

**The City of New York
Executive Budget
Fiscal Year 2021**

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Mayor's Office of Management and Budget
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Citywide Savings Program

April 2020

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Citywide Savings Program Overview

The Citywide Savings Program in the April 2020 Financial Plan is the result of a collaborative effort between OMB and City agencies to reexamine internal processes and policies, use resources efficiently, and re-estimate expenses. Stewardship of the City's finances is an ongoing process that requires long-term planning and a search for innovative solutions. Accordingly, OMB and agency staff applied five strategies to drive savings: redesign business practices, reduce and re-purpose assets, implement IT solutions, improve the use of City space and deployment of personnel, and maximize Federal, State, and Private grants and Miscellaneous revenue.

Savings Classifications

Savings are classified by funding type. Some initiatives reduce the burden on City funded dollars, directly contributing to closing the "gap" between expenses and revenues. Other savings initiatives allow the City to borrow less by reducing the Capital budget and lowering debt service costs. Additionally, savings are broken out by how they are generated.

There are five broad categories of savings:

- **Efficiency** – Active changes to agency practices that improve the City's finances without reducing service levels. This can be achieved by lowering spending, optimizing grant claiming, or increasing revenue collection. This includes hiring freeze savings and vacancy reductions.
- **Underspending/ Expense Re-estimate** – Savings associated with lower than expected spending due to a delay or lower than expected costs.
- **Reimbursement Re-estimate** – Revenue savings that did not require active agency efforts, either through grant claiming that results in a funding shift or an increase in City funds revenue.
- **Service Reductions** – Expense savings from scaling back programs, resulting in a decrease of services provided to the public.
- **Debt Service** – Savings associated with lower than expected cost of debt service expenditures.

I.

Summary Tables

Table 1
November 2019 Financial Plan: Summary by Agency

\$ in 000's

	<u># of Initiatives</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
Uniformed Forces						
Police	2	-	(\$ 10,000)	-	-	-
Fire	3	(\$ 3,602)	(\$ 5,080)	-	-	-
Correction	1	(\$ 22,000)	(\$ 69,800)	(\$ 69,800)	(\$ 69,800)	(\$ 69,800)
Sanitation	2	(\$ 4,976)	-	-	-	-
Health and Welfare						
Admin. for Children's Services	1	(\$ 10,000)	(\$ 10,000)	-	-	-
Social Services	3	(\$ 8,000)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)
Aging	1	(\$ 500)	-	-	-	-
Youth and Community Dev.	1	(\$ 1,000)	-	-	-	-
Health and Mental Hygiene	1	(\$ 5,000)	-	-	-	-
Other Agencies						
Housing Preservation and Dev.	1	(\$ 71)	(\$ 71)	(\$ 71)	(\$ 71)	(\$ 71)
Transportation	3	(\$ 738)	(\$ 792)	(\$ 725)	(\$ 658)	(\$ 655)
Parks and Recreation	3	(\$ 7,126)	(\$ 5,000)	-	-	-
Citywide Administrative Services	5	(\$ 3,399)	(\$ 3,421)	-	-	-
All Other Agencies	34	(\$ 19,365)	(\$ 7,339)	(\$ 3,146)	(\$ 2,846)	(\$ 2,846)
Education						
Education	6	(\$ 20,900)	(\$ 79,500)	(\$ 79,500)	(\$ 79,500)	(\$ 79,500)
Other						
Citywide Initiatives	2	(\$ 848)	(\$ 1,100)	(\$ 1,254)	(\$ 1,305)	(\$ 1,305)
Miscellaneous	2	(\$ 7,619)	(\$ 19,398)	(\$ 20,295)	(\$ 21,163)	(\$ 22,072)
Debt Service	12	(\$ 109,248)	(\$ 35,971)	(\$ 20,289)	\$ 4,298	(\$ 1,489)
TOTAL CITYWIDE SAVINGS	83	(\$ 224,391)	(\$ 249,472)	(\$ 197,079)	(\$ 173,044)	(\$ 179,736)
		(\$ 473,863)				

Table 2
January 2020 Financial Plan: Summary by Agency

\$ in 000's

	<u># of Initiatives</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
Uniformed Forces						
Police	2	(\$ 35,800)	-	-	-	-
Fire	1	(\$ 8,000)	(\$ 3,000)	(\$ 3,000)	(\$ 3,000)	(\$ 3,000)
Correction	1	(\$ 10,000)	(\$ 10,000)	-	-	-
Sanitation	1	(\$ 31,939)	-	-	-	-
Health and Welfare						
Admin. for Children's Services	2	(\$ 20,768)	(\$ 2,650)	(\$ 2,650)	(\$ 2,650)	(\$ 2,650)
Social Services	1	(\$ 100,000)	-	-	-	-
Aging	2	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)
Youth and Community Dev.	2	(\$ 5,000)	(\$ 3,000)	(\$ 3,000)	(\$ 3,000)	(\$ 3,000)
Health and Mental Hygiene	3	(\$ 12,304)	(\$ 2,191)	(\$ 2,691)	(\$ 2,691)	(\$ 2,691)
Other Agencies						
Transportation	5	(\$ 4,975)	(\$ 1,866)	(\$ 160)	(\$ 160)	(\$ 160)
Parks and Recreation	2	(\$ 7,000)	-	-	-	-
Citywide Administrative Services	9	(\$ 2,282)	(\$ 3,987)	-	-	-
All Other Agencies	30	(\$ 24,235)	(\$ 12,838)	(\$ 230)	(\$ 230)	(\$ 230)
Education						
Education	6	(\$ 7,900)	(\$ 92,250)	(\$ 92,250)	(\$ 92,250)	(\$ 92,250)
City University	3	(\$ 3,000)	(\$ 6,000)	(\$ 6,000)	(\$ 6,000)	(\$ 6,000)
Other						
Citywide Savings Initiatives	1	(\$ 806)	(\$ 806)	-	-	-
Miscellaneous	3	(\$ 50,695)	(\$ 50,145)	-	-	-
Debt Service	6	(\$ 129,156)	(\$ 12,333)	(\$ 15,050)	(\$ 35,876)	(\$ 67,839)
Procurement Savings	1	-	(\$ 55,519)	(\$ 55,519)	(\$ 55,519)	(\$ 55,519)
TOTAL CITYWIDE SAVINGS	81	(\$ 455,861)	(\$ 258,584)	(\$ 182,549)	(\$ 203,375)	(\$ 235,338)
		(\$ 714,445)				

Table 3
April 2020 Financial Plan: Summary by Agency

\$ in 000's

	<u># of Initiatives</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
Uniformed Forces						
Police	9	(\$ 25,123)	(\$ 13,831)	(\$ 3,285)	(\$ 3,285)	(\$ 3,285)
Fire	11	(\$ 11,084)	(\$ 40,361)	(\$ 7,106)	(\$ 3,195)	(\$ 3,075)
Correction	7	(\$ 7,875)	(\$ 118,125)	(\$ 149,195)	(\$ 149,195)	(\$ 149,195)
Sanitation	18	(\$ 61,297)	(\$ 45,192)	(\$ 28,503)	(\$ 28,891)	(\$ 29,758)
Health and Welfare						
Admin. for Children's Services	11	(\$ 78,958)	(\$ 41,074)	(\$ 41,074)	(\$ 41,074)	(\$ 41,074)
Social Services	15	(\$ 147,992)	(\$ 48,166)	(\$ 13,902)	(\$ 13,902)	(\$ 13,902)
Homeless Services	3	(\$ 5,409)	(\$ 60,000)	(\$ 60,000)	(\$ 60,000)	(\$ 60,000)
Aging	3	(\$ 4,724)	-	-	-	-
Youth and Community Dev.	9	(\$ 15,400)	(\$ 177,354)	-	-	-
Health and Mental Hygiene	9	(\$ 59,665)	(\$ 10,338)	(\$ 4,589)	(\$ 4,589)	(\$ 4,589)
Other Agencies						
Housing Preservation and Dev.	5	(\$ 13,604)	(\$ 6,972)	(\$ 300)	(\$ 300)	(\$ 300)
Finance	4	(\$ 7,897)	-	-	-	-
Transportation	26	(\$ 27,178)	(\$ 34,281)	(\$ 10,294)	(\$ 10,104)	(\$ 9,945)
Parks and Recreation	12	(\$ 20,710)	(\$ 38,427)	(\$ 2,493)	(\$ 2,493)	(\$ 2,493)
Citywide Administrative Services	13	(\$ 16,217)	(\$ 6,611)	(\$ 73)	(\$ 73)	(\$ 73)
All Other Agencies	181	(\$ 273,925)	(\$ 70,491)	(\$ 23,113)	(\$ 23,113)	(\$ 23,113)
Education						
Education	20	(\$ 156,401)	(\$ 470,087)	(\$ 266,220)	(\$ 266,220)	(\$ 266,220)
City University	3	(\$ 18,675)	(\$ 25,550)	-	-	-
Other						
Citywide Savings Initiatives	2	(\$ 61,803)	(\$ 54,145)	(\$ 16,999)	(\$ 2,639)	(\$ 5,211)
Miscellaneous	12	(\$ 101,520)	(\$ 133,908)	(\$ 60,015)	(\$ 62,354)	(\$ 65,006)
Debt Service	10	(\$ 47,182)	(\$ 104,613)	(\$ 126,126)	(\$ 168,550)	(\$ 194,798)
TOTAL CITYWIDE SAVINGS	383	(\$ 1,162,639)	(\$ 1,499,526)	(\$ 813,287)	(\$ 839,977)	(\$ 872,036)
			(\$ 2,662,164)			

Table 4
November 2019 + January 2020 + April 2020 Financial Plans: Summary by Agency

\$ in 000's

	<u># of Initiatives</u>	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
Uniformed Forces						
Police	13	(\$ 60,923)	(\$ 23,831)	(\$ 3,285)	(\$ 3,285)	(\$ 3,285)
Fire	15	(\$ 22,686)	(\$ 48,441)	(\$ 10,106)	(\$ 6,195)	(\$ 6,075)
Correction	9	(\$ 39,875)	(\$ 197,925)	(\$ 218,995)	(\$ 218,995)	(\$ 218,995)
Sanitation	21	(\$ 98,212)	(\$ 45,192)	(\$ 28,503)	(\$ 28,891)	(\$ 29,758)
Health and Welfare						
Admin. for Children's Services	14	(\$ 109,726)	(\$ 53,724)	(\$ 43,724)	(\$ 43,724)	(\$ 43,724)
Social Services	19	(\$ 255,992)	(\$ 50,166)	(\$ 15,902)	(\$ 15,902)	(\$ 15,902)
Homeless Services	3	(\$ 5,409)	(\$ 60,000)	(\$ 60,000)	(\$ 60,000)	(\$ 60,000)
Aging	6	(\$ 7,224)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)	(\$ 2,000)
Youth and Community Dev.	12	(\$ 21,400)	(\$ 180,354)	(\$ 3,000)	(\$ 3,000)	(\$ 3,000)
Health and Mental Hygiene	13	(\$ 76,969)	(\$ 12,529)	(\$ 7,280)	(\$ 7,280)	(\$ 7,280)
Other Agencies						
Housing Preservation and Dev.	6	(\$ 13,675)	(\$ 7,043)	(\$ 371)	(\$ 371)	(\$ 371)
Finance	4	(\$ 7,897)	-	-	-	-
Transportation	34	(\$ 32,891)	(\$ 36,939)	(\$ 11,179)	(\$ 10,922)	(\$ 10,760)
Parks and Recreation	17	(\$ 34,836)	(\$ 43,427)	(\$ 2,493)	(\$ 2,493)	(\$ 2,493)
Citywide Administrative Services	27	(\$ 21,898)	(\$ 14,019)	(\$ 73)	(\$ 73)	(\$ 73)
All Other Agencies	245	(\$ 317,527)	(\$ 90,667)	(\$ 26,487)	(\$ 26,187)	(\$ 26,187)
Education						
Education	32	(\$ 185,201)	(\$ 641,837)	(\$ 437,970)	(\$ 437,970)	(\$ 437,970)
City University	6	(\$ 21,675)	(\$ 31,550)	(\$ 6,000)	(\$ 6,000)	(\$ 6,000)
Other						
Citywide Savings Initiatives	5	(\$ 63,457)	(\$ 56,051)	(\$ 18,253)	(\$ 3,944)	(\$ 6,516)
Miscellaneous	17	(\$ 159,834)	(\$ 203,451)	(\$ 80,310)	(\$ 83,517)	(\$ 87,078)
Debt Service	28	(\$ 285,586)	(\$ 152,917)	(\$ 161,465)	(\$ 200,128)	(\$ 264,126)
Procurement Savings	1	-	(\$ 55,519)	(\$ 55,519)	(\$ 55,519)	(\$ 55,519)
TOTAL CITYWIDE SAVINGS	547	(\$ 1,842,893)	(\$ 2,007,582)	(\$ 1,192,915)	(\$ 1,216,396)	(\$ 1,287,112)
			(\$ 3,850,475)			

Table 5
November 2019 + January 2020 + April 2020 Financial Plans: Summary by Category
\$ in 000's

Category	# of Initiatives	<u>FY 2020</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 2024</u>
Efficiency	96	(\$ 170,905)	(\$ 527,092)	(\$ 550,601)	(\$ 551,314)	(\$ 552,423)
Underspending/ Expense Re-estimate	308	(\$ 789,315)	(\$ 702,999)	(\$ 331,102)	(\$ 317,147)	(\$ 321,888)
Reimbursement Re-estimate	65	(\$ 570,790)	(\$ 90,016)	(\$ 55,099)	(\$ 54,249)	(\$ 54,249)
Service Reduction	50	(\$ 26,295)	(\$ 534,557)	(\$ 94,649)	(\$ 93,559)	(\$ 94,425)
Debt Service	28	(\$ 285,586)	(\$ 152,917)	(\$ 161,465)	(\$ 200,128)	(\$ 264,126)
TOTAL CITYWIDE SAVINGS	547	(\$ 1,842,893)	(\$ 2,007,582)	(\$ 1,192,915)	(\$ 1,216,396)	(\$ 1,287,112)
		(\$ 3,850,475)				
% Efficiencies		9%	26%	46%	45%	43%

II.

Savings Initiatives by Agency

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Police Department	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Additional Reimbursement for Protection of Foreign Missions and Officials (United Nation General Assembly)</u> Federal reimbursement of costs related to protection of the UN, dignitaries, and consulates.		-	(6,000)	-	-	-
<u>PS Savings</u> Personal Services savings.		-	(4,000)	-	-	-
January 2020 Plan						
<u>Additional Reimbursement for Protection of Foreign Missions and Officials (United Nation General Assembly)</u> Unanticipated prior year payment for NYPD protective services for the United Nations.		(10,800)	-	-	-	-
<u>Parking Summons Issuance</u> Increased parking summons revenue based on NYPD Traffic Enforcement Agent year-to-date issuance.		(25,000)	-	-	-	-
April 2020 Plan						
<u>Intersection Control Reduction</u> Reduce 100 Traffic Enforcement Agents (TEAs) dedicated to intersection control.	(100) C	-	(3,943)	-	-	-
<u>Vacancy Reductions</u> Reduction in vacancies.	(63) C	-	-	(3,285)	(3,285)	(3,285)
<u>Co-Response Teams</u> Thrive savings related to delay of Citywide Co-Response Teams expansion.	(23) U	(1,206)	(2,412)	-	-	-
<u>Delay April Police Officer Class</u> Delay Police Officer class from April 2020 to July 2020 due to training restrictions as a result of operational challenges from COVID-19.		(6,377)	-	-	-	-
<u>Delay NYPD Cadet Program</u> Delay NYPD cadet program from April 2020 to July 2020 due to training restrictions as a result of operational challenges from COVID-19.		(1,046)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Police Department (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Lease Savings</u> Lease savings at 4312 Second Avenue.		(1,859)	(1,916)	-	-	-
<u>Non-Safety Civilian Accruals</u> PS accruals tied to hiring delays for non-safety civilian positions.		(4,635)	(3,285)	-	-	-
<u>Uniformed Overtime Savings</u> Uniformed overtime savings tied to planned events that did not occur due to the COVID-19 crisis.		(10,000)	-	-	-	-
<u>Delay Implementation of Idling Enforcement</u> Delay implementation of Traffic Enforcement Agents (TEAs) idling enforcement.	(116) C	-	(2,275)	-	-	-
Agency Total	(23) U (279) C	(60,923)	(23,831)	(3,285)	(3,285)	(3,285)

Fire Department	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>November 2019 Plan</u> <u>EMS Reimbursement Rate Increase</u> The Department will raise EMS reimbursement rates to help offset costs.		(624)	(3,744)	-	-	-
<u>Fire Prevention Revenue</u> Additional revenue from an increase in collections of inspection fees.		(1,336)	(1,336)	-	-	-
<u>Fringe Savings</u> Use federal grant funds received by the Fire Department associated with fringe costs to offset City fringe expenditures.		(1,642)	-	-	-	-
<u>January 2020 Plan</u> <u>Fringe Savings</u> Use federal grant funds received by the Fire Department associated with fringe costs to offset City fringe expenditures.		(8,000)	(3,000)	(3,000)	(3,000)	(3,000)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Fire Department (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Technology Headcount</u>	(5) C	(368)	(570)	(440)	(330)	(210)
Eliminates vacant positions whose function can be accommodated within existing resources.						
<u>Vacancy Reductions</u>	(15) C	-	(1,300)	(1,300)	(1,300)	(1,300)
Reduction in vacancies.						
<u>Fringe Savings</u>		(4,400)	(3,400)	(850)	-	-
Use federal grant funds received by the Fire Department associated with fringe costs to offset City fringe expenditures.						
<u>Grant Funded Lease Adjustment</u>		(1,343)	(1,343)	(1,343)	(1,343)	(1,343)
Takedown of City funds for a lease that will be paid with grant funds.						
<u>Ladder Refurbishments</u>		-	(1,052)	(1,473)	-	-
Some ladder replacements will be purchased under the capital budget.						
<u>Fly Car Program</u>	(225) C	-	(27,685)	-	-	-
Suspends expansion of the Fly Car Program.						
<u>Health Engagement and Assessment Team (HEAT)</u>	(4) C	-	(223)	(223)	(223)	(223)
Reverses recent allocation of staffing for Health Engagement and Assessment Team (HEAT).						
<u>Overtime Savings</u>		(1,664)	-	-	-	-
Overtime savings from suspension of discretionary programs in current fiscal year.						
<u>Rumblers Program</u>	(8) C	-	(1,478)	(1,478)	-	-
Delays the installation of rumbler technology on ambulances and fire apparatus.						
<u>Summer Internship Program</u>		(70)	(70)	-	-	-
Suspension of summer internship program.						
<u>Training Savings</u>	(7) U (3) C	(3,241)	(3,241)	-	-	-
Delay implementation of training.						
Agency Total	(7) U (260) C	(22,686)	(48,441)	(10,106)	(6,195)	(6,075)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Correction	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Closure of BKDC & EMTC</u>	(840) U	(22,000)	(69,800)	(69,800)	(69,800)	(69,800)
Closure of BKDC and EMTC jails.						
January 2020 Plan						
<u>PS Savings</u>		(10,000)	(10,000)	-	-	-
PS underspending.						
April 2020 Plan						
<u>Correctional Facilities Closure</u>	(1,573) U	-	(88,540)	(132,357)	(132,357)	(132,357)
Closure of various correctional facilities on Rikers Island.						
<u>Horizon Juvenile Center</u>	(157) U	-	(11,851)	(11,851)	(11,851)	(11,851)
Reduction of DOC uniformed officers at Horizon Juvenile Center.						
<u>Redeployment of Academy Staff</u>		(435)	(2,611)	-	-	-
Redeployment of academy staff as a result of declining population at Rikers.						
<u>Vacancy Reductions</u>	(67) C	-	-	(4,988)	(4,988)	(4,988)
Reduction in vacancies.						
<u>PS Accruals</u>		(2,041)	(12,732)	-	-	-
PS accruals tied to hiring delays.						
<u>Support Functions Reduction</u>	(33) C	(399)	(2,392)	-	-	-
Proportional reduction of functions as a result of declining population at Rikers.						
<u>Uniformed Overtime Savings</u>		(5,000)	-	-	-	-
Uniformed overtime savings.						
Agency Total	(2,570) U (100) C	(39,875)	(197,925)	(218,995)	(218,995)	(218,995)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Sanitation	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Fresh Kills Landfill Closure</u> Closure costs at Fresh Kills Landfill are projected to be lower than previously budgeted.		(2,068)	-	-	-	-
<u>Organics Processing</u> Spending on organics processing is projected to be lower than budgeted.		(2,908)	-	-	-	-
January 2020 Plan						
<u>Prior Year Revenue</u> Recognition of prior year revenue.		(31,939)	-	-	-	-
April 2020 Plan						
<u>Vacancy Reduction</u> Reduction in vacancies.	(9) C	-	(672)	(672)	(672)	(672)
<u>Demand Response Revenue</u> Recognition of prior year revenue from Demand Response program.		(571)	-	-	-	-
<u>Fresh Kills Landfill Closure</u> Closure and post-closure maintenance costs at Fresh Kills Landfill are projected to be lower than previously budgeted.		(3,926)	(1,818)	-	-	-
<u>Lease Reestimate</u> Reestimate of lease costs.		(4,305)	-	-	-	-
<u>Snow Removal</u> The FY20 snow budget is adjusted to reflect the estimated cost of snow removal this year. The FY21 snow budget is set to the average of the previous five years as required by the City Charter. The FY22 and out budget is set to the average of the last five years, including the current fiscal year.		(51,973)	(301)	(11,806)	(11,806)	(11,806)
<u>Basket Service in Rat Mitigation Zones</u> Reverse previous increase in litter basket service in rat mitigation zones.	(15) U	-	(718)	(750)	(781)	(844)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Sanitation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Brooklyn North Cleaning</u> Reverse previous enhancement to cleaning services in the Brooklyn North Sanitation Zone.	(23) U	-	(1,200)	(1,278)	(1,310)	(1,367)
<u>Community Compost</u> Reduction in funding for community composting programs.		-	(3,500)	-	-	-
<u>E-Waste Collection</u> End appointment-based electronic waste collection program.	(38) U	-	(3,460)	(3,519)	(3,583)	(3,716)
<u>Fourth Day of Collection in Rat Mitigation Zones</u> Return to a three-day collection schedule in rat mitigation zones.	(25) U	-	(1,523)	(1,585)	(1,633)	(1,738)
<u>Highway Shoulder & Ramp Cleaning</u> End program to clean highway shoulders and ramps.		(133)	-	-	-	-
<u>Household Hazardous Waste</u> Reduction in funding for program to accept electronics, cleaning products, and other household hazardous waste.		-	(2,225)	-	-	-
<u>Local Service Enhancements</u> Reverse previous local enhancements to litter basket service and illegal dumping enforcement.	(20) U	-	(1,320)	(1,361)	(1,451)	(1,690)
<u>Organics Program Suspension</u> Suspension of organics collection program Citywide.	(198) U	-	(21,058)	-	-	-
<u>Recycling Outreach</u> Reduction in funding for recycling outreach programs		-	(2,852)	(2,852)	(2,852)	(2,852)
<u>Reduce Weekday Basket Service</u> Reduction to litter basket service on Monday through Saturday.	(58) U	-	(2,517)	(2,637)	(2,748)	(2,992)
<u>Sunday & Holiday Basket Service</u> Reduction to litter basket service on Sundays and holidays.		(253)	(1,765)	(1,765)	(1,765)	(1,765)
<u>Syringe Litter Collection</u> Reduce staffing to support syringe litter collection.	(6) U	(135)	(265)	(279)	(291)	(317)
Agency Total	(383) U (9) C	(98,212)	(45,192)	(28,503)	(28,891)	(29,758)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Administration for Children's Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Fringe Reimbursement</u> Federally negotiated fringe reimbursement rate will result in additional revenues.		(10,000)	(10,000)	-	-	-
January 2020 Plan						
<u>Overtime Reduction</u> Reduction of projected overtime.		(768)	(2,650)	(2,650)	(2,650)	(2,650)
<u>Prior Year Revenue</u> Recognition of prior year revenue.		(20,000)	-	-	-	-
April 2020 Plan						
<u>Adoption payment card savings</u> Adoption payment card savings.		-	(9)	(9)	(9)	(9)
<u>IT Insourcing</u> IT Insourcing.		(91)	(91)	(91)	(91)	(91)
<u>CCBG Maximization</u> Maximization of State block grant revenue for child care.		-	(10,000)	(10,000)	(10,000)	(10,000)
<u>CCBG Maximization</u> Maximization of State block grant revenue for child care.		-	(20,000)	(20,000)	(20,000)	(20,000)
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(3,430)	-	-	-	-
<u>IV-E revenue maximization</u> IV-E revenue maximization.		-	(4,355)	(4,355)	(4,355)	(4,355)
<u>Overtime Reduction</u> Reduction of projected overtime.		(3,522)	(1,935)	(1,935)	(1,935)	(1,935)
<u>Prior Year Revenue</u> Prior Year Revenue.		(18,031)	-	-	-	-
<u>Prior Year Revenue</u> Prior Year Revenue.		(50,000)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Administration for Children's Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Revenue maximization</u> Revenue maximization.		(185)	(185)	(185)	(185)	(185)
<u>Rightsize Close to Home</u> Rightsize the number of Close to Home beds due to underutilization.		(3,700)	(4,500)	(4,500)	(4,500)	(4,500)
Agency Total		(109,726)	(53,724)	(43,724)	(43,724)	(43,724)

Department of Social Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Information Technology Services Insourcing</u> Information Technology Services contract reduction.	100 C	(2,471)	(5,127)	(5,127)	(5,127)	(5,127)
<u>Information Technology Services Insourcing</u> Information Technology Services insourcing.		1,471	3,127	3,127	3,127	3,127
<u>Fringe Benefits Reimbursement</u> Federally negotiated fringe reimbursement rate will result in additional revenues.		(7,000)	-	-	-	-
January 2020 Plan						
<u>Medicaid Reimbursement</u> Prior year Medicaid reimbursement.		(100,000)	-	-	-	-
April 2020 Plan						
<u>Adult Protective Services Contracts</u> Expansion of Adult Protective Services not-for-profit contracts.	(10) C	-	(255)	(1,019)	(1,019)	(1,019)
<u>Job Training Program</u> Rightsizing subsidized employment program.		(1,000)	(6,000)	(6,000)	(6,000)	(6,000)
<u>Vacancy Reductions</u> Vacancy Reductions	(157) C	(4,737)	(4,737)	(2,208)	(2,208)	(2,208)
<u>Access to Counsel</u> Savings as result of lag in legal services hiring.		(11,500)	(8,500)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Social Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Carfare Savings</u> Client carfare underspending due to low usage during COVID-19.		(3,000)	(3,000)	-	-	-
<u>Discretionary Funds</u> Unallocated discretionary funds.		(2,000)	-	-	-	-
<u>Fair Fares</u> Savings due to decline in ridership as a result of COVID-19 shelter in place requirements.		(65,500)	-	-	-	-
<u>IDNYC Savings</u> IDNYC administrative savings.		(500)	(1,400)	(1,400)	(1,400)	(1,400)
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(2,042)	-	-	-	-
<u>One Time Revenue</u> Revenue for which there is no open receivable.		(50,013)	-	-	-	-
<u>Public Engagement Unit Savings</u> Public Engagement Unit administrative savings.		(1,000)	(1,000)	-	-	-
<u>Subsidized Job Underspending</u> Savings from COVID-19 reduction in DSNY subsidized employment program.		(2,200)	-	-	-	-
<u>Supportive Housing</u> Supportive Housing savings from phase-in of units in FY21.		-	(20,000)	-	-	-
<u>POP Accrual Savings</u> Savings from seasonal hiring delays given COVID-19.		(3,000)	-	-	-	-
<u>Three Quarter Housing</u> Right size services provided to former Three Quarter Housing tenants.	(20) C	(1,500)	(3,275)	(3,275)	(3,275)	(3,275)
Agency Total	(87) C	(255,992)	(50,166)	(15,902)	(15,902)	(15,902)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Homeless Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Hotel Rates Savings</u>		-	(35,000)	(35,000)	(35,000)	(35,000)
Reduction in nightly hotel rate for DHS hotel usage.						
<u>Security Savings</u>		-	(25,000)	(25,000)	(25,000)	(25,000)
Rightsize security in DHS shelters.						
<u>Indirect Cost Rate</u>		(5,409)	-	-	-	-
Re-Estimate of FY20 Indirect Cost Rate Funding.						
Agency Total		(5,409)	(60,000)	(60,000)	(60,000)	(60,000)

Department for the Aging	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>One-Time Revenue</u>		(500)	-	-	-	-
Additional one-time federal revenue.						
January 2020 Plan						
<u>Agency Accruals</u>		-	(2,000)	(2,000)	(2,000)	(2,000)
Agency-wide underspending.						
<u>Prior Year Revenue</u>		(2,000)	-	-	-	-
Recognition of prior year revenue.						
April 2020 Plan						
<u>Agency Accruals</u>		(1,339)	-	-	-	-
Agency-wide underspending.						
<u>Indirect Cost Rate</u>		(1,724)	-	-	-	-
Re-Estimate of FY20 Indirect Cost Rate Funding.						
<u>Prior Year Revenue</u>		(1,661)	-	-	-	-
Recognition of prior year revenue.						
Agency Total		(7,224)	(2,000)	(2,000)	(2,000)	(2,000)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Youth and Community Development	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Agency Accruals</u> Savings from agency-wide contract accruals.		(1,000)	-	-	-	-
January 2020 Plan						
<u>Agency-wide underspending</u> Agency-wide underspending.		(5,000)	(1,000)	(1,000)	(1,000)	(1,000)
<u>Swap unallocated SONYC intra-city funds for SONYC CTL</u> Swap unallocated SONYC intra-city funds for SONYC CTL.		-	(2,000)	(2,000)	(2,000)	(2,000)
April 2020 Plan						
<u>Agency Accruals</u> Agency Accruals.		(3,000)	(2,000)	-	-	-
<u>Beacon Summer Programming</u> Suspend summer programming, including COMPASS, Beacon and Cornerstones, due to school closures and space concerns.		-	(8,534)	-	-	-
<u>CSBG-CTL Swap</u> CSBG-CTL Swap.		(3,000)	-	-	-	-
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(1,400)	-	-	-	-
<u>COMPASS Elementary Summer Programming</u> Suspend summer programming, including COMPASS, Beacon and Cornerstones, due to school closures and space concerns.		-	(36,570)	-	-	-
<u>Cornerstone Summer Programming</u> Suspend summer programming, including COMPASS, Beacon and Cornerstones, due to school closures and space concerns.		-	(8,536)	-	-	-
<u>FY20 SYEP</u> Savings from cancellation of 2020 Summer Youth Employment Program.		(8,000)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Youth and Community Development (cont.)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>FY21 SYEP</u>		-	(115,984)	-	-	-
Savings from cancellation of 2020 Summer Youth Employment Program.						
<u>SONYC Summer</u>		-	(5,730)	-	-	-
Suspend SONYC Summer programming due to school closures.						
Agency Total		(21,400)	(180,354)	(3,000)	(3,000)	(3,000)

Department of Health and Mental Hygiene	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Prior Year Revenue</u>		(5,000)	-	-	-	-
Recognition of prior year revenue.						
January 2020 Plan						
<u>Division Consolidation</u>	(9) C	(604)	(691)	(691)	(691)	(691)
Savings as a result of the merger of the divisions of Center for Health Equity and Prevention and Primary Care.						
<u>Revenue Billing</u>		-	(1,500)	(2,000)	(2,000)	(2,000)
DOHMH will collect revenue by improving Medicaid billing in their clinical services.						
<u>Prior Year Revenue</u>		(11,700)	-	-	-	-
Recognition of prior year revenue.						
April 2020 Plan						
<u>Hiring Freeze Savings</u>		(300)	-	-	-	-
OCME PS Accruals from hiring freeze.						
<u>Vacancy Reductions</u>	(26) C	(2,389)	(2,389)	(2,389)	(2,389)	(2,389)
Vacancy Reductions.						
<u>Co-Response Teams</u>	(10) C	(310)	(749)	-	-	-
Thrive savings related to delay of Citywide Co-Response Teams expansion.						

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Health and Mental Hygiene (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Crisis Prevention and Response Task Force</u> Thrive savings due to delayed program implementation and programmatic spending alignment.		(5,000)	(5,000)	-	-	-
<u>Early Intervention Administration Savings</u> Savings to Early Intervention administrative costs as a result of increase in Medicaid reimbursement.		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(1,766)	-	-	-	-
<u>NY 15/15 Re-estimate</u> Re-estimate of NY 15/15 supportive housing need for FY20.		(17,700)	-	-	-	-
<u>Prior-Year Revenue</u> Prior-Year Revenue.		(30,000)	-	-	-	-
<u>School Mental Health Consultants</u> Thrive savings due to regular programmatic spending alignment.	(15) C	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Agency Total	(60) C	(76,969)	(12,529)	(7,280)	(7,280)	(7,280)

Housing Preservation and Development	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan <u>AIRS Fee Revenue</u> Revenue from the newly created Affordable Independent Residences for Seniors developer fee schedule.		(71)	(71)	(71)	(71)	(71)
April 2020 Plan <u>BPCA Trust Funds</u> Schedule Battery Park City Authority Housing Trust Fund dollars for various programs.		(8,159)	(750)	-	-	-
<u>Hiring Freeze</u> Hiring freeze savings.		(800)	(300)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Housing Preservation and Development (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Vacancy Reductions</u> Reductions in vacancies.	(8) C	-	-	(300)	(300)	(300)
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(367)	-	-	-	-
<u>OTPS Savings</u> OTPS Underspending		(4,278)	(5,922)	-	-	-
Agency Total	(8) C	(13,675)	(7,043)	(371)	(371)	(371)

Department of Finance	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>RPIE Late Penalty Revenue</u> Additional RPIE Late Penalty revenue due to a recent rule change increasing penalties for non-filers.		(1,800)	-	-	-	-
<u>Vacancy reductions</u> Reduction in vacancies.	(8) C	-	-	-	-	-
<u>Booting Fee Savings & COVID Booting Suspension</u> Booting Fee Savings & COVID Booting Suspension.		(3,097)	-	-	-	-
<u>OCA Commission Surplus Savings</u> Savings from Outside Collection Agency (OCA) Commission fees.		(3,000)	-	-	-	-
Agency Total	(8) C	(7,897)	-	-	-	-

Department of Transportation	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Janitorial Contract Insourcing</u> Replace contractual janitorial services with in-house staff.	22 C	-	(792)	(725)	(658)	(655)
<u>Bikeshare Revenue</u> Additional bike station occupancy fee and ridership revenue from the Bikeshare program.		(263)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Transportation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Hiring Delays</u> DOT will realize salary savings due to hiring delays.		(475)	-	-	-	-
January 2020 Plan						
<u>Reorganize Customer Service and Language Access Group</u> Savings from structural reorganization that consolidates services and eliminates overlapping functions.	(2) C	(116)	(160)	(160)	(160)	(160)
<u>Bikeshare Occupancy Fee</u> Additional bike station occupancy fee revenue from the Bikeshare program.		(113)	-	-	-	-
<u>Federal Funding for the Traffic Management Center</u> Additional Federal funds will support Traffic Management Center operations.		(3,745)	(745)	-	-	-
<u>Fleet Hiring Delay</u> Hiring delay due to pending facility renovations.	(3) C	(191)	(111)	-	-	-
<u>Markings Contract Capacity Reduction</u> Anticipated underspending in the markings budget.		(810)	(850)	-	-	-
April 2020 Plan						
<u>Highway Inspection and Quality Assurance code fine increases</u> Increased fines for seven existing Highway Inspection and Quality Assurance violations to incentivize better compliance from contractors and utility companies.		-	(382)	(1,382)	(1,175)	(999)
<u>One Times Square</u> Additional revocable consent revenue from a new agreement with One Times Square.		-	(500)	(1,107)	(1,124)	(1,141)
<u>Traffic Enforcement Agent vacancy reduction</u> Elimination of vacant positions for Traffic Enforcement Agents at DOT to combat placard abuse.	(10) C	(416)	(848)	(848)	(848)	(848)
<u>Vacancy Reduction</u> Reduction of vacant positions across the executive and administrative, traffic, highways, bridges, and ferries divisions.	(24) C	-	(985)	(985)	(985)	(985)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Transportation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Additional State Funding for Staten Island Ferry</u> The SFY21 Enacted Budget announced additional STOA funding for the City's operating expenses for the Staten Island Ferry.		(1,493)	(5,972)	(5,972)	(5,972)	(5,972)
<u>Arterial highway drainage study delay</u> Savings due to delay of arterial highway drainage study.		(300)	-	-	-	-
<u>Delay of parking meter upgrade</u> Reduction of funding to upgrade citywide parking meters to a license plate-based input system (Pay-by-Plate) given project delay.		(3,671)	(3,223)	-	-	-
<u>Fleet fuel savings</u> FY20 fleet fuel savings due to the COVID-19 slowdown.		(200)	-	-	-	-
<u>Fleet Parts Underspending</u> Anticipated underspending for fleet parts given age of fleet and number of vehicles under warranty.		(100)	(24)	-	-	-
<u>Gowanus HOV Lane Savings</u> Reductions due to delay of Gowanus High Occupancy Vehicle lane contract registration.		(1,400)	-	-	-	-
<u>Markings Contract Underspending</u> Anticipated underspending in the markings budget.		(1,415)	-	-	-	-
<u>Pay-by-cell contract savings</u> Surplus funding in the pay-by-cell contract budget.		-	(932)	-	-	-
<u>Prior year revenue</u> Reconciliation of grant revenue from non-City sources.		(6,761)	-	-	-	-
<u>Reduce sidewalk management spending</u> Reduce spending on materials and contract for sidewalk inspection and management.		(300)	-	-	-	-
<u>Reduced engineering contract spending</u> FY20 savings tied to traffic Engineering Services Agreements due to the COVID-19 slowdown		(750)	(750)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Transportation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Reduced OTPS spending for bridge operations</u> FY20 savings tied to bridges due to COVID-19 slowdown.		(600)	-	-	-	-
<u>Reduced overtime spending</u> FY20 overtime savings anticipated due to COVID-19 slowdown.		(2,000)	-	-	-	-
<u>Reduced spending for Highway Inspection and Quality Assurance enforcement</u> Due to COVID-19 slowdown, there is underspending for supplies needed for Highway Inspection and Quality Assurances enforcement.		(100)	-	-	-	-
<u>Reduced streetlight maintenance contract spending</u> FY20 savings tied to streetlight contract slowdown due to COVID-19		(250)	(250)	-	-	-
<u>Reduction of expense funding for capitably ineligible components of projects</u> Reduction of expense funding for capitably ineligible components of projects.		(1,000)	(1,000)	-	-	-
<u>Reduction of lease funding surplus</u> Reduction of lease funding surplus.		-	(800)	-	-	-
<u>Re-Estimate Bikeshare Ridership and Sponsorship Revenue</u> Additional ridership and sponsorship revenue from the Bikeshare program.		(132)	-	-	-	-
<u>Vision Zero funding reduction</u> Funding reduction for Vision Zero public awareness campaign, protected bike lanes, and markings and other materials.	(12) C	(2,990)	(7,110)	-	-	-
<u>Better Bus Initiative funding reduction</u> Funding reduction for transit signal priority and bus lane improvements given COVID-19 delays and traffic easing.	(7) C	(2,700)	(5,721)	-	-	-
<u>Eliminate lower level boarding at St. George Terminal</u> Close lower level boarding at St. George ferry terminal.		-	(909)	-	-	-
<u>Funding reduction for SIF overnight service</u> Reduce overnight ferry service in alignment with decreased demand due to COVID-19.		(600)	(4,875)	-	-	-
Agency Total	(36) C	(32,891)	(36,939)	(11,179)	(10,922)	(10,760)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Parks and Recreation	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Fair Play Expense to Capital Reallocation</u>		(3,826)	-	-	-	-
Reallocation of funding in the Fair Play Program from expense to capital.						
<u>Trees & Sidewalks Expense to Capital Reallocation</u>		-	(5,000)	-	-	-
Reallocation of funding in the Trees and Sidewalks program from expense to capital.						
<u>Seasonal Accrual Savings</u>		(3,300)	-	-	-	-
Savings associated with delays in hiring and general vacancies in seasonal headcount.						
January 2020 Plan						
<u>OTPS Accrual Savings</u>		(6,000)	-	-	-	-
Savings due to projected underspending on OTPS items.						
<u>PS Savings</u>		(1,000)	-	-	-	-
PS underspending.						
April 2020 Plan						
<u>GreenThumb Expense to Capital Reallocation (Fair Play)</u>		(680)	-	-	-	-
Reallocation of funding in the GreenThumb Fair Play Program from expense to capital.						
<u>Vacancy Reductions</u>	(42) C	(831)	(2,493)	(2,493)	(2,493)	(2,493)
Vacancy reductions across the agency, primarily from Maintenance and Operations.						
<u>OTPS Accrual Savings</u>		(10,000)	(1,500)	-	-	-
Delay purchases of non-critical, non COVID-19 items in FY20 and anticipated OTPS underspending in FY21.						
<u>Realization of Outstanding Revenue</u>		(1,870)	-	-	-	-
Realization of aged open cash receipts associated with completed grant funded projects.						
<u>TBTA Revenue Transfer</u>		(2,329)	-	-	-	-
Transfer of TBTA unspent balance from the capital budget to the general fund.						

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Parks and Recreation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Closure of Outdoor Pools</u> FY21 PS savings achieved through the closure of outdoor pools for the Summer 2020 season.		-	(12,000)	-	-	-
<u>Emerald Ash Borer Program Delay</u> Savings generated from a one year delay in the Emerald Ash Borer Remediation Program.		-	(3,100)	-	-	-
<u>Seasonal Plan Delay</u> FY20 and FY21 savings achieved through a Seasonal Plan Reduction.		(5,000)	(6,000)	-	-	-
<u>Suspension of Summer Recreation Camp</u> Suspension of 1,000 summer camp slots run by the Parks Department for the 2020 season.		-	(634)	-	-	-
<u>Tree Pruning Reduction</u> Tree Pruning Reduction in FY21 only.		-	(5,700)	-	-	-
<u>Tree Stump Removal Reduction</u> Tree Stump Removal Reduction in FY21 only.		-	(1,000)	-	-	-
<u>Trees and Sidewalks Reduction</u> Trees and Sidewalks Reduction in FY21 only.		-	(6,000)	-	-	-
Agency Total	(42) C	(34,836)	(43,427)	(2,493)	(2,493)	(2,493)

Department of Citywide Administrative Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Incentive Payments for Energy Conservation Measures</u> DCAS will receive incentive payments from NYSERDA for implementing energy conservation measures in existing facilities.		(1,160)	(1,116)	-	-	-
<u>Savings from Energy Billing Audits</u> The agency will receive billing credits from utility companies in both FY 2020 and FY 2021.		(1,500)	(1,500)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Citywide Administrative Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Training and Maintenance</u> Savings achieved by using staff to provide in-house trainings and eliminating server maintenance redundancy.		(195)	(195)	-	-	-
<u>Agency Energy Personnel Program</u> Re-estimate due to vacancies.		(451)	(610)	-	-	-
<u>PS Savings</u> Savings tied to vacant positions at the Board of Standards and Appeals.		(93)	-	-	-	-
<u>January 2020 Plan</u>						
<u>Demand Response Rebate</u> Receipt of revenue for reducing energy usage during periods of peak usage.		(150)	-	-	-	-
<u>Incentive Payments for Energy Conservation Measures</u> Incentive payments received for implementing energy conservation measures in existing facilities.		-	(440)	-	-	-
<u>Warehouse Management System</u> Savings tied to Warehouse Management System efficiencies.		(35)	(4)	-	-	-
<u>Additional Auto Auction Proceeds</u> Additional revenue from auctioning off relinquished City-owned vehicles.		(873)	(873)	-	-	-
<u>Expense to Capital Swap</u> Projects to increase efficiency in existing building equipment and systems will now be covered by capital funds.		(545)	-	-	-	-
<u>ITCS Savings</u> Savings due to delays in hiring consultants.		(71)	-	-	-	-
<u>Operations & Maintenance</u> Savings due to delays in implementing upgrades to the Department of Parks and Recreation's computerized maintenance management system.		(500)	-	-	-	-
<u>Project Pre-Scoping</u> Funding adjustment tied to change in timeline in project pre-scoping implementation.		-	(2,670)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Citywide Administrative Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>PS Savings</u> PS underspending.		(108)	-	-	-	-
<u>April 2020 Plan</u>						
<u>Vacancy Reductions</u> Reductions in vacancies.	(4) C	-	-	-	-	-
<u>Vacancy Reductions</u> Vacancy reductions within the Board of Standards and Appeals.	(1) C	(55)	(73)	(73)	(73)	(73)
<u>Auto Auction Proceeds</u> Additional revenue from the auctioning of City-owned vehicles.		(515)	-	-	-	-
<u>Civil Service Exam Revenue</u> Additional revenue from filings for the Sanitation Worker exam.		-	(2,464)	-	-	-
<u>Contract Re-estimate</u> Re-estimate due to delays in contract procurement.		(1,138)	(469)	-	-	-
<u>Expense to Capital Swap</u> Projects to increase efficiency in existing building equipment and systems will now be covered by capital funds.		-	(3,500)	-	-	-
<u>IT Re-estimate</u> Re-estimate of IT related expenditures.		(350)	(30)	-	-	-
<u>Operations & Maintenance</u> Lower than estimated cost of operations and maintenance projects.		(676)	-	-	-	-
<u>OTPS Re-estimate</u> Savings due to delays in implementing energy efficiency projects.		(4,987)	-	-	-	-
<u>Personnel & Training Savings</u> Savings achieved through delays in filling vacant positions and training cost re-estimates.		(334)	(75)	-	-	-
<u>Security Re-estimate</u> Savings due to lower than estimated security guard service costs for the non-public school security reimbursement program.		(5,800)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Citywide Administrative Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Space Measurement Re-estimate</u> Savings due to delays in implementing space measurement projects.		(400)	-	-	-	-
<u>UDC Excess Revenue</u> Additional revenue from rental agreement with the Urban Development Corporation.		(1,962)	-	-	-	-
Agency Total	(5) C	(21,898)	(14,019)	(73)	(73)	(73)

Department of Education	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>ATR Severance Program</u> Savings attributed to a severance package program offered to employees currently in the ATR pool.		(10,900)	(30,000)	(30,000)	(30,000)	(30,000)
<u>Food Contract Efficiencies</u> Savings will be achieved from lower costs associated with a food contract.		-	(4,000)	(4,000)	(4,000)	(4,000)
<u>Strengthen Procurement Controls</u> Savings associated with further centralizing procurement practices.		(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<u>Elimination of Hold Harmless Allocation</u> Re-estimate of supplemental special education support based on current school allocations.		-	(8,400)	(8,400)	(8,400)	(8,400)
<u>Professional Development Reduction</u> Reduces professional development budgets across DOE.		-	(14,600)	(14,600)	(14,600)	(14,600)
<u>Programmatic Underspending</u> Savings from a re-estimate of annual program expenses.		-	(12,500)	(12,500)	(12,500)	(12,500)
January 2020 Plan						
<u>Staffing Efficiencies</u> Savings from reducing the ATR pool by permanently placing teachers in schools and future anticipated PS savings.		-	(39,000)	(39,000)	(39,000)	(39,000)
<u>Transportation Aid</u> State transportation aid for eligible expenses related to labor.		(500)	(500)	(500)	(500)	(500)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Education (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>PRAC Administration</u> DOE hired staff to conduct more Pre-K evaluations and IEP assessments, resulting in additional State revenue.		(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
<u>Professional Development Reduction</u> Reduction of professional development budgets across the Department.		-	(31,000)	(31,000)	(31,000)	(31,000)
<u>Programmatic Underspending</u> Savings from a re-estimate of annual program expenses including school food and adult education.		(1,300)	(15,650)	(15,650)	(15,650)	(15,650)
<u>UPK Grant</u> Recognition of State competitive grant funds that support seats for 3-K and Pre-K across the City.		(3,100)	(3,100)	(3,100)	(3,100)	(3,100)
<u>April 2020 Plan</u>						
<u>ATR Hiring Freeze</u> Savings from reductions to the ATR pool achieved through a hiring freeze on titles in the pool.		-	(50,000)	(50,000)	(50,000)	(50,000)
<u>ECF Funds</u> Funding reflects Educational Construction Fund surplus transfer to support school purposes.		(45,000)	-	-	-	-
<u>Health Ed Works</u> Reduces programmatic spend for this initiative.		-	(1,868)	(1,868)	(1,868)	(1,868)
<u>Hiring Freeze</u> Hiring freeze savings.		(7,600)	(46,641)	(46,641)	(46,641)	(46,641)
<u>3-K Delay</u> Savings associated with temporary hold on expansion of 3-K.		-	(43,800)	-	-	-
<u>Adopted Items Re-Estimate</u> Savings related to a re-estimate of initiatives funded in the Adopted budget.		(1,570)	(18,400)	-	-	-
<u>Air Conditioning</u> Savings due to delays in air conditioner installations.		-	(9,944)	(8,278)	(8,278)	(8,278)
<u>Contract Reduction</u> Savings achieved by reducing central budgets for contracts.		-	(4,000)	(4,000)	(4,000)	(4,000)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Education (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(2,231)	-	-	-	-
<u>OTPS Savings</u> Reduction in expected OTPS spending in schools, central, and field due to closure of schools and administrative offices.		(50,000)	-	-	-	-
<u>Per Session Savings</u> Reduction in expected per session payments due to closure of schools.		(50,000)	-	-	-	-
<u>Professional Development Reduction</u> Reduces professional development budgets across the Department.		-	(67,000)	(67,000)	(67,000)	(67,000)
<u>Rat Reduction Mitigation</u> Savings from Rat Reduction Mitigation program underhiring and OTPS reductions.	(6) C	-	(587)	(587)	(587)	(587)
<u>School Food</u> Reduces the budget to align closer to actual spending.		-	(9,600)	(9,600)	(9,600)	(9,600)
<u>SONYC Afterschool</u> Rightsizes program spending.		-	(5,000)	(5,000)	(5,000)	(5,000)
<u>Civics for All</u> Reduces programmatic spend for this initiative.		-	(3,756)	(3,756)	(3,756)	(3,756)
<u>E&E Reductions</u> Reduces or eliminates certain E&E programs.		-	(54,022)	(54,022)	(54,022)	(54,022)
<u>Expanded Arts Instruction</u> Reduces programmatic spend for this initiative.		-	(15,469)	(15,469)	(15,469)	(15,469)
<u>Temporary FSF Reduction</u> Temporary reduction of FSF allocations.		-	(100,000)	-	-	-
<u>Temporary SAM Reduction</u> Savings from a temporary School Allocation Memorandum (SAM) reduction in FY21.		-	(40,000)	-	-	-
Agency Total	(6) C	(185,201)	(641,837)	(437,970)	(437,970)	(437,970)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

City University	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
January 2020 Plan						
<u>Modernization of IT Systems</u>						
Efficiencies achieved through the implementation of new software for course scheduling, financial operations, and help desk services, as well as upgrading network connectivity.		-	(2,500)	(2,500)	(2,500)	(2,500)
<u>Procurement Efficiencies</u>						
Savings associated with centralizing procurement practices.		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
<u>PS Savings</u>						
PS underspending.		(1,000)	(1,500)	(1,500)	(1,500)	(1,500)
April 2020 Plan						
<u>ASAP Lease Underspending</u>						
Projected underspending from the ASAP rental budget.		(1,700)	-	-	-	-
<u>OTPS Savings</u>						
Reduction in expected OTPS spending within colleges and central due to the closure of campuses and administrative offices.		(16,975)	(5,550)	-	-	-
<u>ASAP Delay</u>						
Temporary delay of new cohort for CUNY ASAP program.		-	(20,000)	-	-	-
Agency Total		(21,675)	(31,550)	(6,000)	(6,000)	(6,000)

Citywide Savings Initiatives	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Agency Phone Plan Review II</u>						
DoITT will review phone plans to ensure competitiveness, improve billing, and upgrade technology.		(848)	(1,100)	(1,254)	(1,305)	(1,305)
<u>Contract Auditing</u>						
DCAS will review vendor charges for Citywide contracts and recoup overpayments.		-	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Citywide Savings Initiatives (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
January 2020 Plan						
<u>Fleet Size Reduction Salvage Revenue</u>		(806)	(806)	-	-	-
Additional salvage revenue associated with the Fleet Size reduction announced in Executive Order No. 41.						
April 2020 Plan						
<u>Fleet Approval Process</u>		(2,831)	-	-	-	-
DCAS and OMB will continue to review all on-road vehicle purchase requests to ensure optimal usage of agency fleets.						
<u>Heat, Light, and Power</u>		(58,972)	(54,145)	(16,999)	(2,639)	(5,211)
Energy savings from milder temperatures, favorable commodity costs, and reduced usage.						
Citywide Total		(63,457)	(56,051)	(18,253)	(3,944)	(6,516)

Miscellaneous	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Fringe Savings for DOC</u>		(6,709)	(19,398)	(20,295)	(21,163)	(22,072)
Fringe Savings associated with closure of BKDC and EMTC.						
<u>Fringe Benefit-Agency Savings</u>		(910)	-	-	-	-
Fringe Benefit-Agency Savings.						
January 2020 Plan						
<u>Fringe Benefit-Agency Savings</u>		(195)	(145)	-	-	-
Fringe benefit savings for Health, FICA, and Supplemental Welfare Benefit related Agency PS Savings.						
<u>Fringe Realignment</u>		(500)	-	-	-	-
Realigning OCME's grant fringe revenue budget.						
<u>Retiree Health Re-Estimate</u>		(50,000)	(50,000)	-	-	-
Reduction to health insurance expenses to reflect lower than expected retiree counts.						

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Miscellaneous (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Fringe Vacancy Reduction</u> Reduction in vacancies.		(2,077)	(9,838)	(10,776)	(11,236)	(11,719)
<u>Delay April Police Officer Class</u> Delay Police Officer class from April 2020 to July 2020 due to training restrictions as a result of operational challenges from COVID-19.		(3,191)	-	-	-	-
<u>Delay NYPD Cadet Program</u> Delay NYPD cadet program from April 2020 to July 2020 due to training restrictions as a result of operational challenges from COVID-19.		(80)	-	-	-	-
<u>FICA Re-estimate</u> FICA Re-estimate		(45,000)	(45,000)	-	-	-
<u>Fringe Savings</u> Fringe savings associated with PS underspending.		(2,212)	(63,853)	(49,239)	(51,118)	(53,287)
<u>HYIC TEP</u> Hudson Yards Infrastructure Corporation Tax Equivalency Payment.		(26,334)	-	-	-	-
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(1,271)	-	-	-	-
<u>MTA Payroll Tax Re-estimate</u> MTA Payroll Tax Re-estimate		(4,194)	(5,000)	-	-	-
<u>Non-Safety Civilian Accruals</u> PS accruals tied to hiring delays for non-safety civilian positions.		(2,192)	(717)	-	-	-
<u>OTPS Savings</u> Contract savings.		(425)	(4,500)	-	-	-
<u>Pre-Scoping Study Underspending</u> Budget reduction reflecting underspending in FY20 and FY21.		(13,000)	(5,000)	-	-	-
<u>Procurement Delays</u> Underspending in MOCJ programs due to procurement delays.		(1,543)	-	-	-	-
Agency Total		(159,834)	(203,451)	(80,310)	(83,517)	(87,078)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Debt Service	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>GO Baseline Reconciliation</u> GO baseline reconciliation.		3,247	2,629	2,130	2,130	2,130
<u>GO Interest Earnings</u> GO interest earnings.		(300)	175	50	(100)	(525)
<u>GO LOC/Remarketing</u> GO LOC/Remarketing.		-	-	(197)	(403)	(4,553)
<u>GO New Money Debt Service</u> GO new money debt service.		41,275	90,635	146,843	147,222	154,486
<u>GO Projected Debt Service</u> GO projected debt service.		(68,204)	(137,420)	(171,409)	(160,931)	(143,565)
<u>GO Reoffering Impact</u> GO reoffering impact.		7,389	15,447	13,244	13,966	13,766
<u>GO Swap Payments</u> GO swap payments.		866	-	-	-	-
<u>GO Swap Receipts</u> GO swap receipts.		3,514	-	-	-	-
<u>GO Variable Rate Interest</u> GO variable rate interest.		(59,572)	(18,061)	(15,936)	(14,496)	(14,277)
<u>NYT Proceeds Offset to GO</u> NYT proceeds offset to GO.		(557)	-	-	-	-
<u>Principal and Interest Shift</u> Principal and Interest Shift.		-	-	-	-	-
<u>TFA Retention</u> TFA retention.		(36,906)	10,623	4,986	16,911	(8,952)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Debt Service (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
January 2020 Plan						
<u>GO Debt Service Projection</u> GO debt service projection.		-	14,450	20,831	8,814	(13,722)
<u>GO Earnings on Proceeds</u> GO interest earnings on proceeds.		(625)	-	325	825	650
<u>GO Liquidity Support Costs</u> GO liquidity support costs.		(18,933)	-	-	-	-
<u>GO Swap Receipts</u> GO swap receipts.		3,897	-	-	-	-
<u>GO Variable Rate Savings</u> GO variable rate savings.		(46,040)	-	-	-	-
<u>TFA Retention</u> TFA retention.		(67,456)	(26,783)	(36,206)	(45,515)	(54,767)
April 2020 Plan						
<u>GO Federal Subsidy</u> GO federal subsidy.		(687)	6,475	6,502	6,534	6,567
<u>GO Interest Earnings</u> GO interest earnings.		325	1,000	875	450	125
<u>GO New Money Debt Service</u> GO new money debt service.		-	39,240	72,338	72,258	72,190
<u>GO Projected Debt Service</u> GO projected debt service.		-	(88,434)	(141,949)	(165,233)	(178,692)
<u>GO Refunding and Reoffering</u> GO refunding and reoffering.		(3,219)	(61,790)	(72,683)	(72,666)	(72,667)
<u>GO Variable Rate Interest</u> GO variable rate interest.		(5,465)	(8,296)	(8,251)	(8,203)	(8,154)
<u>Lease Debt - CUCF</u> Lease debt - CUCF.		(191)	(207)	(446)	745	(1,075)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Debt Service (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Lease Debt - ECF</u> Lease debt - ECF.		(20,534)	-	-	-	-
<u>TFA Federal Subsidy</u> TFA federal subsidy.		(1,355)	(1,343)	(1,327)	(1,308)	(1,288)
<u>TFA Retention</u> TFA retention.		(16,055)	8,742	18,814	(1,128)	(11,805)
Agency Total		(285,586)	(152,917)	(161,465)	(200,128)	(264,126)

Procurement Savings	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>January 2020 Plan</u> <u>Procurement Savings</u> Agencies will procure goods and services with greater efficiency through improved management and will reduce the City's OTPS costs.		-	(55,519)	(55,519)	(55,519)	(55,519)
Agency Total		-	(55,519)	(55,519)	(55,519)	(55,519)

Mayoralty	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>November 2019 Plan</u> <u>OLR OTPS Savings</u> Savings achieved through computerization of agency processes.		-	(107)	(107)	(107)	(107)
<u>Mayor's Office Savings</u> Savings generated by PS accruals.		(500)	-	-	-	-
<u>MOCS PS Savings</u> Savings achieved from vacancies.		(398)	-	-	-	-
<u>OLR WorkWell Savings</u> Savings achieved through delays in procurement.		(239)	-	-	-	-
<u>OMB OTPS Savings</u> Savings from re-calculated Telecom and Technology Services needs.		(90)	(90)	-	-	-
<u>January 2020 Plan</u> <u>Mayor's Office - PS Savings</u> PS underspending.		(772)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Mayoralty (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>MOCS - PS Savings</u> PS underspending.		(460)	-	-	-	-
<u>OLR - PS Savings</u> PS underspending.		(182)	-	-	-	-
<u>OLR - WorkWell Program</u> The Office of Labor Relations (OLR) will achieve savings due to delays in contract procurement.		-	(127)	-	-	-
<u>Thrive WorkWell NYC</u> The Office of Labor Relations (OLR) will achieve savings through underspending in Thrive WorkWell NYC.		(57)	(200)	-	-	-
<u>April 2020 Plan</u>						
<u>Vacancy reductions - MOCS</u> Reduction in vacancies.	(5) C	(712)	(452)	(452)	(452)	(452)
<u>Vacancy reductions - OLR</u> Reduction in vacancies.	(2) C	(150)	(150)	(150)	(150)	(150)
<u>OTPS Savings - Mayor's Office</u> Lower than anticipated spending in various OTPS areas.		(70)	-	-	-	-
<u>OTPS Savings - OMB</u> Lower than anticipated spending in various OTPS areas.		(250)	(250)	(17)	(17)	(17)
<u>PS Savings - Mayor's Office</u> Savings from accruals generated by vacant positions.		(1,530)	-	-	-	-
<u>PS Savings - OMB</u> Savings achieved through delays in filling vacant positions.		(500)	-	-	-	-
<u>Thrive Savings - OLR</u> Lower than anticipated spending for the Thrive Program.		(492)	-	-	-	-
<u>W&S Rental Payment</u> The City will receive rental payment from the Water Board.		(128,000)	-	-	-	-
Agency Total	(7) C	(134,402)	(1,376)	(726)	(726)	(726)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Board of Elections	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>BOE Savings</u> BOE PS and OTPS Savings.		(31,000)	-	-	-	-
Agency Total		(31,000)	-	-	-	-

Campaign Finance Board	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Savings</u> Lower than anticipated spending in various OTPS areas.		(2,000)	-	-	-	-
<u>PS Savings</u> Savings achieved through delays in filling vacant positions.		(1,500)	-	-	-	-
Agency Total		(3,500)	-	-	-	-

Office of the Actuary	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Re-estimate</u> Lower than anticipated spending in various OTPS areas.		(100)	-	-	-	-
<u>PS Savings</u> Savings achieved through delays in filling vacant positions.		(100)	-	-	-	-
Agency Total		(200)	-	-	-	-

Department of Emergency Management	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>PS Savings for Grant-funded Personnel</u> PS Savings for grant-funded personnel.		(103)	(206)	-	-	-
January 2020 Plan						
<u>Thermal Mapping Savings</u> Thermal mapping study funding adjustment.		(1,159)	-	-	-	-
Agency Total		(1,262)	(206)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Administrative Tax Appeals	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Property Assessment Revenue</u>		(175)	(75)	-	-	-
Additional revenue from an increase in property assessment review applications.						
<u>PS Savings</u>		(190)	-	-	-	-
Savings achieved through delays in filling vacant positions.						
Agency Total		(365)	(75)	-	-	-

Law Department	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Telecommunications Savings</u>		-	(84)	-	-	-
Savings from deactivated telecommunications services.						
<u>Additional Affirmative Litigation Revenue</u>		(7,367)	-	-	-	-
Revenue from one-time settlement payments.						
January 2020 Plan						
<u>Additional Affirmative Litigation Revenue</u>		(1,636)	-	-	-	-
Revenue from a one-time settlement payment.						
<u>Criminal Courts Revenue</u>		(6,955)	-	-	-	-
Revenue from one-time criminal court collections payments.						
April 2020 Plan						
<u>Vacancy reductions</u>	(25) C	(4,810)	(2,200)	(2,200)	(2,200)	(2,200)
Reduction in vacancies.						
<u>Additional Affirmative Litigation Revenue</u>		(2,975)	-	-	-	-
Revenue from one-time settlement payments.						
<u>Criminal Courts Revenue</u>		(2,300)	-	-	-	-
Revenue from one-time criminal court collections payments.						
<u>OTPS Savings</u>		(2,700)	-	-	-	-
Savings from surpluses in various OTPS items.						
Agency Total	(25) C	(28,743)	(2,284)	(2,200)	(2,200)	(2,200)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of City Planning	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>EIS Reestimates</u> Reduction in funding for environmental studies.		-	(262)	-	-	-
<u>FY20 PS Accruals</u> Savings achieved through personal service accruals and delayed hiring.		(275)	-	-	-	-
January 2020 Plan						
<u>EIS Re-estimates</u> Savings achieved through Environmental Impact Statement (EIS) re-estimates.		(400)	-	-	-	-
<u>PS Savings</u> PS underspending.		-	(150)	-	-	-
April 2020 Plan						
<u>Hiring Freeze</u> Savings accruals due to hiring freeze.		(500)	(500)	-	-	-
<u>EIS Re-estimates</u> Savings achieved through Environmental Impact Statement (EIS) re-estimates.		-	(297)	-	-	-
<u>PS Savings</u> Savings due to attrition and delayed hiring.		-	(150)	-	-	-
<u>Supplemental EIS Re-estimates</u> Supplemental savings achieved through Environmental Impact Statement (EIS) re-estimates.		(2,000)	-	-	-	-
Agency Total		(3,175)	(1,359)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Investigation	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Vacancy Reduction</u>	(10) C	-	-	(810)	(810)	(810)
Reduction in vacancies.						
<u>PS Accruals</u>		(1,500)	(1,500)	-	-	-
PS accruals tied to hiring delays.						
Agency Total	(10) C	(1,500)	(1,500)	(810)	(810)	(810)

Civilian Complaint Review Board	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Savings</u>		(250)	-	-	-	-
OTPS savings.						
<u>PS Accruals</u>	(17) C	-	(1,094)	-	-	-
PS accruals tied to hiring delays.						
Agency Total	(17) C	(250)	(1,094)	-	-	-

Department of Veterans' Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Vacancy reductions</u>	(2) C	(193)	(193)	(193)	(193)	(193)
Reduction in vacancies.						
Agency Total	(2) C	(193)	(193)	(193)	(193)	(193)

Board of Correction	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Vacancy Reductions</u>	(2) C	-	(178)	(178)	(178)	(178)
Reduction in vacancies.						
<u>PS Accruals</u>		(500)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total	(2) C	(500)	(178)	(178)	(178)	(178)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

City Clerk	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Savings</u> Savings achieved through delays in filling vacant positions.		(100)	-	-	-	-
Agency Total		(100)	-	-	-	-

Department of Cultural Affairs	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>PS Savings</u> The agency will achieve savings through delays in filling vacant positions.		(96)	(96)	-	-	-
January 2020 Plan						
<u>PS Savings</u> PS underspending.		(150)	-	-	-	-
<u>The Metropolitan Museum of Art Expense to Capital Swap</u> One time reduction to City operating subsidy in exchange for equal capital support.		-	(3,000)	-	-	-
<u>The Metropolitan Museum of Art Expense to Capital Swap</u> One time reduction to City operating subsidy in exchange for equal capital support.		-	(1,000)	-	-	-
<u>Vacancy Reduction</u> Reduction in vacancies.	(1) C	(100)	(83)	(83)	(83)	(83)
<u>Unspent Programmatic Funding</u> Savings achieved through unspent programmatic funding.		(1,471)	-	-	-	-
<u>Elimination of BCC funding</u> Eliminates funding for the Building Community Capacity program.		-	(300)	(300)	(300)	(300)
<u>Elimination of the Subway Performer funding</u> Eliminates funding for the Subway Performer program.		-	(100)	(100)	(100)	(100)
<u>One year elimination of CIG Supplemental Fund</u> Elimination of the CIG Supplemental Fund for FY21.		-	(1,030)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Cultural Affairs (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>One year elimination of grant funds from Met admissions change</u> Funding available from the City's agreement with the Metropolitan Museum on their admissions policy will be re-directed to gap closing in FY21 instead of funding additional grants to cultural organizations.		-	(2,074)	-	-	-
<u>One year reduction to CreateNYC funding</u> Reduction of CreateNYC funding for FY21.		-	(3,375)	-	-	-
<u>One year reduction to the Emergency Fund</u> Reduction of the emergency fund by 80% in FY21.		-	(400)	-	-	-
<u>Reduce Non-CIG Energy Subsidy by 50%</u> Reduces the amount of funding for the Energy Coalition by 50%.		-	(625)	-	-	-
Agency Total	(1) C	(1,817)	(12,083)	(483)	(483)	(483)

Financial Information Services Agency	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan <u>CityTime Consultants</u> FISA is projecting a surplus in their budget for CityTime consultants based on actual spending.		(45)	-	-	-	-
<u>OTPS Savings</u> Lower than expected spending on supplies and materials for the Alternate Data Center.		(150)	-	-	-	-
April 2020 Plan <u>Vacancy reductions</u> Reduction in vacancies.	(4) C	(900)	(468)	(468)	(468)	(468)
<u>IT Savings</u> Lower than anticipated spending in the IT budget.		(1,000)	-	-	-	-
<u>OTPS Savings</u> Lower than anticipated spending in various OTPS areas.		(986)	-	-	-	-
Agency Total	(4) C	(3,081)	(468)	(468)	(468)	(468)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Office of Payroll Administration	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>OTPS Savings</u> Projected surplus due to lower than expected usage in general operational costs.		(11)	-	-	-	-
January 2020 Plan						
<u>Transit Benefit Savings</u> Savings due to lower contractual rates for the Commuter Benefits program.		(120)	(120)	-	-	-
April 2020 Plan						
<u>Vacancy reductions</u> Reduction in vacancies.	(4) C	(400)	(359)	(359)	(359)	(359)
<u>Commuter Benefit Program Revenue</u> One time payment associated with the change in transit benefit providers.		(250)	-	-	-	-
<u>Early Encashment Fee Revenue</u> Fees collected from employees who cash their paychecks prior to the payroll date.		(150)	(25)	(25)	(25)	(25)
<u>Telecom Savings</u> Savings from the telecommunications budget.		(50)	-	-	-	-
<u>Transit Benefit Savings</u> Savings from Transit Benefit Program.		(20)	-	-	-	-
Agency Total	(4) C	(1,001)	(504)	(384)	(384)	(384)

Equal Employment Practices Commission	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Savings</u> Savings achieved through delays in filling vacant positions.		(30)	-	-	-	-
Agency Total		(30)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Civil Service Commission	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
PS Savings Savings achieved through delays in filling vacant positions.		(130)	-	-	-	-
Agency Total		(130)	-	-	-	-

Landmarks Preservation Commission	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
Landmarks Permit Revenue Increase Revenue from changes in the permit application process.		(100)	(100)	(100)	(100)	(100)
January 2020 Plan						
LPC Permit Revenue Increase Additional revenue from hiring an additional staff member to streamline the permit application process.	1 C	(130)	(130)	(130)	(130)	(130)
April 2020 Plan						
Landmark Permits Revenue Increase Additional revenue from increased permit application activity.		(150)	-	-	-	-
OTPS Accruals OTPS accruals in FY20 tied to anticipated underspending.		(240)	-	-	-	-
PS Savings PS underspending.		(300)	-	-	-	-
Agency Total	1 C	(920)	(230)	(230)	(230)	(230)

NYC Taxi and Limousine Commission	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
Vacancy Reduction Reduce 1 Vacancy	(1) C	-	(63)	(63)	(63)	(63)
Agency Total	(1) C	-	(63)	(63)	(63)	(63)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Commission on Human Rights	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Vacancy Reductions</u> Reduction in vacancies.	(7) C	-	-	(554)	(554)	(554)
<u>PS Accruals</u> PS accruals tied to hiring delays.		(500)	(300)	-	-	-
Agency Total	(7) C	(500)	(300)	(554)	(554)	(554)

Conflicts of Interest Board	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
January 2020 Plan						
<u>COIB Fine Revenue</u> Additional revenue due to an increase in the number of investigations.		(41)	(54)	-	-	-
April 2020 Plan						
<u>OTPS Savings</u> OTPS savings.		(46)	-	-	-	-
<u>PS Accruals</u> PS accruals tied to hiring delays.		(104)	(100)	-	-	-
Agency Total		(191)	(154)	-	-	-

Office of Collective Bargaining	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Savings</u> Savings achieved through delays in filling vacant positions.		(50)	-	-	-	-
Agency Total		(50)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Community Boards - All	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS And OTPS Savings</u> PS And OTPS Savings.		(236)	(514)	-	-	-
Agency Total		(236)	(514)	-	-	-

Department of Probation	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Fleet Savings</u> Replacement cycle for three fleet vehicles per Fiscal Year will be deferred for FY20 and FY21.		(94)	(94)	-	-	-
<u>Laptop Replacement Savings</u> Savings associated with delay to the laptop replacement cycle.		(25)	(350)	-	-	-
<u>PS Accruals</u> PS Accruals - Administrative Staff.		(37)	(37)	-	-	-
<u>PS Accruals</u> PS Accruals.		(1,350)	(595)	-	-	-
<u>Salary Differential Savings</u> Salary differential savings tied to attrition.		-	(440)	-	-	-
January 2020 Plan						
<u>OTPS Savings</u> Facilities management savings.		-	(175)	-	-	-
<u>PS Savings</u> PS underspending.		(802)	(831)	-	-	-
April 2020 Plan						
<u>Vacancy Reductions</u> Reduction in vacancies.	(27) C	-	-	(1,438)	(1,438)	(1,438)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Probation (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(127)	-	-	-	-
<u>OTPS Savings</u> OTPS savings.		(1,767)	(850)	-	-	-
<u>PS Accruals</u> PS accruals tied to hiring delays.		(637)	(81)	-	-	-
Agency Total	(27) C	(4,840)	(3,452)	(1,438)	(1,438)	(1,438)

Department of Small Business Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Agency PS Savings</u> Savings achieved through delayed hiring.		(650)	-	-	-	-
<u>Updated Spending Projections 1</u> Re-estimate to align SBS's budget with updated spending projections.		-	(229)	-	-	-
<u>Updated Spending Projections 2</u> Savings achieved through business services and workforce development departmental re-estimates.		(150)	(551)	-	-	-
January 2020 Plan						
<u>OTPS Savings</u> Re-estimate to align SBS's budget with updated spending projections.		(509)	(464)	-	-	-
<u>PS Savings</u> PS underspending.		(319)	-	-	-	-
April 2020 Plan						
<u>EDC EIS</u> The NYC Economic Development Corporation will provide funding to the City for Environmental Impact Studies performed by the Department of City Planning.		-	(2,900)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Small Business Services (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Graffiti Free NYC PEG</u> EDC will provide savings from its Graffiti Free NYC program.		-	(3,100)	(3,100)	(3,100)	(3,100)
<u>Indirect Cost Rate</u> Re-Estimate of FY20 Indirect Cost Rate Funding.		(233)	-	-	-	-
<u>OER Jumpstart Savings</u> OER will achieve savings from delayed Jumpstart project schedule.		(721)	-	-	-	-
<u>OER Stockpile Savings</u> OER will achieve savings from delayed Clean Stockpile opening schedule.		(380)	-	-	-	-
<u>OTPS Savings</u> Savings from OTPS underspending.		(1,000)	-	-	-	-
Agency Total		(3,962)	(7,244)	(3,100)	(3,100)	(3,100)

Department of Buildings	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>January 2020 Plan</u> <u>Fines and Penalties</u> Revenue from increased penalty enforcement for failure to file elevator inspection reports and for unauthorized construction.		(6,000)	(4,000)	-	-	-
<u>April 2020 Plan</u> <u>Hazardous Penalties</u> Additional penalty revenue from Hazardous violations.		-	(12,000)	(10,000)	(10,000)	(10,000)
<u>Vacancy Reduction</u> Agency reduction in vacancies.	(78) C	(6,000)	(6,000)	-	-	-
<u>Vacancy Reduction</u> Reduction in vacancies.		-	-	(1,145)	(1,145)	(1,145)
<u>Contract Savings</u> Delay contracts associated with developing a waterfront code and consolidating various building codes.		(5,203)	(4,290)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Buildings (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Fines and Penalties</u>		-	(4,000)	-	-	-
Revenue from improved penalty enforcement for failure to file elevator inspection reports.						
<u>PS Savings</u>		(2,400)	-	-	-	-
Savings from a re-estimate of PS spending.						
<u>Supplemental PS Savings</u>		(4,000)	-	-	-	-
Savings from attrition and delayed hiring.						
Agency Total	(78) C	(23,603)	(30,290)	(11,145)	(11,145)	(11,145)

Office of Administrative Trials and Hearings	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Hiring Freeze</u>		(300)	(400)	-	-	-
Hiring freeze savings.						
<u>Vacancy Reductions</u>	(1) C	-	-	(76)	(76)	(76)
Reductions in vacancies.						
<u>OTPS Re-estimate</u>		(800)	-	-	-	-
Re-estimate of spending on space and public hearings.						
Agency Total	(1) C	(1,100)	(400)	(76)	(76)	(76)

Department of Environmental Protection	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>Arterial Highway Catch Basin</u>		(70)	(70)	-	-	-
Savings from lower than expected bids for three existing cleaning contracts.						
<u>Landfill Underspending</u>		(200)	(200)	-	-	-
Lower than expected spending on landfill maintenance.						
<u>OER Fee Revenue</u>		(260)	(260)	-	-	-
The Department of Environmental Protection will generate revenue from new and revised fees related to the E-Designation Program.						

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Environmental Protection (continued)	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
<u>Tax Levy Surplus</u> DEP has historically finished the fiscal year with a tax levy OTPS surplus tied to programs outside the Mayor's Office of Sustainability.		(256)	(204)	-	-	-
January 2020 Plan						
<u>Catch Basin Cleaning Contract Underspending</u> Underspending for highway catch basin cleaning contracts.		(280)	(138)	-	-	-
<u>Hydroelectric Program and Property Tax Savings</u> Lower than forecasted program and property tax expenses for hydroelectric properties upstate.		(46)	(46)	-	-	-
<u>Right-To-Know Revenue Enhancement</u> DEP will realize increased revenue from SARA (Superfund Amendment and Reauthorization Act) filing fees under the Right to Know law.		(100)	(100)	(100)	(100)	(100)
April 2020 Plan						
<u>Vacancy Reductions</u> Vacancy reductions due to hiring delays.	(5) C	(375)	(375)	(375)	(375)	(375)
<u>Additional Agency Program Savings</u> Additional tax levy savings due to program delays, including water fountain installations, Build-it-Back, and a catch basin study of arterial highways.		(2,355)	(1,590)	-	-	-
<u>Chemical Savings</u> Reduction in chemical usage at Croton Filtration Plant, Catskill Treatment Facility, and BWT Facilities.		(5,934)	(2,000)	-	-	-
<u>Consent Order Compliance Support (Utility)</u> Updated procurement schedule for compliance support contract.		(580)	(1,320)	-	-	-
<u>Contract Savings</u> Contract savings for the Bureau of Environmental Compliance, Landfill Maintenance, and Arterial Highway Catch Basins.		(400)	(350)	-	-	-
<u>Hiring Delays</u> Savings due to delays in filling tax-levy funded positions.	(7) C	(1,225)	(365)	-	-	-
<u>Mayor's Office of Sustainability Contract Delay</u> Surplus due to delays in contract registration.		(5,700)	-	-	-	-
Agency Total	(12) C	(17,781)	(7,018)	(475)	(475)	(475)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Business Integrity Commission	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>OTPS Savings Initiative</u>		(73)	-	-	-	-
OTPS savings related to materials and supplies.						
<u>PS Accruals</u>		(73)	(149)	(149)	(149)	(149)
PS Accruals.						
January 2020 Plan						
<u>PS Savings</u>		(100)	-	-	-	-
PS underspending.						
April 2020 Plan						
<u>Vacancy Reductions</u>	(1) C	-	(73)	(73)	(73)	(73)
Reduction in vacancies.						
<u>OTPS Savings</u>		(146)	-	-	-	-
OTPS savings.						
<u>PS Accruals</u>		(84)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total	(1) C	(476)	(222)	(222)	(222)	(222)

Department of Design and Construction	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>PS Savings</u>		(752)	-	-	-	-
Personal services savings.						
January 2020 Plan						
<u>PS Savings</u>		(478)	(366)	-	-	-
PS underspending.						
April 2020 Plan						
<u>Vacancy Reductions</u>	(2) C	-	(650)	(166)	(166)	(166)
Reductions in vacancies.						
Agency Total	(2) C	(1,230)	(1,016)	(166)	(166)	(166)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Information Technology and Telecom.	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>IT Decommissioning & Efficiency Savings</u>		(255)	(2,114)	(1,689)	(1,389)	(1,389)
Savings from decommissioning systems the agency no longer needs and the introduction of more efficient processes.						
<u>Telecommunications Savings</u>		(1,100)	(1,100)	(1,100)	(1,100)	(1,100)
Savings from deactivating unused telecom services.						
<u>PS Savings</u>		(4,396)	-	-	-	-
PS accruals.						
January 2020 Plan						
<u>IT Decommissioning and Efficiency Savings</u>		(2,860)	(2,359)	-	-	-
Various IT projects and efficiencies that allowed for the discontinuation of software licenses, professional subscriptions, and support services.						
<u>MOME - Incentive Fund Savings</u>		(329)	(328)	-	-	-
Savings achieved through delayed program implementation.						
April 2020 Plan						
<u>Vacancy reductions</u>	(7) C	(9,291)	(5,000)	-	-	-
Reduction in vacancies.						
<u>MOME - Incentive Fund Savings</u>		(1,300)	-	-	-	-
Savings achieved through delayed program implementation.						
<u>MOME - PS Accruals</u>		(500)	-	-	-	-
Savings achieved through personal services accruals.						
<u>MOME - Supplemental IF Savings</u>		(1,000)	(2,700)	-	-	-
Savings achieved through delayed program implementation.						
<u>OTPS Savings</u>		(463)	-	-	-	-
Lower than anticipated spending in various OTPS areas.						
Agency Total	(7) C	(21,495)	(13,601)	(2,789)	(2,489)	(2,489)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Department of Records and Information Services	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>Vacancy Reductions</u>	(1) C	(542)	(71)	(71)	(71)	(71)
Reductions in vacancies.						
<u>OTPS Re-estimate</u>		(208)	-	-	-	-
Re-estimate of spending on lease.						
Agency Total	(1) C	(750)	(71)	(71)	(71)	(71)

Department of Consumer Affairs	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
November 2019 Plan						
<u>OTPS Savings</u>		(250)	-	-	-	-
Reduced fiscal year 2020 OTPS costs for software licenses.						
January 2020 Plan						
<u>Marketing Campaign Reduction</u>		(100)	-	-	-	-
Reduction to marketing campaign spending.						
<u>OTPS Savings</u>		-	(250)	-	-	-
OTPS savings attributed to Documentum Software Licenses.						
<u>PS Savings</u>		(250)	-	-	-	-
PS underspending.						
April 2020 Plan						
<u>Vacancy Reduction</u>	(11) C	-	(716)	(716)	(716)	(716)
Reduction in vacancies.						
<u>OTPS Savings</u>		(850)	(500)	-	-	-
OTPS savings.						
<u>PS Accruals</u>		(650)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total	(11) C	(2,100)	(1,466)	(716)	(716)	(716)

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Public Administrator - Manhattan	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
PS Accruals		(50)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total		(50)	-	-	-	-

Public Administrator - Bronx	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
PS Accruals		(10)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total		(10)	-	-	-	-

Public Administrator - Brooklyn	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
PS Accruals		(20)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total		(20)	-	-	-	-

Public Administrator - Queens	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
PS Accruals		(50)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total		(50)	-	-	-	-

Borough President - Manhattan	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
FY21 Savings		-	(162)	-	-	-
FY21 Savings.						
Agency Total		-	(162)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Borough President - Bronx	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
OTPS Savings Lower than anticipated spending in various OTPS areas.		(200)	-	-	-	-
PS Savings PS underspending.		(200)	-	-	-	-
Agency Total		(400)	-	-	-	-

Borough President - Brooklyn	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
FY21 Savings FY21 Savings.		-	(221)	-	-	-
Agency Total		-	(221)	-	-	-

Borough President - Queens	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
FY21 Savings FY21 Savings.		-	(178)	-	-	-
Agency Total		-	(178)	-	-	-

Borough President - Staten Island	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
FY21 Savings FY21 Savings.		-	(145)	-	-	-
Agency Total		-	(145)	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

Office of the Comptroller	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Savings</u>		(2,600)	-	-	-	-
Savings achieved through delays in filling vacant positions.						
Agency Total		(2,600)	-	-	-	-

Public Advocate	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>FY21 Savings</u>		(138)	-	-	-	-
Savings from unspent funding in various areas.						
Agency Total		(138)	-	-	-	-

City Council	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS and OTPS Savings</u>		(2,600)	-	-	-	-
Savings from underspending on various PS and OTPS items.						
Agency Total		(2,600)	-	-	-	-

District Attorney - Manhattan	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Savings</u>		(1,000)	(2,600)	-	-	-
OTPS savings.						
Agency Total		(1,000)	(2,600)	-	-	-

District Attorney - Bronx	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Accruals</u>		(6,161)	-	-	-	-
PS accruals tied to hiring delays.						
Agency Total		(6,161)	-	-	-	-

November 2019 + January 2020 + April 2020 Initiatives

Initiatives with gray shading are efficiencies. \$ in 000's.

District Attorney - Brooklyn	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Savings</u> OTPS savings.		(1,600)	-	-	-	-
<u>PS Accruals</u> PS accruals tied to hiring delays.		(3,500)	-	-	-	-
Agency Total		(5,100)	-	-	-	-

District Attorney - Queens	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>OTPS Savings</u> OTPS savings.		(2,250)	-	-	-	-
<u>PS Accruals</u> PS accruals tied to hiring delays.		(4,094)	-	-	-	-
Agency Total		(6,344)	-	-	-	-

District Attorney - Staten Island	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Accruals</u> PS accruals tied to hiring delays.		(1,223)	-	-	-	-
Agency Total		(1,223)	-	-	-	-

Office of Prosecution and Special Narcotics	City Personnel as of 6/30/21	FY20	FY21	FY22	FY23	FY24
April 2020 Plan						
<u>PS Accruals</u> PS accruals tied to hiring delays.		(1,348)	-	-	-	-
Agency Total		(1,348)	-	-	-	-