one, community building	
14	and leadership, which looks like civic	
15	engagement, service learning.	
16	Health in the form of sports,	
17	yoga, nutrition.	
18	The fourth one is employment and	
19	financial security, looks for career	
20	opportunities, internship, financial literacy.	
21	And the last one is recreation and	
22	enrichment, forms of arts, arts projects, book	
23	clubs, theater groups.	
2.4	DYCD anticipates administering	

customer service satisfaction surveys where we

1	Proceedings - May 11, 2017
2	are looking for 80 percent respondents
3	indicating satisfaction of services. That
4	Beacons are making internal, external referrals
5	to address needs and to assess participant
6	motivation, self-awareness and decision making
7	through the use of a social/emotional learning
8	outcome based survey tool.
9	The next two slides I'm going to
10	cover staffing structure. So there are key
11	staff positions. Beacon director, outreach
12	coordinator, and other staff to provide regular
13	and substantial direct services to youth and
14	adults.
15	The full time Beacon director will
16	have a bachelor degree or higher with a minimur
17	of five years of relevant experience.
18	Responsibilities may but are
19	responsibilities include but are not limited
20	to:
21	Overall responsibility for
22	administration of program;
23	Coordinate with the principal of
24	host school and other community stakeholders;

Represent the program at school

		19
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2	leadership meetings; and	
3	Work with staff to ensure quality	
4	of activities.	
5	The second position mentions the	
6	Outreach Coordinator. And this person would	
7	engage with youth who would otherwise not be	
8	enticed to enroll in the program, as well as	
9	work with chronically absent youth identified	
10	as part of the Beacon goals. As well as	
11	adults.	
12	The other position is the Resource	
13	Coordinator. And this is more of a function.	
14	So this role can be assumed by either the	
15	Beacon Director and/or other staff person. And	
16	this person would be responsible for	
17	coordinating and making referrals.	
18	So all staff, employed or	
19	volunteer:	
20	Must be familiar with the	
21	neighborhood;	
22	Have the necessary language skills	
23	to effectively communicate with and serve	
24	non-English speaking participants;	
25	Linguistic and communication	

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2	skills to be able to reach out and interact
3	with newcomers to the city in positive ways and
4	respond effectively to their needs;
5	Have the experience and managerial
6	skills needed to provide, lead and coordinate
7	activities for adults.
8	I've only mentioned four, but
9	there are obviously seven levels.
10	The other thing that I want to
11	mention is that all of our programs are New
12	York State SACC, must adhere to New York State
13	SACC regulations. So all of them will be SACC
14	licensed to operate.
15	DYCD expects all the programs and
16	supports to recognize and value the strengths
17	and capacities of individuals and communities.
18	Our approach will take will be in three
19	forms.
20	The first one are strength-based
21	frameworks. We are going to encourage all
22	programs to follow these frameworks.
23	The first one is positive youth
24	development, which is an asset based approach

that fosters healthy development and resilience

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2	by offering a safe environment and sense of
3	belonging.
4	The second framework is social and
5	emotional learning, which involves intentional
6	development of skills, including
7	self-awareness, self-management, social
8	awareness, relationships, and decision making.
9	And the third framework is youth
10	leadership, which builds upon social/emotional
11	competencies by adding a focus on action and
12	reflection.
13	The second one is offering is
14	ensuring that we are offering a safe and
15	welcoming and inclusive environment.
16	And the third one is family
17	engagement, which comprises of three critical
18	elements, communication, participation, and
19	mutually beneficial partnerships.
20	Now I'm going to go into the
21	annual target population and service level.
22	So this chart represents the
23	summer and school year target population. So
24	all Beacon programs are required to provide

activities and services to a minimum of 1,200

Proceedings - May 11, 2017 school age youth, families and adults ages 22 years and older, including seniors, for the fiscal year.

So if you'll look at the chart,
I'm going to start from the bottom up. So the
1,200 consists of 500 adults that would attend
a community event. It would consist of 100
adults 22 years and older to participate in
planned or drop-in activities. And 600 youth
under the age of 22, that would be considered
enrolled after three visits.

I'm going to go deeper with the 600 because that's the area -- an area -- a large population.

We're expecting that all Beacons enroll at least 100 elementary, 100 middle school students, and 100 high school age youth. Again, as I started when we came to the slide, this is based on a school year population.

Now I'm going to concentrate on the 200 that would be served during the school year. So all programs would be expected to serve -- this is going to be the primary population, based on the community needs.

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We're expecting programs to serve 200 youth during the school year. At least 100 must reflect the grade levels of the whole school. The other 100 can represent any other grade level and/or the community.

So the RFP is design to allow for flexibility based on school and community needs. So once you have your proposal, I know many of you have been meeting with your principals, you're pretty much going to tailor your services based on the grade level of the school and the community needs. So there's a lot of flexibility that we're allowing through this RFP. So if you are planning to serve a group of elementary, K to five students, the average daily attendance is 80 percent. middle school, sixth through eighth, we're expecting 150 hours per participant per school year. And for high school age we are expecting a hundred hours per participant per school year. But again, you have that flexibility from the 200 to decide the population that you're going to serve.

Minimum hours per week is 42 hours

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over six days, Monday through Friday.

Weekends, end of the school day, and no later

than ten p.m. And on weekends to be negotiated

with the whole school. And obviously, again,

community need.

Summer. So proposers must choose one of the three options set out below. So under all three options, the Beacon must offer a summer camp program for at least some elementary grade students. And we say some, again, to allow for that flexibility. You can determine what that some is for you and your community.

So there are three options.

Option one. Monday through Friday, 70 hours; weekends, seven hours; and which comes out to a total of 77 hours. This is eight a.m. to ten p.m., Saturday or Sunday from three p.m. to ten p.m. The minimum enrollment requirement is 175.

For option two, the hours would be eight to six Monday through Friday, but there's a little bit more flexibility to allow you to extend your summer camp hours, either Monday

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2	through Friday, any day during the week and/or
3	Saturday or Sunday. But again, you have that
4	flexibility. With that said, should you choose
5	option two, the expectation is that you're
6	serving 225 participants.
7	For option three it's Monday
8	through Friday, 50 hours, eight to six, total
9	of 350 hours. But the expectation in that
10	model would be that you're serving 275 students
11	during the summer.
12	MR. VEREEN: Students or
13	participants?
14	MS. ASCHERL: Participants.
15	THE MODERATOR: Save questions
16	until the end.
17	MS. ASCHERL: Oh, sorry.
18	Why did you do that.
19	MR. VEREEN: That's a big
20	difference, that's a major difference.
21	MS. ASCHERL: So okay. So again,
22	so when I said earlier minimum of 1,200
23	participants, so if you're looking towards the
24	bottom and you're seeing option three, then the
25	expectation of the minimum enrollment, should

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you choose option three, the minimum enrollment

for the contract is 1,300.

Last but not least, community partnerships. It is anticipated that proposers have a strong community connection and sound knowledge of services in the neighborhood.

Contractor would have a minimum of three community partnerships, and the agreements must be submitted along with the proposal.

Each Beacon must have an advisory council that meets at least four times a year.

And to ensure that middle and high school youth have meaningful leadership opportunities, the Beacon would either ensure youth are adequately represented on the advisory council or establish a separate youth advisory council.

And just as a reminder, as you're submitting your agreements, the description -- to include description of services, type of service that will be provided, and description of process for making referrals if the partnership involves referrals.

		- '
1	Proceedings - May 11, 2017	
2	Thank you for your time.	
3	THE MODERATOR: Thank you, Wanda.	
4	And I'd like to take this time to	
5	remind you, if you have not been to a	
6	pre-proposal conference, that we do have a	
7	question and answer segment. So if there's a	
8	question regarding the presentation or anything	
9	related to the RFP, we are going to give you	
10	the opportunity to come ask your question. But	
11	for now please write it down. And thank you	
12	for allowing us to get through this	
13	presentation. We're almost done.	
14	So now I'd like to welcome to the	
15	podium our special guest from the Department of	
16	Education, and that is Michelle Rosa. She's	
17	going to come and present the segment for the	
18	New York City Department of Education.	
19	MS. ROSA: Good afternoon,	
20	everybody.	
21	(Chorus of "good afternoon.")	
22	MS. ROSA: I hope everyone is	
23	doing well.	
24	The Office of Community Schools is	
25	led by our executive director. Oh, sorry. My	

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name is Michelle Rosa. I'm from the Office of

Community Schools. And I'm the Senior Program

Manager of City Wide Programs for the

Department of Education.

The Office of Community Schools is led by our Executive Director, Chris Caruso. It's very similar to the DYCD model, we kind of copied from them a little bit. We contract with CBO partners to work with schools. We are the team that supports the community schools that are program managers. And I lead the strategic partnership team at the Office of Community Schools, along with two program officers, Carrie Cesario (phonetic) and Nadia Telacum (phonetic.) And their main jobs -- our main job is to cultivate and support partnerships with city agencies, such as a DYCD. We work closely with our colleagues here at DYCD to ensure partnerships at the school level provide support as necessary.

So here's our goal at the Office of Community Schools. The Office of Community Schools supports schools to work with community based organizations to become places where

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children have opportunities to learn, gain skills, create joy, and have experiences that ignite curiosity and allow children to discover their passions and talents.

We all know that this just doesn't happen during the school day. It takes collaboration and partnership. Like the saying, it takes a village to raise a child, this is part of it. It takes a community. And I know that a lot of community based organizations in our neighborhoods provide that support, whether it's an after school, on the weekends, it's summer camp, that's sometimes where these things do happen.

So one of the things that we have done before when the RFP came out was to have discussions with superintendents and principals about the Beacon RFP so they understood who is DYCD, what is a Beacon, what is a Beacon RFP, and what entails true partnership between both.

We do believe that a positive and productive relationship between the Beacon and the whole school is fundamental in program success. We ask principals to set time with

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stakeholders, or their SLT team, to create a
team to interview the CBO providers that will
be connecting with them. So when you're ready,
have connected with some principals, and I'm
sure other CBOs are starting to reach out to
some of the host schools.

And this is kind of like the process that we've discussed with some of the principals and the superintendents in collaboration with DYCD. And one of them is a School Partnership Agreement, also known as SPA or SPA, is a minimum requirement for this RFP. Principals will need to sign off on a School Partnership Agreement and proposals will not be considered without the principal's signature. We have discussed with principals to sign multiple SPAs, and each of those that are signed will be considered on the application.

The Office of Community School has worked very closely, like I mentioned, with DYCD to prioritize and strengthen relationships in this new RFP. For instance, the host school principal and CBO leadership will be expected to collaborate. It is expected that the

Proceedings - May 11, 2017 selected proposer will involve the school principal in the selection of the Beacon director, of course in collaboration.

Additional items for the -- as part of the SPA and interview with principals and the SLT is:

Principals will identify a liaison from his or her staff to facilitate ongoing communication. Because communication is key, whether it is for the writing of the proposal or once the selection process is made.

Beacon directors are being part of the school governance structure, such as the SLT team or the school building council.

meetings with principal or designee. Sometimes it's hard to get the principal to be that one person because they're balancing different priorities, but at least having that one person that you know that you can go to and be that liaison between the school is very important.

Identifying space, and this is like number one, you know, your best friend is the custodian to help with this too sometimes.

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But it's identifying space and including resources that the school might have that you might be able to use during the hours that the school is not utilizing those things.

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Beacon staff will work with the whole school to develop a strategy to reduce chronic absenteeism. Wanda mentioned the outreach coordinator earlier. This is something that they might be able to support, as well as family engagement that Wanda was mentioning earlier, that might be something that you might want to share data with the school, the school share data with you who are those students that are not making it to school, who are those families that they're having an issue or having trouble reaching out to them, because maybe they don't respond to the school but they may respond to some of the Beacon staff members because they might speak the language; many different reasons.

The school partnership will ensure alignment between the Beacon programs and other services that help support the needs of the community.

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Okay. Over here we listed principles for effective school and CBO partnerships. These are just a few.

Planning collaboratively from the That means -- I was going to say pen start. and paper for writing of the RFP, but not really because you have to submit it in HHS Accelerator, so typing it, probably computer and fingers on board, to ensure that you are talking with the principal or community members and seeing, collaborating together to ensure that you're meeting -- you're aligning your goals, seeing what's the vision, what are your needs. Principals should be having these conversations with you and asking questions, and vice versa, you should be asking them these questions as well. And that's for the planning process.

In terms of programming, setting ground rules, what's expected, what's not expected, what's okay, what can you deliver.

Don't say that you could deliver the world because that's not true, and being realistic in what your CBOs can do. Smart small, build

Proceedings - May 11, 2017 gradually, share decision making. That's -- when you clarify the vision, that will definitely help.

To help schools and principals understand the Beacon model in this specific RFP, one thing that we did was to DYCD and DoE posted a webinar for principals earlier this week so that they have a better understanding of this. And we'll be emailing, for those that were not able to make the webinar, emailing the information as well. But it's very much exactly what we're presenting right now.

And I noted here, it might sound simple but it goes a long way, is introducing key staff both from the Beacon program or those key staff from your organization, so if you're not a Beacon provider, and as well as from the school, who are those key people that you want to get to know, because that makes relationship building very important.

Building a vision together as part of this RFP is definitely a key, and that's always a start. These principles are both for reporting during the interview process, but

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2	become even more crucial once the selection
3	process is made and the program begins.
4	Thank you, and good luck to
5	everybody.
6	THE MODERATOR: Thank you,
7	Michelle.
8	And now we're going to go through
9	some post award requirements. Upon signing in
10	you should have received an FAQ sheet regarding
11	the public assistance hiring commitment rider.
12	We just want to make sure that you have that
13	sheet to take with you. It has some key
14	information. And if you didn't receive it,
15	please be sure to grab one on your way out.
16	Responsibility determination. How
17	many of you are familiar with responsibility
18	determinations, that your organization, upon
19	award, has to be determined responsible? I see
20	some nodding, some okay, so a couple of
21	people know what I'm speaking of. But we just
22	want to make sure, because it is a requirement,
23	for all contractors to be determined

responsible in the post award phase, we want to

make sure that you check your VENDEX filings,

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1	Proceedings - May 11, 2017
2	make sure they're up to date. Check your
3	charity filings, ensure that they're current.
4	And if you have any outstanding liens or
5	adverse information, review that to make sure
6	it's all been resolved. Unresolved issues
7	often cause significant delays in the post
8	award process. And, as you can see, we are on
9	a tight time line to get these awards placed
10	for September 1st. So we just wanted to
11	highlight that for you.
12	Okay, Notice for Proposer's
13	Subcontractor Compliance. Subcontracting is
14	allowed subject to the following conditions:
15	The contractor must identify the
16	subcontractor in the proposal;
17	The subcontractor expectations set
18	out in the RFP equally apply to any
19	subcontractor;
20	Services provided by the
21	subcontractor must be integrated into the
22	overall programming design;
23	No more than 30 percent of the
24	program budget may be subcontracted;
25	All subcontractors and

Proceedings - May 11, 2017 subcontracts are subject to DYCD approval before any expenses are incurred or any payments are made to them by the prime contractor, and must be reported using the payee informational order.

Note, subcontractors are not required to be prequalified in the HHS

Accelerator system. And they are not required to be non -- sorry, nonprofit organizations.

So we have some important -- additional important information. Beginning with the New York City liability insurance requirement.

The contractor must demonstrate that necessary insurance coverage, commercial general liability, with an insurance of one million per occurrence and two million dollars aggregate. Motor vehicle liability insurance of five million dollars, if applicable, and workers compensation insurance is in place from the first day of the contract by providing an original certificate of insurance naming the City of New York together with its officials and employees as an additional insured. DYCD

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will not be able to proceed with processing an awarded contract until it has obtained proof of the necessary insurance coverage.

2.4

DYCD encourages M/WBE

participation and recommends the utilization of
certified M/WBEs. So all contractors are
encouraged to utilize business and individual
proprietors listed on the New York City online
directory of certified M/WBE businesses,
available at www.nyc.gov/sbs as sources for its
purchases of goods, supplies, services and
equipment using funds obtained through the
agreement.

Contractor is also encouraged to utilize businesses and individual proprietors owned/operated by people with disabilities as sources for its purchases of goods, supplies, services, equipment, using funds obtained through this agreement.

And if I was speaking too fast or it was a lot of information given, have no fear, the transcript, presentation and attendance rosters will be posted to DYCD website for viewing.

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And now for the moment you may have been waiting for is your opportunity to ask questions and get some clarification. And before you come up to ask your questions, I just want to let you know that the question segment is only for the purposes of this RFP, this Beacon Community Center RFP. And when the question and answer session ends, the panel will no longer be available to answer any of your questions. So please, take advantage of this time now.

And when you come up to ask your question, what we ask you to do, I'm going to bring the microphone on this side, you can line up over here, you can come ask questions as many times as you want, just make sure that you always state your name and the name of your organization. And again, our panel is here, ready, willing and able to answer any questions that you may have. And it also is helpful if you state the page of the RFP that pertains to your question. Okay? So please don't be shy, come on up.

MS. McKELVEY: Hi, my name is

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2	Stacy McKelvey. I'm an independent contractor
3	on behalf of the Child Center of New York. I
4	have four questions. The first one is just
5	logistical.
6	Attachment D doesn't allow rows to
7	be added, it prohibits it in the format. Can
8	we change the format to add rows or is there a
9	reason that those rows are not in there?
10	MR. FRENZEL-BERRA: So that's the
11	planned activities, and you've run out of rows.
12	I would say for now you can elaborate in the
13	narrative.
14	Just out of curiosity, how short
15	are we on the rows?
16	MS. McKELVEY: I think it's like
17	five, or six.
18	MR. FRENZEL-BERRA: Five, okay.
19	But we'll consider this issue. But for now, I
20	think our advisement is to discuss it in the
21	narrative.
22	MS. McKELVEY: So my second
23	question is about subcontracting and
24	co-locating. There is a minimum of, or a cap
25	at 30 percent subcontracting, 30 percent

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co-locating, and then within the co-location
section in the beginning of the RFP it states
that 70 percent of program activities have to
be provided by the Beacon provider. Does that
mean that subcontractor activities are
considered services rendered by the Beacon
provider? So, in other words, can we
potentially have a program that has 30 percent
subcontracting and 30 percent co-locating, or,
is it 30 percent either/or?

MR. RATTRAY: So in the scenario you gave in the question, the subcontractors are considered direct service. So we're only capping you, in that scenario, at the 30 percent co-locators.

MS. McKELVEY: Got it. Thank you.

My third question, you -- so on page two of the RFP it's asking us to create a twelve month budget, even though in year one we're only providing services for ten months. So that's obviously adding in that summer component that we're missing. Are we projecting that for a theoretical year one summer, or are we doing that ten months year

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one plus year two? And I ask because the
minimum wage increase will be different in that
year two versus year one, so I want to make
sure we are doing that correctly.
MR. RATTRAY: Let's do a
theoretical year one summary.
MS. McKELVEY: Okay, good, that
actually is super helpful, thank you.
And my last question is about,
it's on page 13 of the RFP, program staffing.
The resource coordinator can be the Beacon
director and it says or, quote, "another senior
staff." Senior staff isn't defined anywhere.
I know key staff is. Can you define senior
staff? And can you also let me know if the
person that we're having perform the resource
coordinator's duties, other than the program
director, has a minimum educational requirement
such as a bachelors degree.
MR. RATTRAY: So we don't specify
minimum qualifications for that staff person.
Senior staff, key staff is someone with

decision making duties, someone that can be

given the additional responsibility with some

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2	assurances.	
3	MS. McKELVEY: Thank you for your	
4	time.	
5	MS. DEHLER: Hi there. My name is	
6	at Johanna Dehler. I'm with Mosholu Montefiore	
7	Community Center. And I have a question	
8	regarding the community partnerships. Because	
9	I was not entirely sure what type counts as a	
10	community partnership and who has to sign them.	
11	The RFP on page 12 says community partnership	
12	arrangements may include ongoing referrals,	
13	joint projects, co-locators of services, and	
14	subcontractors. And that's where the question	
15	came in. I actually sent a question to the	
16	email. And I got an answer back that said yes,	
17	you should actually include subcontractors.	
18	And it says if you have community partners who,	
19	if you are awarded a contract, will become	
20	subcontractors, you would fill out the details	
21	of the proposed partnership on the Community	
22	Partnership Agreement Form.	

So I sent a form to one of our potential subcontractors, and she said oh, I was at the RFP conference yesterday, and since

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44 1 Proceedings - May 11, 2017 2 we are getting paid, we should not be filling out a partnership agreement form. 3 So my question is, are we filling 4 out a partnership agreement form for a 5 6 subcontractor that is going to be in the budget 7 or are we not? 8 MR. FRENZEL-BERRA: You are, yes. 9 MS. DEHLER: Yes, we are filling it out? 10 11 MR. FRENZEL-BERRA: Yes. 12 MS. DEHLER: Okay. MR. FRENZEL-BERRA: And that will 13 14 be also clarified in an addendum. 15 MS. DEHLER: Okay. 16 MR. FRENZEL-BERRA: So it will 17 correct the misstatements from yesterday. MS. DEHLER: Great. So we will 18 19 include them? 20 MR. FRENZEL-BERRA: Yes. 21 MS. DEHLER: So they count, okay. 22 Great. 23 MR. FRENZEL-BERRA: Yes.

MS. DEHLER: All right, thank you

so much.

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2	MS. FU: Hi. My name is Helen Fu.	
3	I'm from the Chinese-American Planning Council.	
4	My apologies in advance, I'm overcoming a cold,	
5	so you might not hear me too clearly. I also	
6	have a clarification regarding the partnership	
7	agreements.	
8	On page 12 of the RFP it says that	
9	the executive director of the partnership	
10	agreement organization should sign the	
11	agreement. But on the revised community	
12	partnership form it says that we can obtain a	
13	signature of a person authorized to sign on	
14	behalf of the community partners. So I wanted	
15	a clarification that we need the executive	
16	director, or if it could be a representative.	
17	MS. ASCHERL: I just want to make	
18	sure, when you mention on the form, you mean	
19	the actual partnership?	
20	MS. FU: The revised right, the	
21	partnership form, right.	
22	MS. ASCHERL: Okay.	
23	MR. RATTRAY: An authorized	
24	designee is fine.	

MS. FU: Authorized is fine, okay.

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2	Thank you very much. That helps a lot. Thank
3	you.
4	And, I'm sorry, I have one more
5	question. Hello. I also want to clarify about
6	the staffing plan. So it was mentioned that a
7	full time Beacon director, resource
8	coordinator, outreach coordinator, is expected.
9	And I just wanted to know if there are any
10	other I guess key staff besides those three
11	that we should include in our narrative in our
12	proposal.
13	MS. ASCHERL: No, those are the
14	only key staff.
15	MS. FU: Key staff, okay. All
16	right, thank you very much.
17	MS. CALLE: Good afternoon. My
18	name is Dennisse Calle from the Coalition for
19	Hispanic Family Services.
20	So I had a question about target
21	population. So let's say I have a middle
22	school student who is an active participant in
23	the Beacon program and who comes to the
24	community event. Will he be will he count

towards that 500 for that target population?

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2	MR. RATTRAY: So at the end of the
3	program year, if you will, the expectation is
4	that you have 1,200 unduplicated participants.
5	So if he's already enrolled in your middle
6	school and he's an enrolled participant
7	counting towards your middle school both dosage
8	enrollment and program enrollment, then the 500
9	are going to have to be unduplicated
10	individuals that aren't enrolled in something
11	else. Does that make sense? So theoretically
12	you would have 501 in your attendance roster,
13	of which we're counting 500.
14	MS. CALLE: Can I follow up?
15	MR. RATTRAY: Go ahead.
16	MS. CALLE: So let's say I have
17	so does it matter? No, that's not okay, I
18	think I got it. Thank you.
19	MR. SWAUGER: Hi. I'm John
20	Swauger from Roosevelt Island Youth Program. I
21	have three questions, some of which I might
22	remember.
23	On attachment D to the schedule of

activities, there's a column on the first table

which asks for hours per week of different

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2	activities. Do you want the number of hours
3	that we would offer per week, or the number of
4	hours we would expect one participant to engage
5	in per week? For example, we might offer gym
6	every day but only expect kids any given kid
7	to be in for two hours a week. So I don't know
8	which number you want. Does that make any
9	sense?
10	MR. RATTRAY: It's the hours of
11	the actual activity per week.
12	MR. SWAUGER: So if we offer gym
13	five days a week for an hour, we should say
14	MR. RATTRAY: Five hours, that's
15	correct.
16	MR. SWAUGER: Okay, thanks.
17	On the next table, the one that
18	gives activities for the first four weeks,
19	should is that should we do that as
20	activities for one participant? Because I
21	don't think there's room if we offer
22	multiple activities in the same time slot,
23	there's not room to list them.
24	MR. FRENZEL-BERRA: Yes. So chart

one you would list all your activities.

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2	MR. SWAUGER: Yes.	
3	MR. FRENZEL-BERRA: All right.	
4	And hours per week and the number. And then	
5	when you go to the schedule, you can list them	
6	in the time period, you can list multiple	
7	concurrent activities.	
8	MR. SWAUGER: And the boxes on the	
9	chart will expand?	
10	MR. FRENZEL-BERRA: Yeah.	
11	MR. SWAUGER: Okay. So we list	
12	all the activities in that time slot, okay.	
13	MR. FRENZEL-BERRA: Yeah.	
14	MR. SWAUGER: Great. Okay, thank	
15	you.	
16	And the third question I had, the	
17	chart that was shown shows that we have to have	
18	at least 500 participants in community events,	
19	but shows only one event necessary per year.	
20	But actually we're supposed to have three,	
21	right? So does that mean that we can get	
22	500 an unduplicated count of 500 people over	
23	the three events?	
24	MR. RATTRAY: That's correct.	
25	MR. SWAUGER: Okay, thank you.	

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2	MR. RATTRAY: And if you achieve
3	the 500 on your first event, you're still
4	required
5	MR. SWAUGER: You still have
6	to do
7	MR. RATTRAY: to do two
8	additional events, at least one of the three
9	being held.
10	MR. SWAUGER: Thank you.
11	MS. FLESHMAN: Good afternoon,
12	panel members. Robin Fleshman from the
13	Children's Aid Society. I had two questions.
14	One question is specifically for
15	this particular site. The school that we would
16	be subcontracting with, partnering with is a
17	middle school, but there's another middle
18	school in the building, and then there's the
19	high school. So the question is for those 200
20	students, can we serve 150 of the middle school
21	students, and then allocate the last 50 slots
22	to either high school or bringing in elementary
23	students from the community?
24	MR. RATTRAY: And you're referring
25	to the 200 participants you identified for the

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2	dosing?	
3	MS. FLESHMAN: Right, yes.	
4	MR. RATTRAY: So the minimum	
5	requirement, because you're in a middle school,	
6	is that at least 100 of your dosage requirement	
7	students are middle school aged participants,	
8	whether they come from the host school or a	
9	school outside of the host school.	
10	MS. FLESHMAN: Okay.	
11	MR. RATTRAY: With that being	
12	said, it's up to you to decide the remaining	
13	breakdown.	
14	MS. FLESHMAN: So we can say we	
15	would rather do 150 middle school?	
16	MR. RATTRAY: Absolutely.	
17	MS. FLESHMAN: And then 50 of the	
18	high school?	
19	MR. RATTRAY: Yeah.	
20	MS. FLESHMAN: Oh, okay cool.	
21	The last question is in reference	
22	to the summer. What qualifies as the	
23	attendance rate for each option, and what age	
24	ranges are we required to serve and in what	
25	amount?	

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2	MR. RATTRAY: So we don't
3	prescribe the numbers. We expect you to give
4	that to us. But one expectation is that there
5	is a cap operating for elementary age
6	participants as well throughout the summer.
7	MS. FLESHMAN: There is a
8	requirement for the summer, okay. And so for
9	the attendance rate is there what qualifies
10	the attendance rate?
11	MR. RATTRAY: We currently don't
12	have a qualification for it.
13	MS. FLESHMAN: Okay. Thank you.
14	MR. BROWN: Good afternoon.
15	Dwayne Brown, St. Nicks Alliance.
16	In our Beacon, one of our Beacons,
17	we also have operate a SYP contract. We
18	have a large fourteen and fifteen year old
19	population there. And we want to look at doing
20	some college exploration for the targeted group
21	of the SYP. And I want to know can we count
22	those numbers or would it be considered double
23	numbers or duplicated?
24	MR. RATTRAY: You can count them
25	as long as the two programs are isolated in

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2	time. So if when there should be an SYP,
3	you're counting them in the Beacon at the same
4	time and getting positive attendance, then
5	that's a no-no. But if they finish their SYP
6	duties and they went to a Beacon activity,
7	that's fine. That would be fine in that
8	scenario.
9	MR. BROWN: All right, perfect.
10	MS. JAMES: Cherry James from the
11	Graham Windham Beacon, Hunts Point.
12	I have a question concerning the
13	schedule and the computer system. When you
14	work on the program, on the paper portion of
15	the program on the computer, and you transfer
16	it into the computer, is there enough room to
17	transfer the two, are we cutting and pasting
18	into the computer? Are we proposing taking it
19	all from what you have, the paper portion, the
20	Word document, I should say, into the computer
21	system, into Excel?
22	MS. ASCHERL: What, into
23	Accelerator? Into Accelerator?
24	MS. JAMES: Into Accelerator.

MS. DIEM: So two things. if you

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are speaking about uploading documents, yeah,
there's an option to upload from your document
work or to upload from your computer. If
you're speaking -- if your question is about
entering information in the fields, there would
be a character tracker. So it tells you
exactly how much -- how long your comments can
be, how much can be filled into that particular
box.

MS. JAMES: Okay. So when I'm working on my schedule, can I work directly into Accelerator to do the schedule, or do I need to do it in the Word document and it's an upload document in Accelerator? Can I work directly into the computer system on the schedule, or should I do it in the Word document and then upload it?

MS. DIEM: Do you want to --

DEREK: I'm Derek from MOCS. I heard the question was do you want to work on the Word document. You can just save that Word document and edit it to your liking, and you can actually attach the PDF in the back or --

MS. ROSA: She's saying if she

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2	could do it directly on the system.	
3	DEREK: But it's a fillable form	
4	though.	
5	MS. DIEM: Yeah, it's a fillable	
6	form.	
7	MS. JAMES: So it's a fillable	
8	form on the	
9	DEREK: It's a fillable form.	
10	MS. JAMES: in the Accelerator	
11	program, or it's a fillable form in the Word	
12	document right now?	
13	DEREK: It's in a fillable form in	
14	the Word document. And then you transfer	
15	MS. JAMES: But then are you	
16	uploading it?	
17	DEREK: Correct, yes.	
18	MS. JAMES: Okay. So I'm working	
19	primarily in the Word document, and then I'm	
20	uploading the majority of material into the	
21	Accelerator.	
22	MR. FRENZEL-BERRA: I think it	
23	allows for either way. You could type directly	
24	into it, or you could work on a separate Word	
25	document, copy and paste it in. But there is a	

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2	word limit in the responses that for your		
3	responses in the structured proposal.		
4	MS. JAMES: Yeah, because I		
5	just it just sounded like I had to do it		
6	twice, and I just want to know if I can just do		
7	it once, you know what I'm saying? It's like		
8	I'm doing it in the one document and I'm doing		
9	it again		
10	MR. FRENZEL-BERRA: You can do it		
11	directly in the field.		
12	MS. JAMES: So I can just do it		
13	right in the field.		
14	MR. FRENZEL-BERRA: Right in the		
15	field.		
16	MS. JAMES: Okay, thank you.		
17	MR. VEREEN: Hello. Joe Vereen,		
18	Flushing YMCA.		
19	The first question I have a		
20	couple. The first question is, we have two		
21	schools in the building, a middle school and a		
22	high school. I know our middle school isn't		
23	listed, but would it be okay if we submitted		
24	partnership agreements with both schools in the		
25	package?		

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2	MR. RATTRAY: Sir so the system	
3	won't actually allow to you submit two.	
4	MR. VEREEN: Okay.	
5	MR. RATTRAY: The requirement is	
6	the school and principal that's listed.	
7	MR. VEREEN: Okay.	
8	MR. RATTRAY: And that's the	
9	minimum requirement that we gave.	
10	MR. VEREEN: All right.	
11	The second question is, in the	
12	presentation today it was stated that the	
13	outreach coordinator is now a mandatory	
14	stand-alone position. In the release it stated	
15	it could fall under another person's	
16	responsibilities. Was that a change? Page 13,	
17	CB.	
18	MS. ASCHERL: Is your question	
19	that the we're now saying that the outreach	
20	coordinator is a stand-alone position?	
21	MR. VEREEN: Yes.	
22	MR. RATTRAY: And is your is	
23	part of your this came up yesterday, and the	
24	question was hey, I have a part time staff	
25	person who does a function for me at certain	

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2	times, can I use that person if I identify the			
3	times that this person will be doing the			
4	outreach program, is that			
5	MR. VEREEN: No. I was planning			
6	on using a full time assistant director or			
7	social worker to do this. But because the			
8	last grant called for an assistant director,			
9	and this one doesn't.			
10	MR. RATTRAY: One more second.			
11	MR. VEREEN: Okay.			
12	MR. RATTRAY: All right. So,			
13	similar to the answer yesterday. That's			
14	allowable; however, the times that the person,			
15	in this case assistant director, is conducting			
16	the outreach coordination work needs to be			
17	clearly defined, and during those times that's			
18	all they should be doing. It shouldn't be a			
19	blended position where, you know, within the			
20	hour they're doing everything within their job			
21	description. It should be clearly defined			
22	times that they're doing outreach.			
23	MR. VEREEN: Clearly			
24	MR. FRENZEL-BERRA: We'll clarify			
25	that in an addendum.			

Proceedings - May 11, 2017 1 2 MR. VEREEN: -- defined times for 3 this job. All right. 4 MR. RATTRAY: We, we -- can I keep 5 qoinq? Because we want that role to be 6 purposeful, we want that role to be 7 intentional. And part of it is to have clearly defined times they're doing it, what they're 8 doing, and it doesn't get overshadowed by the 9 day-to-day operations of something else. 10 11 MR. VEREEN: Okay. You know, 12 that's interesting because of the community needs that we have, sometimes that outreach --13 we don't have necessarily a hard to reach 14 15 population. So it's going to look different at 16 every Beacon. 17 MR. RATTRAY: Absolutely. Okay, all right. 18 MR. VEREEN: 19 And so the other thing is that this whole focus on attendance for the school. 20 21 Well, we're community type, so we are going to have kids coming from different schools. 22 23 how are we supposed to know attendance at every

single school that we are partnered with or

where the kids come from?

24

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2	MR. RATTRAY: Sorry, this is in
3	regard to the chronic absenteeism?
4	MR. VEREEN: Yeah.
5	MR. RATTRAY: The expectation is
6	that the young people, the students that you
7	work with are from the host school.
8	MR. VEREEN: From the host school.
9	And if the host school doesn't have a chronic
10	absenteeism problem, we are good?
11	MR. RATTRAY: Then you don't have
12	to if that's the case.
13	MR. VEREEN: Okay. There's this
14	thing about the public assistance program, that
15	I never heard of before.
16	MR. RATTRAY: Right.
17	MR. VEREEN: So can we talk a
18	little bit more about that, because
19	THE MODERATOR: Unfortunately we
20	don't have anyone here from HRA. But I believe
21	everything you need to know is in that FAQ form
22	you received, and I think there is a contact,
23	right, contact information if you have further
24	questions. Did you get that FAQ form?
25	MR. VEREEN: I got the FAQ form.

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2	THE MODERATOR: Yeah. So you can				
3	contact HRA.				
4	MR. VEREEN: Okay. Thank you.	MR. VEREEN: Okay. Thank you.			
5	MS. JERVES: Hi, good afternoon				
6	everyone. My name is Andrea Jerves. I come	everyone. My name is Andrea Jerves. I come			
7	from HANAC, Inc. And I have a question for the	from HANAC, Inc. And I have a question for the			
8	Community Partners. I understood that they				
9	have to be from the same neighborhood?				
10	MR. FRENZEL-BERRA: Not				
11	necessarily.				
12	MS. JERVES: So they could be				
13	around the area?				
14	MR. FRENZEL-BERRA: Yes.				
15	MS. JERVES: Okay. Thank you.				
16	THE MODERATOR: Are there any more				
17	questions?				
18	MS. DEHLER: One more.				
19	THE MODERATOR: Sure, come up.				
20	MS. DEHLER: It's more a				
21	suggestion than a question.				
22	THE MODERATOR: Your name?				
23	MS. DEHLER: Johanna Dehler,				
24	Mosholu Montefiore Community Center.				
25	It's in regard to the scheduled				

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2	activity form, the Word document, and it was	
3	said, you know, it has limited lines. If that	
4	could be a consideration to make that add-able,	
5	to add more, because there is not a lot of	
6	space to add more. So I'm already maxed out in	
7	the narrative, and it gets difficult to pack it	
8	into the narrative. Okay, thank you.	
9	MR. RATTRAY: We will absolutely	
10	take that under consideration.	
11	MS. DEHLER: Thank you.	
12	THE MODERATOR: Okay. If there	
13	are no more questions, I'd like to highlight	
14	some important reminders before we conclude.	
15	Please note, once again, that the	
16	proposal due date is May 24th, 2017 at two p.m.	
17	All proposals must be submitted in the HHS	
18	Accelerator system. Proposals submitted after	
19	this date will not be accepted.	
20	Notification of award selections	
21	will be done through the HHS Accelerator	
22	system.	
23	DYCD will not be accepting any	
24	hard copies of proposals.	

And also note that, due to the

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2	tight time line that we're on, and want to	
3	ensure services are in place for September 1st,	
4	there are no extensions to this deadline at	
5	this time. However, if something changes, we	
6	will issue an addendum to extend the deadline.	
7	Any additional addenda to this RFP will be made	
8	available in the HHS Accelerator system.	
9	Transcript, presentation and the	
10	attendance roster will be posted to DYCD's	
11	website for your viewing.	
12	And this officially concludes our	
13	Pre-proposal	
14	MR. RATTRAY: Excuse me.	
15	THE MODERATOR: Well, not yet.	
16	MR. RATTRAY: She didn't give you	
17	the disclaimer. The disclaimer is, that once	
18	this is over, the panel cannot answer any	
19	questions.	
20	THE MODERATOR: I said it three	
21	times.	
22	MR. RATTRAY: You said that? I	
23	didn't hear it.	
24	THE MODERATOR: Thank you	
25	audience. I have witnesses.	

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2	MR. RATTRAY: Okay, fine.	
3	MS. ASCHERL: He wanted to use the	
4	mic.	
5	THE MODERATOR: Okay, so again,	
6	thank you all, you've been great. This	
7	concludes our Pre-Proposal Conference. All the	
8	best to you and your proposal submissions.	
9	Have a great day.	
10	(Time noted: 3:22 p.m.)	
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2	CERTIFICATE	
3		
4	STATE OF NEW YORK)	
5) SS:	
6	COUNTY OF ORANGE)	
7		
8		
9	I, KARI L. REED, a Registered	
10		
11	Professional Reporter (Stenotype) and Notary	
12		
13	Public with and for the State of New York, do	
14		
15	hereby certify:	
16		
17	I reported the proceedings in the	
18		
19	within-entitled matter and that the within	
20		
21	transcript is a true record of such	
22		
23	proceedings.	
24	I further certify that I am not	
25	I farence ceretry chae i am not	

		66		
1	related, by blood or marriage, to any of the			
2				
3	parties in this matter and that I am in no way			
4				
5	interested in the outcome of this matter.			
6				
7	IN WITNESS WHEREOF, I have			
8				
9	hereunto set my hand this 17th day of May, 2017.			
10				
11				
12				
13	KARI L. REED			
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