

Proposed Consolidated Plan



2020 One -Year Action Plan

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NYC
PLANNING



Effective as of December 17, 2020

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The 2020 Proposed Consolidated Plan One-Year Action Plan (the “Proposed Action Plan”) is the City of New York’s annual application to the United States Department of Housing and Urban Development (HUD) for the four Office of Community Planning and Development entitlement programs: Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA).

In addition, the Proposed Action Plan serves not only as the City's application for the Entitlement funds, but also as the HOPWA grant application for the New York HOPWA Eligible Metropolitan Statistical Area (HOPWA EMSA). The EMSA is comprised of the five boroughs of the City of New York plus three upstate New York jurisdictions (the counties of Westchester, Rockland and Orange), as well as three counties in central New Jersey (Middlesex, Monmouth and Ocean).

For the 2020 Program Year, the City received **\$306,571,578** in entitlement funds for the four HUD formula grant programs: **\$173,664,331** for CDBG; **\$74,618,822** for HOME; **\$43,641,388** for HOPWA; and **\$14,647,037** for ESG.

In response to the SARS COVID-19 (coronavirus) pandemic, Congress passed, and President Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act, or the “CARES Act,” in order to prevent, prepare for, and respond to COVID-19. Supplemental grant funds authorized under the CARES Act are to be used to support state and local efforts to respond to the emergency, such as rental assistance, supportive services, economic development, access to health care, and other necessary actions. The spread of the virus in NYC and NYS has since slowed and the economy has gradually started to reopen. New Yorkers continue to benefit from programs funded in part through the CARES Act grants.

These programs are also scheduled to receive an additional **\$613,081,402** for FY2020 in response to the COVID-19 pandemic. Each allocation having the suffix -CV: **\$102,084,020** for CDBG-CV1; **\$122,279,413** for CDBG-CV3; **\$6,351,063** for HOPWA-CV; **\$50,507,036** for ESG-CV1, and **\$331,859,870** for ESG-CV2. (The HOME Program did not receive an additional allocation.) The City has also proposed to reallocate **\$146,366,000** in unspent CDBG Entitlement funds from previous years to new programs aimed at preparing for and responding to the effects of COVID-19.

2. Summarize the objectives and outcomes identified in the Plan

Expanding access to safe, affordable housing continues to be one of the City's highest priorities. In May 2014, the City released *Housing New York: A Five Borough, Ten-Year Plan*, a comprehensive plan to build and preserve 200,000 affordable units over the coming decade.

In November 2017, the City released *Housing New York 2.0* plan, accelerating and expanding the original *Housing New York* plan. *Housing 2.0* introduced a suite of initiatives to create 200,000 affordable homes two years ahead of schedule and reached a new goal of 300,000 newly constructed or preserved units by 2026. The housing-related activities within the Proposed 2020 Consolidated Plan One-Year Action Plan are part of the Mayor's broader housing strategy.

In October 2020, the City released the *Where We Live NYC* plan, a blueprint to advance fair housing over the next five years. The plan is a culmination of a two-year process led by the Deputy Mayor's office, the New York City Department of Housing Preservation and Development (HPD), and the New York City Housing Authority (NYCHA), and involved more than 30 City agencies. *Where We Live NYC* is the City's five-year plan to break down barriers to opportunity and build more integrated, equitable neighborhoods, which includes crucial recovery efforts in response to the disproportionate impact the COVID-19 pandemic has had on low-income communities of color.

The City is also committed to ensuring high-quality services to homeless New Yorkers. In 2016, Mayor de Blasio announced a comprehensive plan to reform the delivery of homeless services. The plan includes expansion of homeless prevention; greater street outreach through HOME-STAT, a program to engage unsheltered homeless individuals and connect them to support services; and enhancement of shelter services and security. "Turning the Tide," a report issued by the Department of Homeless Services in February 2017, established a blueprint for reforms, providing borough-based services and shrinking the footprint of the shelter system by closing 360 facilities, including eliminating the 20-year old "cluster" apartment program.

Finally, at the end of 2019, the Mayor released "The Journey Home" plan to end long-term street homelessness, building on the progress of the HOME-STAT program through which nearly 2,900 people have come off the streets and remained off since 2016. Although safe affordable housing is crucial to improving the lives of New Yorkers, the City allocates a large share of HUD entitlement funds to community redevelopment programs as part of a holistic approach to improving New Yorkers' quality of life. This programming, which ranges from public services, to preserving historic properties, to economic development, seeks to ensure that all neighborhoods are diverse environments that support New Yorkers' access to thriving commercial districts, economic opportunities, safe community spaces, and enriching recreational activities.

For the 2020 Consolidated Plan Program Year, New York City intends to achieve its strategic objectives in the following manner:

CDBG Outcome and Objective Statements for the 2020 Annual Action Plan

- 4 programs expect to receive a cumulative total of \$24,497,000 for the purpose of providing accessibility to decent affordable housing.
- 1 program expects to receive a cumulative total of \$576,000 for the purpose of providing affordability for decent affordable housing.
- 8 programs expect to receive a cumulative total of \$171,989,000 for the purpose of providing sustainability of decent affordable housing.
- 1 program expects to receive a cumulative total of \$2,290,000 for the purpose of creating/improving accessibility to economic opportunity.
- 1 program expects to receive a cumulative total of \$1,561,000 for the purpose of creating/improving affordability for economic opportunity.
- 11 programs expect to receive a cumulative total of \$18,168,000 for the purpose of creating/improving accessibility to suitable living environments.
- 3 programs expect to receive a cumulative total of \$3,700,000 for the purpose of creating/improving affordability for suitable living environments.
- 5 programs expect to receive a cumulative total of \$18,021,000 for the purpose of creating/improving sustainability of suitable living environments.
- 9 programs expect to receive a cumulative total of \$36,279,000 for program administration and planning, which are not required to choose HUD outcome/objective statements.

HOME Investment Partnership Outcome and Objective Statements for the 2020 Annual Action Plan

- Two programs expect to receive a cumulative total of \$68,629,367 for the purpose of providing accessibility to decent affordable housing.
- One program expects to receive a cumulative total of \$4,000,000 for the purpose of providing affordability of decent affordable housing.
- The remainder of HOME funds, approximately \$8,069,930, will be used for program administration and planning and, therefore, is not applicable to HUD defined outcome/objective statements.

HOPWA Outcome and Objective Statements for the 2020 Annual Action Plan

For the 2020 Annual Action Plan, the HOPWA grant proposes to serve a total of 3,002 households across the New York City EMSA to achieve the goals of providing affordable housing and support services to low-income persons living with HIV/AIDS (PLWHA). Specifically:

- Eight project sponsors will receive a total of \$6,168,978 for the purpose of reducing homelessness among low-income PLWHA through the delivery of Tenant-Based Rental Assistance.
- Five project sponsors will receive a total of \$1,750,000 to reduce homelessness among low-income PLWHA, increase housing stability among low-income PLWHA, and promote access to care among low-income PLWHA through the delivery of Housing Information Services and Permanent Housing Placement.
- Fourteen project sponsors will receive a total of \$34,487,238 to reduce homelessness among low-income PLWHA, increase housing stability among low-income PLWHA, and promote access to care among low-income PLWHA through the delivery of Permanent Facility-Based Housing and Support Services.
- The remaining \$1,235,172 will be used for program administration and planning and, therefore, is not applicable to HUD defined outcome/objective statements.

ESG Outcome and Objective Statements for the 2020 Annual Action Plan

- Two programs expect to receive a cumulative total of \$8,788,222 for the purpose of providing emergency shelter services, homeless outreach, and services including accessibility for suitable living environments.
- One program expects to receive a cumulative total of \$2,949,009 for the purpose of preventing homelessness and maintaining decent affordable housing.
- The remainder of ESG funds, approximately \$2,847,511 will be used for HMIS development, program administration and project management and, therefore, is not applicable to HUD defined outcome/objective statements.

3. Evaluation of past performance

Regarding New York City's past performance in its use of formula entitlement funds, please refer to the City's 2018 Consolidated Plan Annual Performance Report (CAPER), the most recent CAPER available. The 2018 Performance Report can be accessed on the New York City Department of City Planning's website at: <https://www1.nyc.gov/site/planning/about/consolidated-plan-apr.page>

The City has not yet submitted its 2019 CAPER. Due to the pandemic, HUD issued a nationwide extension on the deadline for submission. On June 5, 2020, HUD also granted NYC an individual extension to August 31, 2020. In advance of the August 31 deadline, NYC applied for an additional 60-day extension due to delays caused by the pandemic and the need to work on multiple Consolidated Plan documents at once.

The City is currently working on the 2019 CAPER. The report will be published on New York City Department of City Planning's website at: <https://www1.nyc.gov/site/planning/about/consolidated-plan-apr.page> for a 15 day public comment review period. The 2019 CAPER will be released concurrently with the 2020 Annual Action Plan.

For New York City's evaluation of past performance of HOPWA formula entitlement funds, please refer to the City's 2019 HOPWA CAPER, the most recent data available on HOPWA performance for the jurisdiction, found in the 2019 CAPER Appendices.

4. Summary of Citizen Participation Process and consultation process

The City uses diverse notification methods to inform the public of the 2020 Proposed Annual Action Plan's release for public review as it did for the release of its Proposed 2019 Action Plan. Over 500 notifications were emailed and about 2,000 were mailed to New York City residents, organizations, and public officials inviting comments during the public review period. In addition, notices regarding the public hearing were published in three local newspapers: an English-, a Spanish-, and a Chinese-language daily, each with citywide circulation. Furthermore, the notice was posted on the Department of City Planning and NYC Office of Management and Budget websites. Copies of the 2020 Action Plan are obtainable by the public for download. A PDF version of the Action Plan will be posted on DCP's website (<http://www.nyc.gov/planning>) for public review.

New York City implemented a 5-day notice and comment period as allowed by HUD guidance. A dedicated email address is provided along with a webpage that allow citizens to provide comments. Publication of amended and proposed documents will be posted on DCP's dedicated webpage that linked documents to the language translation tool.

The public comment period began December 24, 2020 and extends for 5 days ending December 28, 2020. The public was instructed to submit their written comments on the 2020 Proposed Annual Action Plan by close of business, December 28, 2020 to: Lisa Rambaran, New York City Consolidated Plan Program Manager, Department of City Planning, 120 Broadway 31st Floor, New York, New York 10271, email: Con-PlanNYC@planning.nyc.gov.

5. Summary of public comments

Comments received will be summarized and agencies' responses incorporated into the version submitted to HUD

6. Summary of comments or views not accepted and the reasons for not accepting them

N/A

7. Summary

N/A

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Agency Role	Name	Department/Agency
CDBG Administrator	NEW YORK CITY	Office of Management and Budget
HOPWA Administrator	NEW YORK CITY	Dept. of Health and Mental Hygiene
HOME Administrator	NEW YORK CITY	Dept. of Housing Preservation and Development
ESG Administrator	NEW YORK CITY	Dept. of Homeless Services

Table 1 – Responsible Agencies

Narrative (optional)

The Department of City Planning is the lead agency in the City's Consolidated Plan application process and is responsible for the formulation, preparation, and development of each year's proposed Action Plan in conjunction with the Consolidated Plan Committee member agencies and HUD.

The City's CDBG, HOME, HOPWA, and ESG programs are administered by the Office of Management and Budget (OMB), the Department of Housing Preservation and Development (HPD), the Department of Health and Mental Hygiene (DOHMH) - Division of Disease Control, and the Department of Homeless Services (DHS), respectively.

The New York City Consolidated Plan also serves as the HOPWA grant application for six (6) surrounding counties within the New York Eligible Metropolitan Statistical Area (EMSA): The New York counties of Orange, Rockland and Westchester and the New Jersey counties of Middlesex, Monmouth, and Ocean, respectively.

HPD promotes the construction and preservation of affordable housing for low- and moderate-income families in thriving and diverse neighborhoods throughout the five boroughs. Using federal, state, and local funds, HPD finances affordable housing development and preservation while also enforcing housing quality standards and endeavoring to ensure sound management of the city's affordable housing stock. In partnership with thirteen sister agencies, advocates, developers, tenants, community organizations, elected officials, and financial institutions. HPD is responsible for carrying out the Mayor's ten-year housing plan.

The Human Resources Administration (HRA) and DHS operate under an integrated management structure coordinating services to prevent and alleviate homelessness for families with children and individuals and households without children. HRA provides public benefits and services which assist in homelessness prevention, diversion and rehousing services, including the administration of rental assistance to move homeless families and adults into permanent housing. DHS is responsible for shelter operations and

services to street homeless individuals. Programs for runaway and homeless youth and children aging out of foster care are administered by the Department of Youth and Community Development (DYCD), and Administration for Children's Services (ACS), respectively. HRA's HIV/AIDS Services Administration (HASA) provide emergency and supportive housing assistance and services for persons with HIV-related illness or AIDS.

New York City Department of Health & Mental Hygiene (DOHMH), along with the State's Office of Mental Health (OMH); Office for People with Developmental Disabilities (OPWDD); and, Office of Alcoholism and Substance Abuse Services (OASAS), plan, contract, and monitor services for these disability areas and provide planning support to OASAS in the field of substance abuse services. DOHMH's Bureau of Mental Health, through contracted agencies, provides an array of mental health recovery-oriented services and supportive housing programs to prevent homelessness and works collaboratively with Federal, City and State agencies to assure continuity of services.

The New York City Housing Authority (NYCHA), using primarily Public Housing Capital funds, administers public housing new construction, rehabilitation and modernization activities, and home ownership opportunity programs, along with a Section 8 rental certificate and voucher program.

The Department for the Aging, the Mayor's Office for People with Disabilities, and the Mayor's Office to Combat Domestic Violence address the concerns of targeted groups of citizens by providing housing information and supportive housing services assistance.

Consolidated Plan Public Contact Information

Any questions or comments concerning New York City's Consolidated Plan and the formula entitlement grant funded activities may be directed to:

Lisa Rambaran, New York City Consolidated Plan Program Manager, Department of City Planning, 120 Broadway 31st Floor, New York, New York 10271, email: Con-PlanNYC@planning.nyc.gov.

- **CDBG:** John Leonard, Director of Community Development, Office of Management and Budget (212) 788-6177
- **HOME:** Shana Wernow, Director of Grant Monitoring and Compliance, Department of Housing Preservation and Development, (212) 863-5084
- **ESG:** Martha Kenton, Director of HUD Continuum of Care, Federal Homeless Policy & Reporting, Department of Social Services, (929) 221-6183
- **HOPWA:** Eleonora Jimenez-Levi, Acting Director of Housing, Housing Services Unit, Department of Health and Mental Hygiene/Division of Disease Control, (347) 396-7731

1. Introduction

Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

DHS, as the recipient of the ESG funds, works closely with public agencies and non-for-profit partners to reduce street homelessness, provide emergency shelter for single adults and to assist homeless families in the transition from temporary housing into permanent housing. DHS collaborates with governmental and non-governmental human services entities to enhance the provision of prevention and homeless services. As of April 2016, HRA oversees homeless prevention services as part of an integrated services structure between DHS and HRA established to provide a more seamless and effective delivery of client services. The NYC Continuum of Care, DHS and HRA are working on the implementation of a HUD mandated coordinated entry system (CES) furthering the coordination of resources available to persons experiencing homelessness.

New York City is fully participating in the Medicaid Expansion under the Affordable Care Act (ACA). As a result, CoC and 100% of project recipients and subrecipients participated in efforts to educate and facilitate healthcare enrollment among low income and homeless individuals and families. Outreach, in-person assistors, certified application counselors, brokers, and navigators provided in person enrollment and assistance with the Marketplace. In addition to the CoC services and outreach, its partnership with NYC Health Insurance Link, Health and Hospital Corporation, Medicaid Health Homes, ensures that chronically homeless are assessed and enrolled in healthcare services. DHS also works closely with the NYC CoC SOAR Taskforce and SAMHSA SOAR State Team to train case managers on SOAR to improve approval rates of Supplemental Security Income (SSI) or Social Security Disability Insurance (SSDI) benefits for eligible individuals and families served within the NYC continuum.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

DHS, the ESG recipient and collaborative applicant for the NYC CoC, coordinates extensively with CoC providers and the Consolidated Plan jurisdiction. Coordination takes place through monthly meetings between representatives from both groups in an effort to align priorities and share efforts toward the NYC's five-year Consolidated Plan. This collaboration has resulted in goals which are aligned and stated in the CoC's strategic plan as: Investing in proven strategies to reduce the number of homeless individuals on the streets; preventing those families and individuals at-risk of homelessness from entering shelter; ensuring that shelter is a short-term solution to a housing crisis by rapidly re-housing families and

individuals. The aim is to end homelessness, with an emphasis on veterans, chronic, and youth homelessness.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The Homebase prevention, street outreach, and emergency shelter providers are evaluated based on HUD system performance measure. DHS shared this work with the NYC Continuum of Care Steering Committee and will review periodically with the NYC CoC Data Management Committee. DHS will utilize its HMIS to monitor system performance through the following indicators:

- Length of time homeless
- Returns to homelessness within 6 to 12 months; returns within two years
- Number of persons served
- Number of first-time homeless persons
- Placement from Street Outreach and retention of permanent housing

For reference, see Emergency Solutions Grant Written Standards in Appendix 2.

2. Describe agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	NEW YORK CITY DEPARTMENT OF HOMELESS SERVICES
	Agency/Group/Organization Type	Services-homeless Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	NYC DHS is the ESG recipient and CoC collaborative applicant. Provided insight into the City's homeless strategy and current trends in homelessness within the jurisdiction.
2	Agency/Group/Organization	NYS OTDA
	Agency/Group/Organization Type	Services-Persons with Disabilities Other government - State
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation for ESG through participation in New York City Continuum of Care. NYS OTDA is a member of the NYC CoC. DHS presents to the CoC annually to discuss funding allocation, program activities, performance standards, and HMIS-related issues. CoC is a leading voice on homeless strategy in NYC and has been implementing initiatives to meet the needs of chronically homeless individuals.
3	Agency/Group/Organization	NEW YORK CITY DEPARTMENT OF YOUTH AND COMMUNITY DEVELOPMENT CDYCD
	Agency/Group/Organization Type	Services-Children Services-homeless Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation for ESG through participation in New York City Continuum of Care. NYC DYCD is a member of the NYC CoC. DHS presents to the CoC annually to discuss funding allocation, program activities, performance standards, and HMIS-related issues. CoC is a leading voice on homeless strategy in NYC and has been implementing initiatives to meet the needs of chronically homeless individuals.
4	Agency/Group/Organization	NYS Office of Mental Health (OMH)
	Agency/Group/Organization Type	Services-homeless Other government - State
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation for ESG through participation in New York City Continuum of Care. NYS OMH is a member of the NYC CoC. DHS presents to the CoC annually to discuss funding allocation, program activities, performance standards, and HMIS-related issues. CoC is a leading voice on homeless strategy in NYC and has been implementing initiatives to meet the needs of chronically homeless individuals.
5	Agency/Group/Organization	NYC Human Resources Administration (HRA)
	Agency/Group/Organization Type	Services-Victims of Domestic Violence Services-Employment Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy Coordinated Entry

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation for ESG through participation in New York City Continuum of Care. NYC HRA is a Steering Committee member of the NYC CoC. DHS presents to the CoC annually to discuss funding allocation, program activities, performance standards, and HMIS-related issues. CoC is a leading voice on homeless strategy in NYC and has been implementing initiatives to meet the needs of chronically homeless individuals.
6	Agency/Group/Organization	Housing Preservation and Development
	Agency/Group/Organization Type	Housing PHA Services - Housing Service-Fair Housing Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Needs - Veterans Homelessness Strategy Coordinated Entry
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation for ESG through participation in New York City Continuum of Care. NYC HPD is a Steering Committee member of the NYC CoC. DHS presents to the CoC annually to discuss funding allocation, program activities, performance standards, and HMIS-related issues. CoC is a leading voice on homeless strategy in NYC and has been implementing initiatives to meet the needs of chronically homeless individuals.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	NYC Department of Homeless Services	The goals of the Strategic Plan are closely aligned with the goals of the NYC Coalition on the Continuum of Care. DHS is the CoC's Collaborative Applicant and a Steering Committee member. DHS is also the ESG recipient for New York City.

Table 3 – Other local / regional / federal planning efforts

AP-12 Participation – 91.105, 91.200(c)

1. **Summary of citizen participation process/Efforts made to broaden citizen participation** **Summarize citizen participation process and how it impacted goal setting**

The City used diverse notification methods to inform the public of the 2020 Proposed Annual Action Plan's release for public review as it did for the release of its Proposed 2019 Action Plan. Over 500 notifications were emailed and about 2,000 were mailed to New York City residents, organizations and public officials inviting comments during the public review period. In addition, notices regarding the public hearing were published in three local newspapers: an English-, a Spanish-, and a Chinese-language daily, each with citywide circulation. Furthermore, the notice was posted on the Department of City Planning and NYC Office of Management and Budget websites. The respective notice included relevant plan-related information so that informed comments are facilitated.

Copies of the 2020 Proposed Annual Action Plan are obtainable on DCP's website (<http://www.nyc.gov/planning>) for public review.

A dedicated email address and webpage allow citizens to provide comments. Publication of amended and proposed documents will be posted on DCP's dedicated webpage that linked documents to the language translation tool.

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Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Printed Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Chinese, Russian</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>				
2	Internet Outreach	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish, Chinese, Russian</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>				

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Newspaper Ad	Minorities Non-English Speaking - Specify other language: Spanish, Chinese, Russian Persons with disabilities Non-targeted/broad community Residents of Public and Assisted Housing				

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The 2020 Proposed Consolidated Plan One-Year Action Plan is the City of New York’s annual application to the United States Department of Housing and Urban Development (HUD) for the four Office of Community Planning and Development entitlement programs: Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with AIDS (HOPWA).

In addition, the Proposed Action Plan serves not only as the City's application for the Entitlement funds, but also as the HOPWA grant application for the New York HOPWA Eligible Metropolitan Statistical Area (HOPWA EMSA). The EMSA is comprised of the five boroughs of the City of New York plus three upstate New York jurisdictions (the counties of Westchester, Rockland and Orange), as well as three counties in central New Jersey (Middlesex, Monmouth and Ocean).

For the 2020 Program Year, the City received **\$306,571,578** in entitlement funds for the four HUD formula grant programs: **\$173,664,331** for CDBG; **\$74,618,822** for HOME; **\$43,641,388** for HOPWA; and **\$14,647,037** for ESG.

Please note that the City is still expending its CDBG-Disaster Recovery (CDBG-DR) and National Disaster Resilience (CDBG-NDR) allocations, which were awarded in response to Hurricane Sandy. The amounts listed reflect the funds remaining to be drawn and estimates of program income that will be received in 2020. However, the City does not expect to receive future allocations. Please see the following website for details on the remaining CDBG-DR and CDBG-NDR funding: www1.nyc.gov/content/sandytracker/pages/hud-cdbg-dr.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	173,664,331	63,600,000	39,816,669	277,081,000	0	2020 is the final year of the Strategic Plan and no additional resources are anticipated for the remainder of this Con Plan.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	74,618,822	972,466	0	75, 591,288	0	2020 is the final year of the Strategic Plan and no additional resources are anticipated for the remainder of this Con Plan.
HOPWA	public - federal	Permanent housing in facilities	43,641,388	0	0	43,641,388	0	2020 is the final year of the Strategic Plan and

		Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA						no additional resources are anticipated for the remainder of this Con Plan.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	14,647,037	0	0	14,647,037	0	2020 is the final year of the Strategic Plan and no additional resources are anticipated for the remainder of this Con Plan.
Other: CDBG-DR	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	0	1,500,000	708,541,525	710,041,525	3,000,000	Please note this amount is the remainder of the original CDBG-DR allocation for Hurricane Sandy and is not a new award. As of 2020, the City is anticipating approximately

								\$100,000- \$200,000 per month in program income.
Other: CDBG- NDR	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	0	0	174,714,968	174,714,968	0	Please note this amount is the remainder of the original CDBG- National Disaster Resilience allocation for Hurricane Sandy and is not a new award.
Section 8	public - federal	Rental Assistance	480,770,826	0	0	480770826	0	In CY2020, HPD has been allocated \$465M in renewal funding. HPD received additional funds through the CARES Act in the amount of \$15M.

Other	public - federal	Acquisition Multifamily rental new construction Multifamily rental rehab	163,000,000	0	0	163,000,000	0	<p>The Low-Income Housing Tax Credit is a means by which the federal government provides funding, indirectly, for the construction and rehabilitation of low-income housing.</p> <p>Developers (and their investors) who build developments or rebuild buildings and rent to a specified percentage of low-income tenants, receive a credit against their federal income taxes.</p> <p>By federal statute, eligible projects must target at minimum 20 percent of the units to households earning less than 50 percent of the</p>
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								<p>median income or in New York City at least 25 percent of its units to households earning less than 60 percent of the median.</p> <p>There are two types of tax credits, 4% credits and the more valuable 9% credits. The 4% credits are available to projects that are financed through private activity bonds while the 9% credits are awarded through a competitive process. To obtain 9% credits developers must apply to the state housing agency in which their project is located, which decides which projects will receive the</p>
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								<p>limited pool of tax credits allocated to their state.</p> <p>The State of New York delegates a portion of its allocation authority to the New York City Department of Housing Preservation and Development (HPD). HPD received approximately \$18.1 million in 2019 credit authority to be allocated during the 2018 funding round.</p> <p>Since the State Division of Housing and Community Renewal (HCR) can allocate credits to projects in New York City as well as throughout the rest of the State, additional projects may</p>
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								<p>receive credits besides those allocated by HPD.</p> <p>HPD has a Qualified Allocation Plan that specifies the criteria used to select projects for allocation. Points are awarded to those projects based on the degree to which they satisfy criteria such as amount of subsidy required, leverage other financing sources, impact a project will have on a neighborhood, and housing those with very low income. 40% of the credit authority is set aside for projects funded through HPD's Supportive Housing Loan Program (SHLP) that have 100% of the units</p>
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								<p>designated as low-income and have 60% of the units designated for formerly homeless households. Any developer can compete for tax credits available, and credits are awarded on a competitive basis, so it is impossible to know in advance which projects will receive credits in a given year.</p> <p>In practice, most low-income housing projects in New York City require not only tax credits but also additional public funds, such as low interest loans provided by the City. Among the programs likely to utilize the tax credit as a funding source in calendar year</p>
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								<p>2020 are the Supportive Housing Loan Program, Third Party Transfer, Multi-Family Participating Loan Program, HUD Multi-Family, Low Income Program and Participation Loan Program (PLP), Extremely Low and Low Income Affordability Program (ELLA), Neighborhood Construction Program (NCP), and Senior Affordable Housing Rental Apartment Program (SARA). Typically, HPD's tax credit allocations help fund rehabilitation or construction of approximately 1,000 low-income units per year.</p>
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								For calendar year 2020 HPD anticipates these aforementioned programs will be applying to provide the same amount of units sought in 2019.
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Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Emergency Solutions Grant Matching Funds

The City of New York (the “City”) provides a dollar for dollar match to the ESG award through City Tax Levy (CTL) funds. In addition to the required matching funds, the City provides additional CTL to fund family and single adult facilities and programs, as well as overall agency administration. DHS also receives funding through the Federal Temporary Assistance for Needy Families (TANF) block grant, as well as Adult Shelter funding from the State of New York. A combination of all funding sources is dedicated to addressing the needs of homeless single adults and families in NYC.

HPD City Funds -- Calendar 2020

HPD Capital matching Federal Funds

HPD's total capital budget for calendar year 2020 from all funding sources (including HUD) is approximately \$577,465,901. Of that amount \$545,465,901 comes from the City. Of the City funds, \$498,338,505 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining \$47,127,396 of City funds are used in programs that do not receive Federal funds.

The City uses a portion of this \$498,338,505 figure to meet its 12.5% requirement to match HOME funds, in addition to using the appraised value of tax exemptions. The latest full year for which match data are available indicate that the City's match was \$57,172,133 as reported in the FY 2018 Match Report, published in the 2018 Consolidated Plan Annual Performance Report (APR). The City thus exceeded the 12.5% minimum. Estimates for next year's match amount and the portion constituting the cash value of Capital funds are not available at this time.

HPD Expense matching Federal Funds

HPD's total expense budget for calendar year 2020 from all funding sources (including HUD) is approximately \$789,548,101. Of that amount approximately \$139,754,589 comes from the City (tax levy, Inter-Fund Agreement (IFA), and Intra-City). Of the City funds, approximately \$109,896,015 is scheduled for programs that use City funds in conjunction with Federal funds (CDBG, HOME, Section 8, etc.). The remaining approximate \$29,858,574 of City funds are used in programs that do not receive Federal funds.

HPD Capital without Federal Funds

In Calendar Year 2020, HPD expects to budget approximately \$47,127,396 in programs that receive no Federal funds.

HPD Expense without Federal Funds

In Calendar Year 2020 HPD expects to budget approximately \$29,858,574 in programs that receive no Federal funds.

HPD Capital and Expense

As the primary housing agency in the City of New York, HPD has used both City capital and tax levy funds to develop housing programs to address the needs of low-and moderate-income households. Although the funds received from the federal government are an essential element in the City's housing policy, HPD has created over 20 housing programs, examples of which are listed below, with no direct federal funds for the purposes of increasing housing production and maintaining the existing housing stock.

Non-federally funded HPD Programs

- Housing Rehabilitation Loan Program (HRP)
- Green Housing Preservation Program
- Middle Income Program (M2)
- Home Improvement Program (HIP)
- Housing Education Program (HEP)
- Inclusionary Housing Program
- New Infill Homeownership Opportunities (NIHOP)
- Senior Citizen Home Assistance Program (SCHAP)
- Urban Renewal Associated Costs
- Small Homes—Large Sites
- Small Homes—Scattered Sites
- Small Homes—NYCHA Program
- Year 15/Low-Income Housing Tax Credit Program (LIHTC)
- Mortgage Assistance Program
- Open Door Program

HOPWA Matching Funds

On an annual basis, the City of New York actively identifies and secures Federal, State and City resources to leverage HOPWA dollars for the benefit of HOPWA consumers. In 2019, a total of \$672,890,639 dollars were leveraged and combined with HOPWA dollars to support HIV/AIDS housing to fund rental assistance; permanent and transitional congregate housing; and permanent scattered-site housing for low-income individuals and families living with HIV/AIDS. In addition to providing housing subsidy assistance, eligible HOPWA consumers also received case management, homecare services, legal aid, transportation services,

nutritional services, employment assistance training, mental health and substance use services funded with City, State and Federal dollars.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Discussion

In Rem Properties

Through foreclosure for tax delinquency, the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings, known as in rem properties, are most often located within distressed neighborhoods and need various levels of renovation. The Maintenance and Operation of Tax-Foreclosed Housing (MOTH) program primarily benefits the low- and moderate-income people who occupy these buildings. According to the 2017 HVS, over 80 percent of households in the occupied MOTH inventory have incomes at or below 80 percent of the Area Median Income, and more than two thirds of these households have incomes at or below 50 percent of the Area Median Income.

As of March 31, 2020, there were 182 buildings in the MOTH inventory. The breakout of these properties is as follows:

Occupancy Status	# of Buildings	# of Occupied Units	# of Vacant Units	Total Units
Occupied	145	1,252	847	2,099
Vacant	37	0	150	150
Total	182	1,252	997	2,249

CDBG funds the maintenance, operation, and repair of occupied buildings, while City tax levy supports the maintenance of the vacant properties. HPD plans to use these housing units to meet the City’s affordable housing goals.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Create Affordable Housing - New Construction	2015	2020	Affordable Housing		Housing - New Construction	HOME: \$56,532,159	Rental units constructed: 681 Household Housing Unit
2	Create New Homeownership Opportunities-Downpayment	2015	2020	Affordable Housing		Housing - Homeownership assistance (Downpayment)	HOME: \$4,000,000	Direct Financial Assistance to Homebuyers: 100 Households Assisted
3	Prevent Displacement and Reduce Cost Burdens-TBRA	2015	2020	Affordable Housing		Housing - HOME Tenant-Based Rental assistance	HOME: \$7,500,000	Tenant-based rental assistance / Rapid Rehousing: 460 Households Assisted
4	Emergency Shelter & Essential Services (ESG)	2015	2020	Homeless		Chronic Homelessness - ESG Emergency Shelter and Essential Services - ESG	ESG: \$7,690,108	Homeless Person Overnight Shelter: 14000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Homeless Outreach (ESG)	2015	2020	Homeless		Chronic Homelessness - ESG Emergency Shelter and Essential Services - ESG	ESG: \$900,494	Public service activities other than Low/Moderate Income Housing Benefit: 700 Persons Assisted
6	Homeless Prevention (ESG)	2015	2020	Homeless		Homeless Prevention - ESG	ESG: \$2,949,009	Homelessness Prevention: 3500 Persons Assisted
30	Improve literacy of low-skilled adults	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$1,561,000	Public service activities other than Low/Moderate Income Housing Benefit: 1,360 Persons Assisted
31	Improve sanitary conditions throughout the City	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Planning	CDBG: \$438,000	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
32	Increase accessible hsg for people w/disabilities	2015	2020	Non-Homeless Special Needs		Administration - CDBG Housing - Privately-Owned Non-Housing Community Development/Public Services	CDBG: \$198,000	Public service activities for Low/Moderate Income Housing Benefit: 0 Households Assisted Rental units rehabilitated: 5 Household Housing Unit Homeowner Housing Rehabilitated: 8 Household Housing Unit
33	Increase capacity of local arts organizations	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Planning	CDBG: \$303,000	Other: 250 Other
34	Independent living for the elderly and disabled	2015	2020	Public Housing Non-Homeless Special Needs		Administration - CDBG Public Housing	CDBG: \$675,000	Public service activities other than Low/Moderate Income Housing Benefit: 3,946 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
35	Maintain habitability for elderly homeowners	2015	2020	Non-Homeless Special Needs		Administration - CDBG Housing - Privately-Owned	CDBG: \$362,000	Public service activities other than Low/Moderate Income Housing Benefit: 2,100 Persons Assisted
36	Make the City more livable for ppl w/disabilities	2015	2020	Non-Homeless Special Needs		Administration - CDBG Non-Housing Community Development/Pub. Facilities Non-Housing Community Development/Public Services	CDBG: \$356,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 458,335 Persons Assisted
37	Perform housing market analysis	2015	2020			Administration - CDBG Housing - Planning	CDBG: \$13,062,000	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
38	Preservation of historic buildings and areas	2015	2020	Non-Housing Community Development		Administration - CDBG Housing - Residential Historic Preservation Non-Housing Community Development/Planning Non-housing Community Development/Non-ResiHistPrsr	CDBG: \$717,000	Facade treatment/business building rehabilitation: 1 Business Homeowner Housing Rehabilitated: 3 Household Housing Unit

39	Preserve and improve occupied private housing	2015	2020	Private Housing	Code Enf. Mott Haven/Hunts Point Bx Code Enf. Morrisania/East Tremont Bx Code Enf. Highbridge/South Concourse Bx Code Enf. University Heights/Fordham Bx Code Enf. Kingsbridge Heights/Mosholu Bx Code Enf. Riverdale/Kingsbridge Bx Code Enf. Soundview/Parkchester Bx Code Enf. Pelham Parkway Bx Code Enf. Williamsbridge/Baychester Bx Code Enf. Bedford Stuyvesant Bk Code Enf. Bushwick Bk Code Enf. East New York/Starrett City Bk Code Enf. North Crown Heights/Prospect Heights Bk Code Enf. South Crown Heights Bk Code Enf. Brownsville/Ocean Hill Bk Code Enf. East Flatbush Bk Code Enf. Lower East Side/Chinatown Mn	Administration - CDBG Housing - Privately-Owned	CDBG: \$102,082,000	Rental units rehabilitated: 41,963 Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: 488,750 Household Housing Unit Other: 104 Other
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Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
					Code Enf. Morningside/Hamilton Heights Mn Code Enf. Central Harlem Mn Code Enf. East Harlem Mn Code Enf. Washington Heights/Inwood Mn Code Enf. Jamaica Qn			
40	Prevent long-term displacement and homelessness	2015	2020	Homeless		Administration - CDBG Homelessness - Emergency Shelter	CDBG: \$23,457,000	Public service activities other than Low/Moderate Income Housing Benefit: 2,400 Persons Assisted Homeless Person Overnight Shelter: 4,525 Persons Assisted
41	Promote community development through planning	2015	2020	Affordable Housing Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Planning	CDBG: \$18,834,000	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
42	Promote justice for victims of crime and abuse	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$3,246,000	Public service activities other than Low/Moderate Income Housing Benefit: 108,000 Persons Assisted
43	Provide community green space through gardens	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Pub. Facilities Non-Housing Community Development/Public Services	CDBG: \$1,326,000	Public service activities other than Low/Moderate Income Housing Benefit: 15,836 Persons Assisted Other: 40 Other
44	Provide day care services to low/mod households	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$2,963,000	Public service activities other than Low/Moderate Income Housing Benefit: 173 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
45	Provide enrichment activities to low/mod areas	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$5,606,000	Public service activities other than Low/Moderate Income Housing Benefit: 12,000 Persons Assisted
46	Provide recreational activities for low/mod people	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Planning Non-Housing Community Development/Public Services	CDBG: \$1,770,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 16,863,109 Persons Assisted
47	Provide safe learning environment in City schools	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Pub. Facilities	CDBG: \$7,227,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 371,278 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
48	Provide safe, accessible senior centers	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Pub. Facilities	CDBG: \$1,933,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3,000 Persons Assisted Other: 3 Other
49	Recover and rebuild after Hurricane Sandy	2015	2015	Affordable Housing Public Housing Homeless Non-Housing Community Development		Community Development Block Grant/Disaster Recovery	CDBG-DR: \$710,041,525	Public service activities other than Low/Moderate Income Housing Benefit: 57 Persons Assisted Rental units rehabilitated: 1,332 Household Housing Unit Homeowner Housing Rehabilitated: 2,017 Household Housing Unit Businesses assisted: 47 Businesses Assisted Buildings Demolished: 10 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
50	Reduce homelessness	2015	2020	Homeless		Administration - CDBG Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)	CDBG: \$4,658,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 Persons Assisted Homeless Person Overnight Shelter: 9,500 Persons Assisted
51	Reduce housing discrimination	2015	2020	Fair Housing		Administration - CDBG Housing - Fair Housing	CDBG: \$410,000	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
52	Reduce hunger	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Pub. Facilities Non-Housing Community Development/Public Services	CDBG: \$375,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 0 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 12,000 Persons Assisted
53	Reduction of blighted properties	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Clearance Public Housing	CDBG: \$61,099,000	Buildings Demolished: 23 Buildings Other: 55,223 Other
54	Return foreclosed housing to private ownership	2015	2020	Affordable Housing		Administration - CDBG Housing - Affordable Housing	CDBG: \$19,284,000	Housing Code Enforcement/Foreclosed Property Care: 2,123 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
55	Revitalize commercial districts in low/mod areas	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Eco Development	CDBG: \$2,290,000	Businesses assisted: 1 Businesses Assisted Other: 99 Other
56	Revitalize the Bronx River and the adjacent area	2015	2020	Non-Housing Community Development		Administration - CDBG Non-Housing Community Development/Public Services	CDBG: \$220,000	Public service activities other than Low/Moderate Income Housing Benefit: 270,000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
57	Reduce homelessness among low-income PLWHA	2015	2020	Affordable Housing Homeless Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$43,641,388	Tenant-based rental assistance / Rapid Rehousing: 385 Households Assisted Housing for People with HIV/AIDS added: 2119 Household Housing Unit HIV/AIDS Housing Operations: 268 Household Housing Unit Other: 230 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
58	Promote access to care among low-income PLWHA	2015	2020	Affordable Housing Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$43,641,388	Tenant-based rental assistance / Rapid Rehousing: 385 Households Assisted Housing for People with HIV/AIDS added: 2119 Household Housing Unit HIV/AIDS Housing Operations: 268 Household Housing Unit Other: 230 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
59	Increase housing stability among low-income PLWHA	2015	2020	Affordable Housing Non-Homeless Special Needs		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)	HOPWA: \$43,641,388	Tenant-based rental assistance / Rapid Rehousing: 385 Households Assisted Housing for People with HIV/AIDS added: 2119 Household Housing Unit HIV/AIDS Housing Operations: 268 Household Housing Unit Other: 230 Other
60	Preserve NYCHA's Public Housing Units	2020	2020	Public Housing		Public Housing		Rental units rehabilitated: 37500 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
61	Abatement of Lead-Based Paint	2020	2020	Public Housing		Public Housing		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 134084 Households Assisted
62	Improve the Provision of Heat	2020	2020	Public Housing		Public Housing		Other 44 Other
63	Remediation of Mold and Moisture	2020	2020	Public Housing		Public Housing		Other 15 Other
64	Improvement of Elevator Service	2020	2020	Public Housing		Public Housing		Other 10 Other
65	Pest Population Reduction	2020	2020	Public Housing		Public Housing		Other 50 Other

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
66	Implement Annual Inspections	2020	2020	Public Housing		Public Housing		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit 86000 Household Housing Unit
67	Affordable Housing New Construction on NYCHA Sites	2020	2020	Public Housing		Public Housing		Rental units constructed 10,000 Household Housing Unit
68	Increase Resident Employment Opportunities	2020	2020	Public Housing		Public Housing		Jobs created/retained 250 jobs
69	Create Safer Communities	2020	2020	Public Housing		Public Housing		Public service activities for Low/Moderate Income Housing Benefit 250 Residents Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
70	Launch Resident Watch Anonymous Tip Line	2020	2020	Public Housing		Public housing		Other 15 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Create Affordable Housing - New Construction
	Goal Description	Use HOME Program funds to increase supply of high-quality, affordable multi-family rental housing for income-eligible New Yorkers, particularly for those with special needs.
2	Goal Name	Create New Homeownership Opportunities-Down payment
	Goal Description	Use HOME Program funds to assist first-time homebuyers to afford down payment expense.
3	Goal Name	Prevent Displacement and Reduce Cost Burdens-TBRA
	Goal Description	Use HOME Program funds to ensure affordability for the purpose of providing high-quality affordable housing.
4	Goal Name	Emergency Shelter & Essential Services (ESG)
	Goal Description	Funds will be used to support the operations of emergency shelters for adults without minor children. In addition to supporting general shelter operations, funds will be used to provide services within the shelter like substance abuse counseling, employment services, advocacy, etc. There are specific services and housing placement options targeted to adult only households, and chronically homeless individuals.
5	Goal Name	Homeless Outreach (ESG)
	Goal Description	Funds will be used by DHS Street Solutions, to combat street homelessness, using proven strategies to reduce the number of homeless individuals on the streets. Activities will include canvassing for and engaging clients, accessing or providing emergency and crisis intervention services, on site assessments, crisis intervention counseling, case management, providing access to any available entitlements, benefits, housing or other resources, direct provision of and/or referrals and linkages to health and/or mental health services, and transportation of clients.
6	Goal Name	Homeless Prevention (ESG)
	Goal Description	Funds will be used to prevent persons at-risk of homelessness from entering shelter. Services will include household or tenant/landlord mediation, household budgeting, case management, and benefits advocacy.

30	Goal Name	Improve literacy of low-skilled adults
	Goal Description	Improve the employment and economic opportunities for low-skilled, low-income adult New Yorkers through the provision of literacy and basic educational services.
31	Goal Name	Improve sanitary conditions throughout the City
	Goal Description	Street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan changes to its cleaning and enforcement programs; and evaluate its methods.
32	Goal Name	Increase accessible housing for people w/disabilities
	Goal Description	Continue to fund the removal of architectural barriers in rental dwellings and owner-occupied residences, thereby helping people with disabilities to remain in their homes and to maintain their independence.
33	Goal Name	Increase capacity of local arts organizations
	Goal Description	Assist local arts organizations that serve low- and moderate-income areas to build their capacity and integrate arts and culture into their communities.
34	Goal Name	Independent living for the elderly and disabled
	Goal Description	Continue to promote long-term, community-based residential options with supportive services for the elderly and people with disabilities who need help with daily living activities, housekeeping, self-care, social services, and other assistance in order to continue to live independently in the community.
35	Goal Name	Maintain habitability for elderly homeowners
	Goal Description	Help the elderly maintain and retain their homes through the provision of home repairs.
36	Goal Name	Make the City more livable for ppl w/disabilities
	Goal Description	Assist people with disabilities, landlords, and advocates in the areas of housing and housing rights; perform accessibility improvements in public facilities.

37	Goal Name	Perform housing market analysis
	Goal Description	Assist in housing preservation through comprehensive housing market analysis.
38	Goal Name	Preservation of historic buildings and areas
	Goal Description	Promote the preservation of historic residential and non-residential buildings.
39	Goal Name	Preserve and improve occupied private housing
	Goal Description	Preserve and improve the existing supply of occupied privately-owned housing.
40	Goal Name	Prevent long-term displacement and homelessness
	Goal Description	Provide emergency relocation services to tenants displaced as a result of unsafe building conditions.
41	Goal Name	Promote community development through planning
	Goal Description	Perform citywide comprehensive community development planning to help formulate long-term development and policy objectives for the City.
42	Goal Name	Promote justice for victims of crime and abuse
	Goal Description	Assist crime victims through counseling, document replacement, court services, shelter referrals, and other services.
43	Goal Name	Provide community green space through gardens
	Goal Description	Create, improve, and maintain neighborhood gardens.

44	Goal Name	Provide day care services to low/mod households
	Goal Description	Support housing and economic development efforts by providing day care services so low- and moderate-income parents and caregivers may secure employment.
45	Goal Name	Provide enrichment activities to low/mod areas
	Goal Description	Provide comprehensive community development services to residents in low- and moderate-income areas through academic enhancement, recreational, cultural, and substance abuse prevention programs.
46	Goal Name	Provide recreational activities for low/mod people
	Goal Description	Provide recreational opportunities to low- and moderate-income people by funding staff to coordinate and manage programs at park facilities and the creation/improvement of parks and playgrounds.
47	Goal Name	Provide safe learning environment in City schools
	Goal Description	Provide a safe environment in NYC public schools and EarlyLearn day care centers through the prevention or removal of code violations.
48	Goal Name	Provide safe, accessible senior centers
	Goal Description	Improve the quality of life for senior citizens through the rehabilitation of senior centers.
49	Goal Name	Recover and rebuild after Hurricane Sandy
	Goal Description	Housing, businesses, and City infrastructure in the impacted areas must be restored. In addition, the City must take measures to protect the City from future storms.
50	Goal Name	Reduce homelessness
	Goal Description	Support operations, improvement, and expansion of adult and family shelters, street outreach services, and drop-in centers at which homeless persons or domestic violence victims receive services to help them return to self-sufficiency as soon as possible.

51	Goal Name	Reduce housing discrimination
	Goal Description	Prevent discrimination in housing by providing fair housing counseling services, education, and assistance to effectuate compliance in the public and private housing markets.
52	Goal Name	Reduce hunger
	Goal Description	Address hunger and food insecurity by expanding access to free school- and pantry-based meals.
53	Goal Name	Reduction of blighted properties
	Goal Description	Improve neighborhood quality through the elimination or improvement of blighted properties.
54	Goal Name	Return foreclosed housing to private ownership
	Goal Description	Use CDBG funds to maintain and then City funds to rehabilitate and return the stock of City-owned buildings to a range of responsible private owners in order to improve living conditions in these buildings while maintaining affordability for very low-, low-, and moderate-income tenants.
55	Goal Name	Revitalize commercial districts in low/mod areas
	Goal Description	Revitalize commercial corridors in low- and moderate-income areas.
56	Goal Name	Revitalize the Bronx River and the adjacent area
	Goal Description	Oversee the revitalization of the Bronx River and educate the public to be environmentally responsible in its use.
57	Goal Name	Reduce homelessness among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable housing but that they maintain housing stability through the provision of support services and supportive housing.

58	Goal Name	Promote access to care among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS access and receive primary care to help improve health outcomes.
59	Goal Name	Increase housing stability among low-income PLWHA
	Goal Description	The City will use HOPWA funds to ensure that low-income persons living with HIV/AIDS (PLWHA) not only gain stable housing but that they maintain housing stability through the provision of support services and supportive housing.
59	Goal Name	Preserve NYCHA's Public Housing Units
	Goal Description	Establish a 62,000-unit program by 2028 to utilize HUD Section 8 conversion programs to address NYCHA's capital needs
61	Goal Name	Abatement of Lead-Based Paint
	Goal Description	Use XRF technology to test NYCHA apartments built before 1978 for lead-based paint
62	Goal Name	Improve the Provision of Heat
	Goal Description	Install electronic temperature monitoring in NYCHA apartments at 44 developments to understand heating conditions
63	Goal Name	Remediation of Mold and Moisture
	Goal Description	Improve response time to 15 days and develop remediation strategy for mold identified in NYCHA units and common areas
64	Goal Name	Improvement of Elevator Service

	Goal Description	Improve restoration times by 10% and reduce the frequency of outages for elevators at NYCHA buildings
65	Goal Name	Pest Population Reduction
	Goal Description	Reduce pest populations by 50% and implement integrated pest management (IPM) practices at NYCHA developments
66	Goal Name	Implement Annual Inspections
	Goal Description	Conduct biannual apartment inspections of NYCHA units
67	Goal Name	Affordable Housing New Construction on NYCHA Sites
	Goal Description	Accelerate NYCHA's new construction program to develop more buildings on NYCHA sites
68	Goal Name	Increase Resident Employment Opportunities
	Goal Description	Increase enrollment in NYCHA's Resident Training Academy with at least 250 residents enrolled annually
69	Goal Name	Create Safer Communities
	Goal Description	Enroll additional residents for the NYCHA Resident Watch program citywide with at least 50 residents enrolled annually
70	Goal Name	Launch Resident Watch Anonymous Tip Line
	Goal Description	Develop marketing plan and formally launch the NYCHA Resident Watch Anonymous Tip Line at 15 developments participating in the Mayor's Action Plan for Neighborhood Safety initiative

Projects

AP-35 Projects – 91.220(d)

Introduction

The Department of Housing Preservation and Development (HPD) administers the City's HOME Investment Partnership (HOME) Grant. Proposed projects fund affordable housing new construction, affordable housing rehabilitation, first-time homebuyer's homeownership assistance, and tenant-based rental assistance.

The Department of Homeless Services (DHS) is the recipient of the City's Emergency Solutions Grant (ESG). These funds support efforts to serve homeless and at-risk of homelessness persons.

The Office of Management and Budget has oversight responsibility for the Community Development Block Grant (CDBG) program.

For additional information about Hurricane Sandy, the City's response, CDBG-Disaster Recovery (CDBG-DR) funded programs, or the National Disaster Resilience grants, please visit www.nyc.gov/cdbg.

For 2020 the Proposed Action Plan's listing of projects is ordered to correspond with their associated One-Year Goal(s) as found in section AP-20, Annual Goals and Objectives. It should be noted that the order of the One-Year Goals in AP-20 are reordered to match and keep the funding sources together and should not be misinterpreted as the City's order of priority.

Projects

#	Project Name
1	HPD Affordable Housing Development Program 2020
2	HomeFirst Down Payment Assistance Program 2020
3	HOME Tenant-Based Rental Assistance (TBRA) 2020
4	HOME HPD Administration 2020
5	HESG20 EMERGENCY SOLUTIONS GRANT PROGRAM
100	Adult Literacy Program
101	Scorecard Program
102	Project Open House
103	Community Arts Development Program
104	Elderly Safe-at-Home Program
105	Elderly Minor Home Repair Program
106	Housing Information and Education
107	Accessibility Improvements in City Schools
108	Housing Research and Evaluation

#	Project Name
109	HPD Administration
110	Rent Guidelines Board Support Staff
111	Landmarks Historic Preservation Grant Program
112	Landmarks Preservation Commission Planning
113	7A Program
114	Alternative Enforcement Program
115	Emergency Repair Program
116	Primary Prevention Program
117	Litigation
118	Targeted Code Enforcement
119	Neighborhood Preservation Consultants
120	HPD Emergency Shelters
121	DCP Comprehensive Planning, Data, and Tools
122	Safe Horizon
123	GreenThumb
124	Early Care and Education Services
125	Beacon School Program
126	Minipools
127	Pelham Bay Park Administrator's Office
128	Prospect Park Administrator's Office
129	Van Cortlandt Park Administrator's Office
130	Code Violation Removal in Schools
131	DFTA Senior Center Improvements Program
132	DHS Homeless Services
133	Homeless Outreach and Housing Placement Services
134	DHS Shelter Renovations Project Support
135	HPD Fair Housing
136	Food Pantry Services
137	Demolition Program
138	Public Housing Rehabilitation Program
139	Maintenance and Operation of Tax-Foreclosed Housing
140	Avenue NYC
141	Bronx River Project
142	CDBG Administration
143	2020-2023 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH19F002 (DOHMH-DC)
144	2020-2023 AIDS Center of Queens County, Inc. NYH20F002 (ACQC)
145	2020-2023 African Services Committee NYH20F002 (ASC)

#	Project Name
146	2020-2023 Bailey House, Inc. NYH20F002 (BH)
147	2020-2023 CAMBA, Inc. NYH20F002 (CAMBA)
148	2020-2023 Catholic Charities Neighborhood Services, Inc. NYH20F002 (CCNS)
149	2020-2023 Gay Men's Health Crisis NYH20F002 (GMHC)
150	2020-2023 Hispanic AIDS Forum NYH20F002 (HAF)
151	2020-2023 Institute for Community Living, Inc. NYH20F002 (ICL)
152	2020-2023 The Osborne Association, Inc. NYH20F002 (OA)
153	2020-2023 Praxis Housing Initiatives, Inc. NYH20F002 (PRAXIS)
154	2020-2023 Project Hospitality, Inc. NYH20F002 (PH)
155	2020-2023 Iris House A Center for Women NYH20F002 (IHCW)
156	2020-2023 St. Nicks Alliance NYH20F002 (SNA)
157	2020-2023 Services for the Underserved, Inc. NYH20F002 (SUS)
158	2020-2023 Unique People Services, Inc. NYH20F002 (UPS)
159	2020-2023 Volunteers of America Greater New York, Inc. NYH20F002 (VOA)
160	2020-2023 Lifting Up Westchester NYH20F002 (LUW)
161	2020-2023 Rockland County Office of Community Development NYH20F002 (RCOCD)
162	2020-2023 PathStone, Inc. NYH20F002 (PathStone)
163	2020-2023 Regional Economic Community Action Program NYH20F002 (RECAP)
164	2020-2023 Ocean County Board of Social Services NYH20F002 (OCBSS)
165	2020-2023 The Salvation Army USA NYH20F002 (SAUSA)
166	2020-2023 Monmouth County Division of Social Services NYH20F002 (MCDSS)
167	2020-2023 HIV/AIDS Services Administration NYH20F002 (HASA)

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

HOME Investment Partnerships Program

Allocation priorities related to HOME funded programming have not changed from the priorities outlined in the City's Consolidated Plan Strategic Plan. Assistance provided in prior years to the TBRA program has been increased to \$7.5M in 2020 to maintain the pre-existing level of assistance. Remaining additional funds will be spent to create additional affordable housing units and down payment assistance to first time homebuyers.

Emergency Solutions Grant Program

ESG funds are used to: engage homeless on the street; provide quality services to homeless individuals in shelter; prevent homelessness and improve data quality and information management with Homeless

Management Information System (HMIS) funding. NYC DSS plans to use HMIS funds in the 2020 Action Plan year for updates to the local information management system which will more closely align systems for improved data management and reporting.

State ESG funds are used to provide funding for persons experiencing homelessness or at risk of homelessness through the following activities: Emergency Shelter services, Prevention services, Outreach and the Homeless Management Information System (HMIS).

AP-38 Project Summary

Project Summary Information

1	Project Name	HPD Affordable Housing Development Program 2020
	Target Area	
	Goals Supported	Create Affordable Housing - New Construction
	Needs Addressed	Housing - New Construction
	Funding	HOME: \$56,532,159
	Description	HPD's Affordable Housing Development Program supports the City's priority for the creation of affordable multi-family rental housing for income-eligible New Yorkers. HPD funds the acquisition, new construction or rehabilitation of properties for the purpose of developing long-term affordable housing, including supportive housing for formerly homeless, seniors, and other vulnerable populations. The units are rented to extremely low income, very low income, low income and/or moderate and/or middle-income households.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	681 Extremely Low Income (0-30% MFI) Very Low Income (0 to 50% MFI) Low Income (51 to 80% MFI) and/or moderate and/or middle-income households will benefit from this activity. Type of households that may be assisted include: Special Needs Populations; Homeless Individuals; the Elderly; and, All Other Renter Types, respectively.
	Location Description	Citywide
Planned Activities		
2	Project Name	HomeFirst Down Payment Assistance Program 2020
	Target Area	
	Goals Supported	Create New Homeownership Opportunities-Downpymnt
	Needs Addressed	Housing - Homeownership assistance (Downpayment)
	Funding	HOME: \$4,000,000

	Description	The HomeFirst Program offers down payment assistance to first-time homebuyers. Eligible homebuyers can qualify for a forgivable loan to use toward down payment and/or closing costs on a one- to four- family home, condominium, or cooperative purchased in one of the five boroughs of New York City. The amount of the forgivable loan will be up to \$40,000. Eligible borrowers must be first-time homebuyers with a maximum annual household income up to 80% of Area Median Income (AMI); purchase a one- to four-family home, condominium, or cooperative in one of the five boroughs of New York City; qualify for a mortgage loan from a participating lender; have their own savings to contribute toward down payment and closing costs; successfully complete a homebuyer education course with an HPD-approved counseling agency; and occupy the property as their primary residence for at least ten years.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program will assist 100 Very Low Income (0 to 50% MFI), and/or Low Income (51 to 80% MFI) first-time homebuyers.
	Location Description	Citywide
	Planned Activities	
3	Project Name	HOME Tenant-Based Rental Assistance (TBRA) 2020
	Target Area	
	Goals Supported	Prevent Displacement and Reduce Cost Burdens-TBRA
	Needs Addressed	Housing - HOME Tenant-Based Rental assistance
	Funding	HOME: \$7,500,000

	Description	<p>The New York City Department of Housing Preservation and Development (HPD) intends to utilize HOME TBRA funds to address a variety of needs as follows: NYC HRA TBRA for Homeless Assistance Transfer HOME Program funds to the New York City Human Resources Administration (HRA) for a Tenant-Based Rental Assistance Program. HRA plans to offer rental assistance to eligible families, based on funding availability, and subject to close supervision by HPD as the HOME Program administrator. HRA plans to serve only those households who meet all four of the following qualifications: 1. Two or more individuals or a pregnant person who currently resides in a NYC Department of Homeless Services (DHS) or HRA shelter designated for Families with Children, or for Adult Families (which consist of households with more than one adult and no minor children) or the household consists of or includes at least one chronically street homeless individual. 2. Household income does not exceed 60% of Area Median Income. 3. At least one household member receives federal supplemental security income or social security benefits. 4. Has resided in shelter for more than 120 days, or such other period that HRA may designate. The program is designed to last for two years with an ongoing opportunity to extend an additional two years as long as funding is available. Under the program, families pay the highest of the following amounts: 30% of the family's monthly-adjusted income; 10% of the family's monthly gross income; public assistance shelter allowance (that portion of the New York State public assistance grant that is specifically designated to meet the family's actual housing costs); or the minimum rent established by HPD for HOME Tenant-Based Rental Assistance, which is \$50. HRA HOME TBRA Rental Assistance Program deploys funds to offer Tenant Based Rental Assistance to families earning less than 80% AMI that are currently provided rental assistance under another program but whose assistance will face termination based on federal appropriation levels in future years. May also be used to assist in the facilitation of Violence Against Women Act (VAWA) emergency transfer requests via the HOME program.</p>
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	<p>460 Very Low and/or Low Income (0 to 80% MFI) households will benefit from this activity. Types of households that maybe assisted include: Renter Elderly; Renter Large Related; Renter Small Related; Homeless Individual; Homeless Family without Children; Homeless Family with Children; Special Needs Populations; Homeless Youth; HOME Participants who are survivors of domestic violence, and all other Renter Household Types, respectively.</p>
	Location Description	<p>Citywide</p>
	Planned Activities	

4	Project Name	HOME HPD Administration 2020
	Target Area	
	Goals Supported	Create Affordable Housing - New Construction Prevent Displacement and Reduce Cost Burdens-TBRA Create New Homeownership Opportunities-Downpymnt
	Needs Addressed	Housing - New Construction Housing - HOME Tenant-Based Rental assistance Housing - Homeownership assistance (Downpayment)
	Funding	HOME: \$8,069,930
	Description	Staff performs administrative functions for several of HPD's HOME funded programs.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development, 100 Gold Street, New York, NY 10038
	Planned Activities	
5	Project Name	HESG20 EMERGENCY SOLUTIONS GRANT PROGRAM
	Target Area	
	Goals Supported	Homeless Prevention (ESG) Homeless Outreach (ESG) Emergency Shelter & Essential Services (ESG)
	Needs Addressed	Homeless Prevention - ESG Emergency Shelter and Essential Services - ESG Chronic Homelessness - ESG
	Funding	ESG: \$14,647,037
	Description	DHS is the recipient for ESG funding. These funds are used to serve persons who are homeless or at-risk of becoming homeless. These funds are used to provide the following services: Emergency Shelter & Essential Services, Street Outreach, and Homeless Prevention.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
100	Project Name	Adult Literacy Program
	Target Area	
	Goals Supported	Improve literacy of low-skilled adults
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$1,561,000
	Description	CD funds are used to administer Adult Basic Education and English for Speakers of Other Languages classes for adults.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will provide literacy classes to 1,360 adults.
Location Description	<ul style="list-style-type: none"> • BronxWorks - 60 East Tremont Avenue, Bronx • Kingsbridge Heights Community Center - 3101 Kingsbridge Terrace, Bronx • Mercy Center - 377 East 145th Street, Bronx • CAMBA - 1720 Church Avenue, Brooklyn • Catholic Charities Neighborhood Services - 191 Joralemon Street, Brooklyn • Council of Jewish Organizations of Flatbush - 1523 Avenue M, Brooklyn • Jewish Community Council of Greater Coney Island - 3001 West 37th Street, Brooklyn • Opportunities for a Better Tomorrow - 783 Fourth Avenue, Brooklyn 	

		<ul style="list-style-type: none"> • Shorefront YM-YWHA of Brighton-Manhattan Beach, Inc. - 3300 Coney Island Avenue, Brooklyn • St. Nicks Alliance Corporation - 2 Kingsland Avenue, Brooklyn • Agudath Israel - 42 Broadway, Manhattan • The Door: A Center of Alternatives - 555 Broome Street, Manhattan • Henry Street Settlement - 265 Henry Street, Manhattan • Inwood Community Services - 651 Academy Street, Manhattan • Northern Manhattan Improvement Corporation - 76 Wadsworth Avenue, Manhattan • Fortune Society - 29-76 Northern Boulevard, Queens • Make the Road New York- 92-10 Roosevelt Avenue, Queens • Queens Community House - 74-09 37th Avenue, Queens • YWCA of Queens - 4207 Parsons Boulevard, Queens • Jewish Community Center of Staten Island - 1297 Arthur Kill Road, Staten Island
	<p>Planned Activities</p>	<p>Literacy skills have become increasingly important in the twenty-first century. Literacy proficiency enables adults to find and keep employment that allows for a decent standard of living and a career ladder, to become involved with schools to support their children’s education, and to actively participate in civic life. An estimated 36 percent of all City adults have literacy proficiency at the lowest level while approximately 1 in 7 New Yorkers over the age of 18 does not have a high school diploma. Additionally, the number of City adults who reported being able to speak English “less than well” in the U.S. Census Bureau's American Community Survey for 2010 is 26 percent.</p> <p>To be literate today means being able to read and write to acquire knowledge, solve problems, and make personal, academic, and professional decisions. Almost all U.S. students can “read” by third grade; that is, they can recognize and decode words. But reading for comprehension requires a set of knowledge-based competencies in addition to word-reading skills.</p> <p>The Department of Youth and Community Development uses CD funding for contracts with adult literacy providers that provide Adult Basic Education (ABE), High School Equivalency (HSE) test preparation, and English for Speakers of Other Languages (ESOL) programs. The fundamental goal of the Adult Literacy Program is to help New Yorkers attain the reading, writing, and communication skills they need to gain employment and/or pursue further education. Furthermore, instruction is provided in contexts that are immediately relevant to participants’</p>

		lives. Contextualized topics often include career exploration and development, finances, healthcare, civics, parenting, etc. The program provides comprehensive instructional and support services to students who are at least 16 years of age, are not enrolled or required to be enrolled in secondary school, and who lack sufficient educational skills or are unable to speak, read, and/or write the English language well enough to participate in education or training programs conducted in English.
101	Project Name	Scorecard Program
	Target Area	
	Goals Supported	Improve sanitary conditions throughout the City
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$438,000
	Description	Scorecard produces street and sidewalk cleanliness ratings so the Department of Sanitation can develop policy; plan changes to its cleaning and enforcement programs; and evaluate its methods.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	Citywide
	Planned Activities	<p>Through the Scorecard Program, service inspectors employed by the Mayor’s Office of Operations produce monthly street and sidewalk cleanliness ratings for every city neighborhood. A visual rating scale is used to determine the percent of acceptably clean streets and sidewalks. Results are published on the Mayor’s Office’s website and provided to the Department of Sanitation (DSNY). Additionally, monthly reports are developed for some of the City’s Business Improvement Districts (BIDs), which are administered by the Department of Small Business Services. CD funds pay for program staff, including service inspectors.</p> <p>The two main purposes of the Scorecard Program are to help DSNY: 1) develop and evaluate policies related to its cleaning and enforcement programs; and 2) assess the performance of its field managers. In addition, community boards and other members of the public use the data to learn about cleanliness conditions</p>

		<p>in their neighborhoods and participate with DSNY in developing operational and enforcement changes (including Alternate Side Parking regulations, street/sidewalk inspections, vacant lot cleaning, and the placement and emptying of street corner litter baskets). Changes requested by the community are often implemented by DSNY on a pilot basis with the stated criterion for continuation being no negative Scorecard impact.</p> <p>Currently, 27 of the City's 76 BIDs, including some local development corporations and industrial parks, receive monthly Scorecard ratings. These organizations use the data to evaluate the effectiveness of their self-funded cleaning efforts and to work with merchants and other commercial interests to improve local cleaning practices, generally. The City Comptroller's Office has used Scorecard data in conjunction with audits of the BIDs' use of City funds for district cleaning. Baseline ratings have also been developed, on a pilot basis, for organizations that are considering applying for BID status, or that are implementing self-funded cleaning programs for commercial areas lacking a BID designation.</p>
102	Project Name	Project Open House
	Target Area	
	Goals Supported	Increase accessible hsg for people w/disabilities
	Needs Addressed	Housing - Privately-Owned Non-Housing Community Development/Public Services
	Funding	CDBG: \$198,000
	Description	Project Open House (POH) uses contractors to remove architectural barriers in rental units and owner-occupied homes.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will complete projects in five renter-occupied units and eight owner-occupied units, for a total of 13 units
	Location Description	CD-funded staff located at 100 Gold Street in Manhattan oversees eligible projects citywide.
	Planned Activities	The Mayor's Office for People with Disabilities operates Project Open House, which uses CD funds to remove architectural barriers from the homes of New York City residents who have disabilities. The extent of the work depends on the physical condition of the applicant and their particular needs. Projects may include, but are not limited to, grab bar installations, main entry components

		<p>(ramp, lift, and door), and kitchen and bathroom modifications. When the structural nature or other impediments of the building do not allow for structural modification to the entry or ingress/egress requirements, funding of equipment (e.g., Mobile Stair Lift) can be considered and utilized if appropriate. Project Open House affords program recipients greater independence through increased accessibility of their living environment.</p> <p>The following criteria are used to determine grant recipients:</p> <ul style="list-style-type: none"> • Applicant must have a permanent disability; • Must be a legal resident of New York City; • Income eligibility under U.S. Department of Housing and Urban Development's (HUD) Section 8 income limits; and • Need for increased independence. <p>For more information on the Project Open House program, please visit the following site: http://www1.nyc.gov/site/mopd/initiatives/project-open-house.page.</p>
103	Project Name	Community Arts Development Program
	Target Area	
	Goals Supported	Increase capacity of local arts organizations
	Needs Addressed	Non-Housing Community Development/Capacity Building Non-Housing Community Development/Planning
	Funding	CDBG: \$303,000
	Description	CADP uses consultants to provide technical assistance to small cultural organizations.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program will provide capacity building assistance to an estimated 250 nonprofit organizations.
	Location Description	Staff located at 31 Chambers Street, Manhattan typically work with groups that serve low/mod populations and areas. Due to the needs created by COVID-19, the program will operate citywide for 2020, with a priority focus on groups that serve low/mod persons.

	<p>Planned Activities</p>	<p>Building Community Capacity (BCC) takes a collaborative and inclusive approach to enhancing arts and culture’s role in a healthy, thriving community. Grants of up to \$10,000 each will support activities in Morrisania (Bronx), Bushwick (Brooklyn) and Far Rockaway (Queens) that build upon findings from BCC Phase I. Each grantee will identify a community priority issue and engage key stakeholders in coalition building, goalsetting, and developing a sustainable plan for coordinated action. CADP staff will serve as a resource, monitor progress, and encourage opportunities for peer exchanges.</p> <p><u>Technical Assistance and Capacity Building for the Cultural Community</u></p> <p>CADP’s new initiative assists NYC’s arts and cultural organizations as they address the challenges of working with low-income populations and/or mitigate COVID’s impact on their work. The program’s technical assistance and capacity building activities are designed to help organizations navigate changing conditions and tackle some of their most critical needs and opportunities. Participants should emerge with effective strategies and goals, as well as the tools, resources, and connections to achieve them.</p> <p>There is increasing desire for and demand from cultural players, particularly those serving low-income communities, to operate in new and expanded ways, to strengthen organizational capacities, to more intentionally reach marginalized populations. People believe cultural institutions have a role to play in helping their communities and social justice issues recently heightened by COVID makes attention to cultural centers even more critical now.</p> <p>COVID’s sudden spread has upended every aspect of the civic, social, and economic realm. The nonprofit arts and culture sector has been profoundly affected by these developments and faces severe challenges in the coming months and years. DCLA is uniquely positioned to bring together the strengths, perspectives, and concerns of not only nonprofit arts organizations, but also key cultural players such as City agencies, field experts including peers, consultants, researchers, and various community partners.</p> <p>DCLA will provide technical assistance activities, with priority given to those serving low- and moderate-income populations and those most severely impacted by COVID.</p> <p>Technical assistance types include: conversations/forums, peer learning exchanges, workshops, coaching, and research/reporting/tools. The activities initially held in virtual sessions, but as safety protocols permit, will be held at DCLA and sites throughout the City.</p>
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104		<p>Topics, identified by recent research and conversations with the field, will address enduring issues, as well as respond to emergent situations and available resources. Focus areas include:</p> <ul style="list-style-type: none"> • Organizational development • City resources and services • Community focus • Collaboration • Stakeholder engagement <p>Outcomes – Participants will have the opportunity to:</p> <ul style="list-style-type: none"> • Identify and connect with City representatives and community partners/leaders/supporters • Create best practices for exploring community needs, interests, resources, and for partnering • Design adaptive strategies that identify and remove barriers to access • Identify various local resources • Adopt and clearly communicate COVID related protocols to address safety concerns • Expand understanding of equity and social justice issues <p>CDBG funds may support:</p> <ul style="list-style-type: none"> • DCLA staff responsible for oversight of the program; • Technical assistance providers/presenters; • Program materials, catering; and • Research and analysis, preparation of reports/guides.
	Project Name	Elderly Safe-at-Home Program
	Target Area	
	Goals Supported	Independent living for the elderly and disabled Non-Housing Community Development/Public Services
	Needs Addressed	Public Housing
	Funding	CDBG: \$675,000
	Description	The program uses trained paraprofessionals to educate elderly tenants and tenants with disabilities on anti-crime tactics.
	Target Date	
Estimate the number and type of families that will benefit from	For 2020, the program anticipates that it will serve 3,946 individuals.	

	<p>the proposed activities</p>	
	<p>Location Description</p>	<p>These services will be provided to residents in the following developments throughout Calendar Year 2020:</p> <p><u>Bronx</u></p> <ul style="list-style-type: none"> • Boston Road Plaza - 2440 Boston Road • Bronx River Addition - 1350 Manor Avenue • Butler Houses: 1402 Webster Avenue • Courtlandt Avenue Senior Center: 372 East 152nd Street • Jackson Houses: 799 Courtlandt Avenue • Morris I & II: 3663 Third Avenue • Randall-Balcom: 2705 Schley Avenue <p><u>Brooklyn</u></p> <ul style="list-style-type: none"> • Marcus Garvey/Reverend Brown Houses - 1630 St. Marks Avenue <p><u>Manhattan</u></p> <ul style="list-style-type: none"> • LaGuardia Addition: 282 Cherry Street <p><u>Queens</u></p> <ul style="list-style-type: none"> • Latimer Gardens/Leavitt Houses - 139-10 34th Avenue <p>The following site will no longer be CD-funded after June 30, 2020:</p> <p><u>Manhattan</u></p> <ul style="list-style-type: none"> • Meltzer Towers: 94 East First Street <p>The following sites will become CD-funded on July 1, 2020:</p> <p><u>Bronx</u></p> <ul style="list-style-type: none"> • McKinley Houses: 731 East 161st Street <p><u>Manhattan</u></p> <ul style="list-style-type: none"> • UPACA 5 & 6/Morris Park Senior Citizens Home: 1940 Lexington Avenue
	<p>Planned Activities</p>	<p>The Elderly Safe-at-Home program provides services geared towards enhancing the general quality of life of elderly and non-elderly residents with disabilities who reside in 11 NYCHA developments. This program employs dedicated employees that provide on-site social services to help improve safety and security and enhance health and well-being. As a result, residents continue to live independently in their homes and prevent premature placement in nursing homes or other forms of institutionalization.</p> <p>This program provides support and crime prevention services, crisis intervention, and crime victim assistance to address and prevent crimes perpetrated against this vulnerable population. The program also assists residents with maintaining daily life, accessing public entitlements, and coordinating services with outside providers. Residents can meet with the assigned worker in the social service</p>

		<p>office or in their homes. Workers are also expected to conduct regular home visits and telephone reassurance.</p> <p>This program also recruits and trains resident volunteers who are organized into a floor captain/buddy system and maintain daily contact with residents in their respective developments. The floor captains are the eyes and ears of the program. They are often the first to detect if something is wrong or identify an incident requiring immediate attention and are obligated to report back to program staff. This program also offers workshops on crime prevention, safety and security, and crime victims' rights and the criminal justice process. Information on these and other topics is disseminated through pamphlets and regularly scheduled meetings at program sites. Residents who need more comprehensive crime victim services are referred to community-based organizations and/or City agencies that specialize in this field.</p>
105	Project Name	Elderly Minor Home Repair Program
	Target Area	
	Goals Supported	Maintain habitability for elderly homeowners
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$362,000
	Description	The New York Foundation for Senior Citizens, Inc. provides free home repair services for elderly homeowners meeting the HUD Section 8 low- and moderate-income criteria.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will perform repairs in the homes of 2,100 seniors.
	Location Description	Citywide
	Planned Activities	Abandonment of privately-owned homes by senior citizens is a serious concern. Such abandonment has a negative impact on individual citizens, neighborhoods, and the cost of local government services. The causes of senior citizen housing abandonment may include the homeowner's lack of money to pay for needed repairs and maintenance, their physical inability to handle the maintenance needs of their property, and the lack of information on available resources and services for home maintenance. As the demographic profile of New York continues to age, and as senior homeowners themselves experience declining

		<p>health, this social problem requires increased attention and action. A cost - effective approach is to provide senior citizens with the means to maintain their homes, thereby preserving neighborhoods.</p> <p>This program, administered by the New York Foundation for Senior Citizens, attempts to address many of the conditions that lead to home abandonment. Some of the services provided are minor home repairs, outreach, and coordination with other agencies that handle problems faced by older adults in New York City. The program is available on a citywide basis to persons 60 or older and who are at or below the Section 8 income limits.</p> <p>Household income is defined as: benefits of Social Security, Supplemental Security Income (SSI), pension, employment, rental income, declared interest/dividend income, and contributions from family on a regular basis. Clients must submit photocopies of income and homeownership records (tax bill or mortgage bill). Condo and co-op clients must have their board's permission for work to be done.</p> <p>The Elderly Minor Home Repair Program is publicized with the assistance of the Department for the Aging, senior citizens centers, elected officials, and local newspapers. In addition, flyers are posted in libraries, post offices, and barbershops/beauty salons. Presentations are also given at senior centers, clubs, retiree groups, etc. For more information on the program, please call (212) 962-7655 or visit www.nyfsc.org/services/repair.html#safety.</p>
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106	Project Name	Housing Information and Education
	Target Area	
	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$167,000
	Description	Housing Information and Education provides outreach to people with disabilities, landlords, tenants, and advocates in the areas of housing and housing rights.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will provide 458,335 units of service to individuals with disabilities.
	Location Description	NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038

	Planned Activities	<p>Housing Information and Education, which is administered by the Mayor’s Office for People with Disabilities, seeks to increase awareness and opportunities for people with disabilities to obtain or retain accessible, affordable housing. It provides:</p> <ul style="list-style-type: none"> • Information and referrals relating to housing discrimination, fair housing laws, and barrier removal programs; • Information on disability-specific resources and helps constituents find the assistance and resources they need; • Technical and legal guidance relating to the design and construction of accessible and affordable housing; • New York City Building Code compliance, modifications, updates, interpretations, and recommendations for architects, engineers, designers, developers, landlords, co-op boards, condominium associations, small neighborhood businesses, housing real estate brokers, etc.; • The identification of additional accessible and affordable options through a partnership with the Department of Housing Preservation and Development; • Housing referrals to disability advocates and service organizations that operate housing locator programs and maintain a list of accessible and affordable housing; and • Outreach to architects, builders, and community groups. <p>For information on the Housing Information and Education program please visit the following site: http://www.nyc.gov/html/mopd/html/home/home.shtml.</p>
107	Project Name	Accessibility Improvements in City Schools
	Target Area	
	Goals Supported	Make the City more livable for ppl w/disabilities
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$189,000
	Description	The NYC Department of Education will use CD funds to make NYC public schools more accessible to people with disabilities.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the CD allocation will pay for oversight staff only and no physical work. Accordingly, the City does not project any accomplishments for this program.
	Location Description	NYC Department of Education, Division of School Facilities 44-36 Vernon Boulevard, Long Island City, NY 11101

	Planned Activities	<p>The Department of Education (DOE) will use prior years' CD funds to provide accessibility improvements in City schools in order to increase the percentage of schools that are fully or substantially accessible. Proposed improvements are geared towards making schools accessible to the general public, which will provide greater ease of ingress/egress for students, parents, employees, and community members. The 2020 allocation will be used for oversight staff. Activities undertaken with prior year funds may include, but are not limited to, providing and installing accessible entrances (e.g., entrance doors, ramp installation and upgrades, extension of ramp handrails, automatic door openers, accessible door handles/bevels, compliant door hardware, doorbells to within reach range at entrances); widening doorways; installing room labels with braille; removal of projecting items; installing lifts and ramps over changes of elevations in corridors; adjusting reach ranges for water fountains, Automated External Defibrillators, and fire extinguishers; installing and renovating elevators or accessible chair lifts; and providing accessible seating and path of travel in auditoriums.</p> <p>DOE will use also CD funds for oversight staff to ensure CD-funded work complies with applicable regulations. This staff will be charged to the CDBG Administration program.</p>
	108	
	Project Name	Housing Research and Evaluation
	Target Area	
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$5,633,000
	Description	HPD uses CD funds to support various units within its Division of Housing Policy, which is responsible for applying policy, data, and financial analysis as well as designing and executing data collection and statistical analyses in support of HPD's programming and policy agenda.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Planning and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038

	<p>Planned Activities</p>	<p>The Department of Housing Preservation and Development (HPD) Division of Housing Policy (DHP) within the Office of Policy and Strategy is responsible for applying policy, data, and financial analysis in team-based projects as well as designing and executing data collection and statistical analyses in support of HPD’s programming and policy agenda. DHP develops evidence-based policies that further the City's housing goals, investigates and defines policy issues and generates alternatives, and establishes and clarifies HPD program missions and objectives to stakeholders. DHP has three units: Research and Evaluation, Policy Development and Special Initiatives, and Fair Housing Policy and Investments. Please note that Fair Housing Policy and Investments is CD-funded under the HPD Fair Housing program.</p> <p><u>Research and Evaluation</u></p> <p>The Research and Evaluation team (“R&E”) is responsible for the design and execution of data collection and statistical analysis related to HPD’s programming and policy agenda as well as various analyses of New York City’s population and housing stock. R&E plans and conducts major housing-related research and large-scale data collection, processing, and analyses, primarily for the legally- required New York City Housing and Vacancy Survey (HVS).</p> <p>A citywide representative survey, the HVS provides comprehensive, detailed data on the city’s population, households, housing stock, vacancies, housing structural and maintenance conditions, and other characteristics such as household incomes and employment, rents, and neighborhood conditions. It is a critical resource utilized by City agencies, City Hall, and the City Council. Numerous City entities rely on the HVS for information on the city’s housing stock and population. Data from the HVS have been used multiple times in making the City’s case for or against changes to Federal policy. The HVS is needed to establish the official citywide vacancy rate, which is required for the City Council’s determination of a housing emergency as the necessary condition for continuing rent control and rent stabilization. In addition, academic researchers, nonprofit organizations, and advocacy groups depend on important information from the HVS and incorporate it into their work.</p> <p>R&E also provides reliable data needed for sound planning, policy analysis, research, and program development and prepares and submits to the City Council the Report of Initial Findings of the HVS, which presents an analysis of key data on the rental vacancy rate, housing inventory, housing conditions, and other housing market situations. R&E is also HPD’s liaison to the Rent Guidelines Board, securing and administering an annual support contract.</p> <p><u>Policy Development and Special Initiatives</u></p>
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109		<p>The Policy Development and Special Initiatives (“PDSI”) unit within DHP provides guidance and insight on high-priority policy initiatives, advancing solutions that further the agency’s mission. PDSI is an interdisciplinary team composed of policy and data analysts, technical researchers, and project managers. The unit applies policy, data, and financial analysis in team-based projects to overcome critical challenges, efficiently leverage key resources, and maximize opportunities internal and external to the agency.</p> <p>PDSI is relied on within HPD and the Division of Housing Policy for both short- and medium-term policy analysis and research. PDSI initiatives respond to three main types of work:</p> <ul style="list-style-type: none"> • Large-scale strategic priorities of the agency, such as the <i>Where We Live NYC</i> fair housing process; • Proposed or enacted federal, state, and local legislation that affects the work of the agency; and • Ad hoc requests from managers around the agency for quantitative analysis, such as aiding in the tracking of HPD-financed affordable housing by the Office of Asset and Property Management. <p>CD funds pay for the staff that conducts these activities.</p>
	Project Name	HPD Administration
	Target Area	
	Goals Supported	Prevent long-term displacement and homelessness Reduce housing discrimination Perform housing market analysis Return foreclosed housing to private ownership Preserve and improve occupied private housing Reduce homelessness Reduction of blighted properties
	Needs Addressed	Housing - Affordable Housing Housing - Privately-Owned Housing - Planning Housing - Fair Housing Homelessness - Emergency Shelter Non-Housing Community Development/Clearance
	Funding	CDBG: \$6,890,000
	Description	Staff performs administrative functions for several of HPD's CD-funded programs.

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>Staff in the following units perform administrative functions for HPD’s CD-funded programs:</p> <p><u>Invoice Review:</u> The Division of Accounts Payable reviews and approves contractor invoices related to the Emergency Operations Division (EOD), which includes repair work for City- and privately-owned properties. The Division also reviews invoices and processes vouchers for utility and fuel payments for in rem properties, advertising, supplies, and construction and related contracts.</p> <p><u>Fiscal ERP Accounting:</u> The Emergency Repair Program (ERP) generates program revenue through the collection of owner payments for invoices issued by the Fiscal ERP Accounting Unit. If a bill is not satisfied, the City places a lien on the associated property, which is removed when the landlord or purchaser makes a full payment.</p> <p><u>Bureau of Maintenance Procurement:</u> EOD's Bureau of Maintenance Procurement bids out and awards repair work to private contractors for both privately-owned (under ERP) and in rem buildings.</p> <p><u>Timekeeping and Payroll:</u> The Timekeeping Unit inputs, reviews, verifies, and adjusts timekeeping data for HPD employees. The unit also tracks, and monitors leave balances and issues, processes resignations and terminations, and responds to employee inquiries. The Payroll Unit processes payroll changes including direct deposit changes, refunds or changes of union deductions, assignment differentials and jury duty payments, research and resolution of discrepancy inquiries, monetary settlements for grievances, and changes in Federal, State, and City withholdings. The Benefits Unit manages the administration of Workers’ Compensation, retirement, healthcare enrollment/changes, and leaves of absence. The Talent and Retention Acquisition Specialist recruits, interviews, and posts job openings. The CD-funded Timekeeping, Payroll, Benefits, and Talent Unit staff is assigned to work units comprised of employees who perform only CD program functions.</p>

		<p><u>HPD Tech</u>: HPD Tech oversees the operation of systems that support CD-eligible programs within the Office of Enforcement and Neighborhood Services (OENS). This includes enhancing systems that track CD-eligible programs such as ERP and the Alternative Enforcement Program (AEP). In addition, HPD Tech staff maintains the HPDINFO system that tracks violations, open market orders, and other building specific data, and determines work done in CD-eligible census tracts. HPD Tech staff works with OENS on the maintenance of the Routesmart GIS component and interfacing with the AEP and ERP modules. Staff supports Real Time Field Force, a technology that allows Code Inspectors in the field to transmit inspection data in real time, which will result in expedited violation notices and faster assignments of emergency inspections. HPD Tech also supports the application development of the Certificate of No Harassment (CONH) system requiring building owners to comply with CONH policies.</p> <p><u>Research and Reconciliation</u>: Owners are entitled to question emergency repairs made through the EOD, Demolition Program, or AEP. The Unit provides an independent review to ensure the owner was notified of the violation and appropriately billed and examines records to substantiate the charges/liens imposed against privately-owned buildings where an emergency condition has been corrected.</p> <p><u>HOME Program Project Support</u>: CD funds support positions for CD-eligible activities funded through the Federal HOME Investment Partnerships Program (HOME). HOME funds are used to develop rental housing and homeownership affordability through tenant-based rental assistance (which is not CD-eligible), rehabilitation, conversion, acquisition of real property, and new construction. CD also pays for staff that is responsible for HOME and Low-Income Housing Tax Credit monitoring and compliance and oversight of the HOME-funded down payment assistance program.</p>
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110	Project Name	Rent Guidelines Board Support Staff
	Target Area	
	Goals Supported	Perform housing market analysis
	Needs Addressed	Housing - Planning
	Funding	CDBG: \$539,000
	Description	The Rent Guidelines Board Support Staff engages in year-round research efforts to establish rent adjustments to unit subject to the Rent Stabilization Law in NYC.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Planning and is not required to project accomplishments.
	Location Description	Rent Guidelines Board - 1 Centre Street, Suite 2210, New York, NY 10007
	Planned Activities	<p>The Rent Guidelines Board (RGB) is mandated to establish rent adjustments for nearly one million units subject to the Rent Stabilization Law in New York City. The Board holds an annual series of public meetings and hearings to consider research from staff and testimony from owners, tenants, advocacy groups, and industry experts.</p> <p>RGB staff is responsible for providing administrative and analytic support to the Board and prepares research regarding the economic condition of rent stabilized and other residential real estate industry areas including operating and maintenance costs, the cost of financing, the housing supply, and cost of living indices. RGB staff engages in research efforts; publishes its reports for use by the public, other governmental agencies, and private organizations; and provides information to the public on housing questions considered by the Board. While these reports are accessible for free online, CD program income is generated from the sale of CD-funded reports that are purchased in hard copy. CD funds pay for the RGB staff and associated program administration costs.</p>
111	Project Name	Landmarks Historic Preservation Grant Program
	Target Area	
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Housing - Residential Historic Preservation Non-housing Community Development/Non-ResiHistPrsr
	Funding	CDBG: \$114,000
	Description	The program consists of two components: a facade restoration grant for homeowners and a grant for nonprofit organizations.
	Target Date	
	Estimate the number and type of families that will benefit from	For 2020, the program anticipates that it will complete historic preservation projects at three residential properties and one non-residential property.

	the proposed activities	
	Location Description	Eligible historic sites citywide
	Planned Activities	<p><u>The Historic Preservation Grant Program</u> provides financial assistance to rehabilitate, preserve, and restore publicly-, privately-, or nonprofit-owned historic properties that are designated individual New York City landmarks, within designated New York City historic districts, or listed on or eligible for listing on the National Register of Historic Places. To qualify for an interior restoration grant, the building’s interior must be designated.</p> <p>Eligible properties cannot have unpaid real estate taxes, water/sewer charges, or un-rescinded notices of violation issued by the Landmarks Preservation Commission (LPC) or the Department of Buildings.</p> <p><u>Homeowners Grants</u></p> <p>This component provides grants to homeowners who reside in their buildings, or whose buildings are occupied by low- to moderate-income households. The grants are intended to assist homeowners in repairing and restoring the façades of their buildings. Homeowners are eligible to receive historic preservation grants if they meet one of the following criteria:</p> <ul style="list-style-type: none"> • Their household income, or the incomes of at least 51 percent of the households occupying the building, does not exceed Section 8 low- or moderate-income limits; or • The condition of their home’s façade is detrimental to the public’s health and safety. Such conditions address HUD eligibility criteria for activities that aid in the prevention or elimination of slums or blight on a spot basis. blight on a spot basis. Homeowners’ incomes under this category may not exceed the Area Median Income. Additionally, depending on the level of their income, homeowners must contribute between 10 and 50 percent of the total project cost towards their project. This contribution may be from owner equity, loan proceeds, or other grants. <p><u>Nonprofit Grants</u></p> <p>This component provides historic preservation grants to nonprofit organizations organized under Section 501(c)(3) of the Internal Revenue Code. Subject to certain restrictions set forth in the CD regulations, nonprofit organizations that own their designated buildings are eligible to receive historic preservation grants if they meet one of the following criteria:</p> <ul style="list-style-type: none"> • They serve a low- and moderate-income area or clientele that is deemed

		<p>to be CD-eligible; or</p> <ul style="list-style-type: none"> • Their buildings require work to eliminate specific conditions detrimental to public health and safety. Organizations that do not serve low- and moderate-income areas or persons must contribute at least 50 percent of the value of the LPC grant towards the cost of their project. <p>Both homeowner and nonprofit applicants are identified through general LPC outreach and publications, direct mailings, and through staff presentations to block and neighborhood associations.</p>
112	Project Name	Landmarks Preservation Commission Planning
	Target Area	
	Goals Supported	Preservation of historic buildings and areas
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$603,000
	Description	LPC Planning conducts activities such as environmental reviews and architectural, archaeological, and historical analyses.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	1 Centre Street, New York, NY 10007
Planned Activities	<p>The Landmarks Preservation Commission (LPC) Planning program has three components: Research, Environmental Review, and Archaeology.</p> <p>Research activities include surveys to identify buildings or neighborhoods that may merit further consideration for designation as landmarks or historic districts; evaluating the architectural, historical, and cultural significance of buildings and neighborhoods identified as potential landmarks and historic districts; and conducting extensive research and preparing detailed designation reports for proposed landmarks and historic districts. Surveys function as planning tools to establish priorities and set goals for designating future landmarks and historic districts, as well as informing the agency's Environmental Review work. Designation reports describe the historical, architectural, and cultural significance of every individual landmark or historic district approved by LPC. The</p>	

		<p>reports serve as the basis for designation and regulation of future alterations, as they describe in detail the physical appearance and significance of each building or site at the time it received landmark status. In 2020, the Research Department will be engaged in survey, research, and the production of designation reports consistent with previous years.</p> <p>The Archaeology Department’s primary responsibilities are to assess the potential archaeological impact of proposed projects subject to City, State, or Federal environmental review and to oversee any ensuing archaeology that may be needed. The Department also regulates projects that impact some landmarked archaeological resources such as within parks and burial grounds. It also manages the NYC Archaeological Repository: The Nan A. Rothschild Research Center which curates the City’s archaeological collections and provides access to scholars and to the public through www.nyc.gov/archaeology.</p> <p>The Environmental Review unit assists various agencies when projects are subject to local, State, and/or Federal environmental review processes by determining the presence of known or eligible historic or cultural resources and potential impacts to these resources. As part of the review process, the Department consolidates and issues comments from Research and Archaeology in response to City, State, or Federal regulatory requirements, including findings of potential impacts uncovered during the review process. If a proposed project significantly impacts known or eligible resources, the Department works with the lead agency and the appropriate State or Federal agencies to mitigate or reduce the impact as much as possible. As such, the Department also negotiates Memoranda of Agreement under Section 106 of the National Historic Preservation Act and Letters of Resolution under Section 14.09 of the New York State Preservation Act and oversees any mitigation measures under those agreements. The Department also maintains and supports the ERGIS Historic Maps application, which consists of an interactive Geographic Information System with each project site review geo-referenced along with access to the LPC ERGIS digital historic map collection. ERGIS Historic Maps now supports over 2,300 geo- referenced maps that are used for project reviews and to assist other lead or interested agencies.</p>
113	Project Name	7A Program
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$1,204,000

	Description	The 7A program completes systems repair and replacement through non-CD-funded 7A assistance packages. The aim is to improve conditions in 7A buildings. CD funds are used for staff to oversee the program.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program projects that the CD-funded staff will oversee non-CD-funded projects benefitting 84 units.
	Location Description	7A buildings citywide
	Planned Activities	<p>Article 7-A of the New York State Real Property Actions and Proceedings Law authorizes the New York City Housing Court to appoint administrators to operate privately-owned buildings where delinquent owners have abandoned their buildings or dangerous conditions exist that affect the life, health, and safety of the tenants. Under Article 7-A, HPD is authorized to initiate legal action when serious emergency conditions exist in occupied residential buildings where the property owner has not addressed such conditions over an extended period. Tenants may also initiate legal action for this purpose. The buildings that enter the 7A Program are severely distressed and are often buildings in which property owners have expressed no interest in maintaining or have abandoned. The 7A Program stabilizes and preserves these housing units and provides habitable housing for the tenants. 7A buildings enter the program after years of neglect and deferred maintenance. 7A buildings are generally located in blighted areas, are under-occupied, and occupants tend to have very low incomes.</p> <p>As part of HPD’s Division of Special Enforcement, the 7A Program responds to referrals by visiting and evaluating distressed residential buildings to determine if their conditions meet Article 7-A criteria. If a residential building is recommended for intake into the 7A Program, the 7A unit performs a feasibility inspection, after which the 7A Program will recommend to HPD’s Housing Litigation Division (HLD) whether to support the 7A action. HPD may initiate a 7A proceeding or may choose to support tenant-initiated 7A litigation through HLD.</p> <p>7A staff also reviews applications from organizations seeking to become court-appointed 7A Administrators.</p> <p>7A Administrators:</p> <ul style="list-style-type: none"> • Collect rent;

		<ul style="list-style-type: none"> • Make necessary repairs to stabilize the building and address hazardous conditions; • Correct violations; • Provide heat, hot water, and utilities; • Improve maintenance services; and • Obtain loans from HPD to perform major repairs. <p>Once a 7A Administrator is appointed, the HPD 7A staff:</p> <ul style="list-style-type: none"> • Meets with tenants; • Coordinates building repair plans; • Monitors compliance with court stipulations; • Works with Administrators to ensure that violations are addressed; • Authorizes Administrators to obtain legal assistance funds to aid them in bringing court proceedings against tenants for non-payment; • Conducts extensive research on owners seeking discharge of buildings that are under 7A Program management; • Ensures that 7A buildings are registered annually; and • Prepares preliminary documents for the 7A Regulatory Agreement. <p>7A Financial Assistance (7AFA) loans are available for 7A Administrators to use for substantial stabilization and repair or to replace systems where collected rents cannot support the cost of this work. The 7AFA loans are exclusive to 7A Administrators, who are authorized to borrow funds from HPD. The 7AFA Unit staff underwrites the loan and prepares loan packages for 7A buildings. When work is complete, the 7AFA loan, along with any emergency repair charges, becomes a lien that is placed on the property. The staff ensures liens are recorded with the Department of Finance (DOF) and supplies loan balances to facilitate the discharge of the buildings to its owners. CD funds pay for staff within the 7A Financial Assistance Unit.</p>
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114	Project Name	Alternative Enforcement Program
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$9,332,000
	Description	The Alternative Enforcement Program (AEP) is intended to alleviate the serious physical deterioration of the most distressed buildings in NYC by forcing owners to make effective repairs.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will complete projects affecting 150 units of rental housing.
	Location Description	Designated distressed residential buildings citywide.
	Planned Activities	<p>The Alternative Enforcement Program (AEP) is intended to address the serious physical deterioration of the most distressed buildings in New York City. Through AEP, the Department of Housing Preservation and Development (HPD) can order the property owner to repair or replace building systems as well as to address violations. If the owner fails to comply, AEP can address building systems and violations using CD funds. AEP staff is also supported by CD funds.</p> <p>Using criteria set forth in the City’s Administrative Code, 250 multiple dwellings are designated annually for participation in AEP. The multiple dwellings selected are high consumers of HPD’s code enforcement services, which include the Division of Code Enforcement, the Emergency Repair Program, and the Housing Litigation Division.</p> <p>HPD will notify an owner that his or her multiple dwelling has been chosen for participation in AEP and the owner will have four months to do the following:</p> <ul style="list-style-type: none"> • Correct 100 percent of violations directly related to providing heat and hot water; • Correct 100 percent of class “C” hazardous mold violations; • Correct 80 percent of class “B” hazardous mold violations; • Correct 80 percent of all vermin violations; • Correct 80 percent of all other class “B” hazardous and class “C” immediately hazardous violations; • Pay all outstanding HPD emergency repair charges and liens or enter into an agreement with the Department of Finance to pay such charges; and • Submit a current and valid property registration statement. <p>If the owner fails to meet the requirements for discharge within the first four months, HPD will perform a building-wide inspection and issue an Order to Correct, identifying the building systems that need to be replaced in order to address the underlying conditions (to minimize recurrence of those conditions). Once an Order is issued, fees will be charged to the property for being in the program and as a result of specific inspections. Should an owner fail to comply</p>

		with the Order, HPD may perform the work. CD revenue is generated when owners pay for the cost of the work done by the City as well as for program inspection fees.
115	Project Name	Emergency Repair Program
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$44,487,000
	Description	The Emergency Repair Program (ERP) works to correct immediately hazardous "C" violations. The goal is to secure voluntary corrective actions by landlords, eliminating the need for direct City involvement.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will perform emergency repairs affecting 41,813 housing units, which includes an estimated 563 lead-based paint reduction projects.
	Location Description	Citywide
	Planned Activities	<p>The Emergency Repair Program (ERP) corrects immediately hazardous emergency conditions for which Code Housing Inspectors issue class "C" violations, or for which another City agency cites an emergency condition. ERP consists of the following units:</p> <p>The Emergency Services Bureau (ESB) immediately contacts owners or managing agents of buildings where HPD has issued "C" violations requiring emergency repair(s). Staff advises the owner of the condition, the time to certify correction, and the consequences of not correcting and certifying violations. Staff also contacts tenants to determine if the owner complied. When HPD cannot certify that the work was done, the violation is forwarded to the Emergency Repair and Environmental Hazards Units (EREH).</p> <p>Emergency Repair Environmental Hazard (EREH): Intake Unit staff receives emergency repair referrals violations from ESB. Field inspectors visit buildings to prepare work scopes, monitor work in progress, and sign off on completion for repairs (e.g., lead-based paint, boiler repairs, collapsing ceilings, cascading leaks, raw sewage cleanout, pipe repair). Repair crews perform small lead-based paint</p>

		<p>repairs. The Vendor Tracking Unit monitors the progress of jobs awarded to outside vendors. Staff ensures that contractors start and complete work according to contract dates, arranges for technical staff to inspect contractors' work in progress and upon completion, tracks service charge requests, attempts to resolve access issues, and obtains vendor affidavits certifying completion of work by a vendor and for both refused access and no access situations.</p> <p>EREH receives lead-based paint hazard violations that have not been corrected and certified by the property owner. City law currently defines a lead-based paint hazard violation as the existence of lead-based paint in any multiple-unit dwelling where a child aged six or under resides if such paint is peeling or is on a deteriorated subsurface. Within 10 days after the certification of a lead violation is due, EREH re-inspects open violations. If a landlord fails to address the violations, EREH uses either in-house staff or contractors for remediation and dust clearance testing. By law, HPD must remediate conditions not addressed by the owner within 45 days of a re-inspection. EREH also addresses lead hazards in City-owned residential properties; processes referrals received from the DOHMH Lead Poisoning Prevention Program. In addition, EREH; conducts asbestos investigations, prepares samples for laboratory analysis, and project monitoring; develops specifications and cost estimates for the abatement of mold, asbestos, and lead abatement paint; and monitors contractor performance and compliance.</p> <p>The EREH's Utilities and Fuel Unit responds to violations issued for a lack of electricity, gas, or fuel. The unit works with utility companies to restore services to buildings where the owner has failed to provide them and arranges delivery of fuel oil or necessary repairs.</p>
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116	Project Name	Primary Prevention Program
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing – Privately-Owned
	Funding	CDBG: \$576,000
	Description	CD funds will be used to pay for staff to administer low-level, interim lead-abatement work.
	Target Date	
	Estimate the number and type of families that	In Calendar Year 2020, CD-funded staff will oversee non-CD-funded lead-based paint work that will benefit an estimated 20 housing units.

	will benefit from the proposed activities	
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>The Department of Housing Preservation and Development’s Primary Prevention Program (PPP), funded in part by the Federal Lead Hazard Reduction Demonstration Grant Program, reduces lead hazards and other housing-related health risks in units occupied by low-income and at-risk households. In conjunction with the Department of Health and Mental Hygiene, PPP targets areas with high incidence rates of childhood lead poisoning and implements a combination of partial abatement and interim treatment to prevent lead poisoning and address health risks. Residential buildings anywhere in New York City are eligible for PPP enrollment under the current Federal grant cycle. When enrolling buildings, the program attempts to target specific neighborhoods with higher levels of child lead poisoning. Buildings with units occupied by pregnant women, or where a child under the age of six lives or visits on a regular basis are prioritized. Vacant units with lead hazards are also eligible.</p> <p>To be eligible, buildings must be built prior to 1960 and meet the following occupant income requirements:</p> <ul style="list-style-type: none"> • In multiple dwellings, at least 50 percent of the dwelling units in the building must be occupied by households earning less than, or equal to, 50 percent of the Area Median Income; • The remaining 50 percent of the dwelling units in the rental building may be occupied by households earning up to, or equal to, 80 percent of the Area Median Income (except in buildings with five or more units, up to 20 percent of units may be occupied by households earning over 80 percent of the Area Median Income); and • Owner-occupied homes are also eligible if the household earns less than 80 percent of the Area Median Income. <p>The scope of work for PPP’s lead hazard control measures includes a mixture of paint stabilization and abatement of housing unit components that test positively for lead. The Federal Lead Hazard Reduction Demonstration Grant Program also includes Healthy Homes Supplemental funding, which can be used to address additional health risks (e.g., mold growth, vermin infestation, conditions that pose a risk of falls or other injuries, fire/electrical hazards).</p> <p>PPP will continue to use City capital funds allocated as part of the Mayor’s LeadFreeNYC initiative for lead paint remediation in buildings that are</p>

		<p>undergoing moderate rehabilitation through the Green Housing Preservation Program or Multifamily Housing Rehabilitation Program.</p> <p>CD funds pay for the staff that oversees the program.</p>
117	Project Name	Litigation
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$8,032,000
	Description	CD funds assist in paying for the Housing Litigation Division, a unit within HPD that conducts litigation in Housing Court.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will litigate Housing Code-related cases affecting an estimated 200,000 units of rental housing.
	Location Description	NYC Department of Housing Preservation and Development - 100 Gold Street, New York, NY 10038
Planned Activities	<p>The Housing Litigation Division (HLD) initiates actions in Housing Court against owners of private buildings to enforce compliance with the New York State Multiple Dwelling Law and the NYC Housing Maintenance Code (the Housing Code). HLD attorneys also represent HPD when tenants initiate actions against private owners seeking the correction of conditions, to which HPD is automatically named as a party.</p> <p>HLD handles a variety of cases including, but not limited to: 1) Heat and hot water cases, when owners do not provide such services to tenants; 2) Comprehensive cases seeking the correction of all violations in a building. Such cases are typically initiated against owners that have a substantial number of Housing Code violations, fail to provide building services, or fail to register their multiple dwelling with HPD, as required by law; 3) Falsely certified correction of violations; 4) Access warrants for buildings where owners have denied access to HPD's contractors or staff to correct immediately hazardous conditions; and 5) Lead-</p>	

118	Project Name	Targeted Code Enforcement
	Target Area	Code Enf. Mott Haven/Hunts Point Bx Code Enf. Morrisania/East Tremont Bx Code Enf. Highbridge/South Concourse Bx Code Enf. University Heights/Fordham Bx

based paint false certification and access warrant cases (the attorneys and staff assigned to the enforcement of lead violations are 100 percent CD-funded).

Certification of No Harassment Unit: Owners of Single-Room Occupancy (SRO) multiple dwellings citywide and multiple dwellings in five Special Districts must obtain a Certification of No Harassment (CONH) from HPD before applying for a permit to demolish, change the use, or configuration of the building. The purpose of this requirement is to protect tenants from harassment by ensuring owners do not start a proposed demolition or construction project by harassing tenants into leaving. Upon receiving an application, HLD investigates whether harassment occurred during the statutory review period. HLD attorneys reviews the investigatory report and issues a final determination granting or denying the application. If there is reasonable cause to believe that harassment occurred, HLD issues an initial determination and commences a case opposing the owner’s application at the Office of Administrative Trials and Hearings (OATH). At the hearing’s conclusion, the OATH administrative judge issues a report and finding. Based on that finding, HPD will issue a final determination granting or denying the CONH application.

A finding of harassment prevents the owner of an SRO from obtaining a demolition or alteration permit for three years. A denial for a building owner in a Special District requires a “cure” in order to obtain future building permits, which involves entering into an agreement with HPD to preserve affordable units as part of the project. Pursuant to Local Law 1 of 2018, HPD is undertaking a CONH Pilot Program, which targets specific buildings meeting a certain level of distress in eleven community districts throughout the city. In addition, targeted buildings also include those with findings of harassment, full vacate orders, and those with active participation in HPD’s Alternative Enforcement Program.

Judgment Enforcement Unit: HLD seeks the collection of judgments from building owners obtained through HLD’s litigation. Judgments are returned to the CD program as CD revenue.

Administration: Other support staff oversees and coordinates a number of administrative functions including data operations, management services, office management, collections, and supervision of all administrative units.

	<p>Code Enf. Kingsbridge Heights/Mosholu Bx Code Enf. Riverdale/Kingsbridge Bx Code Enf. Soundview/Parkchester Bx Code Enf. Pelham Parkway Bx Code Enf. Williamsbridge/Baychester Bx Code Enf. Bedford Stuyvesant Bk Code Enf. Bushwick Bk Code Enf. East New York/Starrett City Bk Code Enf. North Crown Heights/Prospect Heights Bk Code Enf. South Crown Heights Bk Code Enf. Brownsville/Ocean Hill Bk Code Enf. East Flatbush Bk Code Enf. Lower East Side/Chinatown Mn Code Enf. Morningside/Hamilton Heights Mn Code Enf. Central Harlem Mn Code Enf. East Harlem Mn Code Enf. Washington Heights/Inwood Mn Code Enf. Jamaica Qn</p>
Goals Supported	Preserve and improve occupied private housing
Needs Addressed	Housing - Privately-Owned
Funding	CDBG: \$38,414,000
Description	CD funds pay for Housing Inspectors and personnel who perform Code-related activities.
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will issue Housing Code violations affecting an estimated 288,750 units of rental housing.
Location Description	<p>Target areas are deteriorating or deteriorated residential neighborhoods with at least 51 percent of the population at or below 80 percent of the Area Median Income.</p> <p>Please see Section AP-50 for more information.</p>
Planned Activities	<p>HPD uses CD funds for code enforcement initiatives in deteriorated and deteriorating neighborhoods. Areas are determined to be eligible for CD funds if they meet the following criteria:</p> <ul style="list-style-type: none"> • At least 51 percent of the population is at or below 80 percent of the Area Median Income; and • At least 50 percent of the sub-borough area is categorized as residential

		<p>in nature; and</p> <ul style="list-style-type: none"> • At least 15 percent of the occupied rental units are in multiple dwellings with three or more maintenance deficiencies. <p>In most cases, the areas correspond with specific sub-borough areas, as defined by the U.S. Census Bureau for purposes of the New York City Housing and Vacancy Survey.</p> <p>Tenants call 311 or use 311ONLINE to lodge complaints regarding conditions that violate the New York City Housing Maintenance Code or the New York State Multiple Dwelling Law. The 311 operators are CD-funded under the Targeted Code Enforcement program for the time they spend on CD-eligible housing complaint calls from these areas.</p> <p>HPD uses CD funds for housing inspectors, clerical staff, and personnel who perform code-related activities in CD-eligible areas for several inspection units. Additionally, CD funds are used to enforce compliance with the Property Registration process, which requires owners of all multiple dwellings, and one- and two-family dwellings where the owner does not live on the premises, to register their property annually with the City. Registration is a pivotal step in the code enforcement and emergency repair process. Without the registration requirement, HPD would be unable to contact owners or managing agents regarding complaints, Notices of Violation, or emergency repairs.</p> <p>The Lead-Based Paint Hazard Inspection Unit and the Proactive Enforcement Bureau are 100 percent CD-funded under Targeted Code Enforcement. The Borough Office Units are approximately 65 percent CD-funded. This percentage is based on a HUD-approved cost allocation plan for the time that inspectors spend on housing complaints in CD-eligible areas.</p> <p>At the time of publication of this document, the City had requested but had not yet received approval for CD funds to assist in the funding of the Division of Neighborhood Preservation (DNP) under the same cost allocation plan used for the Code Inspectors and related staff. DNP is responsible for the Office of Enforcement and Neighborhood Services' (ENS) proactive and comprehensive strategies to prevent continued deterioration and address signs of distress in the privately-owned housing stock of New York City. DNP's work is primarily conducted within the distressed, CDBG-targeted code enforcement areas. During City Fiscal Years 2019 and 2020, over 90% of the buildings touched by the Division of Neighborhood Preservation were in these areas.</p> <p>Using a variety of information sources to identify at-risk buildings, DNP's</p>
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		<p>outreach involves physical building assessments, which includes a survey of all public areas and at least 30% of a building’s occupied units. All observed emergency conditions are referred to HPD’s Division of Code Enforcement for inspection and the issuance of violations, if appropriate. DNP may also make referrals to other City agencies if warranted. After a survey, DNP reaches out to the owners to discuss the building’s deficiencies and steps needed to improve conditions. DNP also provides mediation between owners and tenants regarding repairs in tenants’ apartments. Finally, DNP is also responsible for the mandatory monitoring of Alternative Enforcement Program (AEP) buildings when they are discharged from the Program</p> <p>CD also funds other components of HPD’s follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions for which the Division of Code Enforcement has cited class “C” violations, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system(s) replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD’s Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the Multiple Dwelling Law and the Housing Maintenance Code.</p> <p>Revenue is generated when owners of multiple-unit dwellings pay fees related to registering their buildings with HPD as well as for inspection fees generated against properties that receive reoccurring violations as defined by local law. This revenue is cost-allocated between CD and tax levy to reflect those owners whose properties are within the CD-eligible areas and those outside.</p>
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119	Project Name	Neighborhood Preservation Consultants
	Target Area	
	Goals Supported	Preserve and improve occupied private housing
	Needs Addressed	Housing - Privately-Owned
	Funding	CDBG: \$37,000
	Description	The Department of Housing Preservation and Development contracts with nonprofit organizations that assist with implementing the agency's anti-abandonment strategy in low- and moderate-income areas.
	Target Date	
	Estimate the number and type	Unfortunately, there is no appropriate indicator to quantify accomplishments for this program.

	of families that will benefit from the proposed activities	
	Location Description	<p>The Neighborhood Preservation Consultants operate in the following areas:</p> <ul style="list-style-type: none"> • Community Districts #1, 3, 4, 5, 6, 7, 9, and 12 in the Bronx; • Community Districts #1, 3, 4, 5, 7, 8, 9, 14, 16, and 17 in Brooklyn; • Community Districts #3, 9, 10, 11, and 12 in Manhattan; • Community Districts #3 and 14 in Queens; and • Parts of Community District #1 in Staten Island.
	Planned Activities	<p>The Neighborhood Preservation Consultants program aimed to increase the involvement of local nonprofits in planning and preserving the city’s affordable housing stock, particularly by assisting HPD in implementing its Neighborhood Preservation strategy. Through the program, HPD contracts with community-based organizations to perform a wide range of housing and neighborhood preservation functions including working with owners and tenants to maintain or restore buildings to a structurally and fiscally sound condition. The role of the consultants is to work with landlords and tenants so that owners can maintain their properties and tenants can be protected from being displaced from their neighborhoods.</p> <p>As of July 1, 2019, CD funds are no longer used to fund new NPC contracts. HPD is using CD funds for personnel that is overseeing the CD-funded contracts’ closeout. This program will be discontinued after June 30, 2020.</p>
120	Project Name	HPD Emergency Shelters
	Target Area	
	Goals Supported	Prevent long-term displacement and homelessness
	Needs Addressed	Homelessness - Emergency Shelter
	Funding	CDBG: \$23,457,000
	Description	The Department of Housing Preservation and Development (HPD) provides emergency relocation services to tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, the Fire Department, Department of Health, or HPD.
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will provide emergency shelter to 4,525 individuals, including children. Additionally, the Homeless Placement Services Unit estimates that it will serve 2,400 individuals.
	Location Description	Citywide
	Planned Activities	<p>HPD's Division of Property Management and Client Services (PMCS) operates Emergency Housing Services (EHS), which provides temporary emergency shelter and relocation services to residential tenants displaced as a result of fires or vacate orders issued by the Department of Buildings, Fire Department, Department of Health, or HPD.</p> <p>HPD contracts with the American National Red Cross (ANRC) on emergency response and sheltering services for displaced households. ANRC assesses clients' needs, provides initial shelter services through contracted hotels, and attempts to relocate households back to their units of origin or with friends and relatives. Households that are not relocated by ANRC and are eligible for EHS services are referred to HPD. ANRC hotel costs for households that successfully register with EHS are reimbursable.</p> <p>EHS's Central Intake assesses ANRC-referred households for eligibility and assigns shelter placements based primarily on unit availability and household size; and if available, matching school affiliation, other community support systems, and special needs. Households with children are placed in one of three Family Living Centers located in the Bronx, Brooklyn, and Manhattan. Adult-only households are placed in privately-owned hotels in the Bronx, Manhattan, and Queens. Displaced households may also apply directly for EHS services at EHS offices.</p> <p>EHS staffers coordinate moving and storage services for registered clients through an HPD contracted vendor. Upon shelter exit into original or new housing, HPD coordinates the delivery of stored items to client homes.</p> <p><u>Family Living Centers (FLC):</u> EHS contracts with community-based service providers to operate Family Living Centers (FLC) that provide shelter, case management, and rehousing services to EHS client households with children. Services include rehousing assistance and coordination, benefits advocacy, employment and/or vocational assistance and support, counseling and case</p>

		<p>management, documentation replacement, and referrals for services outside the scope of EHS.</p> <p><u>Hotels:</u> EHS utilizes Single Room Occupancy (SRO) hotels on a per diem basis for adult-only client households. Households that are placed in participating hotels are serviced by EHS Case Managers who provide case management services and assist in identifying and coordinating permanent housing. Services include housing search and placement, applying for subsidized housing programs and rent subsidies, benefits advocacy, and referrals to employment and/or vocational assistance and support.</p> <p><u>Homeless Placement Services (HPS)</u> is responsible for facilitating the placement of shelter clients into homeless set-aside units and providing ongoing oversight of projects with set-asides to ensure compliance with the homeless restriction. These units are a combination of newly constructed and rehabilitated apartments in housing projects that have been subsidized by HPD and/or the NYC Housing Development Corporation (HDC). HPS makes referrals of income-eligible clients from DHS and HRA shelters to developers with vacant set-aside units and coordinates the screening and lease-up process. HPS is within HPD's Division of Housing Opportunity & Program Services.</p> <p><u>OENS Special Enforcement Unit (SEU):</u> SEU, staffed by housing inspectors, community associates, and real property managers, provides code enforcement support to EHS to decrease clients' length of stay by restoring households to their original apartments. SEU monitors landlords' performance in correcting the hazardous conditions that caused the vacate order. SEU files vacate orders with the County Clerks' Offices to notify owners of possible relocation liens. SEU also may make a referral to the Housing Litigation Division to commence litigation against owners who fail to comply with vacate/repair orders. The housing inspectors and support staff are CD-funded.</p>
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121	Project Name	DCP Comprehensive Planning, Data, and Tools
	Target Area	
	Goals Supported	Promote community development through planning
	Needs Addressed	Non-Housing Community Development/Planning
	Funding	CDBG: \$18,834,000
	Description	Staff performs comprehensive planning functions citywide: zoning actions; housing, economic development, and census data analysis; open space and waterfront revitalization plans; urban design; etc.

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as a planning activity and thus is not required to provide accomplishment projections.
	Location Description	<ul style="list-style-type: none"> • NYC Department of City Planning - 120 Broadway, New York, NY 10271 • Bronx Borough Office - 1775 Grand Concourse, Bronx, NY 10453 • Brooklyn Borough Office - 16 Court Street, Brooklyn, NY 11241 • Queens Borough Office - 120-55 Queens Boulevard, Kew Gardens, NY 11424 • Staten Island Borough Office - 130 Stuyvesant Place, Staten Island, NY 10301
	Planned Activities	<p>The Department of City Planning (DCP) works to plan for the future of New York City. DCP’s CD-funded community planning work seeks to address six strategic objectives that support the needs of all New Yorkers residing in eligible low- and moderate-income areas:</p> <ol style="list-style-type: none"> 1) Work with communities to plan for the future needs of neighborhoods in low- and moderate-income areas through comprehensive planning work across New York City. 2) Facilitate the creation of affordable housing through zoning actions and the approval of City development projects across the City. 3) Provide opportunities for good-paying jobs for low- and moderate-income residents through zoning changes. 4) Improve the City’s resiliency and sustainability through the implementation of best practices and reviews of projects in vulnerable coastal zones. 5) Work with community boards in low- and moderate-income areas to ensure that boards have the expertise and technical knowledge to review and comment on land use applications put forward in the City’s public review process. 6) Make available technical data for planning work and providing tools to help the general public and communities analyze data easily. <p>CD funds support planning work on various teams including:</p> <p>Borough Offices: Develop local zoning and land use policy and work with neighborhoods to prepare comprehensive plans. The offices maintain links to the</p>

		<p>City's communities by providing technical assistance to community boards, civic organizations, and elected officials regarding zoning and land use. The offices review development actions to ensure conformance with local area needs and plans.</p> <p>Strategic Planning: Oversees DCP's functional planning activities, land use policy, and long-term development and policy objectives for the City. Activities include preparation of planning documents, directing citywide studies, and providing expertise in a wide variety of planning areas including urban design, zoning, housing policy, economic studies and analyses, capital project planning, regional planning, and waterfront and open space planning. The Department also supports in-depth community planning through the Planning Coordination group's work in gathering and analyzing Community District Needs Statements. The Population group conducts detailed demographic analyses and works to support the City's preparation for the decennial Census.</p> <p>Information Technology: Provides a vast array of data, databases, websites, and other planning tools of use to communities for research and planning work. Routine data publications include MapPLUTO, LION, administrative districts, public facilities, and more.</p> <p>The Department also maintains the City's Geographic Application Service, which maintains data and systems that process and validate NYC addresses for all City agencies, through the Geosupport System. The Information Technology group also builds websites that visualize and contextualize important information, like ZoLA (NYC's Zoning & Land Use Map) and the Department's initiative to automate the environmental review process.</p>
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122	Project Name	Safe Horizon
	Target Area	
	Goals Supported	Promote justice for victims of crime and abuse
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$3,246,000
	Description	Safe Horizon offers court-based services and hotlines for crime and domestic violence victims to reduce the psychological, physical, and financial hardships associated with victimization.
	Target Date	
	Estimate the number and type of families that will benefit from	For 2020, the program anticipates that it will provide 108,000 units of service to crime victims.

	the proposed activities	
	Location Description	<p><u>Bronx Criminal Court</u></p> <ul style="list-style-type: none"> • Reception Center, 215 East 161st Street, 3rd Floor <p><u>Brooklyn Criminal Court</u></p> <ul style="list-style-type: none"> • Children's Center, 120 Schermerhorn Street, 8th Floor • Reception Center, 120 Schermerhorn Street, 6th Floor <p><u>Bronx Family Court</u></p> <ul style="list-style-type: none"> • Reception Center, 900 Sheridan Avenue, (Room 1-40) • Children's Center, 900 Sheridan Avenue, (Room 1-41) <p><u>Brooklyn Family Court</u></p> <ul style="list-style-type: none"> • Reception Center, 330 Jay Street, 12th Floor • Children's Center, 330 Jay Street, 1st Floor <p><u>Hotlines</u></p> <ul style="list-style-type: none"> • Domestic Violence Hotline, (800) 621-HOPE (4673) • Crime Victims Hotline, (866) 689-HELP (4357) <p>Starting July 1, 2020, CD funds will be used on the following locations:</p> <p><u>Queens Criminal Court</u></p> <ul style="list-style-type: none"> • Reception Center, 125-01 Queens Boulevard, Room G7 <p><u>Queens Family Court</u></p> <ul style="list-style-type: none"> • Children's Center, 151-20 Jamaica Avenue, Room 180 • Reception Center, 151-20 Jamaica Avenue, 2nd Floor
	Planned Activities	<p>Through a contract with the NYC Mayor's Office of Criminal Justice, the nonprofit organization Safe Horizon provides a continuum of services to crime victims, witnesses, and their families in order to reduce the psychological, physical, and financial hardships associated with victimization. The program's mission is to provide support, prevent violence, and promote justice for victims of crime and abuse, their families, and communities.</p> <p>Safe Horizon offers CD-funded support and concrete services through its 24-hour Crime Victims and Domestic Violence Hotlines as well as its Criminal and Family Courts in Brooklyn, Queens, and the Bronx. Services include: safety assessment and risk management; crisis intervention; advocacy; information and referral; individual counseling; help with document replacement; assistance in applying for Office of Victim Services Compensation for uninsured medical care, lost income, counseling, and funeral expenses; assistance with obtaining an order of protection; restitution; services for intimidated victims and witnesses; reception centers; and day care for children at court. CD-funded services are directed to</p>

		<p>low- and moderate-income persons. Additionally, the 24-hour Domestic Violence Hotline is also the primary linkage for domestic violence shelters in New York City.</p> <p>Safe Horizon’s headquarters is located at 2 Lafayette Street in Manhattan. The NYC Mayor’s Office of Criminal Justice provides administrative oversight for the program.</p>
123	Project Name	GreenThumb
	Target Area	
	Goals Supported	Provide community green space through gardens
	Needs Addressed	Non-Housing Community Development/Public Services Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,326,000
	Description	Garden materials, technical assistance, and general support services are provided to community groups for the creation of community vegetable and flower gardens in vacant lots.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that there will be 15,836 individuals served at GreenThumb gardens and that renovation work will be completed at 40 gardens.
	Location Description	Gardens located in CD-eligible areas citywide
	Planned Activities	<p>Established in 1978, GreenThumb is the nation’s largest urban gardening program, assisting over 575 neighborhood groups and 800 schools in the creation, maintenance, and enhancement of gardens aimed at increasing civic participation and neighborhood revitalization through collective stewardship. GreenThumb began in response to the City’s financial crisis during the 1970s, which resulted in a serious loss of population and housing in city neighborhoods. A tremendous amount of land was left vacant, adding an unattractive and unsafe element to these communities. GreenThumb’s assistance helped volunteers transform derelict land into active and attractive community resources.</p> <p>Administered by the Department of Parks and Recreation (NYC Parks), GreenThumb provides materials, education, programming, and technical support and manages the license agreements and registrations for all community gardens. CD funds support community gardens in low- and moderate-income</p>

		<p>(low/mod) census tracts; City tax levy funds are used for gardens in non-CD-eligible neighborhoods. A majority of the gardens are under the jurisdiction of NYC Parks, while the rest are on land under the jurisdiction of other governmental entities or privately-owned entities such as land trusts.</p> <p>GreenThumb gardens are managed by local volunteers who share an interest in community development. The gardeners live or work nearby, and many are schoolteachers, students, retirees, local business owners, artists, and/or active community residents. For some gardeners, community gardens increase access to fresh and healthy food that is not otherwise easily available. Indeed, the GreenThumb program and its gardeners have spearheaded the national community gardening, open space, and urban farming movements.</p> <p>GreenThumb organizes three large annual events including:</p> <ul style="list-style-type: none"> • Spring GrowTogether conference: showcases over 70 workshops that attract approximately 1,500 gardeners, greening partners, and the general public; • Open Garden Day NYC (June): community gardens across NYC host free events; and • Harvest Fair (fall): gardeners show off their summer bounty; compete for blue ribbons in vegetable, flower, and herb categories; and participate in the Fresh Chef Contest in which participants use fresh produce, largely sourced from gardens, to create a nutritious meal and promote healthy eating. <p>GreenThumb distributes all materials at workshops that are developed in partnership with gardeners and greening organizations and are designed to enhance gardeners' horticultural, construction, and community development skills. For 2020, GreenThumb expects to offer over 150 workshops and events that will serve approximately 5,500 participants. In addition, community garden groups independently organize thousands of free events, ranging from arts and cultural programs to educational workshops, that serve over 100,000 New Yorkers annually.</p> <p>GreenThumb also supports registered Grow to Learn school gardens. Outreach efforts include site visits and visioning sessions by the School Gardens Outreach Coordinator. Education is provided through hands-on trainings, workshops, and professional development seminars in conjunction with the NYC Department of Education. GreenThumb provides technical assistance and delivers lumber, mulch, soil, and compost. CD funds support school gardens that primarily benefit students from low- and moderate-income households.</p> <p>GreenThumb maintains a website (www.GreenThumbnyc.org); social media accounts on Facebook, Twitter, and Instagram; and publishes quarterly program guides. Every four years, GreenThumb publishes the GreenThumb Gardener's</p>
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		Handbook, which includes important requirements and policies and a wealth of resources offered by GreenThumb and its partners.
124	Project Name	Early Care and Education Services
	Target Area	
	Goals Supported	Provide day care services to low/mod households
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$2,963,000
	Description	Children are provided child development, educational, and social services in day care centers operated under contract with the City.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that there will be 173 persons assisted.
	Location Description	<p>Currently, the City expects the following EarlyLearn vendors will be funded with a combination of CD and non-CD funds:</p> <p><u>Betances Early Childhood Education Center (operated by Sheltering Arms NY)</u></p> <ul style="list-style-type: none"> • 528 East 146th Street, Bronx <p><u>New Life Child Development Center</u></p> <ul style="list-style-type: none"> • 1307 Greene Avenue, Brooklyn • 408 Grove Street, Brooklyn • 295 Woodbine Street, Brooklyn <p><u>Rena Day Care Center</u></p> <ul style="list-style-type: none"> • 639 Edgecombe Avenue, Manhattan
	Planned Activities	As part of the Mayor and Chancellor’s Equity and Excellence for All agenda, the New York City Department of Education (DOE) is committed to providing high-quality early childhood care and education that gives all children a strong foundation in school and life. To that end, the City has recently brought all contracted birth-to-five early care and education services under the management of the DOE with the goals of increasing quality, equity, access, and sustainability. Creating a unified birth-to-five early care and education system will benefit children, families, and providers. It will enable consistent, high-quality standards and greater curricular alignment from early childhood through

		<p>second grade, streamline and simplify enrollment, and encourage socioeconomic integration at a classroom level.</p> <p>The goal of the City’s extended day/year services in the early care and education system is to provide families who qualify based on their income and needs a safe environment for group and family day care services that address the developmental, social, educational, and nutritional needs of their children.</p> <p>All extended day/year programs contracted with DOE’s Division of Early Childhood Education are designed to ensure that quality services are provided to children. Short whole group and small group activities, choice time where children are able to work with a variety of materials, and outdoor playtime are a few of the activities offered. A parent advisory committee is an integral part of the program. Programs also offer and encourage family engagement activities and community participation.</p>
125	Project Name	Beacon School Program
	Target Area	
	Goals Supported	Provide enrichment activities to low/mod areas
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$5,606,000
	Description	The Beacon School Program provides comprehensive services to youth and community residents. Each school has an advisory council comprised of community residents and officials to ensure community ownership and support.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will serve 12,000 individuals.
	Location Description	<p>CD-funded Beacon Schools are located at the following addresses:</p> <ul style="list-style-type: none"> • I.S. 117 - 1865 Morris Avenue, Bronx • I.S. 217 (School of Performing Arts) - 977 Fox Street, Bronx • I.S. 219 - 3630 Third Avenue, Bronx • P.S./I.S. 224 - 345 Brook Avenue, Bronx • P.S. 11 - 1257 Ogden Avenue, Bronx • I.S. 271 - 1137 Herkimer Street, Brooklyn • J.H.S. 218 - 370 Fountain Avenue, Brooklyn

		<ul style="list-style-type: none"> • M.S. 562 - 125 Covert Street, Brooklyn • M.S. 328 - 401 West 164th Street, Manhattan • I.S. 49 - 101 Warren Street, Staten Island
	Planned Activities	<p>The Beacon School Program provides comprehensive services to youth and community residents. Located in public schools across New York City, each Beacon transforms its host school into a resource for the whole community by offering an integrated range of programming tailored to local needs. In keeping with the broad mission to serve members of multiple age groups, the Beacons are especially well-placed to provide activities and services for New York City's diverse communities and respond to the changing needs of neighborhoods, including those where there are significant numbers of recent immigrants. Services are provided along major core service areas that include: Education and Academic Support, Community Building/Leadership, Health: Healthy Living/Healthy Relationships/Physical Fitness, Employment and Financial learning opportunities, and Recreation/Enrichment.</p> <p>The core areas are delivered through three distinct activity structures: drop-in activities where participants engage in recreational opportunities and self-directed study; planned activities where participants explore new interests and develop skills; and community events where the community has an opportunity to engage in various happenings such as community beautification and health fairs. Typical program activities include homework help, tutoring, literacy programming, arts and crafts courses, and leadership development opportunities such as the Youth Council. All Beacons have an Advisory Council consisting of community residents, principals, local police officers, and program participants to provide a platform for voice and input, enhance communication among all stakeholders, and improve community resources. Overall, Beacons offer a safe place to engage in recreational activities, discover new interests, acquire skills, and find opportunities to contribute to the community, guided and supported by program staff.</p> <p>Beacons operate services for youth and community residents year-round. All Beacons are required to operate a minimum of 42 hours per week over six days, in the afternoons and evenings, on weekends, school holidays, and during school recess. During the summer, Beacons operate for a minimum of 50 hours per week, Monday through Friday.</p> <p>CD funds support the schools listed in the Location Description field, which primarily serve low- and moderate-income areas or populations, and one DYCD staff-member who oversees the program.</p>
126	Project Name	Minipools
	Target Area	

Goals Supported	Provide recreational activities for low/mod people
Needs Addressed	Non-Housing Community Development/Public Services
Funding	CDBG: \$566,000
Description	CD funds pay for seasonal lifeguards, recreation, and support staff at Minipools that are located in or near New York City Housing Authority developments.
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program does not anticipate it will serve any children as all Minipool sites were closed due to COVID-19. The allocation will be used to support NYC Parks' other CD-funded programs, which are still operating during the pandemic. Changes and expenditures will be reflected in the 2020 Annual Performance Report.
Location Description	<p><u>Bronx</u></p> <ul style="list-style-type: none"> • Site: Edenwald Houses Pool, Schieffelin Avenue & East 229th Street Adjacent NYCHA Sites: Edenwald Houses <p><u>Brooklyn</u></p> <ul style="list-style-type: none"> • Site: Albert J. Parham Playground, DeKalb Avenue and Clermont Avenue Adjacent NYCHA Sites: Raymond Ingersoll Houses, Walt Whitman Houses • Site: Fox Playground, Avenue H and East 54th Street, Brooklyn Adjacent NYCHA Sites: Glenwood Houses • Site: Glenwood Playground, Farragut Road and Ralph Avenue Adjacent NYCHA Sites: Glenwood Houses <p><u>Manhattan</u></p> <ul style="list-style-type: none"> • Site: Abraham Lincoln Playground, East 135th Street and Fifth Avenue Adjacent NYCHA Sites: Abraham Lincoln Houses, Jackie Robinson Houses • Site: Frederick Douglass Playground, West 102nd Street and Amsterdam Avenue Adjacent NYCHA Sites: Frederick Douglass Houses • Site: Tompkins Square Park, East 10th Street and Avenue A Adjacent NYCHA Sites: Jacob Riis Houses, Lower East Side Houses, Lillian Wald Houses, Samuel Gompers Houses, Baruch Houses <p><u>Staten Island</u></p> <ul style="list-style-type: none"> • Site: General Douglas MacArthur Park, Jefferson Street and Dongan Hills Avenue Adjacent NYCHA Sites: Berry Houses • Site: Old Town Playground, Kramer Street and Parkinson Avenue Adjacent NYCHA Sites: South Beach Houses

	Planned Activities	<p>The New York City Department of Parks and Recreation’s Minipools program offers safe swimming opportunities for children ages six to 11, as well as for toddlers accompanied by an adult. CD funds are used to pay for seasonal lifeguards, Parks Enforcement security personnel, and the staff that operate the filtration systems to maintain water quality and perform custodial services. The nine CD-funded Minipools operate during the summer months and are located near New York City Housing Authority developments.</p> <p>Minipools will not operate in 2020 due to the COVID-19 pandemic. NYC Parks will reallocate the funding from Minipools to other CD-funded recreation programs to support their operational needs.</p>
127	Project Name	Pelham Bay Park Administrator's Office
	Target Area	
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$373,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Pelham Bay Park.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that 5,400,000 people will visit Pelham Bay Park.
	Location Description	Pelham Bay Park, Bronx
Planned Activities	<p>The Pelham Bay Park Administrator’s Office provides services for the largest park in the Bronx, serving low- and moderate-income borough residents. The Administrator’s Office coordinates and implements the following:</p> <ul style="list-style-type: none"> • Conservation and recreation activities; • Special projects and events; • Natural area restoration and horticultural improvements; • Public programs; • Volunteer programs; 	

128		<ul style="list-style-type: none"> • Administrative and liaison functions with the park’s primary community group, the Friends of Pelham Bay Park, and other community and user groups; • Public relations and community outreach; • Capital planning; and • Delivery of services to ensure park safety and security. <p>CD-funded staff includes the Pelham Bay Park Administrator, Natural Areas Manager, Forest Crew Member, and Special Events Coordinator. Equipment may also be purchased when funds are available.</p> <p>Pelham Bay Park is adjacent to the neighborhoods of Co-op City, Pelham Bay, Baychester, and City Island, and is easily accessible by public transportation. A Federally funded user study of Pelham Bay Park indicated the majority of visitors to the park come from CD-eligible Bronx census tracts. In 2020, CD funds will also be used to update the user study.</p> <p>For more information on Pelham Bay Park, please visit www.pelhambaypark.org or www.nycgovparks.org/parks/pelhambaypark.</p>
	Project Name	Prospect Park Administrator's Office
	Target Area	
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$544,000
	Description	CD funds pay for the staffing costs and related expenses associated with the administration of Brooklyn's Prospect Park, which includes the Audubon Center and Lefferts Historic House. The Audubon Center is a state-of-the-art facility dedicated to wildlife preservation and natural education. The Lefferts House offers free public programs that focus on the everyday life of the Dutch settlers that inhabited Brooklyn in the 1700s.
	Target Date	
Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that 8,863,109 individuals will visit the park (based on a user survey).	

	Location Description	Prospect Park, Brooklyn
	Planned Activities	<p>The Prospect Park Administrator’s Office coordinates and implements the following for the park, which serves the borough of Brooklyn:</p> <ul style="list-style-type: none"> • Conservation and recreation activities; • Educational programs; • Volunteer programs; • Special projects and events; • Administrative and liaison functions with the nonprofit Prospect Park Alliance; • Public relations and community outreach; • Capital planning and investments; and • Delivery of services to ensure park security and upgrading. <p>CD-funded staff administers the park’s volunteer programs and oversees special events and everyday programming. Equipment may also be purchased when funds are available.</p> <p>Prospect Park ties together the park’s natural environment, Brooklyn’s history, and the visitors’ urban experience in ongoing public programs offering quality environmental education and family learning. The Prospect Park Audubon Center in the Boathouse has developed a curriculum of urban environmental education programs open to academic groups and the public. The Center combines exhibits, nature trails, and citizen science projects to meet the varying instructional levels required for educators, students, and the public. The Center’s interactive initiative, “Pop-up Audubon,” brings educational programs out to the public at various park locations. The Lefferts Historic House offers a series of seasonal and special events for children and families that interpret everyday life in the farming village of Flatbush in the 18th and 19th centuries.</p> <p>Prospect Park relies on volunteer efforts to keep its grounds functioning and attractive. Volunteer events are held four days per week during the April-November season and thousands of volunteers participate.</p> <p>Through its Youth Employment Program, the Park offers summer and weekend jobs for more than 30 teenagers who are mostly from Brooklyn’s underserved areas. The Program frames working in the park in the broader context of career opportunities, including opportunities working in the natural environment,</p>

		<p>historic house museum, and nature center. These opportunities to work in non-traditional fields help young people think in terms of their futures. Program participants are recruited from local high schools, including the Brooklyn Academy of Science and the Environment. These young people serve as key park ambassadors and assist in managing Brooklyn’s only remaining forest with the Woodlands Youth Crew and through public engagement at the Prospect Park Audubon Center and Lefferts Historic House. The Employment Program is designed to give participants an increased sense of responsibility and to instill basic work habits such as punctuality, teamwork, and self-discipline. Positions are designed to give committed youth a multi-year employment experience.</p> <p>Restored by the Prospect Park Alliance, the 40-acre Parade Ground offers tennis, basketball, netball, and volleyball courts and baseball, soccer, and football fields for local schools, leagues, and clubs for children and adults. Prospect Park is home to seven playgrounds, including some of the most interesting and dynamic in the city. Located around the park’s perimeter, they offer children engaging opportunities for safe and imaginative play.</p> <p>A Federally funded user study of Prospect Park indicated the majority of park visitors come from CD-eligible Brooklyn census tracts. In 2020, CD funds will also be used to update the user study.</p> <p>For more information about Prospect Park, please visit the following websites: www.nycgovparks.org/parks/prospectpark or www.prospectpark.org.</p>
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129	Project Name	Van Cortlandt Park Administrator's Office
	Target Area	
	Goals Supported	Provide recreational activities for low/mod people
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$287,000
	Description	CD funds pay for staffing and related expenses associated with the administration of Van Cortlandt Park.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that 2,600,000 individuals will visit Van Cortlandt Park.

	Location Description	Van Cortlandt Park, Bronx
	Planned Activities	<p>The Van Cortlandt Park Administrator’s Office oversees the third largest park in New York City and predominantly serves low- and moderate-income residents of the Bronx. CD-funded staff includes the Park Administrator, the Special Events Coordinator, and an Office Manager. Along with a Parks-funded Deputy Administrator and a Natural Areas Manager, they oversee four offices listed below:</p> <ul style="list-style-type: none"> • Ranaqua to coordinate with the Borough Administration; • Van Cortlandt Garage for the forest restoration and turf and trails crews; • The Park’s headquarters building for the maintenance and operations staff; and • Van Cortlandt Golf House for teen and volunteer programs. <p>Staff at these offices oversees all park programming, maintenance, and operations in addition to capital projects and community outreach.</p> <p>The CD-funded Special Events Coordinator oversees permitting for hundreds of events, from family barbecues to the New York Philharmonic Concert, that come to the park. The park offers free public programming including the Barefoot Dancing Series in the spring and summer, monthly volunteer forest workdays, and weekly Bird Walks conducted from April to November.</p> <p>NYC Parks’ <i>Van Cortlandt Park Natural Areas Management Plan</i> and the <i>Van Cortlandt Park Master Plan 2034</i> include horticultural and natural area plans. These documents currently guide work on the park’s physical aspects.</p> <p>CD-funded staff coordinate the programs and concerns of many diverse park user groups, including the Van Cortlandt Park Alliance, Van Cortlandt Track Club, Friends of Canine Court, National Society of Colonial Dames in the State of New York, Friends of the Old Croton Aqueduct Trail, Woodlawn Taxpayers Association, Women of Woodlawn, Bronx Community Board 8, NYC Audubon, Bike NY, Transportation Alternatives, and many sports and athletic leagues.</p> <p>Van Cortlandt Park is adjacent to the Kingsbridge, Norwood, and Woodlawn communities and is easily accessible by public transportation. A Federally funded user study of Van Cortlandt Park indicated the majority of park visitors come from CD-eligible Bronx census tracts. In 2020, CD funds will also be used to update the user study.</p>

		<p>Equipment may also be purchased when funds are available.</p> <p>For more information about Van Cortlandt Park, please visit the following websites: https://vancortlandt.org/ or www.nycgovparks.org/parks/VanCortlandtPark.</p>
130	Project Name	Code Violation Removal in Schools
	Target Area	
	Goals Supported	Provide safe learning environment in City schools
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$7,227,000
	Description	CD funds are used by the Department of Education to prevent or remove code violations in New York City schools.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will prevent or remove code violations in schools that serve an estimated 371,278 children.
	Location Description	Citywide
Planned Activities	The Department of Education (DOE) uses CD funds to prevent or remove code violations in New York City schools. The activities may include the installation, repair, or replacement of emergency lighting, elevator guards, elevator upgrades, boiler repair, boiler compliance inspections and tune-ups, corridor doors, door closers, bathrooms, fire-rated doors and hardware, panic hardware, fire alarm systems, fire suppression systems, fire extinguishers, sprinklers/standpipes, radiator shields, potable water systems, sewage systems, kitchen ventilation/exhaust systems, and heating/cooling/refrigeration systems; environmental health inspections; flame-proofing curtains; and the repair of escalators, sidewalks, bleachers, retaining walls, interior masonry, falling plaster, damaged flooring, ceilings, electrical fixtures, water closets, mandated signage, and wiring; and repairs or removal to address New York State Department of Environmental Conservation violations. To avoid archaeological concerns, playground resurfacing may be performed provided there is no increase in the playground area and no excavation is proposed.	

		<p>DOE will continue to use CD funds to test for and address elevated lead levels in school drinking water. DOE will use CD funds for personnel dedicated to the scheduling of the testing and remediation work by DOE vendors.</p> <p>DOE also uses CD funds for oversight staff to ensure CD-funded work complies with applicable regulations. The oversight staff is charged to the CDBG Administration program.</p>
131	Project Name	DFTA Senior Center Improvements
	Target Area	
	Goals Supported	Provide safe, accessible senior centers
	Needs Addressed	Non-Housing Community Development/Pub. Facilities
	Funding	CDBG: \$1,933,000
	Description	CD funds are used for the renovation of the physical plant and the rectification of code violations in senior centers.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will complete projects at three facilities serving an estimated 3,000 seniors.
Location Description	<p>The following is a list of possible sites where work may take place in 2020.</p> <p><u>Bronx</u></p> <ul style="list-style-type: none"> • Co-op City Neighborhood Senior Center, 2049 Bartow Avenue • Northeast Bronx Senior Citizen Center, 2968 Bruckner Boulevard • R.A.I.N. Parkchester Neighborhood Senior Center, 1380 Metropolitan Avenue <p><u>Brooklyn</u></p> <ul style="list-style-type: none"> • CCNS Northside Senior Center, 179 North 6th Street • Ocean Parkway Neighborhood Senior Center, 1960 East 7th Street • Pete McGuinness Senior Center, 715 Leonard Street <p><u>Manhattan</u></p> <ul style="list-style-type: none"> • CPC Open Door Senior Center, 168 Grand Street • FIND Woodstock Neighborhood Senior Center, 127 West 143rd Street • Hamilton Grange Neighborhood Senior Center, 420 West 145th Street • Mott Street Senior Center, 180 Mott Street • Our Lady of Pompeii, 25 Carmine Street • R.A.I.N Inwood Neighborhood Senior Center, 84 Vermilyea Avenue • Roosevelt Island Senior Center, 546 Main Street 	

		<ul style="list-style-type: none"> • Sirovich Senior Center Senior Center, 331 East 12th Street • Washington Heights Senior Center, 650 West 187th Street <p><u>Queens</u></p> <ul style="list-style-type: none"> • Allen Community Senior Citizens Center, 166-01 Linden Boulevard • CCNS Bayside Senior Center, 225-15 Horace Harding Expressway • CCNS Catherine Sheridan Senior Center, 35-24 83rd Street • Korean American Senior Center, 203-05 32nd Avenue • KCS Corona Neighborhood Senior Center, 37-06 111th Street • Robert Couch Senior Center, 137-57 Farmers Boulevard <p><u>Staten Island</u></p> <ul style="list-style-type: none"> • Great Kills Friendship Club, 11 Sampson Avenue • Mount Loretto Friendship Club Center, 6581 Hylan Boulevard
	Planned Activities	CD funds are used for the renovation and the rectification of code violations in senior centers. Activities may include plumbing upgrades; the installation of lighting and emergency lighting systems, security systems, air conditioning/heating/ventilation systems, kitchen fire extinguishing systems, hot water heaters, and fire doors; installing ramps; window upgrade/replacement; ceiling and roof rehabilitation; kitchen upgrades; bathroom renovations; rewiring; floor replacement; accessibility for persons with disabilities; and security and elevator improvements. DFTA may also use CD funds for consultant services such as architectural and engineering work.
132	Project Name	DHS Homeless Services
	Target Area	
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Emergency Shelter Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$3,545,000
	Description	The Department of Homeless Services provides shelter and services to homeless families and single adults. CD funds help pay for security services at homeless shelters.
	Target Date	
	Estimate the number and type of families that will benefit from	For 2020, the program anticipates that it will provide shelter to approximately 7,000 homeless individuals.

	the proposed activities	
	Location Description	In 2020, CD funds will be used for security at the 30 th Street Men’s Shelter and other shelters currently under consideration.
	Planned Activities	<p>The 30th Street Men’s Shelter is a multi-functional building with a total of 850 shelter beds located at 400-30 East 30th Street, Manhattan. This site acts as the Department of Homeless Services’ main point of entry for all single adult men as well as adult families and, as such, acts as DHS’s primary location for Intake and Diversion efforts. Intake and Diversion for single adult men is focused on a strengths-based assessment of each client and their available resources, and provides valuable services including, but not limited to, family mediation, emergency one-shot deal applications, referral for short- and long-term rehabilitation, and financial assistance for family reunification. On a daily basis, 145 beds are made available for Intake and Diversion efforts.</p> <p>In addition, the 30th Street Men’s Shelter also serves as two different programmatic shelters. The 30th Street Assessment program shelters 230 men on a nightly basis and serves as one of four assessment shelters for men in the shelter system. Social services are tailored to a 21-day assessment of clients and recommendation for program type. The 30th Street General Shelter has capacity for 475 clients and offers case management and employment-related assistance with long-term placement as the goal of social services.</p> <p>As shelters, both programs provide three meals a day, clean linens and toiletry essentials, a lock/locker to secure valuables, a safe and respectful environment, and case management services. Case management services are built around each individual’s unique set of strengths and aid the client as they move from emergency shelter to permanent independent living. Case management services include entitlement enrollment, employment assistance, financial management, substance abuse/mental illness support, medical management, and permanent housing assistance.</p> <p>CD funds pay for a portion of the contract with a private security firm at the 30th Street Men’s Shelter in an effort to provide a safe environment for the residents.</p>
133	Project Name	Homeless Outreach and Housing Placement Services
	Target Area	
	Goals Supported	Reduce homelessness
	Needs Addressed	Homelessness - Outreach (ESG-CDBG COMBINED)
	Funding	CDBG: \$553,000

	Description	Outreach services are provided to homeless individuals throughout Staten Island.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will provide shelter and services to 2,500 homeless individuals.
	Location Description	25 Central Avenue, Staten Island, New York 10301
	Planned Activities	<p>Through a contract with the New York City Department of Homeless Services, in collaboration with the New York City Department of Health and Mental Hygiene, Project Hospitality provides homeless outreach and housing placement services to homeless, mentally ill persons who also may have substance use/dependence problems and occupy the Staten Island Ferry Terminal or other locations throughout Staten Island. The primary goals of the Homeless Outreach and Housing Placement Services program are to provide an array of services to mentally ill homeless and dually diagnosed clients. Many clients are often faced with a multitude of issues. Project Hospitality’s trained staff provides support 24 hours/seven days a week to connect homeless individuals with appropriate and needed services. Outreach teams canvas the Staten Island Ferry and other known locations throughout Staten Island that homeless individuals often frequent. Currently, efforts with local officials and the Outreach team engage more than 20 individuals at the Ferry terminal daily. Individuals are offered and provided services such as transportation, showers, food, and shelter. In addition, Outreach Teams also respond to the 311 Homestat initiatives.</p> <p>Project Hospitality works in collaboration with the NYC Department of Transportation at the Staten Island Ferry Terminal, and local hospitals and clinics. This program focuses on providing housing, accompanied by wrap-around treatment and support services. The program is designed to respond effectively to the psychiatric and substance abuse issues that impact a person’s ability to secure treatment and housing services.</p> <p>Homeless Outreach and Housing Placement workers approach, engage, and try to work intensively with homeless people to move them into shelter and out of the Staten Island Ferry Terminal or off the streets. Outreach workers engage and counsel such persons, perform assessments, and refer homeless persons to a variety of services to address their most immediate needs. They organize such</p>

		<p>emergency services as medical detoxification, psychiatric evaluation, stabilization, bed care, and emergency health care.</p> <p>The goal of this model is to reduce the number of homeless persons who live in places not meant for human habitation, in and around the Staten Island Ferry Terminal and throughout the borough of Staten Island, and to expeditiously place them in safe havens, transitional settings, or permanent housing, as appropriate to their needs, with the long-term goal of permanent housing for all homeless persons on Staten Island.</p>
134	Project Name	DHS Shelter Renovations Project Support
	Target Area	
	Goals Supported	Reduce homelessness
	Needs Addressed	Non-Housing Community Development/Pub. Facilities Administration - CDBG
	Funding	CDBG: \$560,000
	Description	DHS uses CD funds for staff that oversees efforts to address lead-based paint in City- and nonprofit-owned homeless shelters. The actual rehabilitation will be paid for with non-CDBG funds.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Since CD funds are only used to pay the salaries of the staff that oversee contract vendors that perform lead testing, remediation, and abatement conducted with other funds, the City does not quantify CD accomplishments for this program. No CD or ESG funds are used to support operations or provide services in shelters for families with children.
	Location Description	NYC Department of Homeless Services - 33 Beaver Street, New York NY, 10004
Planned Activities	<p>DHS Special Project managers are responsible for the following tasks:</p> <ul style="list-style-type: none"> • Inspect, coordinate, and manage the X-ray fluorescence (XRF) testing of family shelter units for potential lead hazards; • Create and manage project work orders to initiate lead inspections and abatement including performing site visits on a regular basis to monitor the progress of tasks assigned to the contractors; • Coordinate all lead abatement activities among providers, programs, and contractors required for the <i>LeadFreeNYC</i> initiative; • Review and approve all DHS invoices related to the <i>LeadFreeNYC</i> initiative; 	

		<ul style="list-style-type: none"> • Monitor the performance of the lead inspection and lead abatement contractors; • Prepare reports to identify and correct potential issues; • Resolve problems that arise in meeting schedules and costs; and • Advise and make recommendations to provide ongoing support to the <i>LeadFreeNYC</i> project needs.
135	Project Name	HPD Fair Housing
	Target Area	
	Goals Supported	Reduce housing discrimination
	Needs Addressed	Housing - Fair Housing
	Funding	CDBG: \$410,000
	Description	The Department of Housing Preservation and Development provides fair housing counseling and education through an agreement with the City's Commission on Human Rights.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	This program is categorized as Administration and is not required to project accomplishments.
	Location Description	Citywide
Planned Activities	<p>HPD's Fair Housing Program within the division of Economic Opportunity and Regulatory Compliance is focused on raising the awareness of building owners and project sponsors of their duty to comply with the Federal Fair Housing Act and the NYC Human Rights Law. The City's Human Rights Law is inclusive of the Federal Fair Housing Act and prohibits housing discrimination based on a person's race, color, religion, sex, disability, national origin, familial status, sexual orientation, age, alienage and citizenship status, marital status, partnership status, lawful occupation, gender, or lawful source of income. The City's law also prohibits bias-related harassment.</p> <p>The City provides a Fair Housing website, Fair Housing NYC, which is coordinated by the New York City Commission on Human Rights (CCHR) and HPD's Fair Housing program. The website promotes awareness and enforcement of fair housing practices and provides the public with a broad range of fair housing-</p>	

		<p>related content and referral services. The site includes summaries of relevant laws, examples of discriminatory practices and policies, and links to CCHR and HPD resources. The summaries can be downloaded and printed in the most widely used languages in New York City: English, Spanish, Korean, Haitian Creole, Russian, and Mandarin. The site can be accessed at: http://www.nyc.gov/html/fhnyc/html/home/home.shtml.</p> <p>HPD holds regular workshops to educate partners and members of the public about fair housing rights and responsibilities, particularly involving the marketing process. The "Fair Housing in Practice" quarterly workshops, for example, target building owners and sponsors in HPD affordable housing programs who are about to begin marketing their buildings.</p> <p>HPD's Fair Housing Services Program responds to, and coordinates with, CCHR regarding complaints that come to the agency through the website or through 311 and participates in various fair housing-related special projects, such as helping to coordinate activities related to Fair Housing Month.</p> <p>CD funds are used to pay for staff that develops policies and tracks the progress of the City's efforts to comply with the U.S. Department of Housing and Urban Development's (HUD) requirement to affirmatively further fair housing.</p> <p>The Fair Housing Policy and Investments (FHPI), within HPD's Division of Housing Policy, helps to coordinate the City's comprehensive fair housing planning process, Where We Live NYC, in coordination with HPD's Office of Neighborhood Strategies and the New York City Housing Authority. Where We Live NYC is an inclusive, comprehensive, collaborative planning process to build the next chapter of fair housing policy for New York City and to ensure alignment with the City's obligations to affirmatively further fair housing.</p> <p>As part of this process, the City engaged in extensive analysis and public participation to better understand how fair housing challenges like segregation, discrimination, and access to thriving neighborhoods impact New Yorkers' lives and how the City can eliminate barriers that currently impede fair housing. FHPI is primarily responsible for data analysis and inter- and intra-agency policy coordination and for writing and assembling the Where We Live NYC report.</p> <p>FHPI also works with offices across the agency to identify potential impediments to fair housing choice and supports program areas in aligning new and existing initiatives with fair housing principles. Finally, FHPI works with Legal Affairs in providing legal counsel, when appropriate, related to fair housing litigation.</p>
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136	Project Name	Food Pantry Services
	Target Area	
	Goals Supported	Reduce hunger
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$375,000
	Description	CD funds will be used to operate food pantries that serve low- and moderate-income New Yorkers.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates it will serve 12,000 persons.
	Location Description	Met Council Food Pantry: 5361 Preston Court, Brooklyn Met Council 77 Water Pantry: 77 Water Street, Manhattan
	Planned Activities	<p>In 2020, the Food Pantry Services program will aid in the operation of two food pantries in Brooklyn and Manhattan and one food storage warehouse in Brooklyn. As a result of food distribution from the warehouse, eligible households will receive increased food access from nine pantries in Brooklyn, Manhattan, and Queens at the following locations:</p> <p>Brooklyn</p> <ul style="list-style-type: none"> • Abraham I: 3915 Neptune Avenue • Abraham II: 3811 Surf Avenue • COJO of Bensonhurst: 8635 21st Avenue • Council Towers 2: 99 Vandalia Avenue • Council Towers 3: 1170 Pennsylvania Avenue <p>Manhattan</p> <ul style="list-style-type: none"> • United Jewish Communities of the East Side: 15 Willet Street <p>Queens</p> <ul style="list-style-type: none"> • Commonpoint: 67-09 108th Street <p>The program provides access to food pantries, open to all clients that are CD-eligible, who are primarily seniors, low-income families, and clients with</p>

		disabilities. CD funds will pay for personnel costs associated with running the pantries as well as OTPS associated with purchasing food, paying for utilities, and renting the facilities.
137	Project Name	Demolition Program
	Target Area	
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Non-Housing Community Development/Clearance
	Funding	CDBG: \$9,900,000
	Description	HPD demolishes structurally hazardous buildings that are issued a Declaration of Emergency by the Department of Buildings. CD funds pay for the demolition work performed by outside contractors.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that there will be 23 CD-funded demolitions.
	Location Description	Citywide
	Planned Activities	<p>The Demolition Unit within HPD’s Emergency Operations Division has the authority to contract out for demolitions when an owner fails to do so pursuant to a Department of Buildings (DOB) declaration of emergency, as established by the New York City Administrative Code. The Code further requires the treatment of any structure that may become “dangerous or unsafe, structurally or as a fire hazard, or dangerous or detrimental to human life, health, or morals.” Pursuant to DOB guidelines, this would include deteriorated residential and commercial structures determined to be unsafe and/or debilitated in any area. DOB issues Unsafe Building violations for buildings or properties that are dangerous or unsafe throughout the city. If the owner does not correct the unsafe condition, DOB may initiate an Unsafe Building proceeding in Supreme Court. The court may issue a precept, which provides a determination of the remedy required to abate the unsafe condition and directs the City to correct the condition unless an owner does so in a timely manner. Depending on the situation, the remedy may consist of sealing the property, making repairs such that the condition of concern is addressed, or demolishing the structure.</p> <p>The Demolition Unit is responsible for surveying the site, providing a scope of</p>

		<p>work and cost estimate, and overseeing and approving all demolition, cleaning, and grading of land. CD funds are expended for all full and partial demolitions of privately-owned residential and commercial properties, and some City-owned properties. When DOB directs HPD to perform necessary work in accordance with an emergency declaration or precept, HPD engages a contractor to take the appropriate action to correct the condition. Correcting the condition may include demolition (which would be CD-funded), shoring/bracing (which would be funded by tax levy dollars), or sealing (which would be funded by tax levy dollars). Asbestos testing and abatement may be paid for with CD or tax levy funds.</p> <p>In accordance with the Administrative Code, owners are billed for the City's expenses for demolition work. CD revenue is generated when private owners pay for CD-funded demolitions performed by the City.</p>
138	Project Name	Public Housing Rehabilitation Program
	Target Area	
	Goals Supported	Reduction of blighted properties
	Needs Addressed	Public Housing Administration - CDBG
	Funding	CDBG: \$51,199,000
	Description	CDBG funds will support lead testing and renovation of NYCHA residential buildings.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	In 2020, CD funds will help pay for NYCHA staff and contracted project managers who oversee rehabilitation projects that will benefit an estimated 19,223 public housing units. Using prior-year funds, the program expects to complete CD-funded lead-based paint tests that will benefit 36,000 rental housing units.
	Location Description	NYCHA Developments Citywide
	Planned Activities	The New York City Housing Authority (NYCHA) will use CD funds for various rehabilitation activities within residential buildings. Work may include, but is not limited to, lead-based paint inspection and testing, façade improvements pursuant to NYC Local Law 11, construction project management, program management, and apartment rehabilitation/upgrades upon turnover. CD will also be used to fund NYCHA's Capital Projects Division staff, which oversees construction and renovation projects within NYCHA developments, staff within the Department of Housing Preservation and Development (HPD) who will

		process NYCHA’s requests for reimbursement, and staff within the NYCHA Lead Exemption Unit at HPD that reviews and processes lead exemption applications for NYCHA residential buildings.
139	Project Name	Maintenance and Operation of Tax-Foreclosed Housing
	Target Area	
	Goals Supported	Return foreclosed housing to private ownership
	Needs Addressed	Housing - Affordable Housing
	Funding	CDBG: \$19,284,000
	Description	This program helps to maintain City-owned, tax-foreclosed residential buildings until the City can achieve its goal of selling the buildings to the tenants, nonprofits, or private entrepreneurs and returning the buildings to the tax rolls.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will assist 2,123 units of tax-foreclosed rental housing.
	Location Description	Through foreclosure for tax delinquency (in rem), the City assumed ownership and management responsibility of formerly privately-owned residential buildings. These buildings are most often located within distressed neighborhoods citywide. This program is designed to benefit the low- and moderate-income people who occupy these buildings.
Planned Activities	<p>The Maintenance and Operation of Tax-Foreclosed Housing program conducts the following activities in City-owned, tax-foreclosed housing:</p> <ul style="list-style-type: none"> • Using either in-house staff or contractors, HPD conducts necessary repairs, including plumbing and electrical work, seal-ups, boiler repair, roof repair, and renovating common areas. CD funds pay for fuel and utilities. • CD-funded staff oversee maintenance and repair efforts, including: 1) Responding to emergency complaints regarding heat and other essential services; 2) Processing work order requests; 3) Performing field inspections, holding technical interviews with potential contractors, and processing contractor pre-qualification applications and re-certifications; 4) Inspecting, monitoring, and surveying repairs for City-owned properties; 5) Managing the process of bidding, awarding, and processing of publicly competitive sealed bids; and 6) 	

140	Project Name	Avenue NYC
	Target Area	

		<p>Supervising fiscal support operations and processing invoices for inspection and payment.</p> <ul style="list-style-type: none"> • Under a competitively bid contract, superintendents are employed to provide janitorial services. <p><u>Tenant Interim Lease (TIL):</u> Through the Affordable Neighborhood Cooperative Program (ANCP), City-owned buildings participating in TIL become independent housing cooperatives under a Housing Development Fund Corporation structure where tenants become homeowners. Training contracts enable HPD to work with tenants and Tenant Associations (TAs) in becoming owners. The TAs are responsible for all building maintenance issues and rely on rent collection to support operating expenses. For properties that do not generate sufficient revenues, HPD will cover repairs and fuel and utility expenses. The TIL staff, which is CD-funded, ensures compliance with applicable laws and regulations.</p> <p><u>Sale of City-Owned Buildings:</u> City-owned buildings managed by HPD are transitioned into ownership by tenants, nonprofit organizations, or private entrepreneurs, through the programs of the Division of Property Disposition and Finance (PDF). CD funds continue to maintain these buildings until the City can achieve its goal of selling the buildings and returning them to the tax rolls. The primary avenues by which City-owned buildings are returned to private ownership are ANCP and the Multifamily Preservation Loan Program. The staff that oversee these programs are not CD-funded.</p> <p><u>Third Party Transfer for Non-City-Owned Foreclosed Property:</u> In 1996, the City altered the process by which it forecloses on tax delinquent residential properties. Through Local Law 37, rather than the City taking title, the City may petition the Court to convey the property to a qualified third party. HPD selects responsible for-profit and nonprofit owners. Until the properties can be transferred to a permanent owner, the Neighborhood Restore Housing Development Fund Corporation assumes interim ownership, provides technical assistance, and oversees management by the prospective owners. The prospective owners manage the properties and secure rehabilitation financing prior to the final transfer. Rehabilitation financing may include City Capital, private debt, and/or Low-Income Housing Tax Credits. During the interim ownership period, HPD provides seed loans to Neighborhood Restore to fund property management costs. A subset of the TPT building portfolio receives regular CD-funded fuel deliveries.</p>
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Goals Supported	Revitalize commercial districts in low/mod areas
Needs Addressed	Non-Housing Community Development/Eco Development
Funding	CDBG: \$2,290,000
Description	Avenue NYC promotes the economic viability of neighborhood retail areas by providing general technical assistance and marketing and promotion programs to small businesses.
Target Date	
Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that 86 organizations will complete capacity building projects, 13 organizations will complete multi-year commercial revitalization projects, and one business will complete design work for a façade improvement project.
Location Description	<p>Bronx - Hunts Point, Longwood, Morris Park, Norwood, Soundview, and South Bronx</p> <p>Brooklyn – Brownsville, Cypress Hills, East New York, Flatbush, and Prospect-Lefferts Gardens.</p> <p>Manhattan – Central Harlem, Lower East Side, Two Bridges, and West Harlem.</p> <p>Queens – Arverne/Edgemere, Downtown Jamaica, Far Rockaway, Jackson Heights/Elmhurst, Jamaica East, Jamaica South, and Rockaway Peninsula.</p>
Planned Activities	<p>The Avenue NYC Commercial Revitalization Program and Organizational Development Program promote the economic viability of neighborhood business districts. These programs are intended not only to help local businesses directly engage local residents but to also preserve neighborhoods more broadly. The target areas selected are experiencing varying degrees of stagnation, deterioration, or disinvestment, and the incomes of the areas' populations are primarily low- and moderate-income. Projects have a local community sponsor, frequently a Community-Based Development Organization (CBDO), that represents the needs of local merchants, property owners, and residents.</p> <p><u>Commercial Revitalization</u></p> <p>In 2020, Avenue NYC will continue to fund multi-year grants aimed at building organizations' capacity to better understand neighborhood needs, develop impactful programs, and sustain their work over a longer term. During the grant term, the program will support grantees in hiring a dedicated, full-time Avenue NYC Program Manager who will participate in cohort-based training, conduct an</p>

in-depth district assessment, and execute commercial revitalization programs. Following the year-long Community District Needs Assessment, the following activities represent the basic program areas:

- Merchant Organizing & Engagement: Assist in program creation, outreach, and organizing efforts in the formalization or activation of a merchant’s association, working towards establishing a self-sufficient, incorporated non-profit organization to serve the commercial corridor.
- Business Support and Commercial Vacancy Reduction: Work to enhance and/or retain the retail mix of a commercial corridor to better serve the community through programs that are created or enhanced to attract new businesses, reduce the overall retail vacancy, and expand the type of retail to meet the needs of the area.
- Public Space Activation and Management: Work to create public programming designed to activate the public space within target area(s). Support and develop activities that highlight, promote, and or feature local businesses and that are designed for the benefit of local residents.
- Commercial District Marketing and Promotion: Work to develop new or continued marketing and/or promotional campaign(s) that highlight the target area(s). Promotional campaigns should be focused on attracting or informing residents within the identified target area(s).
- Neighborhood Beautification Program Development: Work to create or expand programming designed to facilitate the improvement of the public space within the target area(s). CD funds would be used toward programming and not for capital costs.
- Business Improvement District Feasibility Analysis: Conduct outreach, engagement, and initial assessment of the target area to gauge interest in pursuing the creation of a Business Improvement District.
- Storefront Improvement Program Development: Work to design, develop and implement a façade improvement program that provides design, promotional, and technical assistance to a predetermined number of properties within the target area(s). CD funds may not be used for capital costs.

Organizational Development

The Organizational Development Program builds the capacity of nonprofit community-based development organizations (CBDOs) that support commercial districts across the five boroughs. As an extension of the work done under commercial revitalization component of Avenue NYC, the Organizational Development Program delivers trainings, tools, and one-on-one assistance to enhance project execution, management, leadership, and strategic capabilities

		of CBDOs. The program identifies staff at different levels within a CBDO and facilitates knowledge transfer by highlighting industry best practices.
141	Project Name	Bronx River Project
	Target Area	
	Goals Supported	Revitalize the Bronx River and the adjacent area
	Needs Addressed	Non-Housing Community Development/Public Services
	Funding	CDBG: \$220,000
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks, and provide opportunities to enjoy and care for the river.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	For 2020, the program anticipates that it will serve 270,000 individuals.
	Location Description	The NYC length of the Bronx River
	Planned Activities	<p>The Bronx River Project works to restore the Bronx River and create a continuous greenway along its length. The program has several funding sources including City tax levy, private gifts, and State, other Federal, and private grants. CD funds are used to purchase education and outreach materials, office supplies, field equipment, and restoration supplies, as well as the support of program consultants and ecological restoration personnel. The CD funding fully covers the Bronx River Conservation Manager position and two Crew Leader positions. NYC Parks coordinates closely with the Bronx River Alliance to implement programs along the river as follows:</p> <p>Education: The Education Program provides hands-on outdoor learning opportunities for thousands of students and educators in communities along the Bronx River. The program has four components:</p> <ul style="list-style-type: none"> • Educator support: professional development workshops, materials and equipment for self- guided teaching and fostering a network of educators who engage their students in outdoor, experiential learning on the Bronx River.

		<ul style="list-style-type: none"> • Hands-on learning: encourage the use of the river as an outdoor laboratory, including interactive field trips, canoe trips, workshops, service-learning projects and inquiry-based instruction. • Community science: creating protocols and programs that are replicated by other organizations; compiling and sharing data sets with educators, decision-makers, and the public at large. • <u>Nurturing environmental leadership</u>: creating a bridge between youth from environmental justice communities and opportunities in the environmental sector (internships, apprenticeships, advanced study, careers, and advocacy). Thousands of educators have taken advantage of the 23-mile-long outdoor classroom to create deep connections to nature for students, some for the first time. <p>Outreach Program: The Outreach Program draws thousands of people to the river through public events, including the Amazing Bronx River Flotilla and the International Coastal Cleanup Day, and dozens of other activities including volunteer-led walks, clean-ups, restoration projects, movie nights, and performing arts programs along the river. NYC Parks staff engages community-based organizations, institutions, and neighborhood ambassadors to take ownership of sections along the Bronx River.</p> <p>Ecology Program: The Ecological Restoration and Management Program works to protect, restore, and manage the Bronx River through field work and policy leadership. Guided by an Ecology Team comprised of scientists and community and agency representatives, the program tackles the most pressing ecological issues that affect the river corridor. The Bronx River Conservation Crew has a full-time presence on the river, implementing, monitoring, and maintaining the river and upland restoration efforts. The Crew is recruited locally, with an emphasis on creating job opportunities for Bronx residents, who in turn train hundreds of youth each year and expose them to green career paths in their own neighborhoods. To date, the Crew and volunteers have planted more than 110,000 trees, shrubs, and plants; removed over 675 tons of garbage; supported oyster and fish reintroduction projects; helped create a new fish passage; and have kept the river clean and accessible to tens of thousands of paddlers through year-round blockage and litter removal.</p> <p>In 2020, an important new feature will be in place, the Bronx River House, located in Starlight Park. A state-of-the-art green building, River House will be a riverfront</p>
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		center for the coordination of restoration and greenway activities, including offices for the Alliance, a classroom, community meeting room, and boathouse.
142	Project Name	CDBG Administration
	Target Area	
	Goals Supported	<p>Independent living for the elderly and disabled</p> <p>Increase accessible hsg for people w/disabilities</p> <p>Make the City more livable for ppl w/disabilities</p> <p>Prevent long-term displacement and homelessness</p> <p>Reduce housing discrimination</p> <p>Perform housing market analysis</p> <p>Return foreclosed housing to private ownership</p> <p>Preserve and improve occupied private housing</p> <p>Provide enrichment activities to low/mod areas</p> <p>Provide safe, accessible senior centers</p> <p>Promote justice for victims of crime and abuse</p> <p>Reduce homelessness</p> <p>Provide recreational activities for low/mod people</p> <p>Provide community green space through gardens</p> <p>Promote community development through planning</p> <p>Provide day care services to low/mod households</p> <p>Maintain habitability for elderly homeowners</p> <p>Increase capacity of local arts organizations</p> <p>Preservation of historic buildings and areas</p> <p>Revitalize the Bronx River and the adjacent area</p> <p>Provide safe learning environment in City schools</p> <p>Improve sanitary conditions throughout the City</p> <p>Reduction of blighted properties</p> <p>Improve literacy of low-skilled adults</p> <p>Revitalize commercial districts in low/mod areas</p>
	Needs Addressed	Administration - CDBG
	Funding	CDBG: \$2,629,000
	Description	CD-funded staff provides administrative support services for planning, management, and citizen participation necessary to formulate, implement, and evaluate NYC's CDBG Program.
	Target Date	
Estimate the number and type	This program is categorized as an administrative activity and thus is not required to provide accomplishment projections.	

	of families that will benefit from the proposed activities	
	Location Description	<ul style="list-style-type: none"> • NYC Office of Management and Budget - 255 Greenwich Street, New York, NY 10007 • NYC Department of City Planning - 120 Broadway, New York, NY 10271 • NYC Department of Education - 52 Chambers Street, New York, NY 10007 and 44-36 Vernon Boulevard, Long Island City, NY 11101 • NYC Landmarks Preservation Commission - 1 Centre Street, New York, NY 10007 • NYC Mayor's Office for People with Disabilities - 100 Gold Street, New York, NY 10038
	Planned Activities	<p>This function provides administrative and support services for planning, management, and citizen participation necessary to formulate, implement, and evaluate the City's Community Development Program. These activities include:</p> <ul style="list-style-type: none"> • Preparing and implementing the Citizen Participation Plan, including technical assistance to Community Boards and other interested groups and citizens; • Developing CDBG plans and policies; • Preparing the City's Consolidated Plan; • Preparing the Consolidated Plan Annual Performance Report; • Preparing Environmental Reviews; • Monitoring the expenditures for CD-funded programs; • Delineating population groups served by CD programs; • Liaising with HUD and other Federal departments; and • Certifying and maintaining necessary records that demonstrate that Federal requirements for environmental review, relocation, equal opportunity, and citizen participation are met. <p>In order to meet this mandate, as well as to plan effectively the City's future Community Development effort, a portion of the block grant is used to fund planning and management activities within the Office of Management and Budget, the Department of City Planning, the Department of Education, Landmarks Preservation Commission, and the Mayor's Office for People with Disabilities.</p>

143	Project Name	2020-2023 NYC Department of Health & Mental Hygiene-Division of Disease Control NYH19F002 (DOHMH-DC)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,235,172
	Description	The Bronx River Project works to improve and protect the Bronx River, create a continuous greenway along its banks, and provide opportunities to enjoy and care for the river.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately over 3,000 low-income individuals and their families will receive housing assistance across NYC, Central New Jersey and the Lower Hudson Valley. The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which include the Counties of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York and the counties of Ocean, Monmouth and Middlesex in New Jersey. HOPWA services that will be provided under the supervision and administration of the Division of Disease Control in Grant Year 2020 will include services to the following special needs populations:
	Location Description	New York City, New York; Westchester, Rockland and Orange County, New York; and Monmouth, Middlesex and Ocean County, New Jersey.
	Planned Activities	The City of New York Department of Health and Mental Hygiene's Division of Disease Control administers the HOPWA program for the New York City (NYC) Eligible Metropolitan Statistical Area (EMSA). The administrative component of the HOPWA grant supports the staff of the Division of Disease Control that coordinates, monitors, evaluates, and reports to HUD on the use of HOPWA funds in the NYC EMSA. The Division of Disease Control also maintains responsibility for negotiation and oversight of the HOPWA programming proposed and implemented by the Lower Hudson Valley and Central New Jersey jurisdictions, which include the Counties

		<p>of Orange, Rockland, and Westchester, and the Cities of Mount Vernon and Yonkers in New York and the counties of Ocean, Monmouth and Middlesex in New Jersey.</p> <p>HOPWA Services Delivered</p> <p>HOPWA services that will be provided under the supervision and administration of the Division of Disease Control in Grant Year 2020 include the following:</p> <p>Supportive Permanent Housing</p> <p>The adult supportive housing programs identify, secure, and provide appropriate, permanent housing for the following target HIV/AIDS populations: homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; young adults age 18-26; persons age 55 and over; individuals recently released from jail/institution; and homeless/chronically homeless. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.</p> <p>Housing Placement Assistance</p> <p>The housing placement assistance programs provide housing information services to persons living with HIV/AIDS (PLWHA). These programs assist PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.</p> <p>Tenant-Based Rental Assistance</p> <p>Tenant-based rental assistance (TBRA) programs will support individuals living with HIV/AIDS and their families to secure and maintain appropriate housing by providing rental subsidy assistance. As part of the service provision, programs will screen and assist clients secure and maintain stable, permanent housing and ensure all apartments meet HUD's Housing Quality Standards.</p>
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144	Project Name	2020-2023 AIDS Center of Queens County, Inc. NYH20F002 (ACQC)
	Target Area	
	Goals Supported	<p>Reduce homelessness among low-income PLWHA</p> <p>Increase housing stability among low-income PLWHA</p> <p>Promote access to care among low-income PLWHA</p>
	Needs Addressed	<p>Housing - Affordable Housing for PLWHA (HOPWA)</p> <p>Housing Support Services for PLWHA (HOPWA)</p>
	Funding	HOPWA: \$3,000,000

	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 150 low-income individuals and families will receive supportive housing services and 40 individuals, and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY.
	Planned Activities	<p>Supportive Housing:</p> <p>The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families; adults diagnosed with mental illness; adults diagnosed with a substance abuse disorder; and single adults recently released from jail/institution. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.</p> <p>Housing Placement Assistance:</p> <p>The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.</p> <p>Housing Information Services:</p> <p>Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.</p>
145	Project Name	2020-2023 African Services Committee NYH20F002 (ASC)
	Target Area	
	Goals Supported	<p>Reduce homelessness among low-income PLWHA</p> <p>Increase housing stability among low-income PLWHA</p> <p>Promote access to care among low-income PLWHA</p>

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA))
	Funding	HOPWA: \$350,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 40 individuals and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY.
	Planned Activities	<p>Housing Placement Assistance:</p> <p>The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.</p> <p>Housing Information Services:</p> <p>Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.</p>
146	Project Name	2020-2023 Bailey House, Inc. NYH20F002 (BH)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000

	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income young adults between the ages of 18-26 will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: The Bailey House supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless young adults between the ages of 18-26. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
147	Project Name	2020-2023 CAMBA, Inc. NYH20F002 (CAMBA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$2,150,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 100 low-income individuals and their families will receive supportive housing services and 40 individuals, and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing:

148	Project Name	2020-2023 Catholic Charities Neighborhood Services, Inc. NYH20F002 (CCNS)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$928,500
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 52 low-income individuals and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families, single adults diagnosed with a substance abuse disorder, and single adults and/or families who are ineligible for HASA financial assistance. Other service elements

		include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
149	Project Name	2020-2023 Gay Men's Health Crisis NYH20F002 (GMHC)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$892,500
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 low-income individuals and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: Gay Men's Health Crisis' supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
150	Project Name	2020-2023 Hispanic AIDS Forum NYH20F002 (HAF)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$3,700,000
	Description	

	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 200 low-income individuals and their families will receive TBRA services; 10 individuals and families will receive Short-Term Rental Assistance (i.e. STRMU), and 20 individuals and families will receive permanent housing placement services.
	Location Description	New York City, NY.
	Planned Activities	The Rental Assistance contract distributes short-term rental subsidies, long-term rental subsidies, and permanent housing placement services to low-income PLWHA. Short-term rental subsidies are provided as emergency assistance to prevent eviction and homelessness, and housing placement services assists households locate and secure housing.
151	Project Name	2020-2023 Institute for Community Living, Inc. NYH20F002 (ICL)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
Planned Activities	Supportive Housing: The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families. In addition to housing, the agency will provide other service elements such as on-	

		site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
152	Project Name	2020-2023 The Osborne Association, Inc. NYH20F002 (OA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$350,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 40 individuals and their families will receive housing placement assistance and housing information services.
	Location Description	New York City, NY.
	Planned Activities	Housing Placement Assistance: The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed. Housing Information Services: Housing information services are provided to clients served under the Housing Placement Assistance program. Housing information services help individuals living with HIV/AIDS and their families to identify, locate and acquire housing. These services include finding apartments that meet HUD's Housing Quality Standards, working with brokers and landlords, fair housing counseling and assisting clients obtain and/or maintain entitlements required for housing.
153	Project Name	2020-2023 Praxis Housing Initiatives, Inc. NYH20F002 (PRAXIS)
	Target Area	

	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single homeless adults and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	
154	Project Name	2020-2023 Project Hospitality, Inc. NYH20F002 (PH)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,250,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 low-income individuals and their families will receive supportive housing services and 40 individuals, and their families will receive housing placement assistance and housing information services.
Location Description	New York City, NY.	

	Planned Activities	<p>Supportive Housing:</p> <p>The adult supportive housing programs identify, secure, and provide appropriate, permanent housing to homeless single adults and families and single adults diagnosed with a substance abuse disorder. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.</p> <p>Housing Placement Assistance:</p> <p>The housing placement assistance program provides housing information services to persons living with HIV/AIDS (PLWHA). This program assists PLWHA locate and secure permanent housing. Services also include short-term case management services, securing housing subsidies, and providing short-term rental, utility and security deposit payments to prevent or end homelessness as needed.</p>
155	Project Name	2020-2023 Iris House A Center for Women NYH20F002 (IHCW)
	Target Area	
	Goals Supported	<p>Reduce homelessness among low-income PLWHA</p> <p>Increase housing stability among low-income PLWHA</p> <p>Promote access to care among low-income PLWHA</p>
	Needs Addressed	<p>Housing - Affordable Housing for PLWHA (HOPWA)</p> <p>Housing Support Services for PLWHA (HOPWA)</p>
	Funding	HOPWA: \$850,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 low-income individuals and their families will receive supportive housing and supportive services.
	Location Description	New York City, NY.
Planned Activities	<p>Supportive Housing:</p> <p>The adult supportive housing programs will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families, single adults diagnosed with mental illness, and families at risk of homelessness with a child or children under the age of 18. In addition to housing, the agency will</p>	

		provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
156	Project Name	2020-2023 St. Nicks Alliance NYH20F002 (SNA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$850,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 low-income single adults diagnosed with mental illness and families at risk of homelessness with a child or children under the age of 18 will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with mental illness and to families at risk of homelessness with a child or children under the age of 18. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
157	Project Name	2020-2023 Services for the Underserved, Inc. NYH20F002 (SUS)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)

	Funding	HOPWA: \$450,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single adults living with HIV/AIDS age 55 and older will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults living with HIV/AIDS age 55 or older. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
	158	Project Name
Target Area		
Goals Supported		Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
Needs Addressed		Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
Funding		HOPWA: \$450,000
Description		
Target Date		
Estimate the number and type of families that will benefit from the proposed activities		Approximately 25 low-income single adults and/or families who are ineligible for HASA financial assistance will receive supportive housing and supportive services.
Location Description		New York City, NY.

	Planned Activities	Supportive Housing: The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults and/or families who are ineligible for HASA financial assistance. Other service elements include on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
159	Project Name	2020-2023 Volunteers of America Greater New York, Inc. NYH20F002 (VOA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$450,000
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 25 low-income single adults diagnosed with mental illness will receive supportive housing and supportive services.
	Location Description	New York City, NY.
	Planned Activities	Supportive Housing: The adult supportive housing program will identify, secure, and provide appropriate, permanent housing to homeless single adults diagnosed with mental illness. In addition to housing, the agency will provide other service elements such as on-site case management, harm reduction, care coordination, mental health, substance abuse, and other supportive services as needed.
160	Project Name	2020-2023 Lifting Up Westchester NYH20F002 (LUW)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$1,009,266
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 65 homeless/at risk of being homeless individuals and families will receive tenant-based rental assistance and support services such as case management.
	Location Description	Westchester County, City of Yonkers and Mount Vernon
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Westchester County, City of Yonkers and Mount Vernon.
161	Project Name	2020-2023 Rockland County Office of Community Development NYH20F002 (RCOCD)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$193,914
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 15 homeless/at risk of being homeless individuals and families will receive tenant-based rental assistance.
	Location Description	Rockland County, NY.

	Planned Activities	Tenant-based rental assistance (TBRA) for low income individuals living with HIV/AIDS and their families in Rockland County.
162	Project Name	2020-2023 PathStone, Inc. NYH20F002 (PathStone)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$82,742
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 10 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental assistance and supportive services such as case management.
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Orange County.
163	Project Name	2020-2023 Regional Economic Community Action Program NYH20F002 (RECAP)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$179,978
	Description	
	Target Date	

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 15 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental assistance and supportive services such as case management.
	Location Description	Orange County, NY.
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Orange County.
164	Project Name	2020-2023 Ocean County Board of Social Services NYH20F002 (OCBSS)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$267,114
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 24 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental assistance and supportive services such as case management.
	Location Description	Ocean County, NJ
Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Ocean County, NJ.	
165	Project Name	2020-2023 The Salvation Army USA NYH20F002 (SAUSA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA

	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$337,500
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 21 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental assistance and supportive services such as case management.
	Location Description	Middlesex County, NJ
	Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Middlesex County, NJ.
166	Project Name	2020-2023 Monmouth County Division of Social Services NYH20F002 (MCDSS)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$398,464
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 35 low-income individuals living with HIV/AIDS and their families will receive tenant-based rental assistance and supportive services such as case management.
	Location Description	Monmouth County, NJ
Planned Activities	Tenant-based rental assistance (TBRA) and supportive services for low income individuals living with HIV/AIDS and their families in Monmouth County, NJ.	

167	Project Name	2020-2023 HIV/AIDS Services Administration NYH20F002 (HASA)
	Target Area	
	Goals Supported	Reduce homelessness among low-income PLWHA Increase housing stability among low-income PLWHA Promote access to care among low-income PLWHA
	Needs Addressed	Housing - Affordable Housing for PLWHA (HOPWA) Housing Support Services for PLWHA (HOPWA)
	Funding	HOPWA: \$22,916,238
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	2020 HOPWA funds will support 1,735 units of permanent supportive housing and case management to individuals and families living with HIV/AIDS.
	Location Description	New York City, NY
	Planned Activities	<p>Human Resources Administration: HIV/AIDS Services Administration (HASA) will serve as the administrative sub-recipient of the HOPWA award for HASA supportive housing vendors in New York City, NY.</p> <p>During Grant Year 2020, case management and supportive services will be delivered in conjunction with permanent supportive housing to an estimated 1,735 households. Since permanent supportive housing remains a significant and necessary component of the continuum of housing opportunities for New Yorkers living with HIV/AIDS, this funding will support a combination of permanent congregate facilities and permanent scattered-site supportive housing programs.</p> <p>Eligible housing subsidy activities include operating costs for housing including facility-based rental assistance, maintenance, security, operation, insurance, utilities, furnishings, equipment, supplies and other incidental costs; and rental costs for permanent scattered-site supportive housing programs.</p> <p>Eligible supportive services including, but not limited to case management, harm reduction, care coordination, mental health, substance abuse, referrals, entitlements assistance and other supportive services as needed to ensure long-term housing stability.</p>

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

CDBG Code Enforcement

The CD regulations restrict Code Enforcement activities to "deteriorating or deteriorated areas when such enforcement together with public or private improvements, rehabilitation, or services to be provided may be expected to arrest the decline of the area." NYC defines these areas as follows: sub-borough areas where at least 15 percent of the occupied residential units in multiple dwelling buildings have three or more maintenance deficiencies, at least 51 percent of the area's population is at or below 80 percent of the Area Median Income, and at least 50 percent of the built floor area is residential in nature. CD funds pay for the time 311 operators spend on housing complaints from tenants in multiple dwelling buildings within the eligible sub-borough areas, the time spent by Code Inspectors on these complaints, and support staff.

CD also funds other components of HPD's follow-up efforts to ensure safe housing. When landlords fail to correct hazardous emergency conditions, the Emergency Repair Program will make the necessary repairs. The City will also undertake full system replacements in buildings exhibiting serious physical deterioration under the Alternative Enforcement Program. Under the Litigation program, HPD's Housing Litigation Division initiates actions in Housing Court against owners of privately-owned buildings to enforce compliance with the Housing Quality Standards contained in the New York State Multiple Dwelling Law and the New York City Housing Maintenance Code.

Geographic Distribution

Target Area	Percentage of Funds
Code Enf. Mott Haven/Hunts Point Bx	
Code Enf. Morrisania/East Tremont Bx	
Code Enf. Highbridge/South Concourse Bx	
Code Enf. University Heights/Fordham Bx	
Code Enf. Kingsbridge Heights/Mosholu Bx	
Code Enf. Riverdale/Kingsbridge Bx	
Code Enf. Soundview/Parkchester Bx	
Code Enf. Pelham Parkway Bx	
Code Enf. Williamsbridge/Baychester Bx	
Code Enf. Bedford Stuyvesant Bk	
Code Enf. Bushwick Bk	
Code Enf. East New York/Starrett City Bk	
Code Enf. North Crown Heights/Prospect Heights Bk	
Code Enf. South Crown Heights Bk	
Code Enf. Brownsville/Ocean Hill Bk	
Code Enf. East Flatbush Bk	
Code Enf. Lower East Side/Chinatown Mn	
Code Enf. Morningside/Hamilton Heights Mn	
Code Enf. Central Harlem Mn	
Code Enf. East Harlem Mn	
Code Enf. Washington Heights/Inwood Mn	
Code Enf. Jamaica Qn	

Table 8 - Geographic Distribution

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

For the 2020 Consolidated Plan Program Year (Calendar 2020), the City of New York is required to provide a summary of its one-year goals for the number of homeless, non-homeless, and special-needs households to be provided affordable housing using the four grant programs (HOME; CDBG; HOPWA; and ESG).

The City is also required to estimate one-year goals for the number of households to be provided affordable housing through any of the City’s HUD-funded activities that 1) provide rental assistance; 2) produce new units; 3) rehabilitate existing units; or 4) acquire existing units.

For the purpose of this section, the term “affordable housing” shall be as defined in the HOME program regulations at 24 CFR 92.252 for rental housing, and 24 CFR 92.254 for homeownership, respectively.

One Year Goals for the Number of Households to be Supported	
Homeless	460
Non-Homeless	100
Special-Needs	681
Total	1, 241

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	460
The Production of New Units	681
Rehab of Existing Units	0
Acquisition of Existing Units	100
Total	1, 241

Table 10 - One Year Goals for Affordable Housing by Support Type

AP-60 Public Housing – 91.220(h)

Introduction

As of March 2020, the New York City Housing Authority (“NYCHA”) provides affordable housing to over 365,000 low- and moderate-income residents in 302 housing developments with nearly 170,000 apartments in the five boroughs of the City. In addition, there are 7,793 units in Permanent Affordability Commitment Together/Rental Assistance Demonstration (PACT/RAD) developments formerly managed by NYCHA as of March 1, 2020. Through federal rent subsidies (Section 8 Housing Choice Voucher (“HCV”) Program), NYCHA assists over 88,000 families in locating and renting housing in privately owned buildings throughout the five boroughs of the City. NYCHA employs a service coordination model and partners with community-based organizations citywide to connect residents to a variety of social and economic programs designed to promote independence and well-being.

Actions planned during the next year to address the needs to public housing

NYCHA is working to preserve its apartments and provide safe, affordable housing and access to social and community services. As stated in the NYCHA 2.0 Plan released in December 2018, through the “PACT” program, NYCHA plans to convert approximately 62,000 apartments over ten years from public housing to permanently affordable, project-based Section 8. These conversions, which will utilize the “RAD” and complementary federal programs, will deliver comprehensive repairs for residents, place the properties on a more stable financial footing and improve day-to-day operations and social service delivery.

In 2019, NYCHA converted 1,315 units under PACT in Brooklyn’s Hope Gardens Consolidation, which includes the following developments: Hope Gardens, Palmetto Gardens, Bushwick II (Groups A & C), Bushwick II (Groups B & D) and Bushwick II CDA (Group E). Extensive capital improvements are being undertaken at the sites, including upgrades to roofs, elevators, boilers, security systems, and grounds, as well as apartment interiors, including new kitchens and bathrooms. All rehab work is occurring with tenants-in-place; no residents are being relocated or displaced as a result of the conversions.

Activities planned for 2020 include:

- Selection of development partners for PACT projects that together total 5,908 units in the following developments: Harlem River I, Harlem River II, Audubon, Bethune Gardens and Marshall Plaza (Manhattan) and Boulevard, Linden and Williamsburg Houses (Brooklyn);
- Converting units under PACT that together total 4,343 units in the following developments: Armstrong 1 & 2, 572 Warren St, Weeksville Gardens, Berry Street-South 9th, Marcy Avenue-Greene Avenue, Sites A & B, Independence Towers, Williams Plaza (Brooklyn) and 335 East 11th Street, Park Avenue-East 122nd, 123rd Streets, Manhattanville Rehab (Group 2), Public School 139 (Conversion), Samuel (MHOP) III, Fort Washington Avenue Rehab, Grampion, Manhattanville Rehab (Group 3), Washington Heights Rehab, Groups 1 & 2, Phase 3, Phase 4 (C), Phase 5 (D), Samuel (MHOP) 1 & 2, 344 East 28th St, and Wise Towers (Manhattan)

- Monitoring for PACT projects under construction that together total 3,779 units in the following developments: Baychester, Murphy, Betances I, Betances II-13, Betances II-18, Betances III-9A, Betances III-18, Betances V, Betances VI, Betances II-9A, Betances III-13, Betances IV, Franklin Ave Conventional I, Franklin Ave Conventional III, Highbridge Rehabs (Anderson Ave), Franklin Ave Conventional II, Highbridge Rehabs (Nelson Ave), Twin Parks West (Bronx); Hope Gardens, Palmetto Gardens, Bushwick II (Groups B & D), Bushwick II (Groups A & C), Bushwick II CDA (Group E) (Brooklyn)
- Permanent conversion of 1,395 units at Ocean Bay – Bayside (Queens).

Actions to encourage public housing residents to become more involved in management and participate in homeownership

NYCHA has offered residents of its single-family FHA Repossessed Houses the opportunity to qualify and purchase the home they rent. Primarily located in Southeast Queens, the homes are part of the U.S. Department of Housing and Urban Development (“HUD”) approved 5(h) Project HOME Homeownership Plan. In accordance with the plan, NYCHA is repairing the homes to ensure that they meet HUD standards. Residents with incomes sufficient to pay real estate taxes, assessments, utilities, and maintenance on the homes will receive homeownership and financial counseling to prepare them to assume responsibility for owning their homes. Prospective buyers were offered contracts of sale in 2014; closings commenced in the summer of 2015.

Activities planned for 2020 include:

- Conveyance of single-family homes to NYCHA residents at 13 properties via NYCHA’s 5(h) homeownership plan;
- Disposition of 13 single-family vacant FHA homes to Habitat for Humanity and eight (8) single-family vacant homes and eight (8) multi-family vacant homes (2-4 units) to Restored Homes for demolition and new construction, or extensive physical rehabilitation, and re-sale to low- and moderate-income families; and,
- Disposition of a site at Soundview Houses in the Bronx for development of 72 new affordable homeownership units.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The New York City Housing Authority is currently not designated as troubled.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

New York City continues to implement successful strategies to prevent homelessness, provides services to individuals living on the street to move them into transitional and permanent settings and supports emergency shelter programs for families and adults with the goal of successful permanent housing placements. The City continues to utilize city funded rental assistance programs, support innovative permanent housing models and expand supportive housing development through the NYC 15/15 Initiative. The City will continue rehousing initiatives focused on special populations, including chronically homeless veterans and youth.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including, reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

HOME-STAT (Homeless Outreach & Mobile Engagement Street Action Teams), a citywide multiagency initiative to combat street homelessness, utilizes hundreds of highly trained outreach staff, including licensed social workers, who canvass the streets 24/7/365. Homeless New Yorkers are proactively engaged and offered services and assistance by HOME STAT staff working to gain their trust with the goal of addressing underlying issues that may have caused or contributed to their street homelessness. HOME-STAT also provides aftercare services and continues to work with housed individuals to ensure they receive the supports needed to remain in housed and off the street.

NYC's HOME-STAT broadly encapsulates all of New York City's street homeless outreach efforts across the board, including DHS's commitment to redoubling those efforts by:

- Significantly increasing our investments in our not-for-profit partners who coordinate outreach across the five boroughs.
- Adding new staff, including outreach workers to expand the scope, reach, and focus of those efforts, nearly tripling the total number of outreach workers citywide from fewer than 200 in 2014 to nearly 600.
- Bringing new resources online, including opening hundreds of specialized beds, like Safe Haven and stabilization beds, dedicated to serving New Yorkers experiencing unsheltered homelessness (in 2014, there were 600 beds citywide; by January 2020, there were more than 1,800, through our dramatic expansion which more than tripled the total number of beds citywide; and since January 2020, we've opened another 800, including in commercial hotel locations, which are already helping hundreds of unsheltered New Yorkers get back on their feet, with hundreds more opening in the coming months and years.
- Continually enhancing and redoubling our proactive outreach efforts based on ongoing analysis of what our outreach teams see on the ground every day, to further optimize proactive canvassing and outreach strategy.

Through HOME-STAT, DHS developed the City's first-ever comprehensive by-name list of the individuals living on the street across the five boroughs, improving effective outreach service delivery, resources and case management needed to build the strong relationships that will help transition them from the street to a home. Resources offered to homeless New Yorkers by outreach teams around the clock include:

- Canvassing and engagement focused on meeting homeless New Yorkers where they are within communities, building trust these individuals, many of whom may be resistant to accepting services, including traditional shelter, with the goal of providing the unique combination of services that will ultimately help them off the streets.
- Accessing or providing emergency and crisis intervention services and counseling for clients, many of whom have fallen through available safety nets, and experience trauma and challenges, including mental health and substance use challenges that may make outreach more complicated.
- Clinicians and psychiatrists working with outreach teams perform psychiatric evaluations on the streets and thereby help us understand and better meet the individual needs of each street homeless New Yorkers.
- Direct provision of and/or referrals and linkages to health and/or mental health services.
- Direct provision of medical assessments and minimally invasive treatments to unsheltered individuals where they are on / where live within communities, including delivering: medical care to those on the street who are in need of medical attention, risk assessments, wound care, administration of antibiotics and blood pressure, diabetes screening, and referrals to medical and mental health providers as needed.
- Case management, including connecting clients to available entitlements, benefits, housing and other resources.
- Transportation of clients to transitional or permanent housing settings.

As part of this work, a public dashboard was developed to share the City's progress addressing street homelessness with all New Yorkers. At the end of calendar year 2019, the Mayor released "The Journey Home" plan to end long-term street homeless, building on the progress of the HOME-STAT program through which nearly 2,900 people have come off the streets and remained off since 2016, with new tools, resources, and interventions.

Addressing the emergency shelter and transitional housing needs of homeless persons

NYC Department of Homeless Services (DHS) provides safe and appropriate emergency shelter when remaining in housing is not an option. DHS and the Department of Social Services (DSS) have made significant investments through *Turning the Tide on Homelessness*, a multi-year comprehensive plan to prevent and reduce homelessness.

DHS is transforming the shelter system by adding borough based approach to shelter siting and through the development of a model budget to ensure that providers are properly resourced; DSS has implemented a universal access-to-counsel initiative providing lawyers to tenants facing eviction, part of our City's prevention-first approach to addressing homelessness; DSS, along with DHS and other City agencies has built a robust rental assistance program that provides housing vouchers to prevent

homelessness and allow families and adults to exit shelter as well as other rehousing programs.

NYC DHS and social services agencies partners provide emergency and transitional shelter for families with children, adult families, and single individuals in a network of general and specialized facilities. DHS provides individuals with shelter and services with an overall goal of housing stability. Of this expansive emergency shelter system, twenty (20) DHS shelter programs serving adults without children receive ESG funding for operations and services. These shelter programs serve a wide range of discrete subpopulations and include services such as: substance and mental health services, services for survivors of domestic violence, transitional housing for persons with medical needs, interim housing for street homeless awaiting permanent supportive housing placements, employment services, housing placement assistance, and other programs.

NYC DHS provides Safe Haven and Stabilization beds which are low-threshold, low-demand service models specifically for chronically street homeless individuals. Safe Haven beds provide an immediate housing alternative with private or semi-private rooms and flexible program requirements. HOME-STAT Street Outreach teams are the sole referral source and can place clients directly from the street with few administrative barriers. In addition, the model allows for more intensive work with each client by offering a higher case manager to client ratio. Drop-In Center and Respite beds are also available to street homeless individuals. These programs provide a variety of services including but not limited to meals, counseling, medical/psychiatric services, showers, laundry facilities, clothing, referrals for employment, benefits assistance, etc.

In 2020, the City expects to assist 14,000 unsheltered individuals through ESG funded emergency services. Through the Office of the Ombudsman, DHS provides independent and impartial information and education on homeless services, conflict resolution and mediation, and timely client-focused case management in response to constituent issues and concerns. Staff is available to meet with constituents in person, by phone or email in order to provide assistance and advocate on their behalf to resolve issues. The Office works collaboratively with other DHS departments as well as external agencies and representatives. Community Development Block Grant funds, overseen by the NYC Office of Management and Budget, are also used to support homeless outreach and shelter upkeep efforts.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City provides case management services and comprehensive housing placement strategies to transition families and individuals from shelter into stable housing as quickly as possible. DHS encourages effective placements from shelter through partnership with contracted shelter providers to move clients

to stable permanent housing, avoid individuals returning to shelter, and targeting placement of chronically homeless and special populations.

The City will continue to implement and refine new strategies to increase stable permanent housing placements. These efforts include the continuation of rental assistance programs for homeless families and individuals that began in 2014; expanding new supportive housing development; and development of new models, including special programs for street homeless individuals. The NYC Human Resources Administration (HRA) also provides prevention and aftercare services designed to help stabilize clients, including assisting with linkages to community-based resources and assistance with benefits and landlord/tenant issues.

The City and New York City Continuum of Care (CoC) will continue their efforts to increase permanent housing for chronically homeless individuals and continue efforts to quickly place veterans and unaccompanied youth into permanent housing connecting them to the necessary services and benefits.

The Department of Homeless Services (DHS) and the NYC CoC use the Homeless Management Information System (HMIS) for federal reporting purposes to ensure the City is compliant with requirements and standards put forth by the Department of Housing and Urban Development (HUD). Specifically, HMIS is used for regular reporting including the Longitudinal Systems Analysis for the Annual Homeless Assessment Report, Consolidated Annual Performance and Evaluation Report, Point in Time Count-Housing Inventory Count, System Performance Measures and the Notice of Funding Availability.

DHS and NYC federally funded CoC programs also use HMIS to ensure data quality, completeness, accuracy, and consistency with the goal of improving program performance. Data collected and uploaded into HMIS (by DHS' CARES system for Emergency Shelter, and by Providers for Transitional Housing and Permanent Housing) is used to run statistical reports for up-to-date information on a host of metrics used to assess program performance and track a variety of demographics. HMIS is also used to monitor system and individual level performance for the CoC and function in coordination with ESG funded programs.

In the near future, HMIS will also be used in support of the NYC Coordinated Assessment and Placement System (CAPS). HMIS will support regular monitoring to ensure NYC's progress in meeting the goals outlined in Opening Doors, HUD's federal strategy to prevent and end homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The New York City community-based homelessness prevention program, HomeBase, has doubled in size

since 2013. As of October 2019, 93.1 percent of families with children, 95.7 percent of adult family households, and 90.4 percent of single adults who received HomeBase prevention services remained in their communities and avoided shelter entry within 12 months following the service. HomeBase uses an individualized, strengths-based approach to craft services to support families and individuals and help them remain in their own homes. HomeBase also provides aftercare services to families and individuals to ensure stability in the community after exiting shelter into permanent housing. ESG funds for prevention services are allocated to sixteen HomeBase contracts.

Services provided through these programs include: family or tenant/landlord mediation, household budgeting, short-term financial assistance, job training/placement, entitlements and legal advocacy, and location of permanent housing. Programs target low and extremely low-income individual and families in an effort to facilitate housing stability. A household that is at-risk of losing their present housing may be eligible if it can be documented that the loss of housing is imminent, that there are no appropriate other housing options, and that they have no other financial resources and support networks to maintain current housing or obtain other housing.

Beyond ESG eligibility, individuals seeking prevention services are evaluated based on a screening tool that was designed following a rigorous evaluation of homeless prevention programs. Services are only provided to those found most at risk of entering shelter. In 2020, the city expects to continue to serve over 27,700 households through a mixture of funding sources and will use ESG funds to provide HomeBase prevention services to over 3,000 individuals.

In addition, New York City will continue to implement and enhance coordinated policies and procedures to prevent homelessness for individuals who are being discharged from publicly funded institutions and systems of care. This initiative involves multiple City and State agencies, along with community-based programs.

On-site Social Services encourage stable housing through supporting consistent medical and mental health care needs for individuals, families and the youth while they are in a community, employment, or educational setting.

AP-70 HOPWA Goals– 91.220 (I)(3)

One-year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	10
Tenant-based rental assistance	385
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	2,387
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	2,782

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City recently released the *Where We Live NYC* plan, the culmination of a comprehensive fair housing planning process, which – among other things – identified current impediments to the development of affordable housing. This process sought to study, understand, and address patterns of residential segregation and how these patterns impact New Yorkers’ access to opportunity—including jobs, education, safety, public transit, and positive health outcomes—and safe, affordable housing. *Where We Live NYC* is based on extensive community participation, as well as data and policy analysis.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges – growth limitations, and policies affecting the return on residential investment

The City follows a balanced approach to advancing fair housing. The City makes substantial housing, infrastructure, and service investments in under-resourced neighborhoods and facilitates the construction and preservation of affordable housing opportunities in amenity-rich neighborhoods. Together, such investments are designed to empower New Yorkers with realistic choices to live in thriving, integrated neighborhoods and to ensure that no one is deprived of access to fundamental resources because of their race, ethnicity, disability, religion, or other protected characteristic.

Housing New York, Mayor de Blasio’s 2014 ten-year housing plan and *Housing New York 2.0*, released in 2017, established the objective of achieving a more equitable city, in which all New Yorkers have a safe and affordable place to live, in neighborhoods that provide opportunities to succeed.

Through *Housing New York 2.0*, the City committed an additional \$1.9 billion in City subsidy to ensure that 50,000 affordable homes will be for the lowest-income New Yorkers, including seniors and veterans. By adding a mix of incentives and requirements to its programs, HPD is putting the new funds to work as quickly and efficiently as possible. This fund helps serve households with earnings below LIHTC levels.

In 2016, the City enacted two major reforms to its zoning resolution - Zoning for Quality and Affordability (ZQA) and Mandatory Inclusionary Housing (MIH) - which have increased the production of permanently affordable housing citywide. In 2018, the City continued to implement and maximize the authorities provided by these changes, including enacting two major neighborhood rezoning projects that will bring new housing as well as neighborhood investment in infrastructure and services. The Inwood NYC Planning Initiative in Manhattan is expected to generate over 5,200 new housing units over 15 years, of which 1,600 apartments are expected to be affordable. The Jerome Avenue Rezoning in the Bronx is expected to generate approximately 4,000 new housing units, of which over 1,300 would be affordable.

Because production of affordable housing is now a condition of residential development when developers build in an area rezoned for new housing capacity, as overall production increases within MIH areas and

in locations utilizing incentives for affordable established under ZQA, so too will the supply of permanently affordable housing. This requirement is especially significant in light of the difficulty many cities face ensuring that new affordable housing is added as their population increases.

People with disabilities still have difficulty securing affordable and accessible housing, and many of our senior residents live with disabilities. Through HPD's *Seniors First* initiative, HPD launched an assessment process for preservation projects focused on accessibility, to enable seniors to age in place and make more housing accessible to people with disabilities. HPD will serve up to 15,000 New Yorkers with apartment improvements.

Through educational events and informational materials, the Mayor's Office for People with Disabilities (MOPD), HPD, and other City agencies also stepped up efforts to build awareness of affordable housing and subsidies for people with disabilities. The City partners with several community-based organizations to help disabled New Yorkers apply for the housing lottery through HPD's Housing Ambassadors program.

The City continues its efforts to expand the production of supportive housing to achieve the Mayor's plans to create 15,000 units of supportive housing over the next 15 years. Supportive housing is a cost-effective solution to delivering stable and permanent housing for individuals and families with severe mental illness, survivors of domestic violence, homeless veterans, and other high need and vulnerable clients.

Near-Term Actions

- In 2021, the City expects to move forward with rezoning in SoHo/NoHo in Manhattan, which is expected to generate over 1,683 new housing units, including 494 homes that are expected to be affordable to low-income New Yorkers, and Gowanus in Brooklyn, expected to generate over 8,200 new housing units, including 3,000 homes that are expected to be affordable to low-income New Yorkers.
- HPD, DHS, and the City's Human Resources Administration (HRA) continue their interagency process to develop a model for financing innovative permanent housing for homeless individuals and families using dollars that would otherwise be spent on higher cost homeless shelters. For example, in 2019 the City completed an agreement for the acquisition and conversion of nearly 500 cluster units across 17 sites (21 buildings) into permanent affordable housing for over 1,100 homeless New Yorkers, as part of the City's broader initiative to address the homelessness crisis. Subsequently additional cluster units have been converted to permanent housing for homeless families. HPD continues to work toward an update and expansion of its current online lottery application system, Housing Connect. The planned system will provide a guided experience for applicants to help them create an accurate, complete application, and offer opportunities to apply for the housing that best meets their needs and preferences. It will offer an expanded portfolio of affordable housing options, including re-rentals and homeownership opportunities. The new system will also streamline much of the resident selection process, allowing faster review of applications and easier communication among the agency, marketing agencies, and applicants.

- HPD has also expanded permanent housing opportunities within new construction projects for formerly homeless households. To ease the transition into permanent housing, HPD released an RFP for housing retention and stabilization services ensuring new developments have a connection to a service provider and allocated funding to support formerly homeless households. HPD will continue to examine new ways to improve and extend this service model to projects with formerly homeless households.
- In June 2020, HPD unveiled an update and expansion of its previous online lottery application system, Housing Connect 2.0. The system provides a guided experience for applicants to help them create an accurate, complete application, and offer opportunities to apply for the housing that best meets their needs and preferences. The platform will offer an expanded portfolio of affordable housing options, including re-rentals and homeownership opportunities. The new system will also streamline much of the resident selection process, allowing faster review of applications and easier communication among the agency, marketing agencies, and applicants. HPD will continue in the next year to broadly communicate new affordable housing opportunities offered through this expanded lottery.
- HPD has created a suite of new programs and policies to be more resourceful with underused sites and utilize new technologies. HPD will continue advancing work with modular development, shared facility housing models, basement legalization pilot, and a design competition for “tiny homes” on small and irregularly shaped lots.

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

As indicated in the City’s Consolidated Plan Strategic Plan, the City recognizes the need for more Permanent Supportive Housing (PSH). In order to meet the need for PSH, the City and the NYC Continuum of Care (CoC) will take steps to expand the supportive housing available. In May 2014, Mayor de Blasio released the City’s ten-year Housing Plan, “Housing New York: A Five-Borough, Ten-Year Plan.” One of the many points within this Plan was the need to expand supportive housing.

Seniors represent the fastest growing segment of New York City’s at-risk population and are another important focus of the Mayor’s Housing Plan. In addition to HOME dollars that support new construction efforts, the city has committed additional local resources to expand the development of safe, affordable housing and services for our aging populations and will continue this work in 2029. To reach more of our growing senior population, the Administration committed to create or preserve 15,000 senior homes and apartments through “Housing New York”. We are now doubling our efforts on senior housing to serve 30,000 senior households over the “Housing New York 2.0” extended 12-year plan. To meet this additional commitment, in 2020 we will work towards full implementation of *Seniors First*, a three-pronged strategy to make more homes accessible to seniors and people with disabilities; build new 100 percent affordable senior developments on underused NYCHA land as well as other public and private sites; and preserve existing senior housing developments such as those created through HUD’s 202 program.

The City will also examine creative ways to provide housing opportunities for seniors seeking communal living situations.

The full Housing Plan report can be viewed at:

http://www.nyc.gov/html/housing/assets/downloads/pdf/housing_plan.pdf.

Actions planned to foster and maintain affordable housing

The housing related activities within the Consolidated Plan support the broader housing strategy articulated in the Mayor’s “Housing New York: A Five-Borough, Ten Year Plan”, found at the hyperlink indicated above. At the close of New York City’s 2017 Fiscal Year, the Housing Plan had financed more than 75,000 affordable apartments and homes for New Yorkers. In 2020 the various New York City agencies which administer the City’s federally funded Consolidated Plan housing and supportive housing programs will continue to work toward the Mayor’s Housing Plan objectives and goals.

During the 2020 funding grant year, we will utilize approximately \$545,465,901 in local capital funds, along with our HOME allocation and tax credit and bond authority to support new construction efforts including permanent supportive housing, senior housing, multifamily rental housing serving a wide variety of income levels, 1-4 family rental buildings, and down payment assistance for qualified low-income homebuyers. In addition to new construction, the preservation of existing affordable units is a key priority of the Mayor’s Housing Plan. The City’s preservation strategies include enforcement of the Housing

Maintenance Code, outreach to owners about how to proactively address maintenance and financial challenges and providing local financing and tax exemptions to rehabilitate properties in return for a regulatory agreement that guarantees long-term affordability.

Since 2003, NYCHA has collaborated with HPD to construct new affordable housing on NYCHA properties. In June 2019, NYCHA and HPD, in collaboration with the New York City Housing Development Corporation (“HDC”) and non-profit developer Breaking Ground, closed on construction financing of a 152-unit senior affordable housing building at NYCHA’s Betances V development in the Bronx, along with an additional 62-unit affordable housing building in the Bronx. Development teams have been selected for additional affordable housing development sites in Brooklyn and the Bronx. Activities planned for 2020 include:

- Sale of a site for construction of affordable homeownership units at Soundview;
- Ground lease of a site for construction of 100% affordable housing at Betances VI in the Bronx;
- Ground lease of a site for construction of 100% affordable housing at Morrisania Air Rights in the Bronx; and,
- Ground lease of a site for construction of 100% affordable housing at Twin Parks West in the Bronx.

Actions planned to reduce lead-based paint hazards

For a full discussion on New York City’s lead-based paint abatement activities please refer to the 2015 Consolidated Plan Strategic Plan (SP-) module SP-65., Lead based Paint Hazards, except as modified below. The module outlines the policies and procedures for the elimination and treatment of lead-based paint hazards for the respective City agencies (HPD and DHS), and NYCHA.

Additionally, HPD’s Primary Prevention Program (PPP) offers forgivable loans to owners of private residential buildings constructed prior to 1960 for the reduction of lead-based paint (LBP) hazards, as well as healthy homes interventions for eligible projects. The program seeks to target neighborhoods where there are concentrations of children whose blood lead levels have tested high. Designed to serve low-income homeowners and renters, the program leverages CDBG monies as well as federally funded grants via HPD’s Lead Hazard Control and Healthy Homes initiatives to ensure residents in the city’s older housing stock can live safely and eligible owners have access to much needed funds for necessary improvements.

Lead-Based Paint at DHS

The Department of Homeless Services’ Office of Inspections and Compliance continues to compile a comprehensive ‘Lead Paint Hazard Checklist’ for all of their owned/operated/contracted facilities where such hazards once identified, are slated for remedial action by licensed and certified contractors.

As part of DHS’ multi-agency Shelter Repair Squad (SRS) coordinated inspection efforts involving all four City inspection agencies (DOHMH, HPD, DOB, FDNY), the City inspects every shelter site every six months, meaning DHS sites are inspected by more City agencies more frequently than any other building type in

NYC. If violations or conditions are identified after these coordinated multi-agency inspections, they are sent directly to the provider and/or landlord by the agency that identified said violation or condition. In addition, DHS sends a multi-agency summary of the results of the coordinated inspections to the shelter provider.

As part of the citywide LeadFreeNYC plan, released on January 28, 2019, to reduce or eliminate the risk of exposure to lead-based paint hazards, DSS is proactively screening for, and abating, lead paint in certain DHS and HRA facilities for families with children constructed before 1978.

Lead-Based Paint at NYCHA

The first major overall action planned to reduce lead-based paint (“LBP”) hazards is to continue to work to fulfill the LBP requirements set forth in the January 31, 2019 settlement agreement with HUD, the U.S. Attorney’s Office for the Southern District of New York (“SDNY”) and the City of New York to fix the physical conditions in NYCHA properties, including LBP, mold, heat, elevators and pests (“HUD Agreement”).

The HUD Agreement aims to ensure that NYCHA provides decent, safe and sanitary housing for all NYCHA residents. Bart Schwartz was appointed to serve as the Monitor (Section IV.A paragraph 16). The purpose of the Agreement is to ensure that NYCHA complies with its obligations under federal law, reform the management structure of NYCHA, and enable cooperation and coordination between HUD, NYCHA and the City during the term of this agreement (Section I paragraph 8).

Exhibit A of the HUD Agreement sets forth NYCHA’s responsibilities with respect to LBP. Exhibit A includes the following requirements:

- Continuous, ongoing compliance with HUD’s Lead Safe Housing Rule, EPA’s Renovation Repair and Painting (RRP) Rule, and EPA’s Abatement Rule, and twice-yearly certifications describing NYCHA’s compliance with these rules;
- Performance of certain lead hazard remediation work in specific priority apartments (apartments with children under age six);
- Abatement of NYCHA apartments with LBP and associated interior common areas by 2039 (with specified interim deadlines);
- Performance of biennial risk assessment reevaluations by January 31, 2021;
- Establishment of a Memorandum of Agreement with the New York City Department of Health and Mental Hygiene (DOHMH) regarding elevated blood lead level (EBLL) cases to facilitate ongoing reporting of EBLL cases to HUD;
- Specific obligations to enhance compliance with EPA’s RRP Rule;
- Disclosure of LBP information in accordance with HUD’s Lead Disclosure Rule.

NYCHA is developing an LBP Action Plan that sets forth the steps that NYCHA will take to meet its obligations under Exhibit A of the Agreement. The Action Plan was submitted to the Federal Monitor, SDNY, and HUD in March 2020 and NYCHA is awaiting comments as of September 2020.

The HUD Agreement also requires NYCHA to establish a Compliance Department (“Compliance”) and an Environmental Health and Safety Department (“EH&S”), both of which are currently operational. Together, Compliance and EH&S will provide oversight of NYCHA’s LBP programs and identify areas of non-compliance.

To date, NYCHA has not been able to certify under the HUD Agreement full compliance with the Lead Safe Housing Rule or the RRP and Abatement Rules. However, NYCHA has taken specific steps to provide LBP-related training to its work force, improve its compliance with lead safe work practices, implement IT controls geared towards better and more reliable lead compliance, and devote resources to field and documentary monitoring and oversight. NYCHA still has much work to do to meet its compliance obligations, and NYCHA will continue to work with the Federal Monitor to address compliance shortfalls and craft a proactive and protective LBP Action Plan.

NYCHA XRF Initiative

The second major overall action planned to reduce LBP is NYCHA’s ongoing initiative to perform LBP inspections in approximately 135,000 apartments using XRF analyzer devices. The goal of this project is to definitively identify which apartments do and do not contain LBP and, if the apartments do contain LBP, which specific components in each apartment contain LBP. These testing results will be shared with residents and uploaded into an online portal. The results will also be integrated into NYCHA’s Maximo work order system, further improving NYCHA’s ability to implement lead safe work practices.

As of September 15, 2020, NYCHA has completed LBP inspections in 41,630 apartments and, of these, received the testing results for 40,537 apartments. Of the 40,537 apartments, 21,918 have tested positive for LBP components and 18,619 have tested negative.

Actions planned to reduce the number of poverty-level families

Harness affordable housing investments to generate quality jobs

The Mayor’s Ten-Year Housing Plan for constructing and preserving 200,000 units of housing is projected to create 194,000 construction jobs and nearly 7,100 permanent jobs. With the two-year expansion of the Plan in 2017, the goal for the construction and preservation of affordable units has now been increased to a projected 300,000 by 2026. The City will work with communities and local stakeholders to ensure that these are quality jobs, encouraging community hiring and integrated within the City’s broader workforce development initiatives, and as of March 2020, the Housing Plan has created 140,000 construction and 5,000 permanent jobs.

Specifically, the Mayor’s Office of Workforce Development will partner with HPD to implement a new, more robust, public-private cooperative approach to job creation and retention that combines the continued production of affordable housing with proven private sector, nonprofit and union workforce programs for communities where affordable housing is being built.

The Mayor's Office of Workforce Development and HPD will partner on the following actions:

- a. **Make good-paying entry level jobs in construction and building maintenance more available, with a focus on community hires.** At minimum 10% *new* community hires (approx. 2,500 jobs per year in construction in the affordable housing pipeline and another 500 in bldg. maintenance) and a target of 30% community hiring for the *overall* workforce (this would be primarily in construction and would encompass around 7,500 to 8,500 jobs based on HPD annual pipeline). Community will be defined as NYC neighborhoods that have been heavily impacted by COVID and/or those areas with high levels of poverty.
- b. **Offer training programs for unemployed and underemployed to allow for direct access to jobs with upwardly mobile career paths.**
- c. **Offer construction safety training:** Partner with the Department of Small Business Services' Workforce1 system to tailor recruitment to a contractor's specific hiring needs and processes and provide construction site safety training to interested candidates from the community.
- d. **Leverage proven and successful private sector programs and allow for employee sponsored and on the job advancement training.**

The City's investment in affordable housing is tied to greater Minority and Women Owned Business Enterprises (M/WBE) participation in housing development. As such, the City has implemented a program to expand M/WBEs' access to capital, build their capacity, and provide opportunities to compete for a targeted pipeline of development projects.

In 2014, the State enacted legislation which enables the City to designate a specific pipeline of development projects to be competitively solicited to pre-qualified M/WBEs. The M/WBE RFQ (Request for Qualifications) released by HPD in 2016 generated an initial pre-qualified roster of M/WBEs that were able to compete for those development projects.

During 2017, HPD made awards to six winners and work began on the selected projects, bringing approximately 440 units of affordable housing online. Four of these sites have begun construction. The City has also allocated funding to HPD and SBS to expand SBS's Compete to Win Program to provide capacity building to M/WBE affordable housing developers.

In 2017, HPD launched the Build-UP program, which requires a 25% goal of all City Contribution money in any new development receiving \$2 million or more from the City be spent on M/WBEs businesses during the design or construction phase of an affordable housing project. 174 projects have created M/WBE spending goals since the program's inception, which will generate an estimated \$820 million over the life of construction.

In September 2017, HPD launched the Build-Out program, which works with developers to find qualified and local MWBE and small business contractors to employ on affordable housing projects and provides a seminar series to increase the business acumen and capacity of these firms.

Incentivize deeper levels of affordability in housing production and preservation

In early 2017, the Mayor committed an additional \$1.9 billion in City capital to provide for deeper affordability in new construction and affordable housing preservation efforts. Subsequently, new targets were set to increase by 10,000 the number of homes built and preserved for extremely low and very-low

income (ELI/VLI) families. The updated *Housing New York Plan* increases the VLI target by 5,000 units and the ELI target by 5,000 homes HPD released new developer term sheets prioritizing and codifying these new targets, which will be in full use continuing into 2020. HPD also accelerated the Request for Proposal (RFP) process to ensure affordable units are being built and preserved even faster. HPD is on track to exceed these commitments.

New York City Housing Authority

NYCHA's Office of Resident Economic Empowerment & Sustainability ("REES") supports residents with increasing income and assets through programs, policies and collaborations in four key areas:

- Employment and Advancement
- Adult Education and Training
- Financial Literacy and Asset Building
- Resident Business Development

Intake, Referrals, and Service Coordination

NYCHA's outcome-driven resident economic opportunity platform—the Zone Model —is focused on leveraging NYCHA resources to support residents in increasing their income and assets. REES continues to move forward with full implementation of the Zone Model across all of New York City, vetting and maintaining a network of 78 high quality local and city-wide economic opportunity partnerships.

Information Sessions:

Recruitment and information sessions are held on-site at various NYCHA developments throughout the city, providing NYCHA residents of all communities with access to services offered by REES partners. Information sessions are also conducted twice per week at REES' Central Office.

REES Hotline:

Residents can also find information about economic opportunity services, events and job opportunities available through REES and its partners through a dedicated hotline. The REES hotline facilitates over the phone referrals to partner programs and serves as a resource for residents to RSVP for upcoming events, testing and information sessions.

Opportunity Connect:

Residents can be connected with economic opportunity service providers using a web-based referral system, Opportunity Connect. As of January 2020, Opportunity Connect has generated nearly 17,587 referrals from NYCHA staff and nearly 3,290 residents have made self-referrals. REES recently collaborated with NYCHA's Information Technology department to develop a provider platform which allows partners to respond to referrals and update resident connection outcomes. In 2019, REES received the 2019 Award

of Merit for Opportunity Connect from the National Association of Housing and Redevelopment Officials (NAHRO).

Employment and Advancement

REES facilitates direct job placement through the Section 3 mandate, the NYCHA REP policy, the NYCHA Resident Training Academy, and outside employers.

Jobs-Plus: REES collaborates with the Human Resources Administration (HRA), the Mayor's Office for Economic Opportunity (NYC Opportunity), and the NYC Department of Consumer and Worker Protection (DCWP) to implement the Jobs-Plus program at NYCHA developments throughout the city. The Jobs-Plus program seeks to raise the level of employment for the residents of selected developments through employment related services, coordinated access to rent incentives that help make work pay, and facilitation of neighbor to neighbor support for work.

Resident Business Development

Food Business Pathways: As of January 2020, 271 residents have graduated from FBPs across 9 cohorts with 189 registered businesses. The program bridges the financial, education and access to affordable space gap for NYCHA public housing residents and NYCHA Section 8 voucher holders seeking to formally launch and grow their food businesses.

In 2019, NYCHA launched Catering Business Pathways, a new iteration of FBPs, focused on starting and growing resident catering businesses.

Child Care Business Pathways: As of January 2020, 99 residents have graduated from Childcare Business Pathways across 6 cohorts with 39 receiving licenses. The program offers free training for childcare providers as required for licensing by New York State, free supplies to launch their childcare business, and technical assistance to complete the NYS childcare business application and to prepare their homes for the required Department of Health and Mental Hygiene inspections.

In 2020, there will be a second cohort of Catering Business Pathways, and a new cohort of Childcare Business Pathways.

Adult Education and Training

In 2019, NYCHA launched the Caretaker H training track of the NYCHA Resident Training Academy. The pilot track provided residents with pre-employment training. Upon hire to NYCHA as Caretakers, residents receive incumbent training for 52 weeks to best prepare them to ascend to Heating Plant Technician positions. Additionally, in year 9 (2019-2020) of the NYCHA Resident Training Academy (NRTA), REES, and its training partners, will run 14 cohorts of janitorial based training, 2 cohorts of construction training and 2 special initiatives cohort for NYCHA residents. There will also be Pest Control and Community Health

Worker tracks of the NYCHA Resident Training Academy.

Financial Literacy and Asset Building

The Family Self Sufficiency program (FSS): The FSS grant allows REES to work with participating residents to increase their earned income by providing opportunities for education, job training, counseling and other forms of social service assistance. A total of 1,045 NYCHA Section 8 voucher holders have enrolled in the FSS program as of January 2020.

Homebuyer Education: REES continues to collaborate with homebuyer education partners to host homeownership workshops. REES is also exploring ways to help residents build positive credit history, which is essential in the home buying process, by exploring alternative means of credit. Through these efforts, several residents have successfully closed and purchased their own single-family homes.

NYCHA also continued to implement online financial counseling e-referrals and Free Tax Preparation Services in NYCHA Communities.

Actions planned to develop institutional structure

New York City Housing Authority

The NYCHA Board is comprised of seven members appointed by the mayor, including three residents' members. The mayor designates one of the board members as the Chair. The Chair is the Chief Executive Officer of NYCHA and has general purview over the business and affairs of NYCHA. The members elect from amongst themselves one member to serve as Vice-Chair. In the event of a vacancy in the office of Chair, or during the Chair's inability to act, the Vice-Chair presides at meetings for NYCHA. The duties of the Board Members include: voting on contracts, resolutions, policies, motions, rules and regulations at no fewer than ten regularly scheduled meetings per year.

NYCHA's General Manager/Chief Operation Officer and Executive Vice-Presidents are responsible for the day to day operations. A majority of the departments within NYCHA are clustered into one of nine groups, each headed by an Executive Vice President reporting to the Chair or General Manager: Capital Projects, Administration, Finance, Community Engagement & Partnerships, Leased Housing, Information Technology, Legal Affairs, Real Estate, and Strategy & Innovation. Several other departments comprising the Executive Group report directly to either the Chair or General Manager. We are reviewing our current organizational and governance structures as part of the organizational planning efforts under way in collaboration with the Monitor. Those changes are expected to be finalized and implemented at the end of 2021 or later.

Actions planned to enhance coordination between public and private housing and social service agencies

COMMUNITY OPERATIONS/PUBLIC PRIVATE PARTNERSHIPS

The City of New York has a coordinated approach to reducing the number of households who become homeless and will continue to utilize the NYC Continuum of Care to address these needs.

HPD Housing Ambassador Program

During 2020 and 2021, HPD is strengthening and expanding its Housing Ambassador Program, a partnership with a network of non-profit organizations that help New Yorkers in diverse communities across the city with the preparation, application, and qualification processes of the affordable housing lottery. HPD offers training, educational materials, and, where possible, funding to support their work.

The Ambassador program is in fifth second year of financial support from City Council to help defray Housing Ambassadors' costs of service provision and, in collaboration with the Dept. of Consumer Affairs' Office of Financial Empowerment, integrate free financial counseling into applicants' preparation for affordable housing. HPD also launched the Accessibility Expansion program this year, doubling the number of organizations to which it can provide some financial support. With support from the Citi Community Investing and Development, nine Housing Ambassador organizations are receiving funding to expand their capacity to provide accessible services for people with disabilities and limited English proficiency.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	\$151,500
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	77.36%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City of New York uses many, if not most, of the approved subsidy forms cited in the regulations

and listed below:

- Interest bearing loans or advances;
- Non-interest-bearing loans or advances;
- Deferred payment loans;
- Grants;
- Interest subsidies;
- Equity investments;
- Tenant-Based Rental Assistance; and
- Down Payment Assistance.

It does not use any forms of investment that are not described in §92.205(b).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

HOME Recapture Provisions

Currently, the City is only utilizing HOME funds in one homeownership program, the HomeFirst Down Payment Assistance Program. The HomeFirst Down Payment Assistance Program provides a forgivable loan of up to \$40,000 for eligible homebuyers' use toward the down payment or closing costs on a 1-4 family home, condominium, or a cooperative unit within New York City. The public subsidy is made in the form of a zero-interest forgivable loan requiring the homeowner to reside in their home as their primary residence for a minimum of 10 years. The down payment assistance loan is secured by a UCC-1 lien for the purchase of a cooperative unit and by a mortgage for the purchase of a 1-4 family home or a condominium. Additionally, each purchaser executes a note, and HOME written agreement at closing.

This program adheres to HUD's recapture requirements in the following manner:

- a. Failure to comply with owner occupancy restrictions:

If during the 10-year compliance period, the homeowner ceases to comply with the owner occupancy restrictions set forth in the note, mortgage and HOME Written Agreement, or otherwise defaults under the note or mortgage, the City will recapture the entire amount of the loan.

- b. Transfer of the home during the 10-year compliance period:

1. If, prior to the 6th anniversary of the purchase, the homeowner transfers the home, the City will

recapture the entire amount of the loan.

2. If, on or subsequent to the 6th anniversary of the purchase until the end of the compliance period, the homeowner transfers the home, the City will recapture the lesser of (1) the net proceeds of such a transfer and (2) the loan amount, which amount shall have been reduced by one-fifth (1/5) on the 6th anniversary of the purchase and on each subsequent anniversary thereof. The net proceeds of a transfer are defined as the difference between the consideration received for the home and certain allowable closing fees.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The HOME Written Agreement used in HPD's HomeFirst Down Payment Assistance Program prescribes a minimum affordability period of 10 years, the standard required by HUD under 24 CFR 92.254(a)(4) for per unit investments at \$40,000. This is also the maximum loan amount HPD offers eligible homeowners via this initiative. HPD employs only the recapture option for the HomeFirst program, as described in question 2 above. HPD does not intend to utilize the resale option for any of its HOME-funded homeownership programs.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

HPD does not intend to use HOME funds to refinance existing debt secured by multi-family housing for rehabilitation purposes.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

See attached document for ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Coordinated Entry system uses multiple sites and site types covering 100% of New York City. These include shelters, drop in centers, street outreach, hospitals, jails, prisons, supportive housing providers and independent psychiatrists. Given the size of NYC and the needs of a diverse population, various government and non-profit partners run these sites. Existing mainstream systems (e.g.,

behavioral health, health care, child welfare, corrections, senior services) conduct outreach to identify, engage, and refer homeless households using the coordinated assessment survey. Outreach teams operate 24/7/365 citywide to engage unsheltered person and connect them to assessment and placement services. DHS operates five centralized emergency shelter intake centers and twenty-three prevention sites. Every site uses a standardized assessment to identify need and utilize data systems to track resources and direct household to services that meet their needs. The New York City Continuum of Care (CoC) with collaboration from multiple government agencies, providers and coalition groups is designing an even more comprehensive coordinated assessment system to ensure resources are allocated efficiently and prioritized for those with a history of homelessness and who have the most severe service needs.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

Contractors are selected through a competitive RFP process. Proposals are rated on the following factors: experience and qualifications, organizational capacity, and program approach. The description of the parameters and policies used for the allocation of sub-awards to not-for-profits is summarized in bulleted points as follows:

Experience:

- The contractor would have at least three years of demonstrated experience in the last six years working with and providing homelessness prevention and related services to at-risk households (relevant references are will be required).
- The contractor would have knowledge and experience at least three years in the last six years working with the targeted population, providing the proposed program services and operating under a performance-based contract.

Organizational Capacity:

- The contractor would be fiscally sound and capable of managing the proposed programs.
- The contractor would have the capacity to integrate the proposed program into its overall operations.
- The contractor internal monitoring system would be effectively used to identify program, personnel, and fiscal issues and provide corrective action procedures.

Program Approach:

- The contractor would provide outreach to at-risk individuals and families and conduct a screening to ensure that those who are most likely to enter, or re-enter shelter are served.
- The contractor would provide casework services to identify and address the factors that may cause an episode of homelessness.

- The contractor would provide a thorough assessment and the development of a case plan to address immediate client need(s).
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

NYC meets the homeless participation requirements through its consultation with the NYC CoC. Persons with Lived Experience (PWLEx) and the Youth Action Board (YAB), as members of the Steering Committee board, attend NYC CoC meetings during which ESG funding goals and priorities are discussed. PWLEx and YAB members are also members of the CoC Performance Management Committee in which the ESG performance is reviewed through discussion of the CAPER.

The following is from the NYC CoC bylaws Article VII, Section II:

“Persons with lived experience of homelessness are a voice of representation and advocacy on behalf of currently or formerly homeless individuals in New York City. These members provide valuable input and perspective to the CoC to ensure our work is collaborative and meets the needs of those currently experiencing homelessness or receiving services. They communicate decisions made by our CoC to currently and formerly homeless persons and encourage others with lived experience to participate in the CoC and work to end homelessness. There shall be **four** persons with lived experience on the Steering Committee. Persons with lived experience of homelessness are integrated into the work of the CoC through the following established entities:

- a. Persons with Lived Experience Committee: Committee for all currently or formerly homeless persons in New York City.
- b. Youth Action Board: Committee for all currently or formerly homeless youth and young adults (ages 16-24) in New York City.

The mission of the Persons with Lived Experience (PWLEx) Committee is to serve as the voice of representation and advocacy on behalf of the currently or formerly homeless population in New York City. The vision of the PWLEx Committee is to serve as a liaison between the NYC CoC and currently or formerly homeless persons, to participate in the decision-making process of the NYC CoC’s Steering Committee, and to fully and actively participate in the evaluation of NYC CoC renewal homeless and supportive services projects.

The NYC CoC has an elected Steering Committee as well as various standing, special, and support committees. The following governing principles will apply to all standing committees:

- 1. All committees have at least two co-chairs. At least one member must be a voting member of

the NYC CCoC.

2. Committee composition must remain balanced and have diverse representation across Continuum membership. Committee members are not required to be voting members of the Steering Committee.”

5. Describe performance standards for evaluating ESG.

DHS uses an evaluation framework to assess performance of all ESG funded projects. This framework is shared with the Continuum of Care Steering Committee and will be periodically reviewed with the NYC CoC Performance Management Committee. DHS will utilize HMIS to monitor performance through the following indicators:

- Length of time homeless
- Returns to homelessness within 6 to 12 months; returns within two years
- Number of persons served
- Number of first-time homeless persons
- Placement from Street Outreach and retention of Permanent Housing

HPD Affordable Housing Development Program

Solicitation and Funding of Developer Proposals/Applications

HPD typically selects development teams for development on City-owned properties through an open and competitive Request for Proposals process. Request for Qualifications or Request for Expressions of Interest process. The RFP/RFQ/RFEI is advertised broadly and application materials are posted on the agency’s website at: <http://www1.nyc.gov/site/hpd/developers/rfp-rfq-rfo.page>.

A pre-submission conference is typically held shortly thereafter to address questions in person, and applicants have several months to submit proposals. A jury of HPD and HDC staff with expertise in planning, housing finance, and design review the proposals. The selection process consists of two stages: 1) a review of threshold requirements and 2) a review of competitive requirements. Submissions that meet all threshold requirements are comprehensively evaluated and rated according to competitive selection criteria set forth in the RFP/RFEI. HPD may request additional information, interviews, presentations, or site visits in order to make a selection. In certain circumstances, HPD may elect to enter into direct negotiations with a developer. For example, where an adjacent property owner proposes a development that will render more affordable housing units than can be achieved solely on a City-owned site.

Once selected, projects may be considered for HOME funding where they meet HOME program requirements and align with HPD’s priorities for affordable housing development.

Program Preferences

HPD's affordable housing development programs use HOME funds in the creation of affordable multi-family rental housing for income-eligible New Yorkers. HPD deploys HOME funds in a number of initiatives that provide long-term affordable housing, including supportive housing for formerly homeless, seniors, and other vulnerable populations. Units in these affordable housing projects are filled either through referrals from New York City social service agencies such as in supportive housing and senior housing projects or are marketed through the HPD's lottery system online via NYC Housing Connect. In some of the projects, applicable law requires that a portion of the units be set aside for persons with mobility disabilities and a hearing or vision disability. In addition, HPD may require that some of the affordable units in a project include a preference for municipal employees, New York City residents, and community board residents pursuant to HPD's Marketing Handbook guidelines.

HOPWA Procurement

Identify the method for selecting project sponsors and describe the one-year goals for HOPWA-funded projects.

All contracts procured by the New York City Department of Health and Mental Hygiene (DOHMH) are governed by the New York City Procurement Policy Board (PPB). The PPB is authorized to promulgate rules governing the procurement of goods, services, and construction by the City of New York under Chapter 13 of the Charter of the City of New York. The underlying purposes of the PPB rules are to:

- Simplify, clarify, and modernize the law governing procurement by the City of New York
- Permit the continued development of procurement policies and practices
- Make as consistent as possible the uniform application of these policies throughout New York City agencies
- Provide for increased public confidence in New York City's public procurement procedures
- Ensure the fair and equitable treatment of all persons who deal with the procurement system of the City of New York
- Provide for increased efficiency, economy, and flexibility in City procurement activities and to maximize to the fullest extent the purchasing power of the City
- Foster effective broad-based competition from all segments of the vendor community, including small businesses, and minority- and women-owned and operated enterprises
- Safeguard the integrity of the procurement system and protect against corruption, waste, fraud, and abuse
- Ensure appropriate public access to contracting information
- Foster equal employment opportunities in the policies and practices of contractors and subcontractors wishing to do business with the City.

DOHMH adheres to PPB rules and processes HOPWA contracts internally through its Agency's Chief Contracting Officer (ACCO). In addition, the ACCO submits all DOHMH contracts, including HOPWA contracts, through various City oversight agencies, including the City Law Department, Mayor's Office of Contract Services (MOCS), and the City of New York Comptroller's Office. These agencies ensure that contracts are compliant with City, State, and Federal laws and guidelines pertaining to procurement.

Request for proposals (RFP) are released and competitively bid by the City of New York to all qualified community-based non-profit organizations (including faith-based organizations), so long as they provide 501(c)(3) proof from the Internal Revenue Service at the time of application and meet all of the proposal requirements. Submitted proposals are reviewed and rated to determine whether they are responsive to the requirements set forth in the RFP. Contracts are awarded to vendors whose proposals fulfill the RFP criteria and determined to be the most advantageous for the jurisdiction.

For the 2020 Grant Year, the HOPWA grant proposes to serve a total of 3,002 households* across the New York City EMSA. The households will benefit from various housing subsidy assistance services including, 10 households with STRMU services, 385 households with tenant-based rental assistance (TBRA), 2,387 units of facility-based housing, and 220 permanent housing placements. For a detailed breakdown of the proposed HOPWA housing goals, please refer to the table below.

*Please note this figure differs slightly from the total presented in the AP-70 HOPWA Goals table since there is no field to capture the projected 220 *Permanent Housing Placements*.

Proposed Housing Goals for 2020 Annual Action Plan (AP 90) for the HOPWA NYC EMSA	Proposed households to be served
Short-term Rent, Mortgage, and Utility Assistance (STRMU)	10
Tenant-Based Rental Assistance	385
Facility-based Housing	2387
Permanent Housing Placements	220
<i>Grant Year 2020 Total Proposed Households</i>	3,002